



**Durham  
Budget**

**2022**

**2022 BUSINESS PLANS  
AND BUDGETS**

**REGIONAL MUNICIPALITY OF DURHAM**

**CONSOLIDATED  
PROPERTY TAX SUPPORTED BUSINESS  
PLANS AND BUDGETS**

Presented to Finance and Administration Committee on February 8, 2022



## **Table of Contents**

### **Section 1**

**Report 2022 – F – 4:  
Regional Business Plans and Budgets for Property Tax Purposes**

### **Section 2**

**Durham Regional Police Service  
Durham Region Transit  
Conservation Authorities  
Works Department  
Planning and Economic Development  
Health Department  
Social Services  
Office of the Regional Chair  
Regional Council  
Office of the Chief Administrative Officer  
Corporate Services  
Finance Department  
Emergency 9-1-1  
Durham Regional Local Housing Corporation  
Durham OneNet Inc.  
Corporate Items  
Regional Headquarters  
General Fees and Charges**



# The Regional Municipality of Durham Report

---

To: Finance and Administration Committee  
From: Commissioner of Finance  
Report: #2022-F-4  
Date: February 8, 2022

---

**Subject:**

The 2022 Regional Business Plans and Budgets for Property Tax Purposes, including General Purpose, Solid Waste Management and Durham Region Transit

---

**Recommendations:**

That the Finance and Administration Committee recommends to Regional Council that:

**2022 General Purpose Property Tax Business Plans and Budgets**

- A) The 2022 Business Plans and Property Tax Budgets for General Purposes (excluding Durham Region Transit and Solid Waste Management) be approved, at a total net property tax requirement of \$645,678,000 as detailed within the 2022 Regional Business Plans and Budgets, which are highlighted in this report and summarized as follows:

	<b>2022 Tax Requirements (\$000s)</b>
<b>Regional Operations</b>	
i) Departmental Operations	346,787
ii) Regional Roads Reserve – Growth	12,549
iii) Regional Roads – Rehabilitation Reserve Fund	26,050
iv) Regional Bridges – Rehabilitation Reserve Fund	5,525
<b>Total Regional Operations</b>	<b>390,911</b>
<b>Police Services:</b>	
v) Police Services (exceeds Regional Guideline)	233,318
<b>Total Police Services</b>	<b>233,318</b>
vi) <b>Conservation Authorities</b>	<b>8,917</b>
<b>Special Contributions:</b>	
vii) Land Conservation and Protection Reserve Fund	393
viii) Durham Region Community Investment Grant:	
- Durham College – Whitby Campus	667
- Durham College – Skills Trade Centre (reserve funded)	-
- Durham Region Community Investment Grant (including hospital top up)	5,553
<b>Total Special Contributions</b>	<b>6,613</b>
<b>SUBTOTAL</b>	<b>639,759</b>
ix) Deferral for Seaton Assessment Growth	5,527
x) Adjustment to Assessment Base (re: Assessment under appeal)	392
<b>TOTAL GENERAL PROPERTY TAX PURPOSES</b>	<b>645,678</b>

- B) The 2022 Capital Program for General Property Tax Purposes (excluding Solid Waste, Durham Region Transit and Conservation Authorities' requirements), as outlined in Attachment 4 to this report and as further detailed within the 2022 Regional Business Plans and Budgets, in the amount of \$232,060,000 be approved, and the 2023 to 2031 Capital Forecast in the amount of \$2,023,654,000 be received for information purposes only and subject to future approvals.
- C) Financing for the 2022 Capital Program for General Property Tax Purposes as outlined in Attachment 4 to this report in the amount of \$232,060,000 be approved.

### **Contributions for Regional Roads and Bridges**

- D) A 2022 contribution of \$12,549,000 to the Regional Roads Reserve – Growth be authorized to allow for financing of Road Capital Construction Projects.
- E) A 2022 contribution of \$26,050,000 to the Regional Roads Rehabilitation Reserve Fund be authorized to assist with roads rehabilitation requirements.

- F) A 2022 contribution of \$5,525,000 to the Regional Bridges Rehabilitation Reserve Fund be authorized to assist with bridge rehabilitation requirements.

### **Durham Regional Local Housing Corporation**

- G) The 2022 Budget for the Durham Regional Local Housing Corporation be approved at a total net property tax requirement of \$14,019,000.

### **Conservation Authorities**

- H) Funding totalling \$6,445,367 for 2022 operations be approved for the Region's five Conservation Authorities as summarized below:

Central Lake Ontario Conservation Authority	\$4,274,135
Kawartha Region Conservation Authority	681,946
Ganaraska Region Conservation Authority	543,905
Toronto and Region Conservation Authority	689,300
Lake Simcoe Region Conservation Authority	256,081

---

<b>Total Conservation Authority Operations Funding</b>	<b>\$6,445,367</b>
--	--------------------

---

- I) Funding totalling \$1,730,374 for 2022 special projects be approved for the Region's Conservation Authorities as summarized below:

Kawartha Region Conservation Authority	\$142,000
Ganaraska Region Conservation Authority	242,237
Toronto and Region Conservation Authority	862,371
Lake Simcoe Region Conservation Authority	483,766

---

<b>Total Conservation Authority Special Projects Funding</b>	<b>\$1,730,374</b>
--	--------------------

---

- J) Funding totalling \$200,000 for 2022 land management expenditures be approved for properties within Durham Region as outlined below:

Central Lake Ontario Conservation Authority	\$85,000
Kawartha Region Conservation Authority	15,000
Ganaraska Region Conservation Authority	37,000
Toronto and Region Conservation Authority	41,000
Lake Simcoe Region Conservation Authority	22,000

---

<b>Total Conservation Authority Land Management Funding</b>	<b>\$200,000</b>
---	------------------

---

- K) The Oak Ridges Moraine Groundwater Program (ORMGP) Initiatives be continued in 2022 at a funding level of \$175,000 for ongoing groundwater protection initiatives jointly funded with the City of Toronto, Region of York and Region of Peel.

- L) The special funding requests as outlined below be approved subject to the accountability of project costs incurred and project completion:

- a) Central Lake Ontario Conservation Authority for phase four of five of the Restoration Program in the amount of \$150,000
- b) Central Lake Ontario Conservation Authority for Lynde Shores Conservation Area Halls Entrance \$60,000

- c) Central Lake Ontario Conservation Authority Main Office HVAC (phase two of three) \$40,000
  - d) Kawartha Conservation Authority for a final phase of the Watershed Planning project in the amount of \$28,600
  - e) Kawartha Conservation Authority for website design and implementation in the amount of \$7,174
  - f) Kawartha Conservation Authority for phase three of five for the digitization of corporate records in the amount of \$5,380
- M) The special funding request as outlined below be approved subject to securing the remainder of the project funding from the Nature Smart Climate Solutions Fund grant program, the Town of Ajax and project completion and accountability of project costs incurred:
- a) Toronto and Region Conservation Authority for the invasive species management component of the implementation of the Carruthers Creek Watershed Plan project in the amount of \$75,000.
- N) A contribution of \$392,846 to the Land Conservation and Protection Reserve Fund be authorized to assist in financing requests for funding received from the five Conservation Authorities to acquire environmentally sensitive lands within the Region, based on eligibility criteria per the approved Regional Land Acquisition Reserve Fund Policy.

### **Special Contributions**

- O) That the third of three annual funding contributions to Durham College – Whitby Campus be approved, up to a maximum amount of \$666,667 for 2022 with the required financing provided from the Durham Region Community Investment Grant envelope; and further that funds be released at the discretion of the Commissioner of Finance in accordance with the executed funding agreement and the accountability of capital costs.
- P) That the request from Durham College – Whitby Campus through the Region's Community Investment Grant program for the Trades Facility Upgrades be funded from the Durham Region Healthcare Institution Reserve Fund for \$600,000 subject to approval of 2022-F-5.
- Q) That, in addition to the 0.25% dedicated levy included in the 2022 budget to support the prior approval of the Lakeridge Health- Bowmanville site redevelopment, Region staff continue to work towards developing a long-term sustainable funding strategy in support of Lakeridge Health's ten-year master plan which includes the contribution towards a new Greenfield Hospital and the redevelopment of the Ajax/Pickering Hospital as well as the redevelopment of the Oak Valley Health - Uxbridge site and Ontario Shores Centre for Mental Health Sciences - Whitby redevelopment for Council's consideration as part of the 2023 Business Plan and Budget as further information develops.

**Solid Waste Management 2022 Business Plan and Budget**

- R) The 2022 Business Plan and Budget for Solid Waste Management at a net property tax requirement of \$46,426,000 be approved as detailed in the 2022 Solid Waste Management Business Plan and Budget.
- S) The 2022 Capital Program for Solid Waste Management and financing, as outlined in Attachment 4 to this report and as further detailed within the 2022 Regional Business Plan and Budget for Solid Waste Management, in the amount of \$242,824,000 be approved, with the exception of the Mixed Waste Pre-sort and Anaerobic Digestion Facility project and associated financing at \$242,000,000 which is subject to further reporting and approval by Regional Council.
- T) The 2023 to 2031 Capital Forecast in the amount of \$53,937,000 be received for information purposes only and subject to future approvals.

**Durham Region Transit 2022 Business Plan and Budget**

- U) The 2022 Business Plan and Budget for Durham Region Transit be approved at a total net property tax requirement of \$68,089,000, as detailed in the 2022 Durham Region Transit Business Plan and Budget.
- V) The 2022 Capital Program for Durham Region Transit, as outlined in Attachment 4 to this report and as further detailed within the 2022 Regional Business Plans and Budget, in the gross amount of \$16,100,000 be approved, and the Capital Forecast for the period 2023 to 2031, totalling \$390,650,000 be received for information purposes only and subject to future approvals.
- W) Financing for the 2022 Capital Program for Durham Region Transit, as outlined in Attachment 4 to this Report, in the gross amount of \$16,100,000 be approved.

**Financial Management and Accountability**

- X) The Listing of 2022 Regional Fees and Charges, as set forth in the 2022 Regional Business Plans and Budgets be approved and made available to the public and all applicable By-laws be amended accordingly.
- Y) That the Regional CAO and the Commissioner of Finance continue to meet with the DRPS Chief and DRPS CAO to understand the scope of services currently shared by DRPS and the Region and explore further efficiencies between the two organizations.
- Z) Based upon the 2022 Regional Business Plans and Budgets as recommended herein, the Commissioner of Finance be authorized to set 2022 Regional Property Tax Rates for General Purposes, Solid Waste Management and Durham Region Transit and approval be granted for the requisite By-laws.

- AA) For any Regional program change or capital expenditure included within the 2022 Regional Business Plans and Budgets which is proposed to be financed in whole, or in part, from Provincial/Federal subsidies, grants or related revenues, neither staffing, capital nor other related Regional expenditures can be committed until such time as adequate confirmation, to the satisfaction of the Commissioner of Finance/Treasurer is received from the respective provincial/federal ministry to commit to the subsidy, grant or related revenues in accordance with the Regional Budget Management Policy.
- BB) Funding totalling up to \$65,980 be approved for the Pickering Auxiliary Rescue Association with the funding to be provided from within the Finance Department's 2022 Business Plan and Budget to be administered by the Finance Department in consultation with the Durham Regional Police Service based upon services rendered.
- CC) Funding totalling up to \$47,245 be approved for COMRA with the funding to be provided from within the Finance Department's 2022 Business Plan and Budget to be administered by the Finance Department in consultation with the Durham Regional Police Service based upon services rendered.
- DD) In the event that the Restricted Acts after Nomination Day (as defined in the *Municipal Act, 2021*) should apply to the Region for the 2022 Municipal Election, Regional Council delegates authority to the Chief Administrative Officer and Treasurer, in consultation with the applicable Department Head to take action to make any expenditures or incur any liability that is deemed necessary but not included in the Region's 2022 Budget, and provided expenditures or liabilities are required to fulfil the obligations of maintaining and ensuring the appropriate continuity of the Regional operations, including Durham Region Transit and the Durham Regional Local Housing Corporation, and that such actions taken shall subsequently be reported upon to Regional Council.

Such delegation shall be in addition and notwithstanding the provisions of the Region's Purchasing By-law (By-law No. 16-2020, as amended) and the Region's Budget Management Policy. In addition the provision of Sections 19.1 to 19.6 of the Budget Management Policy (Delegation of Authority during Recess of Regional Council) shall be extended to apply in the event that the provisions of the *Municipal Act, 2021* with respect to Restricted Acts after Nomination Day apply to the Region in the 2022 Municipal Election as if such period were a recess of Regional Council.

- EE) The reporting of the Impact of Excluded Expenses for tangible capital asset amortization, post-employment benefits and solid waste landfill closure/post-closure expenses be adopted, per requirements under the Ontario Regulation 284/09 of the *Municipal Act, 2001* and the Public Sector Accounting Board (PSAB)



<b>ESTIMATED IMPACT OF EXCLUDED EXPENSES ON ACCUMULATED SURPLUS FOR THE 2022 BUSINESS PLANS AND BUDGETS (000'S)</b>					
	<u>2021</u>		<u>2022</u>		<u>Total</u>
	<u>Total</u>	<u>Property Tax</u>	<u>Water</u>	<u>Sewer</u>	
	\$	\$	\$	\$	\$
<b>PSAS Additions to Budget</b>					
Tangible Capital Asset Amortization	151,686	97,676	27,651	36,694	162,021
Post-Employment Benefit Expense	13,967	14,485	410	459	15,354
Landfill Closure Costs - Increase/(Decrease) in Liability	(5,214)	(38)	-	-	(38)
Transfers from Reserves and Reserve Funds	109,138	127,840	10,451	18,204	156,495
Proceeds of Debt issued for Regional Purposes	-	134,300	-	-	134,300
Total PSAB Additions	<u>269,577</u>	<u>374,263</u>	<u>38,512</u>	<u>55,357</u>	<u>468,132</u>
<b>PSAS Reductions to Budget</b>					
Gross Tangible Capital Assets Acquisitions	(415,685)	(492,961)	(125,117)	(145,365)	(763,443)
Less: Tangible Capital Asset Recoveries	15,673	-	-	63,388	63,388
Net Tangible Capital Asset Acquisitions	(400,012)	(492,961)	(125,117)	(81,977)	(700,055)
Debt Principal Payments	(12,789)	(11,696)	-	(716)	(12,412)
Transfers to Reserves and Reserve Funds	(136,169)	(110,678)	(9,143)	(23,996)	(143,817)
Contributed Tangible Capital Assets	(16,982)	(426)	(9,575)	(11,196)	(21,197)
Total PSAB Reductions	<u>(565,952)</u>	<u>(615,761)</u>	<u>(143,835)</u>	<u>(117,885)</u>	<u>(877,481)</u>
<b>Net Impact - (Increase) to Accumulated Surplus</b>	<u>(296,375)</u>	<u>(241,498)</u>	<u>(105,323)</u>	<u>(62,528)</u>	<u>(409,349)</u>

## Report:

### 1. 2022 Business Plans and Budget Overview

1.1 This report provides key recommendations regarding the 2022 Regional Property Tax Supported Business Plans and Budgets for General Purposes, Solid Waste Management and Durham Region Transit. The 2022 Business Plans and Budgets and the recommendations herein represent the culmination of a significant effort by Regional staff to develop a budget that:

- Provides for the increased demands on the Region's front-line programs and services in response to the COVID-19 pandemic;
- Positions the Region to implement its COVID-19 recovery plan;
- Allows for targeted investments in key strategic priorities identified in the Region's Strategic Plan; and
- Balances these pressures with the need for taxpayer affordability and competitive property taxes recognizing the financial impact the pandemic has had and continues to have on residents and businesses.

- 1.2 The 2022 Business Plans and Budgets represent a net property tax budgetary increase of 2.6 per cent, slightly higher than the overall 2.5 per cent guideline approved by Regional Council through Report 2021-F-20. The increase of 2.6 per cent provides for:
- Internal operating departments, Durham Region Transit, DRLHC and Conservation Authorities meeting the net guideline of 2.0%.
  - 0.25 per cent dedicated to fund future healthcare investments under the Region's Community Investment Grant Policy.
  - Durham Regional Police Services budget submission approved by the Police Services Board requesting an additional \$ 837,583 in excess of the additional 0.25 percent top up in the guideline report resulting in a 0.35 percent top up and an overall budgetary increase on their budget of 4.54% or 1.4% out of the overall regional budget increase of 2.6%.
- 1.3 The recommended 2022 Business Plans and Budgets represent total gross expenditures of \$1,730.0 million (\$1,239.0 million operating and \$491.0 million capital), requiring a 2022 tax levy of \$760.2 million (\$732.4 million for operating and \$27.8 million for capital).
- 1.4 In developing the recommended 2022 Business Plans and Budgets, staff remained focused on aligning the Business Plans and Budgets with the following five goals of the Region's Strategic Plan as well as responding to the ongoing demands and pressures on the Region's programs and services in response to the COVID-19 pandemic and the Region's continued recovery efforts:
- Environmental Sustainability
  - Community Vitality
  - Economic Prosperity
  - Social Investment
  - Service Excellence.
- 1.5 Key investments in the proposed 2022 Business Plans and Budgets include:
- DRPS - Body Worn Cameras – Year two of a three-year implementation with a 2022 implementation cost of \$531,860. See Section 5 below for details.
  - DRPS – 20 Frontline officers, Crisis Call Diversion Response, and 3 Mental Health Response Officers to support 24/7 mobile crisis response team.
  - 911/DRPS – 9 additional communicators and one communications Supervisor to support current call volumes.
  - DRPS – Creation of a Cybercrime Unit to provide dedicated support for the investigation of cybercrimes that have increased dramatically.
  - Pandemic response – This has been a dominant factor in establishing the business plans for 2022. Details are provided in Section 3. Temporary impacts that have been provided for within the 2022 Business Plans and Budgets are estimated at \$27.6 million.
  - Public Health – New ongoing requirements are stemming from COVID-19 including an expanded scope with respect to infection prevention and control, monitoring and surveillance, and privacy and information security.

- Public Health - Public health will continue to have a significant role in vaccinating children and providing third doses of the COVID-19 vaccine throughout 2022. Several regular programs will continue to be suspended. In 2022 the Health Department will aim to restore priority public health programs and services and focus on urgent recovery efforts including: catching up on childhood immunizations in accordance with the Immunization of School Pupils Act and Child Care and Early Years Act, 2014; proceeding with oral health screening for children under the Healthy Smiles Ontario program; and focusing on addressing mental health needs for residents and those living with addictions.
- LTC investments – Significant investment in long term care to ensure the safety of our vulnerable residents from an operating and capital perspective.
- LTC investments – An increase in Nursing and Personal Care hours from an average of 3.4 hours/resident/day to 3.8 hours/resident/day across each of the Region's four Long Term Care homes.
- LTC investments – Provide 2,500 hours of homemaking services for low income persons in need, an increase from 1,000 hours in 2021.
- Expansion of Primary Care Outreach Program to include one new Advanced Care Paramedic, one new Family Counsellor 2, program materials and a new vehicle and related program material and equipment.
- Increased Paramedic staffing to support opening of new Seaton paramedic response station.
- Implement a new Community Paramedicine Program funded by the Ministry of Long-term Care, including five new Primary Care Paramedics, five new Advanced Care Paramedics, one new Superintendent and all related equipment and vehicles (\$3.7 million).
- Diversity and inclusion – Implement the Community Safety and Well-Being Plan (CSWP) by building robust community capacity to ensure residents get the right services at the right time. The CSWP aligns existing relationships, plans and strategies at the Regional, area municipal, and community level to ensure individuals and families can meet their needs for education, health care, food, housing, income, as well as social and cultural expression. In January 2019, changes to the Police Services Act mandated municipalities across the Province to lead the development of CSWB plans.
- Diversity and Inclusion - Create a Reconciliation Action Plan to identify areas for reconciliation and cultural safety relevant to Indigenous residents and employees to better understand, live alongside of, and work with Indigenous Peoples.
- Diversity and Inclusion - Continue the work of the new Durham Region Anti-Racism Taskforce (DRART) with community stakeholders, Regional staff, and other relevant partners to ensure that Durham Region successfully implements its anti-racism framework in a manner consistent with the principles of the Ontario Human Rights Code and Region of Durham's aim to demonstrate leadership in addressing systemic racism.

- Environment – Climate action and environmental sustainability will receive an even more enhanced focus with Council’s declaration of a Climate Emergency. A status report entitled “2022 Annual Corporate Climate Change Action Plan Update” 2022-COW-3 is on the February 9<sup>th</sup>, 2022 Committee of the Whole agenda. See Section 2 below for additional details.
- myDurham311 – This is a significant modernization initiative to transform our interactions with our customers through the new Service Durham division. It will impact all facets of the corporation in our customer service delivery. An update presentation is also included on the February 9<sup>th</sup>, 2022 Committee of the Whole agenda.
- Economic Development – Our strong focus here will be on helping our businesses recover from the severe impact of COVID-19 and advancing the deployment of broadband with the approval to establish a Municipal Services Corporation, pursue additional grant funding, and partner with internet service providers (ISPs).
- Economic Development – Finalize and launch a refreshed Economic Development Strategy and Action Plan.
- Envision Durham – This year will focus on completing Phase 1 of the Land Needs Assessment, undertaking Phase 2 of the Growth Management Study and the drafting of a new Regional Official Plan.
- Completing a proposed Regional Community Improvement Plan with incentives for affordable rental housing (\$0.5 million).
- Rapid Transit and Transit Orientated Development – This will focus on coordinating and implementing rapid transit projects, specifically the GO East Extension to maximize community building and economic benefits associated with rapid transit and continue to refine station implementation frameworks for adoption as part of the Transit Oriented Development Implementation Strategy. The Rapid Transit Office has been moved to the Planning and Economic Development Department portfolio.
- Roads and infrastructure total capital program investment of \$176.0 million with \$32.3 million for Regional transportation projects funded under the Investing in Canada Infrastructure Program, \$75.0 million for rehabilitation of existing infrastructure balanced with \$68.7 million for growth related projects.
- Rotate 4 mobile cameras through 20 Automated Speed Enforcement sites, administer 12 Red Light Camera sites and operate 4 fixed location Automated Speed Enforcement Cameras; Vision Zero collision reduction goal is a 10% reduction in fatal injury collision over a 5-year period.
- Expand sustainable and active transportation by promoting transit and cycling; embracing sustainable urban design principles; increasing availability of EV charging stations at Regional facilities; and exploring alternative fuels for the Regional fleet.
- Position Durham Region as the location of choice for business by servicing strategic Employment Lands; streamlining review and payment processes; and planning for growth.

- Reintroduction of transit service and routes as recovery from the COVID pandemic begins.
- The Regional investment of \$1.3 million in homelessness supports for people experiencing or at risk of becoming homeless through a \$700,000 allocation from the 2020 surplus and building in \$600,000 into the tax base as sustainable funding from the Region.

1.6 The following table provides a high-level overview of the 2022 recommended budget which represents a net property tax impact of 2.6 percent or approximately \$74 for the Region-wide average residential home after assessment growth.

<b>Recommended 2022 Budget</b>		
	<b>2022 Increase (\$ millions)</b>	<b>Tax Impact (%)</b>
Police Service (above guideline)	10.127	1.4
Durham Region Transit	4.799	0.7
Conservation Authorities	0.165	0.0
Solid Waste Management	0.973	0.1
Regional Operations and Other	15.726	2.0
Special Contributions	1.829	0.3
	33.619	4.5
Net Assessment Growth – Budgetary		(1.9)
<b>Property Tax Impact</b>		<b>2.6</b>

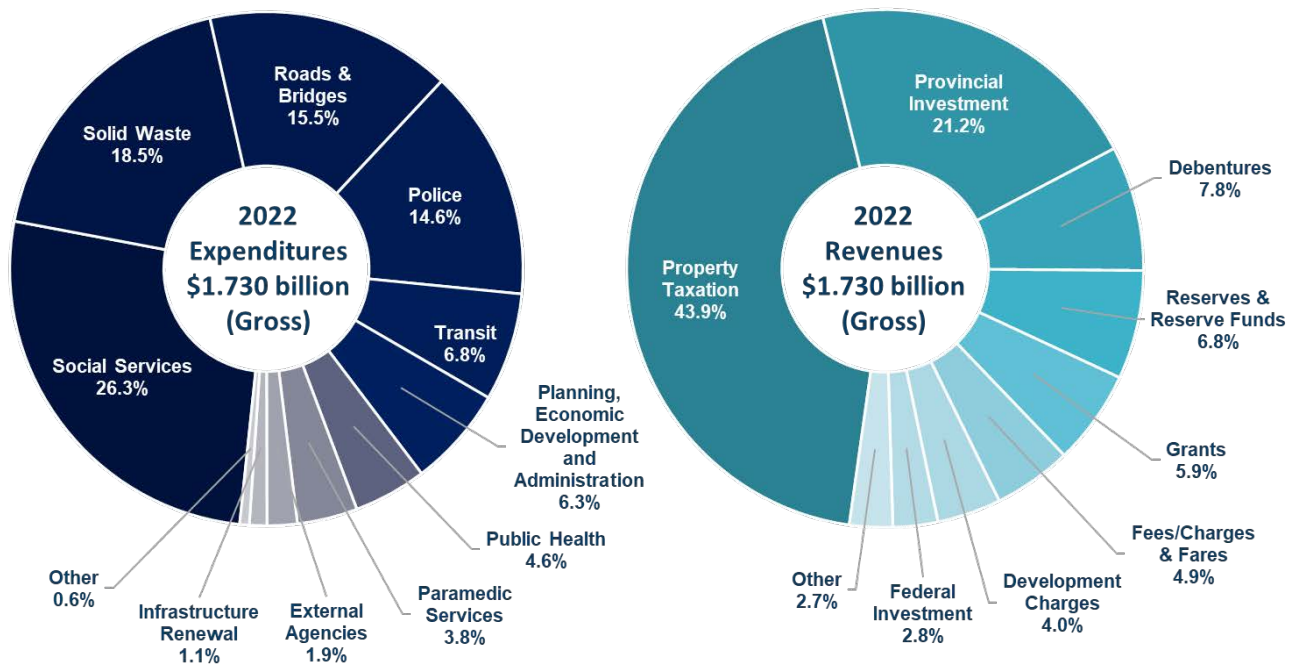
- 1.7 The November 5, 2021 CIP Report 2021-INFO-115 addressed some significant concerns with inflationary pressures, supply chain disruptions and labour shortages. The rising cost of raw materials, along with ongoing supply chain issues are beginning to impact Regional service delivery. Shortages in materials and equipment parts are resulting in increasing project schedule delays and rising costs across every service area. While this trend has already hit many operational business lines, staff are beginning to see early signs of this trend impacting capital projects, particularly with respect to crew and material availability, as well as unit prices. The rising cost of raw materials is projected to impact future capital and operating contracts, which may result in significant cost increases approaching 10 to 20 per cent. While this budget is based on information available during its development, we may see additional reports to Council addressing budget shortfalls requiring additional financing, such as through reserves and reserve funds.
- 1.8 There is always concern around affordability to taxpayers. This is one of the priorities noted in Section 1.1. The challenge of Council is that so many of the Region's services are 'human services' which mean that we are providing essential services to our residents, who are not always taxpayers. The need is great in the community, particularly emphasized through the pandemic. This budget provides significant key investments noted in section 1.5 while meeting the guideline set for internal departments. There are also a number of targeted supports available through the Province of Ontario and the Federal government aimed at assisting particularly hard hit sectors of the economy affected by COVID mitigating measures (such as the [Ontario Launches New Supports for Businesses | Ontario Newsroom](#)).

- 1.9 The following table summarizes the Region of Durham's 2022 gross and net property tax budget. A more detailed schedule outlining the 2022 gross and net property tax and user rate budgets with prior year comparators is provided in Attachment #1 to this report.

**2022 Region of Durham  
Recommended Budget for  
Property Tax Supported Services**

	Gross Expenditures (\$,000s)	Net Property Tax (\$,000s)
<b>Police Services</b>	<b>252,392</b>	<b>233,318</b>
<b>Durham Region Transit</b>	<b>117,275</b>	<b>68,089</b>
Regional Roads and Infrastructure	267,772	95,070
Solid Waste Management	320,332	46,426
<b>Public Works</b>	<b>588,104</b>	<b>141,496</b>
Public Health	79,195	24,096
Paramedic Services	66,018	34,022
Long-Term Care	135,295	53,878
Social Housing	97,407	52,656
Social Assistance	124,024	21,041
Children's Services	90,944	13,598
Family Services	7,280	5,827
<b>Health &amp; Social Services</b>	<b>600,163</b>	<b>205,118</b>
Governance & Administration	90,550	40,773
Planning & Economic Development	13,126	11,914
9-1-1 Emergency Phone	5,455	5,152
<b>Other Regional Services</b>	<b>109,131</b>	<b>57,839</b>
Outside Agencies	33,043	24,611
Other	29,922	29,722
<b>Outside Agencies and Other</b>	<b>62,965</b>	<b>54,333</b>
<b>Property Tax Supported Services Total</b>	<b>1,730,030</b>	<b>760,193</b>

1.10 The following two pie charts provide greater detail on the property tax supported portion of the Region's budget.



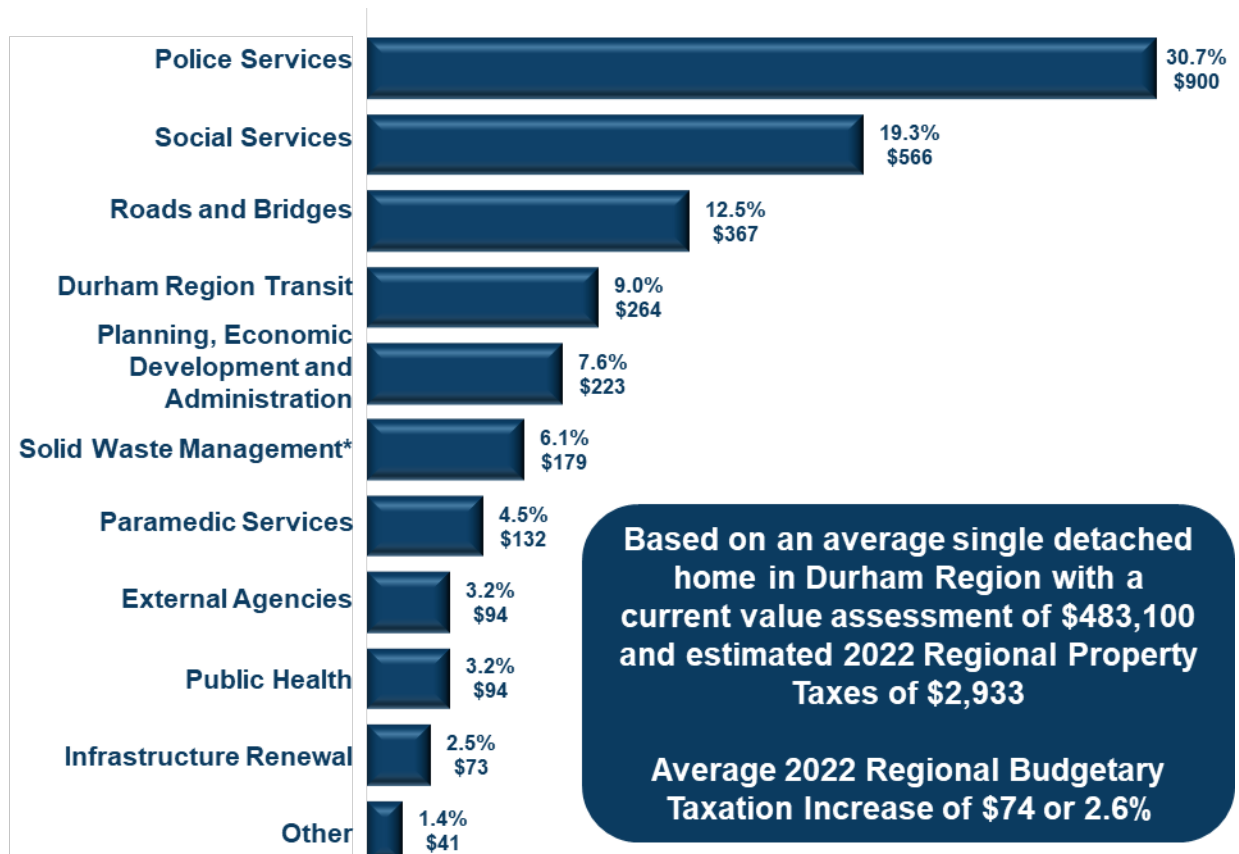
1.11 The gross 2022 property tax supported budget totals \$1.7 billion. The largest gross expenditure areas include:

- Social Services 26.3 per cent
- Waste Management 18.5 per cent
- Roads and Bridges 15.5 per cent
- Durham Regional Police 14.6 per cent
- Regional Transit 6.8 per cent

1.12 The \$1.7 billion property tax supported budget is funded from various sources including:

- Property Taxes 43.9 per cent
- Provincial Investment 21.2 per cent
- Reserve and Reserve Funds 6.8 per cent

1.13 The following graphic provides a breakdown of the Regional portion of the 2022 property tax bill based on the recommended 2022 budget where the average single detached homeowner in Durham will pay approximately \$244 per month, or \$2,933 annually for Regional property tax supported services based on a 2022 current value assessment of \$483,100.



\* Solid Waste Management varies by local municipality.

## 2. Climate Mitigation and Adaptation Measures

2.1 The 2022 Annual Corporate Climate Change Action Plan Update Report 2022-COW-3 is on the February 9<sup>th</sup>, 2022 agenda. A strategic priority of the CAO's office is to continue to integrate a climate lens into the annual business planning and budgets process to align corporate capital and operating plans with achieving the Region's greenhouse gas reduction target of net zero by 2045. A series of initiatives are included in the 2022 Business Plans and Budgets that will help provide mitigation and adaptation measures and strategies to address the Region's climate change initiatives as a demonstration of corporate leadership, including the following:

- Envision Durham, the Region's Municipal Comprehensive Review of the Durham Regional Official Plan, the Region's principal land use planning document will incorporate mitigation and adaptation policies, a greater focus on transit-oriented development, and a regional natural heritage system that will help address the Region's climate change initiatives.
- Improve rapid transit service and the extension of GO Train service to Bowmanville to reduce greenhouse gas emissions from vehicles.



- Implementation of projects identified under the Regional Cycling Plan, including working with municipal partners will reduce greenhouse gas emissions from vehicles.
- Work with Conservation Authorities to plant more than 100,000 trees in 2021-2022, and close to 750,000 trees by 2025 to help meet the Region's Official Plan woodland cover target of 30% of total land area.
- Launch an innovative Durham Greener Homes Program to help homeowners reduce energy costs and greenhouse gas emissions while generating local jobs and investment.
- Form a Building Industry Liaison Team to foster dialogue and collaboration between municipalities, utilities and the building development industry to enable the transition to low carbon and net zero new construction in Durham Region.
- Promote the use of recycled materials in construction projects.
- Protect, preserve and restore the natural environment including greenspaces, waterways, parks, trails, and farmlands by exploring alternative winter de-icing materials to minimize salt impacts.
- Complete a Biocover Feasibility Project at the Oshawa Landfill to determine the effectiveness of biocover as a methane reduction measure for closed landfills.
- Work with local area municipalities, Conservation Authorities, and other public and private sector partners to implement a flood risk resilience strategy to support increased public awareness and capacity to proactively address the increasing risks of flooding due to climate change.
- Research, develop and launch a sustainable energy alliance that focusses on the strategic alignment between local governments, post-secondary institutions, the energy sector and business partners to address the acceleration of climate action on a regional scale.
- Installation of Electrical Vehicle (EV) chargers at the Ajax, Oshawa/Whitby, Scugog and Sunderland Depots, the Durham York Energy Centre (DYEC), Clarington Municipal Hazardous Special Waste (MHSW), the Durham Recycling Centre (DRC), Seaton Paramedic Station, five Durham Regional Local Housing Corporation properties, Durham Region Transit Westney, Raleigh and Farewell maintenance facilities, and Durham Regional Police Operations Training Centre and East Division for a total gross cost of \$1.2 million, with \$0.365 million in proposed recoveries through pending Zero Emission Vehicle Infrastructure Program (ZEVIP) grant funding.
- Purchase of a new plug-in electric hybrid SUV for the Facilities Maintenance and Operations division at a net cost of \$0.034 million.
- The acquisition of 2 new plug-in, electric hybrid, ½ ton pick up trucks for the Orono and Sunderland Depots at a gross cost of \$0.05 million.
- The replacement of 2 electric hybrid, ½ ton pick up trucks at Duffin Creek WPCP and the Oshawa/Whitby Depot, funded through reserves.
- Out of 54 replacement vehicles for DRPS, 32 will be various hybrid models and 3 will be various electric vehicles as noted in Report 2021-F-38 through prebudget approval.

- Support through the Rapid Transit Office and Corporate Real Estate for the implementation of Bus Rapid Transit on Highway 2.
- Finalizing acquisition of DRT's first battery electric buses and chargers and hybrid electric buses, and continued implementation of solar lighting in DRT bus shelters.
- 50% of replacement ambulances for emergency response are hybrid.
- Evaluation of third-party waste haulage emissions to quantify impact of switching to renewable natural gas or other low-carbon fuel to reduce GHG emissions associated with residential waste collection.
- DRT will also be completing its zero emission fleet and facility feasibility study in 2022, and will be reporting back to the Transit Executive Committee on its fleet transition plan to zero greenhouse gas emission vehicles.
- Significant work is underway for DRLHC Deep Energy Retrofits as reported to Council in December 2021 through Report 2021-COW-35.
- Undertake comprehensive building condition assessments and level 3 energy audits for baseline and development of the greenhouse gas emissions reduction plan and pathway for Regional buildings at an estimated cost of \$2.5 million as approved through Report 2021-F-31.
- The addition of energy savings features incorporated in the optimization of the building at 101 Consumers Drive, in the Town of Whitby. Energy retrofit features have been added to obtain a near-zero energy outcome at a total cost of \$8.4 million as approved through Report 2021-F-31.
- A new full time climate change specialist in Public Health to address public health requirements related to climate change and support the Region's climate change initiatives.

### **3. COVID-19 Fiscal Impacts on the 2022 Budget**

- 3.1 The COVID-19 pandemic continues to have a significant and evolving impact on the Region through increased demands on a number of critical Regional programs and services and changes to how Regional programs and services are delivered. The Region has been very nimble and responsive in adapting to these evolving demands and requirements.
- 3.2 It is anticipated that the Region will continue to face financial pressures throughout 2022 in responding to the pandemic and advancing the Region's recovery plan. For some program areas, like public health and long-term care, permanent changes in how programs and services are provided are expected as a result of the pandemic.
- 3.3 The proposed 2022 Business Plans and Budgets provide funding for both the temporary impacts of the COVID-19 pandemic as well as, where known, the more permanent impacts.

3.4 Section 6 of this report provides additional detail on the permanent program changes that are reflected in the 2022 Business Plans and Budgets as a result of the COVID-19 pandemic. The balance of this section provides a summary of the temporary impacts that have been provided for within the 2022 Business Plans and Budgets which are estimated at \$27.6 million.

3.5 The 2022 Business Plans and Budgets propose to use senior government assistance provided under the Safe Restart Program to help mitigate these temporary fiscal impacts of COVID-19. Currently, use of the provincial/federal Safe Restart Program funds (both the Municipal Stream and the Transit Stream) is restricted to additional COVID-19 related fiscal impacts incurred by March 31, 2022. Staff continue to advocate directly to the province and through transit and municipal finance associations, for the ability to apply the Safe Restart funding that has been announced for the Region on COVID-19 related impacts beyond March 31, 2022.

Should the provincial and federal governments not extend the eligibility date beyond March 31, 2022, the Region will need to consider further cost mitigation measures and the use of reserve funds to finance these temporary pressures.

3.6 Corporate Communications:

- Communicating vital information to Durham residents and businesses surrounding the current pandemic remains a priority for the Region.

3.7 Economic Development:

- The ongoing COVID-19 pandemic has had a devastating effect on the local business community. In response, the workplan of Economic Development and Tourism has shifted to meet the needs of the local business community.
- Through the Durham Economic Task Force (DETF), capacity and resiliency has been created in the local business community through programming that was jointly developed and through the delivery of webinars in topics such as e-commerce and digital marketing.
- Support-Local promotional campaigns have created a groundswell of support and local pride in Durham Region as an amazing, resilient and innovative community.

3.8 Public Health:

- Ongoing COVID-19 response activities require \$16.0 million for temporary staffing, \$144k for personal protective equipment (PPE) and \$93k for storage costs for pandemic supplies. The Province has indicated there will be opportunities to request reimbursement of COVID-19 extraordinary costs including vaccine related expenses in 2022. It is anticipated that provincial one-time funding for COVID-19 extraordinary costs will cover 100 per cent of costs for temporary staff and PPE. Should the provincial and federal governments not extend additional funding support, the Region will need to consider further cost mitigation measures and use of reserve funds.

### 3.9 Social Services:

- Mandated active screening at all long-term care homes for all staff, contractors, and visitors entering the building. To meet this requirement the 2022 budget proposes temporary screeners, surveillance testing clinic staff and other temporary staff at each of the Region's four long-term care homes (\$2.9 million).
- Cleaning supplies, PPE and infection control supplies for each of the Region's four long-term care homes (\$0.5 million).
- The 2022 budget proposes to fund the \$3.4 million in one-time COVID-19 related costs identified above from senior government funding. If this doesn't materialize, cost cutting measures and the use of reserve funds will be employed.

### 3.10 Transit:

- Staffing costs to support COVID-19 bus cleaning and disinfecting procedures to ensure the safety of transit operations for DRT customers and staff (\$0.8 million).
- COVID-19 related cleaning and disinfecting products, janitorial services portable washroom rentals and staff PPE (\$1.0 million).
- 2022 fare revenues (including U-Pass) are projected at 68 percent of 2020 budgeted revenues (pre-pandemic) as a result of the ongoing impacts of COVID-19 on travel patterns and public transit ridership (\$9.8 million impact).
- 2022 advertising revenue is also projected to decrease as a result of the ongoing pandemic (\$0.5 million).
- The 2022 proposed Business Plan and Budget for Durham Region Transit includes \$8.0 million in provincial and federal funding under Phase 3 of the Safe Restart Program – Transit Stream to assist in mitigating the impacts of the COVID-19 pandemic on transit operations. Currently only \$4.0 million is available for carry over into 2022. This results in a current anticipated shortfall of \$4.0 million. DRT and Region staff continue to support advocacy to the provincial and federal governments through transit industry and municipal associations for the need for additional Safe Restart funding in 2022 and beyond given expectations that the transit industry will not recover from the pandemic until 2024-25. As mentioned previously this funding is currently restricted to additional COVID-19 related expenditures incurred until March 31, 2022. Should the provincial and federal governments not extend the eligibility date beyond March 31, 2022, the Region will need to consider further cost mitigation measures and use of stabilization reserve funds.

#### **4. Use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds in the 2022 Business Plans and Budgets**

- 4.1 Staff have identified and included the sustainable use of reserves and reserve funds, development charges and provincial and federal gas tax to fund one-time expenditures in the 2022 Property Tax Supported Business Plans and Budgets while ensuring the Region's commitment to fiscal responsibility and long-term financial planning have been maintained. This is a significant shift from historical practice to now allow for effective utilization of reserves and reserve funds to mitigate taxation impacts and deliver on Council priorities. The proposed use of reserve and reserve funds is aligned with their intended purpose.
- 4.2 Given the evolving nature of the COVID-19 pandemic and the unknown fiscal impacts that the pandemic and the resulting recovery will continue to have on the Region, there is a possibility that additional draws from reserve and reserve funds over and above the ones identified in the table below will be necessary. Staff will continue to keep Committee and Council updated on the fiscal impacts of the COVID-19 pandemic and its recovery on the Region.
- 4.3 Attachment 5 provides a summary of the contributions from development charges, provincial and federal gas tax and reserve and reserve funds utilized in the 2022 budget.

#### **5. Police Services Board Budget Request**

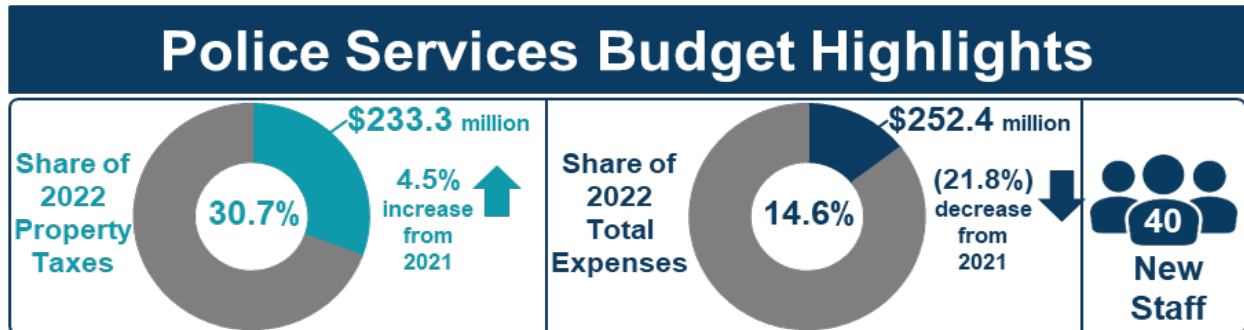
- 5.1 The Durham Regional Police Services Board at their meeting on December 21, 2021 passed the following resolution with respect to their 2022 Budget:

*"That the Board accept and approve the final 2022 Budget request for an increase of 4.54%, above the 4.16% budget guideline provided by the Region."*

- 5.2 DRPS staff in their initial 2022 Budget Approval Report to the Police Services Board recommended in November 2021 a budget that met the guideline set by Regional Council. The subject report did not accommodate the following three priority program requests by the Board: 20 frontline officers, crisis call diversion response, and 3 mental health response officers. The final budget as submitted incorporated those items with some offsetting cost reductions but they were not sufficient to mitigate the full amount.
- 5.3 The conclusion of the December 21, 2021 Budget Approval report to the Police Services Board is as follows: *"The 2022 proposed budget of \$233.32 million represents an increase of 4.54% over the 2021 budget. It includes frontline staffing, staffing to support a new Cybercrime Unit, staffing to support the 9-1-1 communications call centre, a crisis call diversion response, and funding to support mental health programs."*
- 5.4 The funding request in the amount of \$531,860 for the incremental costs for year two of the three year implementation of the body worn camera program has been included in the proposed budget for Committee and Council's consideration.

## 6. 2022 Business Plans and Budget – Details

- 6.1 The following sections provide additional details on the operating, staffing and capital highlights for each of the Region’s main service areas as well as the high level risks and uncertainties facing the service areas over 2022 and the forecast period.



#### Operating:

- A number of Key Targets are included in the DRPS budget documents. One of note is 2,300 hours for foot and bicycle patrols, compared to 1,694 completed in 2020.
- Increased support from Region of Durham Legal Services through the allocation of an additional Solicitor (offset by a reduction in external legal costs).
- Body Worn Camera Program - Year two of the three year phased implementation including 3 additional Video Management Technicians and other operating costs to support the rollout to all divisions (2023 incremental remaining of \$371.5k).
- Increased resources to 9-1-1 to support current call volume associated with both DRPS and Emergency 9-1-1.
- Increase in the Helicopter Reserve Fund contribution to ensure sufficient funding is available to maintain the helicopter (\$0.1 million).
- Additional supports to the 24/7 Mobile Crisis Response Team.
- Communications Crisis Call Diversion Program to reduce uniform officer’s attendance at mental health related calls, through the proactive diversion to mental health crisis workers.
- Additional front-line officers for West Division.
- Creation of a Cybercrime Unit to provide dedicated support for the investigation of cybercrimes.

#### Staffing:

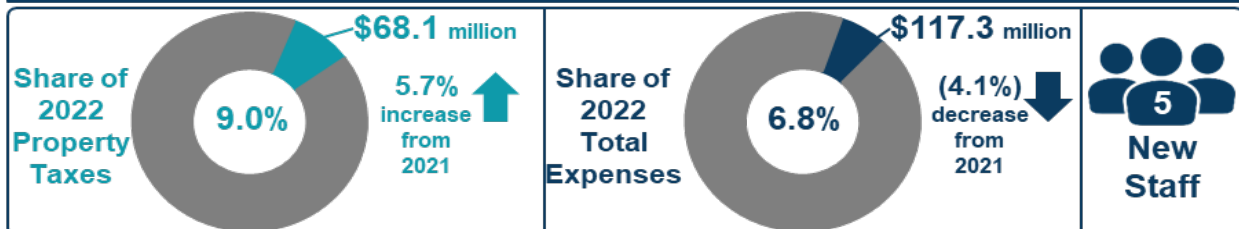
- 3 Video Management Technicians to support the Body Worn Camera Program.
- 9 Communicators addressing the call volume associated with DRPS and 9-1-1.
- 1 Communications Supervisor for DRPS and 9-1-1.
- 3 Mental Health Officers supporting the 24/7 Mobile Crisis Response Team.
- 1 Video Technician supporting the new Cybercrime Unit.
- 1 Cyber Analyst supporting the new Cybercrime Unit.
- 1 Cyber Investigator supporting the new Cybercrime Unit.
- 20 Frontline Officers supporting the West Division.
- 1 IT Help Desk staff, converted from Part-time.

**Capital:**

- The Police Services capital program totals \$6.247 million and includes funding for vehicles, equipment purchases and facility maintenance and information technology renewal.

**Risks and Uncertainties:**

- Respond to growing incidents of violence.
- Leverage partnerships to help those living in need or in high-risk neighborhoods.
- Recruitment efforts including diversifying workforce.

**Transit Budget Highlights****Operating:**

- Provides for up to 551,075 revenue hours of service (an increase of 12,398 hours). As year one of DRT's "The Route Ahead" 2022-2025 service strategy, the 2022 service plan includes 486,153 hours of conventional scheduled service and 64,922 hours of DRT On Demand service throughout rural and low demand urban areas of the Region. The total annual cost of the 2022 service plan (net of fare revenue) is \$1.5 million compared to the 2021 budgeted service hours. Of this, approximately \$1.1 million represents a return to service with \$0.4 million for expanded service.
- As detailed in Section 3.0, the COVID-19 pandemic continues to have significant impacts on the delivery of DRT services and in projected fare and advertising revenues with the 2022 fiscal impact projected to be \$8.0 million. The proposed budget includes the use of \$8.0 million in provincial and federal funding under Phase 3 of the Safe Restart Program (transit stream) to assist in mitigating this fiscal impact, relying on the province to top up as there is only \$4.0 million funding remaining.
- Continue strategic planning activities to support DRT recovery and long-term planning and continuous improvement efforts, including demand responsive stakeholder engagement, site security consulting service, on time performance analytics platform, dispatch and control centre process improvements, and emergency management process study (\$0.5 million).

**Staffing:**

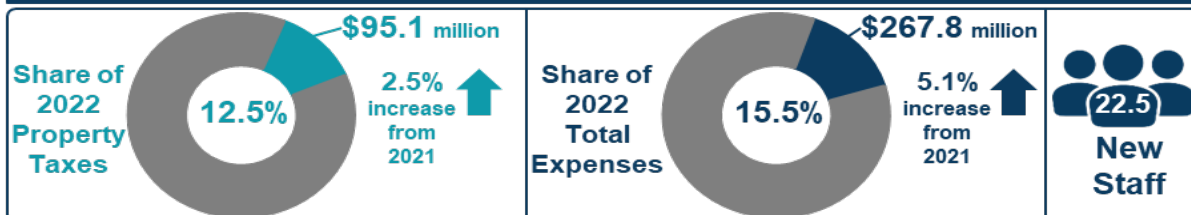
- Three DRT ambassador positions to support ridership recovery.
- One Data Analyst expanding DRT's data analyst capabilities.
- One Project Manager of Sustainability to lead DRT's transition to zero emission vehicles and other sustainability initiatives.
- Combined cost of \$0.3 million in 2022, \$0.6 million annualized.

**Capital:**

- Details on Durham Region Transit's capital program are provided in Section 8.0 of this report.

**Risks and Uncertainties:**

- Significant uncertainty in the recovery of transit ridership and fare and U-Pass revenues following the COVID-19 pandemic.
- Safe Restart Funding is proposed to be used to assist in mitigating the impacts of the COVID-19 pandemic on transit operations. This funding is currently insufficient to meet the projected needs for 2022, even if carry over of remaining Phase 3 funds is permitted.
- For 2022 there is uncertainty as to what impacts the COVID-19 pandemic may have on Durham's share of the provincial gas tax revenues. The Ministry of Transportation has indicated that they will monitor the impacts to key elements affecting the provincial gas tax allocations, such as municipal transit ridership and the availability of funding that is generated from the sale of gasoline. A one-time top up has been announced.

**Roads and Bridges Budget Highlights****Operating:**

- Durham Vision Zero countermeasures totaling \$1.27 million for the ongoing delivery of red-light camera technology and automated speed enforcement.
- Increases in road maintenance costs in response to growth and historical service demands totaling \$0.2 million.
- Increased temporary resources to support the ongoing establishment of the fibre backbone totaling \$160k, fully recovered from Durham OneNet Inc.
- Support to transit and regional development charge background studies and by-law renewals.
- Continued work on Durham Live traffic related impacts.
- Participate in Seaton Front-ending Agreement Phase 2 negotiations.
- Resources to delivery priority facility projects including modular housing and the Clarington Police Complex Phase 2 and to undertake sustainability review, prepare actions and deliver projects aimed at reducing the carbon footprint of existing and planned Regional facilities.



**Staffing:**

A total of 22.910 new full time equivalent employees (FTEs) to support the delivery of capital projects and operating activities are proposed. The cost of some of these positions is allocated at varying levels to capital projects or maintenance activities:

- Senior Project Coordinator - Construction (0.716 FTE) to support design reviews, tenders and supervision of capital construction budgets and deadlines.
- Project Supervisor in Transportation Design (1 FTE).
- Project Engineer to advance Regional Cycling Network in coordination with Planning and local municipalities (1 FTE).
- Project Managers in Transportation Infrastructure (1 FTE).
- Works Technician 2 (Road Occupancy) in Transportation Infrastructure (1 FTE).
- Supervisor of Development and Studies in Transportation Infrastructure (1 FTE).
- Policy Analyst in Facilities, Design, Construction and Asset Management (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.288 FTE).
- Senior Project Coordinator in Facilities, Design, Construction and Asset Management (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.288 FTE).
- System Mechanic (Dispatch Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.288 FTE).
- Works Technician 5 (Contract Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.288 FTE).
- Works Technician 5 to support increased volume of traffic capital/maintenance, new development etc. (1 FTE).
- Business Analyst to support corporate users on Maximo software (position is shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.250 FTE).
- Works Technician 3 (Security Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.288 FTE).
- Mobile Maintenance Mechanic (Custodial Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.288 FTE).
- GIS Specialist in Maintenance Operations (1 FTE).
- Technical Assistant in Maintenance Operations (1 FTE).
- District Technician at Sunderland Depot (costs are shared with Water Supply, Sanitary Sewerage and Works General Tax) (0.366 FTE).
- Clerk 3 for Durham Vision Zero in Traffic Operations (1 FTE).
- Project Engineer for Rapid Transit (1 FTE).
- Project Manager for EMMS in Works Financial Services (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.250 FTE).
- Leasing Specialist in Real Estate (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.600 FTE).

Temporary to Permanent Conversions:

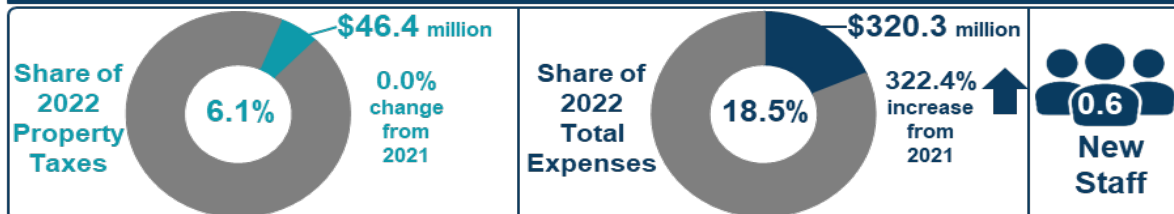
- Seven Labourer positions in Maintenance Operations (7 FTE)
- Works Technician 1 in Traffic Operations (1 FTE)
- Works Technician 2 in Traffic Operations (1 FTE)

**Capital:**

- Details on the capital program are provided in Section 7.0 of this report.

**Risks and Uncertainties:**

- Growth across the Region will increase the demand for services to support residents and businesses as well as the operational and maintenance requirements for Regional infrastructure.
- Significant increase in commodity pricing and global supply chain issues putting pressure on program budgets and capital project delivery.
- Ensuring sufficient staff resources to deliver a growing capital program and resulting maintenance and operational demands.
- Changing and unpredictable weather patterns and climate change impact treatment operations as well as preventative and reactive maintenance activities for the Regional road infrastructure.
- Risks related to legislative changes including compliance with the Excess Soil Management regulation, response requirements of Ontario One-Call program, etc.

**Solid Waste Management Budget Highlights****Operating:**

- Continuation of procurement process for AD/MWP facility, including completion of RFP and final recommendations to Council including a financing strategy. Once completed the facility will contribute to an increase in Durham's diversion rate.
- Implementation of the new Long-Term Waste Management Plan 2021-2040.
- Increased supply of blue box, green bin, and bin lids reflecting growth and demand totaling \$0.257 million.

**Staffing:**

A total of 0.570 new full time equivalent employees (FTEs) are proposed as follows:

- Policy Analyst in Facilities, Design, Construction and Asset Management (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.055 FTE).
- Senior Project Coordinator in Facilities, Design, Construction and Asset Management (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.055 FTE).
- Business Analyst to support corporate users on Maximo software (position is shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.100 FTE)
- System Mechanic (Dispatch Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.055).

- Works Technician 5 (Contract Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.055).
- Works Technician 3 (Security Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.055).
- Mobile Maintenance Mechanic (Custodial Group) in Facilities Maintenance and Operations (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.055)
- Project Manager for EMMS in Works Financial Services (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.10 FTE).
- Leasing Specialist in Real Estate (costs are shared with Water Supply, Sanitary Sewerage, Works General Tax and Solid Waste) (0.040 FTE).

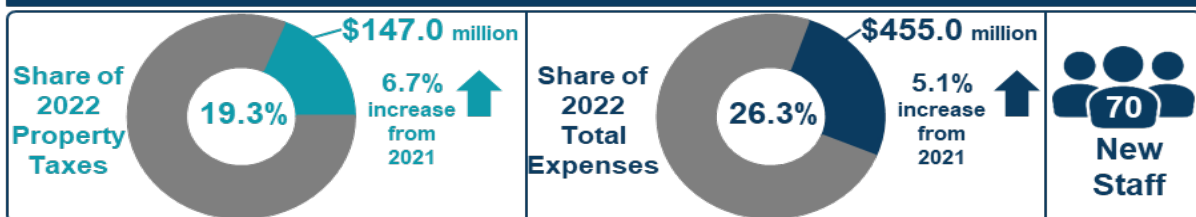
**Capital:**

- Details on the capital program are provided in Section 7.0 of this report.

**Risks and Uncertainties:**

- Risks related to legislative changes, regulations and provincial reviews including:
- Ontario Regulation 449/21 – Hazardous and Special Products (HSP) was published on June 8, 2021. This regulation, formerly referred to as Municipal Special and Hazardous Waste (MSHW) will transition to Extended Producer Responsibility (EPR) on October 1, 2021. The new regulation imposes full EPR on a limited number of consumer products. The move to EPR with the limited number of products means that the Region will continue to receive significantly more HSP materials than what has been designated under EPR at a continued cost.
- Transition to extended producer responsibility regime including the timing and content of regulations supporting the transition
- Compliance with Ontario’s food and organic waste policy statement

**Social Services Budget Highlights**



**Operating:**

The Social Services 2022 Business Plans and Budgets includes a number of programs designed to support vulnerable populations during the recovery from the pandemic, assist with the additional costs of delivery of social services due to COVID-19 and invest in social infrastructure and service delivery enhancement in a number of program areas.

- Children’s Services cost sharing for early learning and child care administration shows the reduction of \$1.4 million in provincial funding for administration a one-time transitional grant of \$3.2 million in fee subsidy (\$1.1 million), and funding for childcare providers (\$2.1 million).

- With partners, provide an Ontario Autism Program (OAP) Caregiver Mediated program that provides time-limited services for young children based on their individual needs. The evidence-based program will help young children learn new skills and meet individualized goals in the areas of social communication and play and build the capacity of caregivers to support their children. \$0.5 million in Provincial subsidy, and related expenses, including supports for the Durham Region Health Department is proposed in the 2022 budget.
- \$1.3 million is proposed in the Regional Investment in Homelessness Supports budget to increase supports for people experiencing, or at risk of becoming homeless, partially funded by a \$0.7 million contribution from the Operating Impact Stabilization Reserve Fund as approved by Council (#2021-F-31) a reallocation of \$0.2 million from the Social Investment Fund in the Region's Social Assistance Budget and an additional base increase in property tax funding of \$0.4 million for community homelessness prevention initiatives.
- \$1.1 million in Federal subsidy, and related outflows, related to a one-time increased investment in the Reaching Home program for 2021 / 2022.
- \$1.5 million is proposed in the Community Housing Provider, Commercial Rent Supplement, and Durham Region Rent Supplement programs for changes in provider payments (\$0.8 million) and a decrease in federal funding (\$0.7 million).
- Support expansion of Primary Care Outreach Program.
- Continue to investigate licensed child care options to support families working shifts or in rural areas.
- Increase in Nursing and Personal Care hours from an average of 3.4 hours / resident / day to 3.8 hours / resident / day at each of the Region's Long Term Care homes.
- Participation as a prototype site for the Ontario Works Intake and Benefit Administration Unit with the Ministry of Children, Community and Social Services is ongoing.
- Development and implementation of a "Future State of Nursing" model and work on a virtual medicine model for LTC will be pursued.
- An increase in Regional tax support to the Durham Region Local Housing Corporation to bring total support to \$14.0 million.
- As detailed in Section 3.0 the COVID-19 pandemic continues to have significant temporary impacts for long-term care and other Social Services Programs. The 2022 budget proposes to fund the \$3.4 million in one-time COVID-related costs from senior government funding.

### Staffing:

A total of 70 new positions are proposed as follows:

- An increase of one Family Counsellor 2 position in Family Services to expand the Primary Care Outreach Program (PCOP) and provide social work outreach services to vulnerable populations, including those who are unsheltered and under-housed, and who may have mental health and addiction challenges. (Note: position cost is recovered from the Health Department budget).
- An increase of one Program Assistant in Housing Services to provide additional administrative support with the implementation of the Enterprise Maintenance Management System and tenant management assistance for residents of Durham Regional Local Housing Corporation (DRLHC) properties. (Note: position cost is recovered from the DRLHC budget)

- An increase in one Facilities Maintenance Mechanic in Housing Services to provide support for the delivery of maintenance repairs and monitoring of operational building systems for the DRLHC. (Note: position cost is recovered from the DRLHC budget).
- An increase of one Senior Project Coordinator in Housing Services to provide support for the delivery of maintenance projects for the DRLHC. (Note: position cost is recovered from the DRLHC budget).
- To ensure that infection control best practices are maintained, one new full time Infection Control Nurse at Hillsdale Estates, effective March 1, 2022
- An increase of two Assistant Chef positions, effective July 1, 2022 to allow for more in-house cooking to increase resident satisfaction with meal delivery, partially offset by a reduction in food costs.
- An increase of one Administrative Services Coordinator at Lakeview Manor, effective January 1, 2022, to provide administrative assistance to the nursing leadership team, partially offset by a reduction in temporary staffing.
- An increase of one Supervisor position, effective January 1, 2022, to oversee the Beaverton and Port Perry Adult Day Programs, partially offset by a reduction in temporary staffing.
- The Senior's Safety Office is proposing the addition of one Seniors Safety Advisor Assistant, effective July 1, 2022 to assist the community in dealing with Senior Safety issues.
- An increase of sixty (60) new permanent positions for Long Term Care (#2021-SS-14) and an associated increase in part-time staff to increase Nursing and Personal Care and Allied Health levels per resident per day, offset by an increase in Provincial subsidy. This investment has led to an increase in Nursing and Personal Care hours from an average of 3.4 hours / resident / day to 3.8 hours / resident / day at each of the Region's Long Term Care homes.

### Capital:

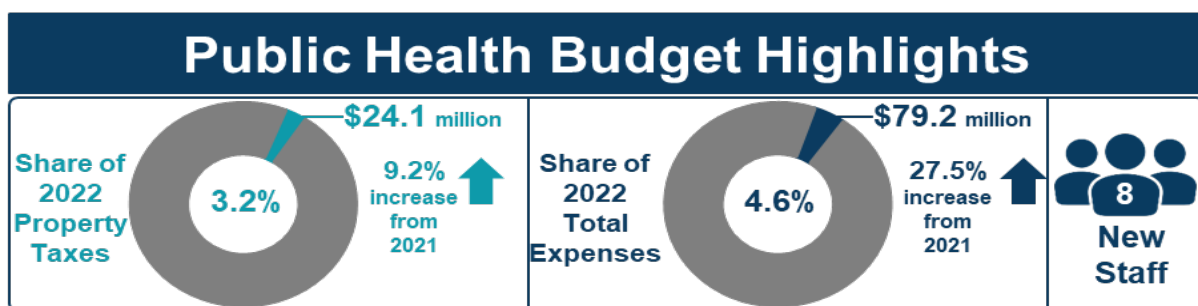
The Social Services 2022 Capital Budget works to improve our facilities and equipment to enhance the level of services to our residents. The DRLHC 2022 Capital Budget has significant capital investments. Highlights of the capital plan include:

- \$0.2 million is proposed in the 2022 budget to replace the electrical distribution and fire alarm systems at Ajax, Lakewoods, Pickering and Whitby Early Learning Child Care centres.
- \$0.1 million is proposed to replace the roof at Whitby Early Learning Child Care Centre.
- The 2022 DRLHC budget includes a \$22.24 million capital project for deep energy efficient retrofits at four DRLHC Senior's housing properties. As approved by Council (2021-COW-35), the Region has applied for up to \$10 million in federal funding (\$5 million grant and \$5 million low interest loan) under the Federation of Canadian Municipalities' (FCM) Green Municipal Fund (GMF) Sustainable Affordable Housing (SAH) Program and \$0.4 million in funding from the Toronto Atmospheric Fund. The Region has committed \$6.8 million in Building Canada Community-Building Fund financing (formally federal gas tax funding) (2021-COW-36) and \$1.0 million from the Climate Mitigation and Environmental Initiatives Reserve Fund towards the Region's share of this project. Approval of this project is contingent on approval of the Region's funding application and final financing strategy.

- An investment of \$1.1 million, partially funded by a \$0.8 million contribution from the Operating Impact Stabilization Reserve Fund as approved by Council (#2021-F-31), to replace aging equipment such as ceiling lifts, floor lifts, kitchen appliances and equipment, shower chairs, and furniture to help care for LTC residents
- The proposed new Seaton Long term care facility is reflected in the forecast for 2023 subject to further Provincial and Council approvals.

**Risks and Uncertainties:**

- The most significant risk for Social Services is the uncertainty of provincial investment. The 2022 budget submission includes provincial funding based on current funding levels and information available from the Province. Reductions in provincial funding have a significant impact on the Region’s own resources and its ability to address community needs.
- There is continued uncertainty with respect to provincial and federal funding to support ongoing COVID-19 response.
- The province is committed to increasing the average hours of daily direct nursing care to four hours over four years and to increasing allied care hours to 36 minutes over the next two years. The impact on Durham is not fully known, however, there is a risk that any new provincially mandated standards of care will not be fully funded. The Fixing Long-Term Care Act, 2021 which is expected to come into force in the spring of 2022, may impact on operations of the homes through changes to regulations and inspection protocols. Regional staff, in partnership with long-term care partners, will continue to advocate for a provincial funding and regulatory changes that meets the needs of our long-term care residents.
- The provincial government is implementing changes to the delivery of employment services in the Province of Ontario. The timing and the scope of the impact on municipal partners, including Durham, is not yet fully known but the transformation is expected to reduce Durham’s resources to assist OW clients.



**Operating:**

- Aim to restore priority public health programs and services, subject to COVID-19 activities, focusing on catching up on childhood immunizations, oral health screening for children.
- Resources to address the growing mental health needs across the Region.
- Resources to address the increase in addictions, opioid use and increased visits to the Emergency Room.
- Resources to support increased needs related to the Ontario Seniors Dental Care Program, depending upon provincial funding.
- Temporary resources to support the joint Autism program with Social Services.

**Staffing:**

- Two new full time permanent public health nurses to assist with growing mental health needs and addressing the increase in addictions and opioid use.
- One new full time permanent epidemiologist to address infectious diseases, opioids and public reporting.
- One new full time permanent privacy analyst to address an increase in privacy and information security related requests.
- One new climate change specialist to address climate change from a health perspective.
- One new full time clinical dentist and one new full-time denturist to support the Ontario Seniors Dental Care Program, dependent upon Provincial funding.
- Conversion of one part-time Senior Infant and Child Development Consultant.

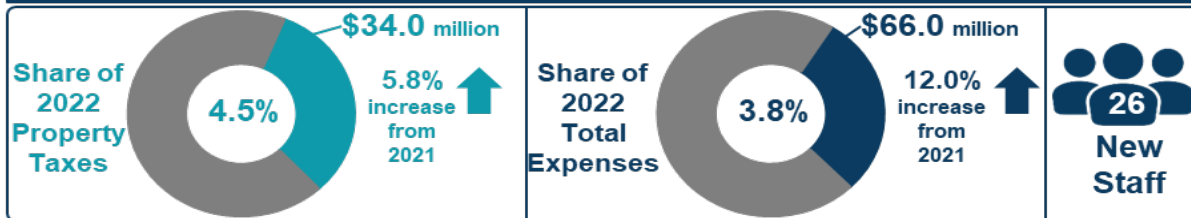
**Capital:**

- Various replacements of equipment such as vision screening kits, data loggers, computers, monitors.

**Risks and Uncertainties:**

- The draft 2022 Public Health Business Plans and Budget assumes that all temporary staffing costs and one-time costs for supplies related to the COVID-19 response will be funded 100 per cent by the Province. Additional costs will also be incurred for operating vaccine clinics across the Region to administer third doses and vaccines to children ages 5 to 11.
- Increased need for technology and increased resources to ensure privacy and security of clients and staff for systems and solutions that support improved virtual client interactions .
- An anticipated expanded scope for public health with respect to inspections, monitoring and surveillance is likely to be mandated through new provincial guidelines and protocols.
- Public Health Modernization, which is currently on hold but is anticipated to be restarted, may impact public health funding, governance and organizational structures across the province.
- Growing population leading to an increased need for public health program and services.
- Changing population needs in Durham Region which would impact the way programs and services are delivered.
- Changes to provincial legislation that would impact programs and services.

## Paramedic Services Budget Highlights



### Operating:

- Addition of the 12 new full time paramedic positions to staff the new Seaton paramedic response station along with one new ambulance and associated equipment. (approx. \$2.0 annualized).
- Convert operating hours of ambulances and related staff implications to result in four additional hours of paramedic service each day.
- Expand PCOP effective July 1, 2022 jointly with Social Services.
- Complete pilot Community Paramedicine Program and Implement new Community Paramedicine Program which will provide support to high intensity needs clients requiring supplemental community paramedicine services beyond home and community care. This includes 5 new primary care paramedics, 5 new advanced care paramedics, one Superintendent and all related vehicles and equipment to be funded by the Ministry of Long Term Care.

### Staffing:

- 24 new full time paramedics (12 ACP's and 12 PCP's) and one Superintendent to provide for new service delivery noted above under operating investments for 2022.
- One new senior accounting clerk to accommodate increased needs in scheduling and back-up support.

### Capital:

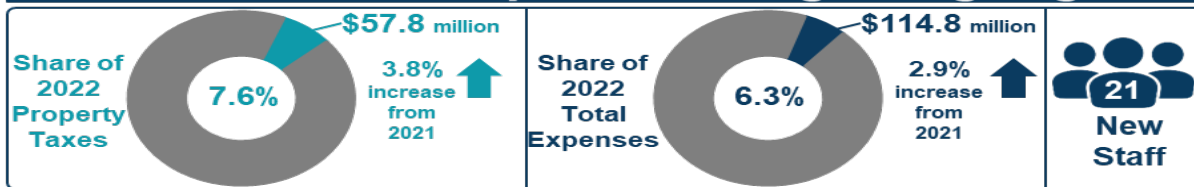
- New ambulances required for Seaton, PCOP, and Community Paramedicine Program.
- Replace 10 ambulances with 50% to be hybrid vehicles.
- Replace one emergency response vehicle.
- Regular cyclical replacement of scoop stretchers, stair chairs, and portable medical bags.
- Ongoing funding for the new Clarington Paramedic Response Station (\$1.8 million).

### Risks and Uncertainties:

- Provincial changes regarding expectations for public health and paramedics in the distribution and administration of COVID-19 vaccine.
- Ongoing support required by public health and paramedics for congregate living settings, such as long-term care and retirement homes.
- Continued challenges with patient offload delays impacting ability to service 911 requests as call volumes increase.
- Inability to recruit new staff due to challenges with enrollment at community colleges.



## Corporate Administration, Planning and Economic Development Budget Highlights



### Operating:

- Finalize and launch a refreshed Economic Development Strategy and Action Plan.
- Develop and deliver marketing campaigns through innovative digital channels to grow awareness of the Region, supporting the growth of the EN3 cluster.
- Assist in establishing the newly created municipal services corporation to advance the deployment of broadband infrastructure to unserved and underserved areas of the Region.
- Continue to implement the Local Food Business Retention and Expansion Action Plan to support the retention and expansion of agri-food businesses.
- Advance the development of Envision Durham – key activities include completing Phase 1 of the Land Needs Assessment; development of regional natural heritage system and agricultural system mapping; undertaking Phase 2 of the Growth Management Study and drafting of a new Regional Official Plan.
- Complete and consult on a Regional Community Improvement Plan.
- Advance the recommendations contained in the Regional Cycling Plan Update that will include undertaking a signage and wayfinding strategy, assisting developing school safety plans and working with partners to facilitate a Durham cycling event.
- Achieve the approval of the GO Extension to Bowmanville and prepare for Transit Oriented Development to capitalize on the economic and community building benefits associated with rapid transit investment and continue to build the Rapid Transit Deployment Plan by obtaining further funding for the Durham Scarborough Bus Rapid Transit Corridor and develop the business case for Simcoe Rapid Transit.
- Continue to implement a government relations strategy to advance key priorities with the provincial and federal governments.
- Expand on the early success of CityStudio Durham, including the launch of a new CityStudio Summer Innovation Fellowship Program where students, faculty and regional staff collaborate to solve complex challenges.
- Strengthen Durham's position as Canada's premier nuclear jurisdiction by supporting research, innovation, community engagement, and partnerships through implementation of Region's nuclear sector strategy. Priorities for 2022 include launching the nuclear sector strategy with a virtual event, completing the Financial, Economic, and Social Impact study on the retirement of the Pickering Nuclear Generating Station (PNGS), using consultation and research findings to develop outreach tools to improve nuclear sector awareness, developing orientation materials/sessions for staff and Regional Council, and establishing a nuclear sector information sharing forum.
- Launch the Durham Greener Homes Program and deliver 100 retrofits in the first year of program operations.
- Report on status of Corporate Climate Change Master Plan to reduce GHG emissions in Regional operations.

- Continue the work of the new Durham Region Anti-Racism Taskforce (DRART) with community stakeholders, Regional staff, and other relevant partners to ensure that Durham Region successfully implements its anti-racism framework in a manner consistent with the principles of the Ontario Human Rights Code and Region of Durham's aim to demonstrate leadership in addressing systemic racism.
- Continue to implement the Regional Intelligent Communities framework by supporting signature community projects.
- Implement a strategy to expand tree planting across the Region.
- Improve community engagement on Regional programs and services through an updated digital platform.
- Advance the myDurham311 project through the new Service Durham Division by enhancing the customer journey while creating a consistent, convenient and customized experience.
- Modernize records management through investment in the Region's Electronic Document Management Project. Continuing to promote consistent corporate information practices across the organization while ensuring consistency and accountability through the development of IM policies, employee training, organized websites, network drives, and the acquisition of Enterprise Content Management software to support business users. Continue with Information Governance for the corporation.
- Implement electronic agenda and meeting management technology to increase transparency on the deliberation of Council and Committee, and enhanced sharing of information across the corporation and with the public.
- Co-ordinate and negotiate Seaton Phase 2 front ending agreement.
- Update Transit Development Charges Background Study and Bylaw and commence work on main Region of Durham Development Charges Background Study and Bylaw.
- Continue Budget Modernization Project initiatives.
- Implement proactive investment strategies.
- Upgrade Peoplesoft, including financials and human capital management.
- Continue Technology and Cyber Risk Management program with partnership between Internal Audit and Corporate Services IT Division.

### Staffing:

- Onboard Economic Development Specialist for Business Development to execute new programming focused on retaining and expanding key employers in Durham Region approved in 2021 budget.
- Corporate Communications Coordinator (Annualized cost \$101k).
- Corporate Climate Policy Advisor to address the Council declared Climate Change Emergency and oversee work as noted in Section 2 of this report.
- Two Policy Advisors in Government Relations, Strategic Initiatives Division.
- Indigenous Specialist in Diversity Equity and Inclusion Division.
- Manager, Policy Advisor, and Program Assistant to implement the Council approved Community Safety and Wellbeing Plan.
- Economic Analyst 2 to support the Economic Studies division including projects with Corporate wide implications, development charges studies, and MBN Canada participation as examples.
- Senior Financial Analyst 2 to support the Asset Management Plan mandatory provincial program and capital forecasting.

- Payroll Officer to meet volume needs for growth in the organization as well as significant provincial reporting and payroll top up to job functions and overtime as a result of ongoing COVID priorities.
- Business Analyst - Application support in Finance to aid in Peoplesoft and Workforce software enhancements as examples.
- IT Technology Refresh Coordinator to coordinate technology replacement across the organization including warranty, inventory records, tender specifications etc.
- IT Senior Security Specialist to provide security leadership, advice, guidance and project management.
- Prosecution Assistant and Prosecutor for Municipal Bylaw prosecutions with costs to be recovered from Area Municipalities.
- Solicitor – (to support DRPS) - This position will be fully funded in a retainer agreement with the DRPS.
- Paralegal -Tribunals - Paralegal scope of practice includes a number of matters that are currently addressed by lawyers in the division. The use of paralegals will provide a lower cost alternative to managing these files.
- Information Management Technician that assists with records inventory, delivery of training, troubleshooting, records disposition and updating records management software system.
- HR Assistant to conduct and participate in surveys and support job evaluation process.

## External Agencies Highlights

### Conservation Authorities:

- The 2022 budget for Conservation Authorities includes \$6,445,367 for operations, \$1,730,374 for special benefitting projects and \$200,000 for land management for the Region's five Conservation Authorities.
- The 2022 funding for the Oak Ridges Moraine Groundwater Program (ORMGP) is recommended to remain at \$175,000 to finance ongoing groundwater protection initiatives jointly funded by the City of Toronto, Region of York and Region of Peel.
- In addition, the Conservation Authorities submitted the following requests for special one-time funding from the Land Conservation and Protection Reserve Fund for specific projects and initiatives for Council's consideration. Four of these six projects are a continuation of a multi-year initiative that was approved as part of previous Business Plans and Budgets.
- **Central Lake Ontario Conservation Authority – Restoration Program \$150,000 (Year Four of Five) –** under this program CLOCA will implement restoration projects, apply for funding, prepare progress reports and foster long term partnerships with watershed businesses, community organizations and landowners. Under this program CLOCA can initiate a restoration project that will have an overall ecological benefit, improve watershed health and work to mitigate the impacts of growth and climate change.
- **Central Lake Ontario Conservation Authority – Lynde Shores Conservation Area – Wetland Creation, Main Entrance Creation and Trail \$60,000 –** This funding will provide for a new main entrance, parking lot, additional trail, kiosk signs, washroom building and landscaping.

- **Central Lake Ontario Conservation Authority** – Administrative Office \$40,000 (year two of three) – this project provides for the phased replacement of Central Lake Ontario Conservation Authority’s rooftop HVAC units.
- **Kawartha Conservation Authority** – Final Phase of Watershed Planning \$28,600– this project will provide the most current information related to Water Resource Systems and Watershed Planning to assist with the Region’s Municipal Conformity Review exercises. This project will also help to process Planning Act applications faster while ensuring conformity with provincial policy.
- **Kawartha Conservation Authority** – Website design and implementation in the amount of \$7,174.
- **Kawartha Conservation Authority** – Digitization of Corporate Records \$5,380 (Year Three of Five) – this project is integral to expediting applications and improving customer service along with meeting the requirements under the Information and Privacy Act.
- **Toronto Region Conservation Authority** - Support to TRCA’s Nature Smart Grant Application with matching funds from the Town of Ajax and incorporates our respective ICIP COVID Resilience Infrastructure Grant allocation for Carruthers Creek Watershed Restoration, in the amount of \$75,000 for invasive species management.

### Special Funding Requests:

- **Durham College – Whitby Campus** – as part of the 2020 Business Plans and Budgets, Regional Council approved annual funding of \$666,667 per year for three years to a maximum of \$2 million to Durham College support the capital expansion of the College’s Whitby campus. The proposed 2022 Business Plans and Budgets provide for the final annual payment of \$666,667 at the discretion of the Commissioner of Finance and subject to the accountability of capital costs and the achievement of key milestones outlined in the funding agreement.
- **Durham College – Whitby Campus** - for the Trades Facility Upgrades be funded from the Durham Region Healthcare Institution Reserve Fund for \$600,000 subject to approval of 2022-F-5 (further details in the report).

### Hospital Funding Requests:

#### Lakeridge-Bowmanville Site

- On April 26, 2018 the Minister of Health advised Lakeridge Health that the Bowmanville Hospital redevelopment project is included in the Government’s multi-year infrastructure investment plan and will advance as the Ministry considers the broader Master Plan. The March 2019 Provincial Budget confirmed the Government’s commitment to redeveloping the Bowmanville Hospital. The provincial government has also provided a \$2.5 million planning grant to advance the detailed planning of the hospital expansion. In the 2021 Business Plans and Budget, Council committed support to the Bowmanville Hospital redevelopment.

#### Broader Lakeridge Health Needs Assessment – 10 Year Master Plan

- At the December 8, 2020 Finance and Administration Committee meeting, Lakeridge Health presented their 10 year master plan. The ten-year Master Plan horizon included the Bowmanville Hospital Redevelopment, developing a new greenfield hospital and redeveloping the Ajax Pickering Hospital.

- Support for the broader ten-year plan would require a substantial investment from the Region of Durham. It is important to note that final costs have not been determined and are currently based on an order of magnitude from similar projects completed in the past.

#### **Oak Valley Health- Uxbridge site and Ontario Shores Centre for Mental Health Sciences -Whitby**

- Redevelopment is moving through various Ministry of Health approval processes for both facilities noted above. Presentations have been made to Council to apprise of the status of the projects. Formal support has not yet been given due to the current status.

#### **Conclusion:**

- A 0.25% dedicated levy has been included in the 2022 budget to support the prior approval of the Lakeridge Health - Bowmanville site redevelopment. Also, Region staff continue to work towards developing a long-term sustainable funding strategy in support of Lakeridge Health's ten-year master plan which includes the contribution of a new Greenfield Hospital and the redevelopment of the Ajax/Pickering Hospital as well as the redevelopment of the Oak Valley Health-Uxbridge site and Ontario Shores Centre for Mental Health Sciences - Whitby redevelopment for Council's consideration as part of the 2023 Business Plan and Budget as further information develops.

## **7. 2022 Transportation Capital Program**

- 7.1 The proposed Regional 2022 Transportation Capital program includes \$176 million in expenses, which represents an increase of \$19.5 million or 12 per cent from 2022 (\$156.5 million). The program includes \$32.3 million in 2022 transportation capital expenses related to transit service, partially funded through the Investing in Canada Infrastructure Program Transit Stream (ICIP).
- 7.2 Net of the ICIP project costs, the proposed 2022 program includes \$68.7 million for network expansion projects, including funding for road construction projects that are anticipated to be ready for tendering in 2022 and preparatory work (i.e. Environmental Assessment, design, land acquisition, and utility relocations), as well as traffic control and other supporting infrastructure.
- 7.3 The 2022 program also includes \$38.7 million for road rehabilitation projects, \$12.8 million for bridge rehabilitation and replacement projects, \$1.5 million for road safety infrastructure and \$3.6 million for traffic control and other rehabilitation costs.

## **Transportation Capital Nine-Year Forecast (2023-2031)**

- 7.4 The total transportation capital expenditure over the 2023-2031 forecast period is estimated at \$1.4 billion. Based on an asset management approach, this level of investment has been identified as necessary to address the various rehabilitation and replacement needs and network expansion projects deemed necessary to accommodate current needs and future development requirements.

- 7.5 Growth-related road expansion projects will be prioritized considering the Durham Transportation Master Plan (2017) and the 2018 Development Charge By-law and Study. Meanwhile, preliminary pavement management modelling indicates that an annual investment of \$45 million throughout the forecast period will be necessary to bring the average pavement condition of the Region's road network from its current Pavement Condition Index (PCI) level of 53 to a service level target of 65. The forecast also includes significant costs related to bridge rehabilitation and replacements, including pressures in 2023 related to the advancement of rehabilitation or replacement work on three bridges in coordination with Metrolinx as it implements the Go Rail East Extension project. Through the Region's annual Asset Management and Business Planning and Budget processes, Regional staff will continue to prioritize and refine future annual bridge needs over the forecast.

### **Road Infrastructure for Transit**

- 7.6 Report #2020-F-19 provides the details of the Region's ICIP projects including road construction, traffic control and environmental assessment projects to support bus rapid transit along the Highway 2 and Simcoe Street corridors. Proposed expenses in 2022 for ICIP bus rapid transit infrastructure along the Highway 2 corridor includes \$5.8 million in grant-ineligible property acquisition expenses, \$4.9 million for pre-construction activities and \$21.6 million in construction expenses.

### **Active Transportation**

- 7.7 The Region acknowledges the need to advance the road infrastructure for active transportation, including cycling, as part of a sustainable transportation system. The 2022 transportation capital plan includes 11.3 km of new cycling infrastructure to be implemented as part of Regional roads construction projects and an additional 1.25 kilometers of signed bicycle kilometers in infill road segments. If achieved, the nine-year forecast would include a further 159 kilometers of new cycling infrastructure, exceeding the targets outlined in the 2021 Council-approved Regional Cycling Plan Update (RCPU). The inclusion of a new Works Department Project Engineer in 2022 is anticipated to facilitate the implementation of \$13.6 million in cycling infill projects over the forecast.

### **Road Safety**

- 7.8 Durham Vision Zero (DVZ) was endorsed by Regional Council on April 24, 2019 and officially launched on May 29, 2019. The Region continues to work collaboratively with road safety partners to achieve the long-term vision of zero deaths and injuries on Regional and local municipal roads, with a short-term (2022-2025) goal of a minimum of 10% reduction in fatal and injury collisions. To support the Region's road safety goals, the 2022 Transportation capital plan includes \$1.5 million in capital expenses related to increasing safety on the Regional road network, partially funded through the Region's Vision Zero Reserve Fund.

## Transportation Capital Financing

- 7.9 The financing strategy for the proposed 2022 Transportation Capital Program (\$176 million) and 2023-2031 forecast is shown in Attachment #4.
- 7.10 Development charge revenues continue to be an important source of financing growth-related infrastructure. The 2022 program is supported through a \$51.6 million in residential development charge revenues, \$5.9 million in commercial development charge revenues and a \$10.0 million draw from the Industrial Development Charges Reserve fund.
- 7.11 The Regional Roads Levy (currently \$12.5 million per year) provides a dedicated and sustainable source of annual property tax funding to leverage available development charges and cover any shortfalls in non-residential development charge revenues, for road expansion projects. Meanwhile, the Region's Road Rehabilitation Levy (\$26.1 million) provides annual dedicated property tax funding for road rehabilitation projects and the Bridge Rehabilitation Levy (\$5.5 million) is in place to accelerate the replacement and rehabilitation of structures.
- 7.12 The proposed transportation financing plan includes Federal Gas Tax funding of \$15.1 million for road rehabilitation and bridge replacement in 2022, increasing to \$17.6 million in 2023 to address forecasted transportation infrastructure rehabilitation needs and advance priority cycling infill projects. Future use of Federal Gas Tax funds will continue to be reviewed on an annual basis.
- 7.13 The 2022 financing strategy includes a \$1.2 million draw-down on the Road Rehabilitation Levy Reserve Fund to advance road rehabilitation. Under the forecast financing strategy, further portions of the existing balances in the Road Rehabilitation Levy Reserve Fund and the Bridge Rehabilitation Levy Reserve Fund are projected over the forecast to address high priority asset management needs, subject to Regional Council consideration and approval through the annual business planning and budget process. The forecast period financing strategy also projects the draw-down of existing Regional Roads Levy Reserve to assist in the funding of forecasted growth projects. This reflects a commitment to effectively use existing reserve funds for priority purposes.
- 7.14 Despite the application of Federal Gas Tax funding towards transportation infrastructure, the forecasted use of reserves and reserve funds and projected development charge revenues, levy increases are forecasted as necessary to address capital requirements throughout the forecast period. Regional staff will continue to work towards refining capital forecasts and financing strategies with the aim of ensuring any future levy increases necessary to support transportation capital are gradually phased and affordable for taxpayers. Regional staff will also continue to pursue senior level government funding opportunities for transportation infrastructure, including the recently announced federal Active Transportation Fund.

## 8. 2022 Durham Region Transit Capital Program

- 8.1 The proposed 2022 Durham Region Transit (DRT) capital program includes \$16.1 million in capital expenses. Significant projects in the 2022 capital program include the acquisition of two replacement BRT buses (\$1.4 million), four replacement specialized service vehicles (\$0.8 million), Raleigh administration building design work (\$0.6 million) and bus stop infrastructure improvements (\$3.1 million) under previously approved Investing in Canada Infrastructure Program (ICIP) projects (#DRT-2020-20). The program also includes advancing planning, design and engineering for DRT's new facility in north Oshawa (\$2.5 million), electric vehicle charging infrastructure acquisitions and installations supported through previously approved federal government funding (\$3.1 million), and replacement of the fuel tank at DRT's Westney bus depot (\$0.8 million).

### Durham Region Transit Capital Nine-Year Forecast (2023-2031)

- 8.2 Several key transit infrastructure planning initiatives are underway or forthcoming, including DRT's Zero Emission Fleet and Facility Feasibility Study, the Battery Electric Bus Charging Infrastructure Pilot, the Transit Development Charge Background Study, as well as various bus stop infrastructure planning initiatives. The results of these initiatives are anticipated to significantly reshape DRT's capital forecast. Regional staff will endeavor to complete a fulsome review of DRT service planning, strategic priorities, capital requirements and financing strategies over the coming year, with a summary report planned for presentation to Regional Council following the fall 2022 municipal election.
- 8.3 Currently, DRT's nine-year capital forecast (2023-2031) includes \$390.1 million in capital expenses. Costs related to transit vehicle replacements are anticipated to represent a significant pressure in future years. Currently, it is estimated that DRT must replace 147 40-foot buses, seven articulated buses, and 30 specialized services vehicles over the nine-year forecast period to maintain its fleet in good working condition. Furthermore, the capital forecast also includes significant expansion facility costs, including an estimated \$155 million in 2024 construction costs for the new north Oshawa storage and maintenance facility.

### ICIP Projects

- 8.4 Report #2020-F-19 provides the details of the Region's ICIP projects including vehicle replacements, bus stop infrastructure, a fuel and fluids management system, operator protective shields and other projects. The 2022 DRT capital plan includes \$5.4 million in projects funded partially by the ICIP, with a further \$3.9 million in gross ICIP costs are included in the DRT capital forecast. The Region's ICIP roadwork projects related to rapid transit can be found within the Works Department 2022 budget and capital forecast.



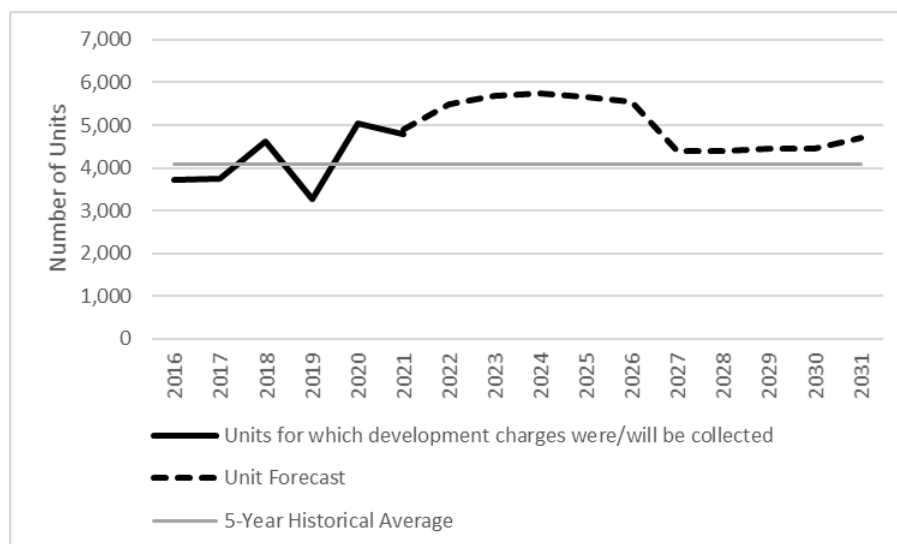
## Durham Region Transit Capital Financing

- 8.5 Revenues from the Provincial Gas Tax program continue to be a significant source of funding for DRT capital and operating expenses. The Province announced in late 2021 that municipal Gas Tax allocations for 2021-22 would be topped up to 2020-21 program levels, through a one-time \$120 million provincial commitment to help mitigate the impacts of COVID-19. As such, the Region’s 2021-22 Provincial Gas Tax allocation amount is \$9.37 million, approximately equal to its 2020-21 allocation. Beyond 2022, there is uncertainty with Durham’s receipt of provincial Gas Tax revenues due to the impacts of the COVID-19 pandemic or other trends impacting Ontario gasoline sales.
- 8.6 Transit development charge revenues are also an important source of financing for growth-related transit infrastructure including vehicles, facilities and bus stop infrastructure. The Region will be completing a new Transit Development Charge Background Study in 2022. As development charge revenues will not be able to fully finance forecasted expenses related to future expansion facilities, debentures will be required in the forecast years. Given the level of capital investment that is required in the forecast and available sources of financing, draws from the region’s Transit Capital Reserve and greater levels of general levy funding for transit capital are also forecasted as necessary in future years. Regional staff will continue to pursue senior level government funding opportunities for transit infrastructure, including the federal Zero Emission Transit Fund (ZETF) for which the Region has been invited to Stage II of the application process. Regional staff will also continue to engage with The Canada Infrastructure Bank which has indicated interest in Regional transit projects.

## 9. Development Charges

- 9.1 Development charge revenues are a primary financing source for the significant growth-related projects that are included in the Region’s capital forecast. The following chart shows the residential development forecast that has informed forecasted residential development charge revenues. Should the Region not experience residential growth as expected, available development charge funding for future expansion projects will be lower than forecasted.

**Figure 1: Residential Units Forecast**



- 9.2 Over the forecast, industrial and institutional development charge revenue is not anticipated to be sufficient to cover the requirements for planned growth projects and as such, the Region will be required to continue to fund industrial and institutional development charge funding shortfalls using other revenue sources (e.g., reserve fund, levy or debt financing).
- 9.3 Ongoing review of the capital forecast program, the timing of growth projects and the use of various financing strategies, including development charge, reserve fund, debenture and levy financing, will be conducted as part of Region's annual business planning and budget processes. Refinements to the forecast will be based on the rate of development that is realized in the Region (impacting both capital requirements and available development charge revenues) and other considerations to ensure affordable levy increases.

## **10. Potential Debt Financing Requirements and Considerations**

- 10.1 The 2022 capital program requires \$5.0 million in debenture financing towards as part of the FCM Green municipal fund application and is subject to approvals. Also noted in the program is the proposed debt for the Mixed Waste Presort/ Anaerobic Digestion Project. However, this is subject to a further Council report and approval of a financing strategy for the project planned for June 2022. In addition to this debenture financing, the capital forecast is projecting a further \$268.2 million required between 2023 and 2031. As outlined in the Region's Long-Term Financial Planning Framework, staff are developing a debt management strategy that will further inform future business plans and budgets.
- 10.2 Moody's Investors Services, in their recent review of the Region's credit fundamentals, which saw a confirmation of the Region's Triple "A" Credit Rating, indicated the Region's "debt burden will rise from 12.7% in 2020 to between 15% and 20% over the next five years' (Moody's Investor Services - January 26, 2022).

## **11. Line-By-Line Savings Review**

- 11.1 As part of the development of the proposed 2022 property tax supported Business Plans and Budgets, departments completed a line-by-line review of historical actuals to identify 2022 base budget reductions that do not impact service levels.
- 11.2 The following base budget savings totaling \$4.2 million (representing a reduction of approximately 0.6 per cent of the tax levy) have been identified and are reflected in the proposed 2022 property tax supported Business Plans and Budgets.

Department/Division	Line-by-Line Review Savings (000's)
Durham Regional Police Service	\$122
Planning and Economic Development	196
Health Department	206
Paramedic Services	48
Social Services	876
Finance Services	301
Regional Headquarters	64
CAO's Office	22
Corporate Services	244
Works - General	1,837
Waste	30
Transit	253
<b>Total</b>	<b>\$4,199</b>

## 12. Multi-Year Commitments: Impact on Future Budgets

### 12.1 Known and significant financial pressures to be financed over the forecast period include:

- Staff annualization costs for the 195.48 positions proposed in the 2022 budget (\$22.6 million gross in 2023 an increase of \$6.7 million over 2022)
- Road rehabilitation needs, growth related road expansion projects and bridge and structure rehabilitation and replacement needs have been identified over the forecast period (2023 – 2031) of approximately \$1.1 billion.
- Facility expansions over the 2023 – 2031 forecast period to provide services for a growing and more diverse population and meet the current and future staffing requirements to service these demands.
- As mentioned last year a potential new regionally operated long-term care home subject to Ministry and Council approval.
- Increased operating cost pressures for long-term care homes to address the recommendations from the Commission's review stemming from COVID-19 impacts to long-term care residents.
- Potential increased resourcing to Health to address permanent implications of COVID-19 to the services provided.
- Investments to achieve Council's affordable housing targets.
- Aging social housing portfolio requiring significant capital investments.
- Continued need to address wait lists in several social service program areas including individual, couple or family counselling services, behavior management and affordable housing.
- Future servicing of employment lands resulting from this Council initiative.
- Investment in broadband infrastructure subject to active grant submissions to the provincial ICON program and the federal Universal Broadband Fund and implementation of a Municipal Services Corporation.

- Implications arising from a Climate Master Plan to, among other items, reduce our GHG emissions and implement a low carbon fleet strategy.
- Outstanding assessment appeals at the Assessment Review Board (ARB) involve a total of \$7.3 billion in Region of Durham weighted assessment. Of these assessment appeals, it is estimated, under a medium risk scenario, that the Region has the potential to lose \$5.5 million in Regional taxes.

### **13. Risks and Uncertainties**

- 13.1 COVID 19 – As noted in this report, there are financial risks pertaining to the level of senior government support affecting Health, Transit and Long-term Care to the greatest degree.
- 13.2 There are numerous risks, pressures and uncertainties that the Region faces in implementing strategic direction and in the successful delivery of its programs and services. Section 6 outlines the program specific risks and uncertainties for each of the major service areas so they will not be repeated here.
- 13.3 If the development forecast for the Region is not achieved, development charge revenues in future years will be lower than anticipated. This would result in the delay and deferral of potential network expansion projects.
- 13.4 Under the ICIP Transfer Payment Agreement, eligible costs must be incurred before October 31, 2027, leaving only six construction seasons. For the Region's significant transit lane construction projects, there are risks relating to meeting this project completion deadline.
- 13.5 With the continuing momentum of electric vehicles across the Province, this will have a declining impact on gas tax collected by the Province of Ontario and the Government of Canada leaving significant future uncertainty for municipalities for sustainable funding to replace gas tax receipts.

### **14. Public Engagement Strategy on the 2022 Business Plans and Budgets**

- 14.1 Transparency and education are key components of building successful public engagement on the Region's business plans and budgets with residents, businesses and stakeholders.
- 14.2 Building upon the success of the 2021 Business Plans and Budgets public engagement initiatives and recognizing the limitations the COVID-19 pandemic places on in-person meetings, the Region developed and deployed a series of tools and complementary engagement activities which focused on increasing opportunities for sharing information and engaging residents, businesses and stakeholders in the development of the 2022 Business Plans and Budgets.
- 14.3 Public engagement activities - focused on engaging with more residents and businesses in new and different ways to encourage their feedback - for the 2022 Business Plans and Budgets included:
- Hosting a Virtual Town Hall on Wednesday October 20, 2021 to share information about the key priorities being considered as part of the development of the 2022 Business Plans and Budgets and provide an opportunity for the public to provide input.

- Refreshing the Region's Business Plans and Budgets online presence including an updated webpage and use of the Region's Your Voice Durham website to allow residents to ask questions and provide comments online (348 visits as of the November 9, 2021 Finance and Administration Committee meeting).
  - Posting an episode of the "How the Budget is Prepared" video to educate the public on how the budget process works in a digestible, easy-to-understand way (also broadcast at the November 9, 2021 Finance and Administration committee meeting).
  - Providing ongoing social media engagement aligned with the progression of the business planning and budget process to support wider understanding of the process and seek engagement throughout the process (over 130,000 impressions and 1,500 engagements as of November presentation); and
  - Providing traditional engagement initiatives consistent with prior year activities including the utilization of print media.
- 14.4 The Virtual Town Hall had over 11,800 residents participating in the event over the phone or on the Region's website. Residents were encouraged to provide – either over the phone on social media or on Your Voice Durham page – their questions, feedback and suggestions to help inform Durham Region's budget priorities for 2022. The Region received over 100 questions with representation from all local municipalities, an increase of 30 per cent. The length was extended to 90 minutes from 2020 when the event was one hour. A recording of the event is available on the Region's Your Voice Durham website. Rogers TV broadcasted a recording on six occasions between October 28<sup>th</sup>, 2021 and November 6<sup>th</sup>, 2021.
- 14.5 These engagement activities – and the foundation they lay for future opportunities – represent a clear expansion in the scope of activities through the incorporation of digital media, a focus on informative outreach to residents that is shared in plain language and through a variety of formats that are accessible and interactive (where possible), and a commitment to continuous improvement in how the Region engages and consults with residents, businesses and stakeholders.
- 14.6 Those engagement activities which are not time-limited (i.e. a Virtual Town Hall), will remain available – and be updated periodically - throughout the year and not be limited to the time period leading up to the annual Business Plans and Budgets.
- 14.7 As part of the multi-year business planning and budget process review and modernization project, an interdepartmental team is working to evaluate standards and best practices, and to incorporate feedback and expertise to better understand when and how to use public engagement tools. This work will help inform the public engagement strategy for the 2023 Business Plans and Budgets and subsequent cycles.

## **15. Fees and Charges**

15.1 Regional staff conduct annual reviews of fees and charges to ensure appropriate cost recovery, maximization of revenues to the extent possible and at a minimum, that all fees are updated to reflect changing circumstances, including inflationary pressures and legislative compliance. In light of the ongoing pandemic and economic climate there are minimal changes to the General Purpose Fees and Charges. The following highlights the changes made to General Purpose Fees and Charges in the 2022 Business Plans and Budgets.

### 15.2 Development Charges

- Development Charges are indexed annually on July 1<sup>st</sup> based on the by-laws passed by Regional Council.

### 15.3 Durham Region Transit

- Universal Transit Pass (U-Pass) rate increase from \$144.50 to \$147.25 per student per semester for the period September 1, 2022 to August 31, 2023.

## **16. Regional Requirement Regarding Excluded Expenses Related to Tangible Capital Assets as Required by Ontario Regulation 284/09**

16.1 In June 2006, the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA) approved revisions to Section PS 3150 of the Public Sector Accounting Handbook for the accounting of tangible capital assets (TCA) for local governments. The purpose of these revisions was to establish standards for the accounting treatment of tangible capital assets acquired by local governments.

16.2 The Regulation requires municipalities to prepare a report for adoption by Council if a municipality excludes provisions in its annual budget for all or a portion of the following expenses:

- TCA Amortization Expenses
- Post-Employment Benefits Expenses; and,
- Solid Waste Landfill Closure and Post Closure Expenses.

16.3 Since the Region's 2022 Business Plans and Budgets exclude provisions for all or a portion of the expenses relating to the amortization of Tangible Capital Assets, post-employment benefits and solid waste landfill closure and post closure, this report is provided as required by the Regulation.

**ESTIMATED IMPACT OF EXCLUDED EXPENSES  
ON ACCUMULATED SURPLUS  
FOR THE 2022 BUSINESS PLANS AND BUDGETS (000'S)**

	<u>2021</u>		<u>2022</u>		<u>Total</u> \$
	<u>Total</u> \$	<u>Property Tax</u> \$	<u>Water</u> \$	<u>Sewer</u> \$	
<b>PSAS Additions to Budget</b>					
Tangible Capital Asset Amortization	151,686	97,676	27,651	36,694	162,021
Post-Employment Benefit Expense	13,967	14,485	410	459	15,354
Landfill Closure Costs - Increase/(Decrease) in Liability	(5,214)	(38)	-	-	(38)
Transfers from Reserves and Reserve Funds	109,138	127,840	10,451	18,204	156,495
Proceeds of Debt issued for Regional Purposes	-	134,300	-	-	134,300
Total PSAB Additions	269,577	374,263	38,512	55,357	468,132
<b>PSAS Reductions to Budget</b>					
Gross Tangible Capital Assets Acquisitions	(415,685)	(492,961)	(125,117)	(145,365)	(763,443)
Less: Tangible Capital Asset Recoveries	15,673	-	-	63,388	63,388
Net Tangible Capital Asset Acquisitions	(400,012)	(492,961)	(125,117)	(81,977)	(700,055)
Debt Principal Payments	(12,789)	(11,696)	-	(716)	(12,412)
Transfers to Reserves and Reserve Funds	(136,169)	(110,678)	(9,143)	(23,996)	(143,817)
Contributed Tangible Capital Assets	(16,982)	(426)	(9,575)	(11,196)	(21,197)
Total PSAB Reductions	(565,952)	(615,761)	(143,835)	(117,885)	(877,481)
Net Impact - (Increase) to Accumulated Surplus	(296,375)	(241,498)	(105,323)	(62,528)	(409,349)

## 17. Conclusion

- 17.1 The 2022 Business Plans and Budget recommendations for property tax supported programs for internal departments (including DRT, DRLHC, and Conservation Authorities) meets the 2.0 per cent guideline adopted by Regional Council through Finance Report # 2021-F-20. The recommended 0.25 percent increase has been included for the future hospital funding needs. The DRPS was slightly over the guideline resulting in a top up of 0.26 percent. This represents a net property tax budgetary increase of 2.6 per cent or approximately \$74 for the Region-wide average residential home after assessment growth.
- 17.2 The recommended 2022 Business Plans and Budgets provides for a responsible tax increase for business and residential property owners that prioritizes support to vulnerable sectors impacted by the COVID-19 pandemic, recognizes the resulting permanent transformation of our business practices and ensures the Region of Durham continues to provide those extensive and essential services that directly support the health and well-being of its residents. In addition, the 2022 Business Plans and Budgets include continued investment in the Region's strategic priorities as noted throughout this report.

## 18. Attachments

- 18.1 Attachment #1: The Regional Municipality of Durham Summary of Estimated Gross and Net Budget Expenditures
- 18.2 Attachment #2: The Regional Municipality of Durham Summary of 2022 Property Tax Supported Business Plans and Budgets
- 18.3 Attachment #3: The Regional Municipality of Durham Summary of Proposed 2022 New and In-Year Approved Permanent Positions

- 18.4 Attachment #4: The Regional Municipality of Durham Summary of 2022 Property Tax Supported Capital Program and 2023 to 2031 Capital Forecast
- 18.5 Attachment #5: The Regional Municipality of Durham Summary of the use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds in the proposed 2022 Property Tax Supported Business Plans and Budgets
- 18.6 Detailed 2022 Regional Business Plans and Budgets for Property Tax Purposes are available on-line through the links provided on the February 8, 2022 Finance and Administration Committee Agenda or in hard copy by contacting the Finance Department at (905) 668-7711 ext. 2302.

Respectfully submitted,

Original Signed By

Nancy Taylor, BBA, CPA, CA  
Commissioner of Finance

Recommended for Presentation to Committee

Original Signed By

Elaine C. Baxter-Trahair  
Chief Administrative Officer



**The Regional Municipality of Durham**  
**Summary of the Estimated Gross and Net Budget Expenditures**  
(\$,000's)

	2021 Restated Budget		2022 Recommended Budget		Annual Change			
	Gross Expenditures (\$,000's)	Net Tax or User Rate (\$,000's)	Gross Expenditures (\$,000's)	Net Tax or User Rate (\$,000's)	Gross Expenditures (\$,000's)	%	Net Tax or User Rate (\$,000's)	%
<b>PROPERTY TAX SUPPORTED</b>								
Durham Region Police Service	322,823	223,191	252,392	233,318	(70,431)	(21.8%)	10,127	4.5%
Durham Region Transit	122,345	64,392	117,275	68,089	(5,070)	(4.1%)	3,697	5.7%
Regional Roads and Infrastructure	254,871	92,789	267,772	95,070	12,901	5.1%	2,281	2.5%
Solid Waste Management	75,837	46,429	320,332	46,426	244,495	322.4%	(3)	(0.0%)
<b>Public Works</b>	<b>330,708</b>	<b>139,218</b>	<b>588,104</b>	<b>141,496</b>	<b>257,396</b>	<b>77.8%</b>	<b>2,278</b>	<b>1.6%</b>
Public Health	62,137	22,070	79,195	24,096	17,058	27.5%	2,026	9.2%
Region of Durham Paramedic Services	58,938	32,150	66,018	34,022	7,080	12.0%	1,872	5.8%
Long-Term Care	121,663	50,254	135,295	53,878	13,632	11.2%	3,624	7.2%
Social Housing	97,076	49,483	97,407	52,656	331	0.3%	3,173	6.4%
Social Assistance	123,554	20,507	124,024	21,041	470	0.4%	534	2.6%
Children's Services	83,662	11,926	90,944	13,598	7,282	8.7%	1,672	14.0%
Family Services	7,048	5,593	7,280	5,827	232	3.3%	234	4.2%
<b>Health &amp; Social Services</b>	<b>554,078</b>	<b>191,983</b>	<b>600,163</b>	<b>205,118</b>	<b>46,085</b>	<b>8.3%</b>	<b>13,135</b>	<b>6.8%</b>
Governance & Administration	88,666	39,755	90,550	40,773	1,884	2.1%	1,018	2.6%
Planning & Economic Development	12,635	11,262	13,126	11,914	491	3.9%	652	5.8%
Emergency 9-1-1 Telephone System	4,711	4,713	5,455	5,152	744	15.8%	439	9.3%
<b>Other Regional Services</b>	<b>106,012</b>	<b>55,730</b>	<b>109,131</b>	<b>57,839</b>	<b>3,119</b>	<b>2.9%</b>	<b>2,109</b>	<b>3.8%</b>
External Agencies	23,094	22,594	33,043	24,611	9,949	43.1%	2,017	8.9%
Other	29,466	29,466	29,922	29,722	456	1.5%	256	0.9%
<b>External Agencies and Other</b>	<b>52,560</b>	<b>52,060</b>	<b>62,965</b>	<b>54,333</b>	<b>10,405</b>	<b>19.8%</b>	<b>2,273</b>	<b>4.4%</b>
<b>Property Tax Supported Total</b>	<b>1,488,526</b>	<b>726,574</b>	<b>1,730,030</b>	<b>760,193</b>	<b>241,504</b>	<b>16.2%</b>	<b>33,619</b>	<b>4.6%</b>
					<b>Less Assessment Base Growth (2.0%)</b>			
					<b>Net Property Tax Rate Impact 2.6%</b>			
<b>USER RATE SUPPORTED</b>								
Water Supply	153,589	115,490	202,108	118,193	48,519	31.6%	2,703	2.3%
Sanitary Sewerage	223,741	111,335	275,770	117,500	52,029	23.3%	6,165	5.5%
<b>User Rate Supported Total</b>	<b>377,330</b>	<b>226,825</b>	<b>477,878</b>	<b>235,693</b>	<b>100,548</b>	<b>26.6%</b>	<b>8,868</b>	<b>3.9%</b>
<b>All Regional Services Total</b>	<b>1,865,856</b>	<b>953,399</b>	<b>2,207,908</b>	<b>995,886</b>	<b>342,052</b>	<b>18.3%</b>	<b>42,487</b>	<b>4.5%</b>

Totals may not add due to rounding.

**The Regional Municipality of Durham**  
**Summary of 2022 Property Tax Supported Business Plans and Budgets**  
 (\$,000's)



2021	2022			Property Tax Impact %
Restated Property Tax Budget (\$,000's)	Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2021 (\$,000's)	%	

**SUMMARY**

Page 1 of 4

<b>A</b>	<b>DURHAM REGION POLICE SERVICE</b>	Page 2	223,191	233,318	10,127	4.5%	1.4%
<b>B</b>	<b>DURHAM REGION TRANSIT</b>	Page 2	64,392	69,191	4,799	7.5%	0.7%
<b>C</b>	<b>CONSERVATION AUTHORITIES</b>	Page 2	8,752	8,917	165	1.9%	0.0%
<b>D</b>	<b>SOLID WASTE MANAGEMENT</b>	Page 2	46,429	47,402	973	2.1%	0.1%
<b>E</b>	<b>REGIONAL OPERATIONS AND OTHER</b>	Page 3-4	378,147	395,446	17,299	4.6%	2.4%
<b>ADJUSTMENT TO ASSESSMENT BASE</b>			392	392	-	0.0%	0.0%
Outstanding non-residential property tax appeals							
<b>2022 DEFERRAL FOR SEATON GROWTH</b>			5,271	4,800	(471)	(8.9%)	(0.1%)
<b>TOTAL REGIONAL PROPERTY TAX SUPPORTED BUDGETS (before growth)</b>			726,574	759,466	32,892	4.5%	4.5%

<b>2022 Assessment Growth</b>	2.00%
<b>2022 Deferral for Seaton Growth</b>	(0.10%)
<b>2022 Growth for Budgetary Purposes</b>	(1.90%)

**2022 Property Tax Budgetary Impact** 2.60%

**2022 Average Region-Wide Home Budgetary Increase** \$74



2021	2022		
	Restated Property Tax Budget (\$,000's)	Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2021 (\$,000's) %

### DURHAM REGION POLICE SERVICE

1	Operations	322,823	252,392		
2	Less: Provincial Grants	(8,104)	(8,198)		
3	Recoveries from Reserves	(12,155)	(1,230)		
4	Recoveries Other	(9,164)	(9,232)		
5	Development Charges	(11,300)	-		
6	Debenture Proceeds	(58,357)	-		
7	Other Revenues	(552)	(414)		
<b>A Durham Region Police Service Total</b>		<b>223,191</b>	<b>233,318</b>	<b>10,127</b>	<b>4.5%</b>
					<b>1.4%</b>

### DURHAM REGION TRANSIT

8	Operating	95,159	101,175		
9	Capital	27,186	16,100		
10	Revenues	(57,953)	(48,084)		
<b>B Durham Region Transit Total</b>		<b>64,392</b>	<b>69,191</b>	<b>4,799</b>	<b>7.5%</b>
					<b>0.7%</b>

### CONSERVATION AUTHORITIES

11	Central Lake Ontario Conservation Authority	4,600	4,609		
12	Kawartha Region Conservation Authority	864	880		
13	Ganaraska Region Conservation Authority	793	823		
14	Toronto and Region Conservation Authority	1,564	1,668		
15	Lake Simcoe Region Conservation Authority	756	762		
16	Oak Ridges Moraine Groundwater Program	175	175		
<b>C Conservation Authorities Total</b>		<b>8,752</b>	<b>8,917</b>	<b>165</b>	<b>1.9%</b>
					<b>0.0%</b>

### SOLID WASTE MANAGEMENT

17	Waste Management Facilities	7,652	10,035		
18	Collection Services	20,664	21,064		
19	Disposal and Processing Services	14,319	15,076		
20	Common Service Costs	12,924	13,357		
21	Capital	600	242,450		
22	Debentures, Reserve and Other Funding for Major Capital	(500)	(242,000)		
23	Blue Box Revenues and Subsidies	(9,230)	(12,580)		
<b>D Solid Waste Management Total</b>		<b>46,429</b>	<b>47,402</b>	<b>973</b>	<b>2.1%</b>
					<b>0.1%</b>



2021	2022		
Restated Property Tax Budget (\$,000's)	Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2021 (\$,000's) %	Property Tax Impact %

## E REGIONAL OPERATIONS AND OTHER

### WORKS DEPARTMENT

Regional Roads and Infrastructure					
<u>Operations and Facilities</u>					
24	Operations and Capital	38,021	39,592		
25	Facilities Management and Capital	4,444	5,154		
26	<b>Operations and Facilities Subtotal</b>	<b>42,465</b>	<b>44,746</b>	<b>2,281</b>	<b>5.4%</b>
<u>Roads Capital</u>					
27	Roads Capital	154,780	157,510		
28	Less: Regional Rehabilitation Reserve Fund	(27,250)	(27,210)		
29	Regional Road Reserve Fund	(12,600)	(10,260)		
30	Regional Bridge Rehabilitation Fund	(7,525)	(5,525)		
31	Development Charges	(54,293)	(67,488)		
32	Federal Gas Tax	(14,675)	(15,117)		
33	Vision Zero Reserve Fund	(1,300)	(725)		
34	Transit Capital Reserve Fund	(10,418)	(3,604)		
35	Investing in Canada Infrastructure (ICIP) Grant	(20,019)	(19,513)		
36	Capital - Grant	-	(568)		
37	Other Revenues	(500)	(1,300)		
38	<b>Roads Capital Net Subtotal</b>	<b>6,200</b>	<b>6,200</b>	<b>0</b>	<b>0.0%</b>
39	<b>Regional Roads and Bridges Total</b>	<b>48,665</b>	<b>50,946</b>	<b>2,281</b>	<b>4.7%</b>

### ROADS AND BRIDGES

40	Regional Roads Reserve - Growth	12,549	12,549		
41	Regional Roads Rehabilitation Reserve Fund	26,050	26,050		
42	Regional Bridges Rehabilitation Reserve Fund	5,525	5,525		
43	<b>Roads and Bridges Total</b>	<b>44,124</b>	<b>44,124</b>	<b>0</b>	<b>0.0%</b>

### PLANNING & ECONOMIC DEVELOPMENT

44	Planning	6,192	6,378		
45	Economic Development & Tourism	3,828	3,999		
46	Rapid Transit and Transit Oriented Development Office	1,242	1,537		
47	<b>Planning &amp; Economic Development Total</b>	<b>11,262</b>	<b>11,914</b>	<b>652</b>	<b>5.8%</b>

### HEALTH & SOCIAL SERVICES

Public Health					
48	Health Operations	52,383	54,409		
49	Less: Provincial Investment	(30,313)	(30,313)		
50	<b>Public Health Subtotal</b>	<b>22,070</b>	<b>24,096</b>	<b>2,026</b>	<b>9.2%</b>
<u>Region of Durham Paramedic Services</u>					
51	Paramedic Services Operations	55,217	59,094		
52	Less: Contribution from Province & Recoveries	(24,850)	(26,855)		
53	<b>Region of Durham Paramedic Services Subtotal</b>	<b>30,367</b>	<b>32,239</b>	<b>1,872</b>	<b>6.2%</b>
54	<b>Health Department Subtotal</b>	<b>52,437</b>	<b>56,335</b>	<b>3,898</b>	<b>7.4%</b>
<u>Social Services</u>					
55	Emergency and Program Support Services	560	478		
56	Social Assistance	19,597	20,213		
57	Children's Services	11,926	13,598		
58	Family Services	5,593	5,827		
59	Housing Services	35,254	37,491		
60	Long-Term Care & Services for Seniors	50,254	53,878		
61	<b>Social Services Department Subtotal</b>	<b>123,184</b>	<b>131,485</b>	<b>8,301</b>	<b>6.7%</b>
62	<b>Health &amp; Social Services Total</b>	<b>175,621</b>	<b>187,820</b>	<b>12,199</b>	<b>6.9%</b>



2021	2022		
Restated Property Tax Budget (\$,000's)	Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2021 (\$,000's) %	Property Tax Impact %

### FINANCE & ADMINISTRATION

63	Office of the Regional Chair	674	682			
64	Regional Council	2,644	2,692			
65	Office of the Chief Administrative Officer	7,811	8,791			
66	Corporate Services	29,736	30,775			
67	Finance Department	15,086	15,871			
68	Emergency 9-1-1 Telephone System	4,213	4,652			
<b>69</b>	<b>Finance &amp; Administration Total</b>	<b>60,164</b>	<b>63,463</b>	<b>3,299</b>	<b>5.5%</b>	<b>0.5%</b>

### DURHAM REGION LOCAL HOUSING CORPORATION

<b>70</b>	<b>Durham Region Local Housing Corporation Total</b>	<b>13,083</b>	<b>14,019</b>	<b>936</b>	<b>7.2%</b>	<b>0.1%</b>
-----------	--	---------------	---------------	------------	-------------	-------------

### DURHAM ONENET INC.


71	Operating Expenses	-	1,104			
72	Capital	-	6,728			
73	Contribution from Reserves/Reserve Funds	-	(7,832)			
<b>74</b>	<b>Durham OneNet Inc. Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

### CORPORATE ITEMS


75	Personnel Related	2,167	2,171			
76	Corporate Requirements	40,647	40,021			
77	Revenue/Recovery Program	(22,370)	(25,645)			
78	Special Contributions	-	-			
79	Regional Land Acquisition Reserve Fund	374	393			
80	Trent University Durham	474	-			
81	Durham College	667	667			
82	Durham College Skills Trade Centre	-	600			
83	Contribution from Reserves/Reserve Funds	-	(600)			
84	Durham Region Community Investment Grant	3,269	5,553			
<b>85</b>	<b>Corporate Items Total</b>	<b>25,228</b>	<b>23,160</b>	<b>(2,068)</b>	<b>(8.2%)</b>	<b>(0.3%)</b>

<b>E</b>	<b>Regional Operations and Other Total</b>	<b>378,147</b>	<b>395,446</b>	<b>17,299</b>	<b>4.6%</b>	<b>2.4%</b>
----------	--	----------------	----------------	---------------	-------------	-------------

**The Regional Municipality of Durham**  
**SUMMARY OF 2022 PROPOSED NEW AND IN-YEAR APPROVED PERMANENT POSITIONS**

 <b>Durham Budget</b> <b>2022</b>	<b>Proposed 2022 FTEs</b>	<b>Proposed Impacts (\$,000's)</b>		
		Proposed 2022 Budget Impacts	2023 Annualization	Total Ongoing Annualization
<b>Durham Regional Police</b>				
Durham Regional Police	40	2,677	2,258	4,935
<b>Works Department</b>				
Solid Waste Management	0.570	47	28	75
Regional Roads and Infrastructure	21.91	1,327	1,178	2,505
Rapid Transit	1	73	68	141
<b>Planning and Economic Development</b>				
Transit Oriented Development	2	165	94	259
<b>Durham Region Transit</b>				
Durham Region Transit	5	281	281	562
<b>Health Department</b>				
Public Health	8 <sup>3,4</sup>	618	430	1,048
<b>RDPS</b>				
RDPS	26 <sup>2</sup>	2,777	993	3,770
<b>Social Services</b>				
Family Services	1	63	63	126
Housing Services	3	157	157	314
<b>Long-Term Care and Services for Seniors</b>				
Fairview Lodge	15 <sup>1</sup>	1,247	39	1,286
Hillsdale Estates	22 <sup>1</sup>	2,040	19	2,059
Hillsdale Terraces	16 <sup>1</sup>	1,372	39	1,411
Lakeview Manor	11 <sup>1</sup>	914	-	914
Long-Term Care Administration	1	68	68	136
Adult Day Program	1	125	-	125
<b>Office of the CAO</b>				
Corporate Communications	1	101	-	101
Strategic Initiatives	3	234	234	468
Diversity, Equity and Inclusion	4	371	150	521

**The Regional Municipality of Durham**  
**SUMMARY OF 2022 PROPOSED NEW AND IN-YEAR APPROVED PERMANENT POSITIONS**

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	<b>Proposed 2022 FTEs</b>	<b>Proposed Impacts (\$,000's)</b>			
		Proposed 2022 Budget Impacts	2023 Annualization	Total Ongoing Annualization	
<b>Corporate Services</b>					
Human Resources	1	50	50	100	
Information Technology	2	119	119	238	
Legislative Services	1	43	43	86	
Legal Services	3 <sup>5</sup>	556	65	621	
Legal Services - Provincial Offences Act	2	118	118	236	
<b>Finance</b>					
Finance	4	308	229	537	
<b>Total Proposed 2022 New and In-Year Approved FTEs</b>		<b>195.480</b>	<b>15,851</b>	<b>6,723</b>	<b>22,574</b>

<sup>1</sup> 60 Long term care nursing and allied health positions were preapproved with Council Report 2021-SS-14 on November 24, 2021


<sup>2</sup> 11 positions for Community Paramedicine were preapproved with Council Report 2021-COW-38 on December 22, 2021

<sup>3</sup> A conversion of part-time resources to 1 new full-time position was approved in-year per Section 8.1 of the Budget Management Policy

<sup>4</sup> 2 new positions for Ontario Senior's Dental Health Program are conditional upon approval of 100% Provincial Funding


<sup>5</sup> 2 new positions were approved in-year per Section 8.1 of the Budget Management Policy

The Regional Municipality of Durham  
**SUMMARY OF 2022 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2023-2031 CAPITAL FORECAST**


	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Expenditures</b>								
Durham Regional Police Service	86,339	6,247	5,947	10,728	15,647	38,943	142,028	213,293
Durham Region Transit	27,186	16,100	29,189	183,273	48,171	20,580	109,437	390,650
Works Department	157,178 <sup>1</sup>	418,853 <sup>2</sup>	226,569	210,761	196,494	163,865	685,187	1,482,876
Planning and Economic Development	102	59	105	102	70	103	290	670
Health Department	2,821	4,308	5,064	2,589	3,455	2,655	16,470	30,234
Social Services	17,338	2,655	112,853	12,775	1,823	1,693	32,833	161,977
Office of the Regional Chair	8	5	5	13	5	5	43	71
Office of the Chief Administrative Officer	54	38	46	90	34	46	293	509
Corporate Services	576	661	1,498	318	199	228	1,145	3,386
Durham OneNet Inc.	-	6,728	14,500	14,500	15,200	11,100	17,700	73,000
Finance Department	118	193	161	112	162	111	761	1,305
9-1-1 Emergency Service System	-	303	73	10	253	269	530	1,135
Durham Regional Local Housing Corporation	6,000	25,671 <sup>2</sup>	18,138	10,368	7,257	4,962	14,257	54,982
Corporate Items	2,826	-	-	-	-	-	-	-
Regional Headquarters	5,801	9,163	9,620	8,923	11,454	10,646	13,509	54,152
<b>Property Tax Supported Capital Expenditures</b>	<b>306,346</b>	<b>490,984</b>	<b>423,768</b>	<b>454,562</b>	<b>300,223</b>	<b>255,205</b>	<b>1,034,483</b>	<b>2,468,241</b>
<b>Prior Approved Water and Sanitary Sewer Capital Expenditures</b>	<b>178,159</b>	<b>266,481</b>	<b>611,592</b>	<b>367,714</b>	<b>583,092</b>	<b>383,678</b>	<b>1,256,490</b>	<b>3,202,566</b>
<b>Total Capital Expenditures</b>	<b>484,505</b>	<b>757,465</b>	<b>1,035,360</b>	<b>822,276</b>	<b>883,315</b>	<b>638,883</b>	<b>2,290,973</b>	<b>5,670,807</b>



**The Regional Municipality of Durham**  
**SUMMARY OF 2022 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2023-2031 CAPITAL FORECAST**

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>								
General Levy	25,146	27,750	49,387	41,355	45,748	46,678	172,363	355,532
Residential Development Charges	57,602 <sup>1</sup>	53,187	50,655	81,787	48,207	57,853	245,547	484,049
Commercial Development Charges	6,292 <sup>1</sup>	6,458	5,821	9,745	5,597	5,527	25,335	52,025
Institutional Development Charges	-	-	1,170	409	340	336	1,622	3,877
Industrial Development Charges	7,013	10,000	7,950	2,893	2,786	2,679	11,787	28,095
Roads Rehab Reserve Fund	27,250	27,210	33,550	34,920	39,175	31,070	144,010	282,725
Bridge Rehab Reserve Fund	7,525	5,525	9,525	5,525	5,525	5,525	23,025	49,125
Regional Roads Levy	12,977 <sup>1</sup>	10,260	14,794	17,925	16,320	18,190	106,401	173,630
Vision Zero Reserve Fund	1,300	725	675	650	500	223	-	2,048
Transit Capital Reserve Fund	6,852 <sup>1</sup>	3,604	10,226	10,389	12,142	6,396	-	39,153
Climate Mitigation and Environmental Initiative Reserve Fund	1,843	1,000	-	-	-	-	-	-
Innovation and Modernization Initiatives Reserve Fund	100	400	400	-	-	-	-	400
Waste Management Reserve Fund	-	32,700	7,850	11,373	10,000	3,153	3,400	35,776
Seaton Capital Reserve Fund	-	-	-	12,337	-	13,663	-	26,000
Social Housing Reserve Fund	8,812	-	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund	-	22,505	18,966	20,966	21,666	18,374	25,862	105,834
Water Rate Stabilization Reserve Fund	-	-	767	767	767	863	969	4,133
Sewer Rate Stabilization Reserve Fund	-	-	767	767	767	863	969	4,133
Capital Project Reserve	14,172	475	2,313	880	2,678	269	3,104	9,244
Equipment Replacement Reserve	9,859	5,185	10,791	10,741	10,791	10,741	53,870	96,934
Canada Community-Building Fund (Federal Gas Tax)	14,675	37,017	17,600	17,600	17,600	17,600	88,000	158,400
Provincial Gas Tax	7,436	5,880	13,887	7,829	7,829	7,829	25,385	62,759
Subsidy/Grant	11,002	8,644	12,525	-	-	-	-	12,525
Debentures - General Levy	58,357	134,300	88,068	130,139	23,920	7,372	101,733	351,232
Debenture - DC Funded	-	-	16,845	-	-	-	-	16,845
ICIP Grant	27,608 <sup>1</sup>	23,483	47,236	35,565	18,714	-	-	101,515
Federal Grant	-	160	-	-	-	-	-	-
Other Financing <sup>4</sup>	-	3,127	-	-	9,000	-	-	9,000

The Regional Municipality of Durham  
**SUMMARY OF 2022 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2023-2031 CAPITAL FORECAST**

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
Federal Grant (NRCan)	25	58	-	-	-	-	-	-
Recoveries From Others	500	1,331	2,000	-	151	-	1,101	3,252
Federal Grant (Clean Fuels)	-	70,000	-	-	-	-	-	-
<b>Property Tax Supported Capital Financing</b>	<b>306,346</b>	<b>490,984</b>	<b>423,768</b>	<b>454,562</b>	<b>300,223</b>	<b>255,205</b>	<b>1,034,483</b>	<b>2,468,241</b>
<b>Prior Approved Water and Sanitary Sewer Capital Financing</b>	<b>178,159</b>	<b>266,481</b>	<b>611,592</b>	<b>367,714</b>	<b>583,092</b>	<b>383,678</b>	<b>1,256,490</b>	<b>3,202,566</b>
<b>Total Capital Financing</b>	<b>484,505</b>	<b>757,465</b>	<b>1,035,360</b>	<b>822,276</b>	<b>883,315</b>	<b>638,883</b>	<b>2,290,973</b>	<b>5,670,807</b>

<sup>1</sup> Note that 2021 Budget amounts are restated to reflect reallocations for ICIP Projects approved in Report 2021-F-24

<sup>2</sup> Mixed Waste Pre-sort and Anaerobic Digestion Facility project and final financing strategy is subject to further future Council review and approval

<sup>3</sup> Approval of Harwood, Green, Faylee, Colborne - Senior's Housing Energy Efficiency Retrofits is contingent on receipt of Federal financing under the Federation of Canadian Municipalities' (FCM) Green Municipal Fund (GMF) Sustainable Affordable Housing Program

<sup>4</sup> DRT Other Financing in 2022 is a contribution from eCamion (\$450K) and in 2025 the Other Financing is developers contributions. Balance of Other Financing for 2022 relates to Senior's Housing Energy Retrofits for DRLHC.

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget 2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Durham Regional Police Service</b>								
<b>Capital Expenditures</b>								
Building & Structures	81,515	1,000	1,500	5,977	10,770	32,925	112,877	164,049
Machinery & Equipment	1,238	1,011	807	808	805	1,135	4,332	7,887
Information Technology	1,312	1,491	1,187	1,312	1,337	1,927	7,189	12,952
Vehicles	2,088	2,592	2,329	2,507	2,611	2,832	16,992	27,271
Furniture & Fixtures	186	153	124	124	124	124	638	1,134
<b>Capital Expenditure Subtotal</b>	<b>86,339</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>
<b>Capital Financing</b>								
General Levy	5,339	5,843	5,947	6,401	6,377	7,840	36,778	63,343
Residential Development Charges	11,300	-	-	1,110	-	10,068	29,097	40,275
Reserve Fund - Climate Mitigation and Environmental Initiatives Reserve Fund	1,343	-	-	-	-	-	-	-
Reserve Fund	-	404	-	2,337	-	13,663	-	16,000
Capital Project Reserve	10,000	-	-	880	1,350	-	-	2,230
Debentures	58,357	-	-	-	7,920	7,372	76,153	91,445
<b>Capital Financing Subtotal</b>	<b>86,339</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>
<b>Total Capital Durham Regional Police Service</b>	<b>86,339</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Region Transit	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Expenditures</b>								
Building & Structures	9,518	6,980	11,613	166,544	25,920	1,120	50,195	255,392
Machinery & Equipment	2,543	4,323	287	266	266	266	7,013	8,098
Information Technology	583	1,585	2,149	1,090	1,152	1,077	3,210	8,678
Vehicles	14,510	3,208	15,126	15,359	20,819	18,103	48,949	118,356
Furniture and Fixtures	32	4	14	14	14	14	70	126
<b>Capital Expenditure Subtotal</b>	<b>27,186</b>	<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>
<b>Capital Financing</b>								
Provincial Gas Tax	7,436	5,880	13,887	7,829	7,829	7,829	25,385	62,759
Non-Residential DC	1,341	603	121	4,391	121	121	3,073	7,827
Residential DC	2,984	1,342	269	30,860	269	269	18,847	50,514
ICIP Grant	13,932	3,970	2,875	-	-	-	-	2,875
Federal Grant	-	160	-	-	-	-	-	-
Debentures	-	-	5,000	130,139	16,000	-	25,580	176,719
General Levy	1,386	1,595	2,495	3,536	4,675	5,965	36,552	53,223
Canada Community-Building Fund (Federal Gas Tax)	-	2,100	-	-	-	-	-	-
Transit Capital Reserve Fund	107	-	4,542	6,518	10,277	6,396	-	27,733
Other Financing <sup>1</sup>	-	450	-	-	9,000	-	-	9,000
<b>Capital Financing Subtotal</b>	<b>27,186</b>	<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>
<b>Total Capital Durham Region Transit</b>	<b>27,186</b>	<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>

<sup>1</sup> Other Financing in 2022 is a contribution from eCamion and in 2025 the Other Financing is developers contributions


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Regional Roads and Infrastructure</b>								
<b>Capital Expenditures</b>								
Road / Structure Construction - Growth	43,581	61,260	63,950	59,150	63,150	69,550	315,800	571,600
Traffic Control & Other Programs - Growth	6,200	7,250	5,555	5,550	4,375	4,320	20,840	40,640
Transportation Plans & Studies - Growth	150	150	150	150	500	150	750	1,700
ICIP Projects	39,350 <sup>1</sup>	32,310	60,495	48,500	25,520	-	-	134,515
Road Rehabilitation/Reconstruction Projects	38,660	38,660	41,275	45,000	45,000	45,000	225,000	401,275
Structure Rehabilitation / Replacement	12,610	12,760	23,065	14,410	18,670	10,185	31,050	97,380
Traffic Control & Other Programs - Non-Growth	3,480	3,435	3,530	3,530	3,325	3,205	16,860	30,450
Road & Traffic Safety Program (Vision Zero)	2,100	1,525	1,275	1,250	1,100	923	3,000	7,548
Cycling Infill Projects	-	160	300	600	900	1,200	10,600	13,600
Building & Structures	50	12,442	3,555	2,262	10,655	12,181	40	28,693
Machinery & Equipment	190	73	159	40	243	37	211	690
Information Technology Infrastructure	240	384	593	240	439	280	1,160	2,712
Vehicles	9,884	5,532	11,742	10,766	10,841	10,766	53,855	97,970
Furniture & Fixtures	10	88	42	18	18	18	70	166
<b>Capital Expenditure Subtotal</b>	<b>156,505</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b>	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>									
General Levy		6,691	7,310	11,550	8,786	17,656	18,741	32,631	89,364
Equipment Replacement Reserve		9,859	5,185	10,741	10,741	10,741	10,741	53,705	96,669
Capital Impact Stabilization Reserve Fund		-	12,196	-	-	-	-	-	
Roads Rehab Reserve Fund		27,250	27,210	33,550	34,920	39,175	31,070	144,010	282,725
Bridge Rehab Reserve Fund		7,525	5,525	9,525	5,525	5,525	5,525	23,025	49,125
Regional Roads Levy		12,977 <sup>1</sup>	10,260	14,794	17,925	16,320	18,190	106,401	173,630
Vision Zero Reserve Fund		1,300	725	675	650	500	223	-	2,048
Transit Capital Reserve Fund		6,745 <sup>1</sup>	3,604	5,684	3,871	1,865	-	-	11,420
Residential Development Charges		43,318 <sup>1</sup>	51,633	50,386	47,227	47,938	47,304	194,793	387,648
Commercial Development Charges		4,951 <sup>1</sup>	5,855	5,700	5,354	5,476	5,406	22,262	44,198
Institutional Development Charges		-	-	1,170	409	340	336	1,622	3,877
Industrial Development Charges		7,013	10,000	7,950	2,893	2,786	2,679	11,787	28,095
Canada Community-Building Fund (Federal Gas Tax)		14,675	15,117	17,600	17,600	17,600	17,600	88,000	158,400
Grant - Capital		-	568	-	-	-	-	-	-
Federal Grant (NRCan)		25	28	-	-	-	-	-	-
ICIP Grant		13,676 <sup>1</sup>	19,513	44,361	35,565	18,714	-	-	98,640
Recoveries From Others		500	1,300	2,000	-	100	-	1,000	3,100
<b>Capital Financing Subtotal</b>		<b>156,505</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>
<b>Total Capital Regional Roads and Infrastructure</b>		<b>156,505</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Solid Waste Management</b>								
<b>Capital Expenditures</b>								
Building & Structures	120	242,260 <sup>2</sup>	8,502	11,472	11,100	5,253	684	37,011
Machinery & Equipment	-	143	1,140	1,167	457	457	1,535	4,756
Information Technology Infrastructure	48	100	85	57	75	89	327	633
Vehicles	4	20	105	150	-	-	-	255
Furniture & Fixtures	1	1	51	1	1	1	5	59
Studies	-	300	-	-	-	-	-	-
Landfill Remediation / Rehabilitation	500	-	1,000	6,448	125	250	3,400	11,223
<b>Capital Expenditure Subtotal</b>	<b>673</b>	<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Capital Financing</b>								
General Levy	173	794	3,033	2,922	1,758	2,897	2,551	13,161
Climate Mitigation & Environment Reserve Fund	500	-	-	-	-	-	-	-
Waste Management Reserve Fund	-	32,700 <sup>2</sup>	7,850	11,373	10,000	3,153	3,400	35,776
Seaton Capital Reserve Fund	-	-	-	5,000	-	-	-	5,000
Canada Community-Building Fund (Federal Gas Tax)	-	10,000 <sup>2</sup>	-	-	-	-	-	-
Federal Grant (Clean Fuels)	-	70,000 <sup>2</sup>	-	-	-	-	-	-
Federal Grant (NRCAN)	-	30	-	-	-	-	-	-
Debentures	-	129,300 <sup>2</sup>	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>673</b>	<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Total Capital Solid Waste Management</b>	<b>673</b>	<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Total Capital Works Department</b>	<b>157,178</b>	<b>418,853</b>	<b>226,569</b>	<b>210,761</b>	<b>196,494</b>	<b>163,865</b>	<b>685,187</b>	<b>1,482,876</b>

<sup>1</sup> Note that 2021 Budget amounts are restated to reflect reallocations for ICIP Projects approved in Report 2021-F-24

<sup>2</sup> Mixed Waste Pre-sort and Anaerobic Digestion Facility project and final financing strategy is subject to further future Council review and approval

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Planning</b>								
<b>Capital Expenditures</b>								
Information Technology	44	47	53	55	40	79	224	451
<b>Capital Expenditure Subtotal</b>	<b>44</b>	<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Capital Financing</b>								
General Levy	44	47	53	55	40	79	224	451
<b>Capital Financing Subtotal</b>	<b>44</b>	<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Total Capital Planning</b>	<b>44</b>	<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Economic Development and Tourism</b>								
<b>Capital Expenditures</b>								
Information Technology	26	8	17	15	10	16	66	124
Vehicles	-	-	31	-	-	-	-	31
<b>Capital Expenditure Subtotal</b>	<b>26</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>
<b>Capital Financing</b>								
General Levy	26	8	48	15	10	16	66	155
<b>Capital Financing Subtotal</b>	<b>26</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>
<b>Total Capital Economic Development and Tourism</b>	<b>26</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>




## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Rapid Transit and Transit Oriented Development Office</b>								
<b>Capital Expenditures</b>								
Information Technology	-	4	4	32	20	8	-	64
<b>Capital Expenditure Subtotal</b>	<b>-</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Capital Financing</b>								
General Levy	-	4	4	32	20	8	-	64
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Total Capital Rapid Transit and Transit Oriented Development Office</b>	<b>-</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Total Capital Planning and Economic Development</b>	<b>70</b>	<b>59</b>	<b>105</b>	<b>102</b>	<b>70</b>	<b>103</b>	<b>290</b>	<b>670</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021	2022	Forecast					Forecast Total
	Approved Budget	Proposed Budget	2023	2024	2025	2026	2027-2031	
<b>Public Health</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	12	-	-	-	-	-	-	-
Information Technology	78	416	437	271	271	271	1,847	3,098
Furniture & Fixtures	27	10	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>117</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Capital Financing</b>								
General Levy	78	426	437	271	271	271	1,847	3,098
Subsidy / Grant	39	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>117</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Total Capital Public Health</b>	<b>117</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Region of Durham Paramedic Services</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	358	544	2,240	94	1,075	94	2,812	6,315
Information Technology	284	337	478	35	200	38	725	1,476
Vehicles	2,020	2,929	1,869	2,149	1,869	2,212	10,886	18,985
Furniture & Fixtures	42	72	40	40	40	40	200	360
<b>Capital Expenditure Subtotal</b>	<b>2,704</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Capital Financing</b>								
General Levy	2,098	2,487	2,387	2,106	2,109	2,172	11,614	20,388
Subsidy / Grant	434	1,011	-	-	-	-	-	-
Reserves / Reserve Funds	172	172	2,240	-	1,075	-	2,584	5,899
Development Charges - Residential	-	212	-	212	-	212	425	849
<b>Capital Financing Subtotal</b>	<b>2,704</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Total Capital Region of Durham Paramedic Services</b>	<b>2,704</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Total Capital Health Department</b>	<b>2,821</b>	<b>4,308</b>	<b>5,064</b>	<b>2,589</b>	<b>3,455</b>	<b>2,655</b>	<b>16,470</b>	<b>30,234</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Children's Services</b>								
<b>Capital Expenditures</b>								
Building & Structures	600	-	-	1,333	13	34	219	1,599
Machinery & Equipment	-	-	-	-	-	-	38	38
Information Technology	78	114	104	41	114	102	411	772
Furniture & Fixtures	35	-	17	17	17	34	144	229
<b>Capital Expenditure Subtotal</b>	<b>713</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>
<b>Capital Financing</b>								
General Levy	175	114	121	1,391	144	170	812	2,638
Subsidy / Grant	538	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>713</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>
<b>Total Capital Children's Services</b>	<b>713</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>
<b>Emergency Management and Program Support Services</b>								
<b>Capital Expenditures</b>								
Information Technology	15	8	11	17	8	11	61	107
<b>Capital Expenditure Subtotal</b>	<b>15</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Capital Financing</b>								
General Levy	15	8	11	17	8	11	61	107
<b>Capital Financing Subtotal</b>	<b>15</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Total Capital Emergency Management and Program Support Services</b>	<b>15</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Family Services</b>									
<b>Capital Expenditures</b>									
Building & Structures		-	-	-	1,900	-	-	-	1,900
Information Technology		15	55	57	15	55	86	225	437
<b>Capital Expenditure Subtotal</b>		<b>15</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>
<b>Capital Financing</b>									
General Levy		15	55	57	218	55	86	225	640
Development Charges		-	-	-	547	-	-	-	547
Seaton Capital Reserve Fund		-	-	-	1,150	-	-	-	1,150
<b>Capital Financing Subtotal</b>		<b>15</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>
<b>Total Capital Family Services</b>		<b>15</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>
<b>Housing Services</b>									
<b>Capital Expenditures</b>									
Building & Structures		14,433	-	-	-	-	-	-	-
Information Technology		23	66	50	21	86	50	265	473
<b>Capital Expenditure Subtotal</b>		<b>14,456</b>	<b>66</b>	<b>50</b>	<b>21</b>	<b>86</b>	<b>50</b>	<b>265</b>	<b>473</b>
<b>Capital Financing</b>									
General Levy		23	35	50	21	36	50	164	321
Reserve / Reserve Funds		8,812	-	-	-	-	-	-	-
Subsidy / Grant		5,621	-	-	-	-	-	-	-
Other Financing		-	31	-	-	51	-	101	152
<b>Capital Financing Subtotal</b>		<b>14,456</b>	<b>66</b>	<b>-</b>	<b>-</b>	<b>51</b>	<b>-</b>	<b>101</b>	<b>152</b>
<b>Total Capital Housing Services</b>		<b>14,456</b>	<b>66</b>	<b>50</b>	<b>21</b>	<b>86</b>	<b>50</b>	<b>265</b>	<b>473</b>


## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Social Assistance</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	60	6,400	-	-	20,000	26,460
Machinery & Equipment	-	57	50	-	-	-	-	50
Information Technology	449	428	202	494	382	325	2,075	3,478
<b>Capital Expenditure Subtotal</b>	<b>449</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>
<b>Capital Financing</b>								
General Levy	449	485	312	1,213	382	325	19,690	21,922
Development Charges	-	-	-	1,831	-	-	2,385	4,216
Seaton Capital Reserve Fund	-	-	-	3,850	-	-	-	3,850
<b>Capital Financing Subtotal</b>	<b>449</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>
<b>Total Capital Social Assistance</b>	<b>449</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Long-Term Care and Services for Seniors</b>								
<b>Fairview Lodge Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	180	193	129	194	158	137	726	1,344
Information Technology	48	82	59	59	94	59	366	638
Furniture & Fixtures	-	10	10	14	14	14	38	90
<b>Capital Expenditure Subtotal</b>	<b>229</b>	<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,072</b>
<b>Capital Financing</b>								
Reserve/ Reserve Funds	-	56	-	-	-	-	-	-
Subsidy / Grant	60	-	-	-	-	-	-	-
General Levy	169	229	198	267	266	210	1,130	2,070
<b>Capital Financing Subtotal</b>	<b>229</b>	<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,070</b>
<b>Total Capital Fairview Lodge Long-Term Care Home</b>	<b>229</b>	<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,072</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Hillsdale Estates Long-Term Care Home</b>									
<b>Capital Expenditures</b>									
Machinery & Equipment		563	1,058	853	1,347	442	239	920	3,803
Information Technology		73	54	59	59	50	50	250	468
Furniture & Fixtures		13	-	60	60	60	60	250	490
<b>Capital Expenditure Subtotal</b>		<b>649</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>
<b>Capital Financing</b>									
Reserve/ Reserve Funds		-	559	-	-	-	-	-	-
Subsidy / Grant		400	-	-	-	-	-	-	-
General Levy		249	553	973	1,467	552	349	1,420	4,761
<b>Capital Financing Subtotal</b>		<b>649</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>
<b>Total Capital Hillsdale Estates Long-Term Care Home</b>		<b>649</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>
<b>Hillsdale Terraces Long-Term Care Home</b>									
<b>Capital Expenditures</b>									
Building & Structures		-	-	200	-	-	110	1,590	1,900
Machinery & Equipment		440	145	203	423	105	113	3,629	4,472
Information Technology		63	64	73	67	67	67	311	585
Furniture & Fixtures		3	-	15	-	-	-	-	15
<b>Capital Expenditure Subtotal</b>		<b>505</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>
<b>Capital Financing</b>									
Reserve/ Reserve Funds		-	77	-	-	-	-	-	-
Subsidy / Grant		360	-	-	-	-	-	-	-
General Levy		145	132	491	490	172	290	5,530	6,972
<b>Capital Financing Subtotal</b>		<b>505</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>
<b>Total Capital Hillsdale Terraces Long-Term Care Home</b>		<b>505</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Lakeview Manor Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	-	-	-	60	640	700
Machinery & Equipment	277	231	133	259	87	72	370	921
Information Technology	20	62	50	50	50	50	250	450
Furniture & Fixtures	-	-	8	-	-	-	-	8
<b>Capital Expenditure Subtotal</b>	<b>297</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>1,260</b>	<b>2,079</b>
<b>Capital Financing</b>								
Reserve/ Reserve Funds	-	85	-	-	-	-	-	-
Subsidy / Grant	173	-	-	-	-	-	-	-
General Levy	124	208	191	309	137	182	1,260	2,079
<b>Capital Financing Subtotal</b>	<b>297</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>1,260</b>	<b>2,079</b>
<b>Total Capital Lakeview Manor Long-Term Care Home</b>	<b>297</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>1,260</b>	<b>2,079</b>
<b>Long-Term Care Administration</b>								
<b>Capital Expenditures</b>								
Building and Structures	-	-	110,438	-	-	-	-	110,438
Information Technology	9	28	12	5	20	20	55	112
Furniture & Fixtures	0	-	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>9</b>	<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Capital Financing</b>								
Debenture - DC Funded	-	-	16,845	-	-	-	-	16,845
Debenture - Subsidy	-	-	24,466	-	-	-	-	24,466
Debenture - General Levy	-	-	58,602	-	-	-	-	58,602
Subsidy / Grant	-	-	10,525	-	-	-	-	10,525
General Levy	9	28	12	5	20	20	55	112
<b>Capital Financing Subtotal</b>	<b>9</b>	<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Total Capital Long-Term Care Administration</b>	<b>9</b>	<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Total Capital Social Services</b>	<b>17,337</b>	<b>2,655</b>	<b>112,853</b>	<b>12,775</b>	<b>1,823</b>	<b>1,693</b>	<b>32,832</b>	<b>161,976</b>




## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

 <b>Durham Budget 2021</b>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Office of the Regional Chair</b>								
<b>Capital Expenditures</b>								
Information Technology	8	-	-	8	-	-	18	26
Furniture & Fixtures	-	5	5	5	5	5	25	45
<b>Capital Expenditure Subtotal</b>	<b>8</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>
<b>Capital Financing</b>								
General Levy	8	5	5	13	5	5	43	71
<b>Capital Financing Subtotal</b>	<b>8</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>
<b>Total Capital Office of the Regional Chair</b>	<b>8</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>


## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Restated Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Office of the Chief Administrative Officer</b>								
<b>Capital Expenditures</b>								
Information Technology	48	32	40	84	28	40	264	456
Furniture & Fixtures	6	6	6	6	6	6	29	53
<b>Capital Expenditure Subtotal</b>	<b>54</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>
<b>Capital Financing</b>								
General Levy	54	38	46	90	34	46	293	509
<b>Capital Financing Subtotal</b>	<b>54</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>
<b>Total Capital Office of the Chief Administrative Officer</b>	<b>54</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021	2022	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Human Resources</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment		-	-	25	25	-	50	100
Information Technology	48	43	52	6	27	52	117	254
Furniture & Fixtures		3	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>48</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>
<b>Capital Financing</b>								
General Levy	48	46	52	31	52	52	167	354
<b>Capital Financing Subtotal</b>	<b>48</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>
<b>Total Capital Human Resources</b>	<b>48</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>
<b>Information Technology</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	187	-	-	-	-	-	-	-
Information Technology	110	72	350	205	68	65	696	1,384
Furniture & Fixtures	15	6	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>312</b>	<b>78</b>	<b>350</b>	<b>205</b>	<b>68</b>	<b>65</b>	<b>696</b>	<b>1,384</b>
<b>Capital Financing</b>								
General Levy	312	79	350	205	68	65	696	1,384
<b>Capital Financing Subtotal</b>	<b>312</b>	<b>79</b>	<b>350</b>	<b>205</b>	<b>68</b>	<b>65</b>	<b>696</b>	<b>1,384</b>
<b>Total Capital Information Technology</b>	<b>312</b>	<b>78</b>	<b>350</b>	<b>205</b>	<b>68</b>	<b>65</b>	<b>696</b>	<b>1,384</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget 2022	2021	2022	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Service Durham</b>								
<b>Capital Expenditures</b>								
Information Technology	100	100	400	-	-	-	-	400
Furniture & Fixtures		300	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>100</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Capital Financing</b>								
Innovation and Modernization Reserve Fund	100	400	400	-	-	-	-	400
<b>Capital Financing Subtotal</b>	<b>100</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Total Capital Service Durham</b>	<b>100</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Legal Services</b>								
<b>Capital Expenditures</b>								
Information Technology	12	32	7	-	22	7	50	86
Furniture & Fixtures		9	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>12</b>	<b>41</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>
<b>Capital Financing</b>								
General Levy	12	40	7	-	22	7	50	86
<b>Capital Financing Subtotal</b>	<b>12</b>	<b>40</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>
<b>Total Capital Legal Services</b>	<b>12</b>	<b>41</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget	2022	2021	2022	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Legal Services - POA</b>									
<b>Capital Expenditures</b>									
Machinery & Equipment		15	-	-	-	-	-	-	
Information Technology		17	37	357	77	34	72	143	683
Furniture & Fixtures		6	6	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>		<b>38</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Capital Financing</b>									
General Levy		38	43	357	77	34	72	143	683
<b>Capital Financing Subtotal</b>		<b>38</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Total Capital Legal Services - POA</b>		<b>38</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Legislative Services</b>									
<b>Capital Expenditures</b>									
Information Technology		43	25	332	5	23	32	88	480
Furniture & Fixtures		25	28	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>		<b>68</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Capital Financing</b>									
General Levy		68	53	332	5	23	32	88	480
<b>Capital Financing Subtotal</b>		<b>68</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Total Capital Legislative Services</b>		<b>68</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Total Capital Corporate Services</b>		<b>578</b>	<b>661</b>	<b>1,498</b>	<b>318</b>	<b>199</b>	<b>228</b>	<b>1,145</b>	<b>3,386</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Durham OneNet Inc.</b>								
<b>Capital Expenditures</b>								
Information Technology Infrastructure	-	6,728	14,500	14,500	15,200	11,100	17,700	73,000
<b>Capital Expenditure Subtotal</b>	<b>-</b>	<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>
<b>Capital Financing</b>								
Capital Impact Stabilization Reserve Fund*	-	2,128	12,500	14,500	15,200	11,100	17,700	71,000
Canada Community-Building Fund	-	3,000	-	-	-	-	-	-
Grant	-	1,600	2,000	-	-	-	-	2,000
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>
<b>Total Capital Durham OneNet Inc.</b>	<b>-</b>	<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>

\* The Capital Forecast identifies financing from the Capital Impact Stabilization Reserve Fund; it is anticipated that significant grant funds will be applied each year as opportunities arise and partnerships with internet service providers are developed.


## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Finance Department</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	-	-	-	-	-	-	40	40
Information Technology	118	193	111	112	112	111	556	1,002
Vehicles	-	-	50	-	50	-	165	265
<b>Capital Expenditure Subtotal</b>	<b>118</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>
<b>Capital Financing</b>								
General Levy	118	193	111	112	112	111	596	1,042
Reserve Fund	-	-	50	-	50	-	165	265
<b>Capital Financing Subtotal</b>	<b>118</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>
<b>Total Capital Finance Department</b>	<b>118</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b>	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>9-1-1 Emergency Service System</b>									
<b>Capital Expenditures</b>									
Information Technology		-	303	73	10	253	269	530	1,135
<b>Capital Expenditure Subtotal</b>		-	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>
<b>Capital Financing</b>									
Reserves / Reserve Funds		-	303	73	-	253	269	520	1,115
General Levy		-	-	-	10	-	-	10	20
<b>Capital Financing Subtotal</b>		-	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>
<b>Total Capital 9-1-1 Emergency Service System</b>		-	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>



## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Durham Regional Local Housing Corporation</b>								
<b>Capital Expenditures</b>								
Building & Structures	5,940	25,591 *	18,138	10,358	7,257	4,952	14,257	54,962
Machinery & Equipment	-	-	-	10	-	10	-	20
Vehicles	60	80	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>6,000</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>
<b>Capital Financing</b>								
General Levy	6,000	4,729 *	18,138	10,368	7,257	4,962	14,257	54,982
Canada Community-Building Fund (Federal Gas Tax)	-	6,800 *	-	-	-	-	-	-
Grant	-	5,465 *	-	-	-	-	-	-
Debentures	-	5,000 *	-	-	-	-	-	-
Other Financing	-	2,677 *	-	-	-	-	-	-
Climate Change Mitigation Reserve Fund	-	1,000 *	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>6,000</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>
<b>Total Capital</b> <b>Durham Regional Local Housing Corporation</b>	<b>6,000</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>

\* Approval of the Harwood, Green, Faylee, Colborne - Senior's Housing Energy Efficiency Retrofits project is contingent on receipt of Federal financing under the Federation of Canadian Municipalities' (FCM) Green Municipal Fund (GMF) Sustainable Affordable Housing Program

## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Regional Headquarters</b>								
<b>Capital Expenditures</b>								
Building & Structures	5,801	9,163	9,216	8,445	9,957	10,046	11,829	49,493
Machinery & Equipment	-	-	404	478	1,497	600	1,680	4,659
<b>Capital Expenditure Subtotal</b>	<b>5,801</b>	<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>
<b>Capital Financing</b>								
General Levy	1,250	2,163	1,620	923	3,454	1,646	3,409	11,052
Capital Project Reserve	4,000	-	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund	-	7,000	6,466	6,466	6,466	7,274	8,162	34,834
Water Rate Stabilization Reserve Fund	-	-	767	767	767	863	969	4,133
Sewer Rate Stabilization Reserve Fund	-	-	767	767	767	863	969	4,133
Subsidy / Grant	551	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>5,801</b>	<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>
<b>Total Capital Regional Headquarters</b>	<b>5,801</b>	<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>

**Attachment #5: Summary of the use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds in the proposed 2022 Property Tax Supported Business Plans and Budgets**

	Financing Source	Amount (\$)
<b>Office of the Chief Administrative Officer</b>		
Intercultural Development Assessment, Employee Census and Employment Systems Review	Operating Impact Stabilization Reserve Fund	100,000
<b>9-1-1 Emergency Service System</b>		
Upgrade Komutel Software NG911	Capital Project Reserve	303,384
<b>Corporate Services</b>		
Electronic Documents Management Project	Innovation and Modernization Initiatives Reserve Fund	250,000
myDurham 311 Project	Innovation and Modernization Initiatives Reserve Fund	1,865,162
<b>Finance Department</b>		
Technology and Cyber Security Risk Management Program	Insurance Reserve Fund	169,677
Insurance Services	Insurance Reserve Fund	200,501
<b>Corporate Items</b>		
Durham College – Skilled Trades Centre – Durham Region Community Investment Grant	Durham Region Healthcare Institution Reserve Fund	600,000
Specialized services to support gravel pit assessment appeals	Assessment Appeal Reserve Fund	200,000
Farm 9-1-1 Program	Operating Impact Stabilization Reserve Fund	100,000
Project Woodward	Economic Development Reserve Fund	425,000
Municipal Election	Operating Impact Stabilization Reserve Fund	129,700
Technology and Cyber Security Risk Management Project	Insurance Reserve Fund	150,000
Modernization and Enhancement of Corporate Systems	Capital Project Reserve	500,000
Enterprise Maintenance Management	Capital Project Reserve	826,555
<b>Durham Regional Local Housing Corporation</b>		
Senior’s Housing Energy Efficiency Retrofits – Harwood, Green, Faylee Colbourne	Canada Community-Building Fund (Federal Gas Tax)	6,800,000
Senior’s Housing Energy Efficiency Retrofits – Harwood, Green, Faylee Colbourne	Climate Mitigation and Environmental Initiatives Reserve Fund	1,000,000

**Attachment #5: Summary of the use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds in the proposed 2022 Property Tax Supported Business Plans and Budgets**



**Durham  
Budget**

**2022**

**Financing Source**

**Amount (\$)**


**Works Department**

Roads Capital Project	Development Charges	67,487,951
Roads Capital Project	Federal Gas Tax	15,116,512
Roads Capital Project	Regional Roads Levy	10,259,756
Roads Capital Project	Roads Rehab Reserve Fund	27,210,000
Roads Capital Project	Bridge Rehab Reserve Fund	5,525,000
Roads Capital Project	Vision Zero Reserve Fund	725,000
Roads Capital Project	Transit Capital Reserve Fund	3,604,180
Operations	Durham Regional Forest Reserve Fund	9,048
15,000 lb Hoist – Sunderland Depot	Equipment Replacement Reserve	27,450
Fleet Replacement	Equipment Replacement Reserve	5,155,000
Materials Testing Lab	Capital Impact Stabilization Reserve Fund	932,223
101 Consumers Drive – Facility Optimization and Energy Efficiency Improvements	Capital Impact Stabilization Reserve Fund	8,389,868
Comprehensive Building Condition Assessments and Level 3 Energy Audits for Facilities	Capital Impact Stabilization Reserve Fund	2,500,000
New Locker/Change Room Facility – Ajax, Sunderland and Scugog Depots	Capital Impact Stabilization Reserve Fund	129,999
Emergency Standby Generator	Capital Impact Stabilization Reserve Fund	245,000
Anerobic Digestion/Pre-sort Facility (subject to further Council approval)	Waste Management Reserve Fund	32,700,000
Anerobic Digestion/Pre-sort Facility (subject to further Council approval)	Canada Community-Building Fund (Federal Gas Tax)	10,000,000

**Durham Region Transit**

Transit Capital Program	Development Charges	1,944,800
Transit Capital Program	Canada Community-Building Fund (Federal Gas Tax)	2,100,000
Transit Capital Program	Provincial Gas Tax	5,879,704
Operations and Various one-time Transit Studies and Initiatives	Provincial Gas Tax	3,644,111
Retiree Benefits	Sick Leave Reserve	420,000

**Attachment #5: Summary of the use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds in the proposed 2022 Property Tax Supported Business Plans and Budgets**

	Financing Source	Amount (\$)
<b>Regional Headquarters</b> RHQ Optimization	Capital Impact Stabilization Reserve Fund	7,000,000
<b>Planning and Economic Development</b> Transit Oriented Development	Operating Impact Stabilization Reserve Fund	75,000
<b>Social Services - Housing Services</b> Regional Investment in Homelessness Supports	Operating Impact Stabilization Reserve Fund	700,000
<b>Social Services - Long-Term Care</b> Various Capital Equipment	Capital Impact Stabilization Reserve Fund	777,909
<b>Health Department</b> Ambulance, cost, defibrillator Scoop Stretchers	Development Charges Capital Project Reserve	212,256 172,000
<b>Durham OneNet Inc.</b> Broadband Capital Broadband Operations Broadband Capital	Canada Community-Building Fund (Federal Gas Tax) Operating Impact Stabilization Reserve Fund Capital Impact Stabilization Reserve Fund	3,000,000 1,104,408 2,128,000
<b>Durham Regional Police Service</b> Various One-time Capital Helicopter Maintenance Costs	Police Capital Reserve Capital Project Reserve	403,700 826,116
<b>Total Use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds</b>		<b>234,024,970</b>

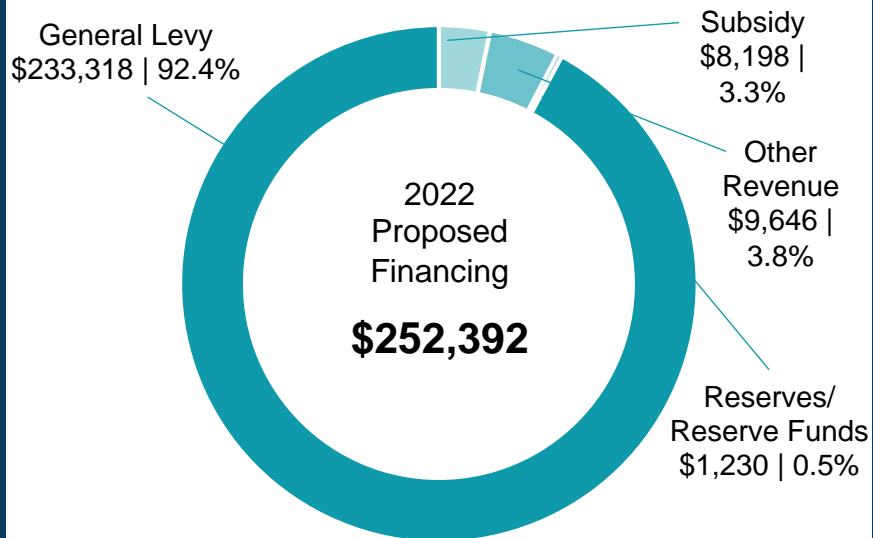
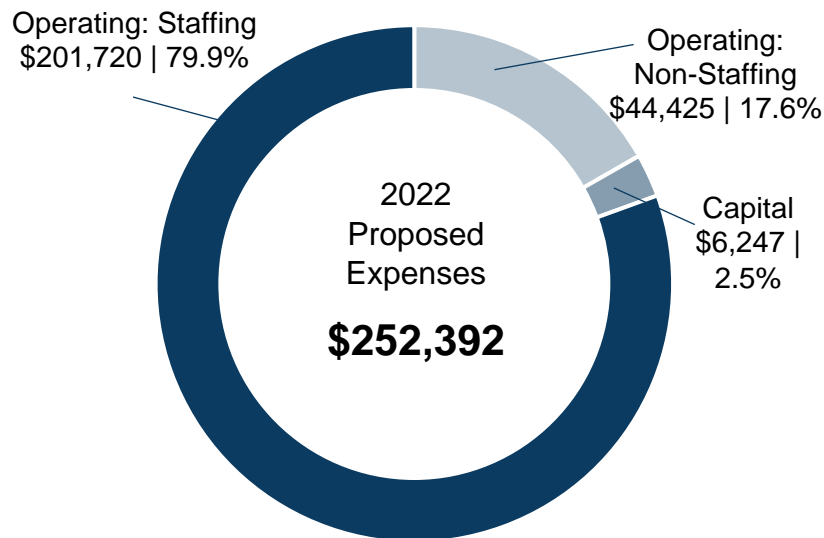


Durham Budget

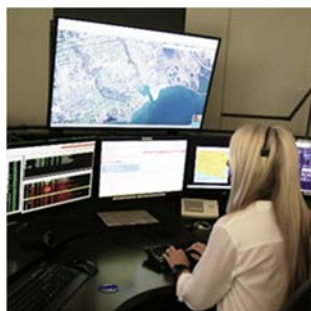
2022

# DURHAM REGIONAL POLICE SERVICE

Responsible for the delivery of policing services and community support programs to ensure the safety and security of all residents



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account  
Summary by Program  
Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 DRPS Capital Projects**

**Appendix B: 2022-2031 DRPS Capital Forecast**

**Appendix C: Board Ends Policies (Jan. 1, 2011)**

**Appendix D: NextGen Partner Revenue Summary**

# Major Programs and Services

## **Patrol Operations**

### **Emergency Response**

Provide quick and effective response to emergency calls for service.

### **Community Safety**

Promote safe communities through partnerships with community organizations and programs to support those in crisis.

## **Serious and Organized Crime**

### **Crime Investigation**

Investigate and solve crimes through intelligence, partnerships and data analysis.

### **Crime Prevention**

Prevent crime and illegal activities through intelligence-led policing techniques and community education.

## **Patrol Support**

### **Emergency Response**

Support emergency response calls through the provision of response services for search and rescue (canine, air support, marine) and tactical supports.

### **Community Safety**

Promote safe roadways through enforcement, educational activities and partnership programs (Vision Zero).

Provide support to victims of crime through strong community partnerships and collaborative strategies and programs.

## **Operational Support**

### **Court Security**

Provide security for the court staff and the public at court locations. Provide secure transport for prisoners required to appear in court.

### **Evidence**

Provide services that ensure seized evidence and property is properly recorded and maintained to support criminal court proceedings.



## Major Programs and Services *Continued*

### **911 Emergency Call Answering Centre**

Support emergency calls for service through the answering of regional 911 calls and routing the calls to either Police, Fire or Ambulance.

### **NextGen Common Communications Platform**

#### **Community Safety**

Single, unified regional radio communications system that supports critical communications between the police, municipal fire agencies, local municipal departments and Ontario Power Generation that supports emergency response for residents and businesses within the Region.

### **Administrative Support**

#### **Community Safety**

Attract and retain a skilled workforce that reflects the diversity of the communities served. Support the physical and mental health and well-being of employees that ensures continued service delivery to the communities served. Development of strategic plans and measures that support community safety and well-being for all residents.

#### **Community Relations**

Support a culturally sensitive response to the diverse communities and populations through education, collaboration and community partnerships. Delivery of a comprehensive communications platform providing residents with information on police services and resources.

#### **Internal Processes**

Support policing services through the provision of innovative technology solutions. Continuous process review and improvement that increases accountability and supports operational excellence in the delivery of policing services to the community. Analysis of crime trends to support policing activities and education.

### **Business Services**

#### **Facilities Management**

Provide overall lifecycle management of all Regional police facilities. Services include long term planning, acquisition and maintenance of appropriate locations to support policing and administrative services (8 owned facilities, 9 leased and shared use of Regional headquarters building).

## Major Programs and Services *Continued*

### **Fleet and Quartermaster**

Provide services that ensure all police vehicles are well-maintained and available for use and that staff are equipped with proper protective equipment.

### **Financial Planning and Audit**

Ensure financial and resource accountability and quality assurance through financial and auditing activities.

### **Records Management**

Centralized records management system that supports residents and businesses through the provision of police record check services and ensures that information is handled in accordance with current legislative requirements.

### **Executive Branch**

#### **Administration**

Develop and direct the implementation of strategies that drive effective and efficient use of resources and policing activities throughout the Region.

#### **Office of Professional Responsibility**

Conduct reviews of internal discipline matters and public complaints to ensure that employees are achieving excellence through pride, respect, understanding and ethical behaviour.

### **Police Services Board**

#### **Governance**

Represent the public's interest by serving as the civilian governing body for the police service, to ensure community-based policing that is accountable, professional and sustainable. Comprised of seven civilian members, appointed by resolution of Council or appointed by Lieutenant Governor General in Council.

### **Headquarters Shared Cost – DRPS Portion**

The allocated share of costs attributable to Durham Regional Police Service for the operation of Regional Headquarters facility.

### **Contribution to the Helicopter Reserve**

Program to fund the proper maintenance and repair of the helicopter to ensure its continued availability for use in policing activities and support emergency response.

## Major Programs and Services *Continued*

### Debt Service

To fund debt servicing costs for current and future capital building projects.

### Major Capital Projects

Consolidated capital program for the Durham Regional Police Service.

## Strategic Priorities

For 2022 some of the key priorities and planned actions – in alignment with both the Regional Strategic Plan and the Durham Regional Police Service Strategic Plan - focus on:

### Delivering services and programs that inspire the trust and confidence of all communities



Improve reported levels of satisfaction across the communities we serve



Increase community participation in crime prevention by providing relevant and timely crime and safety information



Identify, prioritize and strengthen partnerships to support vulnerable and marginalized members of the community

## Strategic Priorities *Continued*



Attract a skilled workforce that reflects the diversity of the community



Enhance police visibility to instill community confidence and reduce fear of crime

### Provide efficient and effective evidence-based policing services



Improve road safety by focusing enforcement on driving behaviours that cause the greatest harm



Prevent, investigate and solve criminal activity using intelligence, partnerships and data analysis



Prevent re-offending that causes the greatest harm

## Strategic Priorities *Continued*



Maintain cost-effective service through innovation and continuous improvement



Support the physical and mental health and well-being of our members



Ensure a respectful, bias-free and inclusive workplace



Identify and resolve the barriers to effective internal communications



Improve the transparency and clarity of member evaluation and development processes

## Key Targets for 2022

- Achieve 80% community satisfaction rating - compared to 75% result in 2019 (no 2020 data available)
- Improve Emergency Response Time to 7.5 minutes (median) - compared to 7.6-minute result in 2020
- 2,300 hours for foot & bicycle patrols - compared to 1,694 hours completed in 2020
- Reduce pedestrian & cyclist injury rate to 0.3 per 100,000 populations – compared to 0.26 in 2020
- 35% applicants from under-represented groups – overachieved in 2020 at 63%
- Refer 25 cases to Durham Connect – compared with 34 in 2019 and 7 in 2020
- Achieve 80% risk reduction for cases brought to Durham Connect – overachieved in 2020 at 100%
- 66% gun-crime incidents cleared by charge - compared to 50% in 2020
- 80% conviction rate for impairment driving charges - compared to 74% in 2020
- Reduce injury/fatal collisions caused by impairment to 1% - compared to 1.48% in 2020
- Achieve a competitive cost of police services per capita - consistent with the 2020 result (2<sup>nd</sup> lowest among MBNCanada comparator group results)

The COVID-19 pandemic continued to cause delays in progress towards some key targets, due to redeployment of staff.

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*



2022

2021 Estimated Actuals

2021 Approved Budget

2022 Proposed Budget

Variance

\$

%

### Expenses


#### Operating Expenses

Personnel Expenses	193,151	194,150	201,720		
Personnel Related	2,804	2,936	3,030		
Communications	1,662	1,820	1,801		
Supplies	2,506	2,462	2,462		
Food	14	28	28		
Utilities	1,752	1,752	1,492		
Computer Maintenance & Operations	4,052	3,685	4,233		
Materials & Services	171	201	212		
Buildings & Grounds Operations	2,496	2,496	2,717		
Equipment Maintenance & Repairs	882	1,482	1,501		
Vehicle Operations	4,119	4,174	4,502		
Debt Charges	11,000	11,000	10,300		
Professional Services	3,964	2,606	3,591		
Contracted Services	1,243	1,143	1,421		
Leased Facilities Expenses	1,890	1,845	1,823		
Financial Expenses	2,076	2,060	2,208		
Contribution to Reserves / Reserve Funds	350	350	450		
Headquarters Shared Costs	1,744	1,744	1,787		
<b>Operating Expenses Subtotal</b>	<b>235,876</b>	<b>235,934</b>	<b>245,278</b>	<b>9,344</b>	<b>4.0%</b>
<b>Internal Transfers &amp; Recoveries</b>					
Legal Administration Charge	235	235	505		
Police - Maple Grove SLA Charge	6	6	6		
Finance Charge	309	309	356		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>550</b>	<b>550</b>	<b>867</b>	<b>317</b>	<b>57.6%</b>
<b>Gross Operating Expenses</b>	<b>236,426</b>	<b>236,484</b>	<b>246,145</b>	<b>9,661</b>	<b>4.1%</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

Continued


 <b>Durham Budget</b>	<b>2022</b>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance		
					\$	%	
<b>Capital Expenses</b>							
New		830	387	583			
Replacement		5,006	4,952	5,664			
Major Capital		81,000	81,000	-			
<b>Capital Expenses Subtotal</b>		<b>86,836</b>	<b>86,339</b>	<b>6,247</b>	<b>(80,092)</b>	<b>(92.8%)</b>	
<b>Total Expenses</b>		<b>323,262</b>	<b>322,823</b>	<b>252,392</b>	<b>(70,431)</b>	<b>(21.8%)</b>	
<b>Revenues and Financing</b>							
<b>Operating Revenue</b>							
Provincial Subsidy		(8,656)	(8,104)	(8,198)			
Fees & Service Charges		(5,022)	(4,324)	(4,079)			
Rents		(166)	(166)	(166)			
Donations		(55)	-	-			
Sundry Revenue		(1)	(6)	-			
Auction Revenue		(348)	(380)	(248)			
Revenue from Municipalities		(842)	(842)	(786)			
Recoveries from Reserves and Reserve fund		-	(812)	(826)			
Revenue from Related Entities		(3,998)	(3,998)	(4,367)			
<b>Operating Revenue Subtotal</b>		<b>(19,088)</b>	<b>(18,632)</b>	<b>(18,670)</b>	<b>(38)</b>	<b>(0.2%)</b>	
<b>Capital Financing</b>							
Development Charges		(11,300)	(11,300)	-			
Recovery - Climate Mitigation and Environmental Initiative Reserve Fund		(1,343)	(1,343)	-			
Recovery - Capital Project Reserve		(10,000)	(10,000)	-			
Reserve Fund		-	-	(404)			
Debenture Proceeds		(58,357)	(58,357)	-			
<b>Capital Financing Subtotal</b>		<b>(81,000)</b>	<b>(81,000)</b>	<b>(404)</b>	<b>80,596</b>	<b>99.5%</b>	



## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

 <b>Durham Budget</b>	<b>2022</b>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
					\$	%
<b>Total Revenues and Financing</b>		(100,088)	(99,632)	(19,074)	80,558	80.9%
<b>Durham Regional Police Service Total</b>		223,174	223,191	233,318	10,127	4.5%


## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budgets (Restated)					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Durham Regional Police Service</b>													
1 Patrol Operations	71,938	80,744	-	(3,208)	(619)	76,917	84,362	376	(3,208)	(1,004)	80,526		
2 Serious & Organized Crime	39,161	41,340	247	(401)	-	41,186	42,421	341	(360)	-	42,402		
3 Patrol Support	20,198	20,618	455	(119)	(812)	20,142	21,182	542	(119)	(826)	20,779		
4 Operational Support	18,701	26,154	387	(4,066)	(3,893)	18,582	28,248	20	(4,201)	(4,279)	19,788		
5 NextGen Common Communication Platform	1,199	1,943	276	-	(1,020)	1,199	1,974	139	-	(959)	1,154		
6 Administrative Support	27,005	20,448	1,249	(310)	-	21,387	21,768	1,365	(310)	(8)	22,815		
7 Business Services	24,084	25,274	2,725	-	(4,164)	23,835	26,205	3,464	-	(3,780)	25,889		
8 Executive Branch	7,201	6,263	-	-	(20)	6,243	6,836	-	-	(20)	6,816		
9 Police Services Board	593	606	-	-	-	606	612	-	-	-	612		
10 Headquarters Shared Cost - Durham Regional Police Portion	1,744	1,744	-	-	-	1,744	1,787	-	-	-	1,787		
11 Contribution To The Helicopter Reserve	350	350	-	-	-	350	450	-	-	-	450		
12 Debt Service	11,000	11,000	-	-	-	11,000	10,300	-	-	-	10,300		
13 Major Capital Projects	-	-	81,000	-	(81,000)	-	-	-	-	-	-		
<b>Durham Regional Police Service Subtotal</b>	<b>223,174</b>	<b>236,484</b>	<b>86,339</b>	<b>(8,104)</b>	<b>(91,528)</b>	<b>223,191</b>	<b>246,145</b>	<b>6,247</b>	<b>(8,198)</b>	<b>(10,876)</b>	<b>233,318</b>	<b>10,127</b>	<b>4.5%</b>
<b>Durham Regional Police Service Total</b>	<b>223,174</b>	<b>236,484</b>	<b>86,339</b>	<b>(8,104)</b>	<b>(91,528)</b>	<b>223,191</b>	<b>246,145</b>	<b>6,247</b>	<b>(8,198)</b>	<b>(10,876)</b>	<b>233,318</b>	<b>10,127</b>	<b>4.5%</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b>	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Durham Regional Police Service</b>									
<b>Capital Expenditures</b>									
Building & Structures		81,515	1,000	1,500	5,977	10,770	32,925	112,877	164,049
Machinery & Equipment		1,238	1,011	807	808	805	1,135	4,332	7,887
Information Technology		1,312	1,491	1,187	1,312	1,337	1,927	7,189	12,952
Vehicles		2,088	2,592	2,329	2,507	2,611	2,832	16,992	27,271
Furniture & Fixtures		186	153	124	124	124	124	638	1,134
<b>Capital Expenditure Subtotal</b>		<b>86,339</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>
<b>Capital Financing</b>									
General Levy		5,339	5,843	5,947	6,401	6,377	7,840	36,778	63,343
Residential Development Charges		11,300	-	-	1,110	-	10,068	29,097	40,275
Reserve Fund - Climate Mitigation and Environmental Initiatives Reserve Fund		1,343	-	-	-	-	-	-	-
Reserve Fund		-	404	-	2,337	-	13,663	-	16,000
Capital Project Reserve		10,000	-	-	880	1,350	-	-	2,230
Debentures		58,357	-	-	-	7,920	7,372	76,153	91,445
<b>Capital Financing Subtotal</b>		<b>86,339</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>
<b>Total Capital Durham Regional Police Service</b>		<b>86,339</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>

## Details of Budget Changes

<b>Strategic Investments – Durham Regional Police Service</b>	<b>2022 Impact</b> (\$ 000's)
Increased contribution to Air One Reserve to support forecasted maintenance and repairs in alignment with legislative requirements	100
Increased support from Region of Durham Legal Services through the allocation of an additional Solicitor (offset by a reduction in external legal costs)	-
Body Worn Camera Program – Year two- of the three-year implementation including 3 additional Video Management Technicians and other operating costs (\$531.9k) to support the program rollout to all divisions. Full implementation cost of \$2.9 million (\$1.9 million staffing and \$1.0 million operating) with a 2023 incremental impact estimated at \$371.5k	532
Lawful Access PLACE project (multi-agency collaborative technology center) to provide efficient and effective evidence-based policing services.	30
9 additional Communicators and 1 Communications Supervisor (\$642.5k) and other operating costs (\$28.9k) to support current call volume associated with both DRPS and Emergency 9-1-1. Cost includes associated capital and is net of recovery from Emergency 9-1-1 (-\$260.0k). 2023 impact of \$382.5k	411
3 Mental Health Officers (\$172.3k) and other costs (\$33.9k operating, \$32.7k capital) to support the 24/7 Mobile Crisis Response Team. 2023 impact of \$172.3k	239
Communications Crisis Call Diversion Program (\$245.6k operating, \$54.4k capital) to reduce uniform officer's attendance at mental health related calls, through the proactive diversion to mental health crisis workers, including short and long-term follow up care	300
Creation of a Cybercrime Unit including 1 Video Technician, 1 Cyber Analyst, 1 Cyber Investigator (\$234.7k) and other costs (\$76.6k operating, \$92.5k capital) to provide dedicated support for the investigation of cybercrimes that have increased dramatically due to technology advancements, increased web-based internet activities and the growth in social media applications. 2023 impact of \$234.7k	404
Psychological support program for employees that aims to increase the mental health resilience of employees	88
Complex Health Case Support for the management of complex disability claims	150
Cellular Analysis Advanced Software to support policing investigations with the collection and analysis of digital cellular device information	126

## Details of Budget Changes *Continued*

20 additional Frontline Officers for West Division (\$1,148.6k) and other support costs (\$204.4k operating, \$376.0 capital). 2023 impact of \$1,148.6k	1,729
Partial realignment of external legal to budget based on historical actuals	500
Reduction in provision for debt servicing costs based on successful debt issuance for the Clarington Police Complex Phase 2 project	(700)
Conversion of part-time Help Desk staffing into a full-time position (1.0 increase in FTE). 2023 impact of \$59.5k	(24)
Use of 2021 surplus to fund one-time capital projects	(404)
Net increase in capital investment – See detailed project listing in Appendix A	712
<b>Strategic Investments – Durham Regional Police Service Subtotal</b>	<b>4,193</b>

<b>Base Adjustments – Durham Regional Police Service</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	5,204
Inflationary adjustments	718
Fees and Charges - realignment to historical actuals	329
Subsidy changes	(94)
Line-by-Line identified savings	(122)
Realignment to actuals	48
Removal of one-time items	(149)
<b>Base Adjustments – Durham Regional Police Service Subtotal</b>	<b>5,934</b>

<b>Net Changes Durham Region Police Service</b>	<b>10,127</b>
---	---------------

## Staffing Details

Durham Regional Police Service	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<b><u>1,236.0</u></b>
<b>Proposed New Positions</b>	
3 Video Management Technicians supporting the Body Worn Camera Program	3.0
9 Communicators addressing the call volume associated with both DRPS and Emergency 9-1-1	9.0
1 Communications Supervisor addressing the call volume associated with both DRPS and Emergency 9-1-1	1.0
3 Mental Health Officers supporting the 24/7 Mobile Crisis Response Team	3.0
1 Video Technician supporting the new Cybercrime Unit	1.0
1 Cyber Analyst supporting the new Cybercrime Unit	1.0
1 Cyber Investigator supporting the new Cybercrime Unit	1.0
20 Frontline Officers supporting West Division	20.0
1 IT Help Desk, a conversion from Part-Time, supporting the IT Program	1.0
<b>Total Proposed New Positions</b>	<b><u>40.0</u></b>
<b>Durham Regional Police Service Subtotal</b>	<b><u>1,276.0</u></b>
<b>Total Durham Region Police Service Complement</b>	<b>1,276.0</b>

## Looking Forward

Policing services support the community by providing services to ensure the safety and security of residents, to support victims and vulnerable persons, and through pro-active crime prevention programs.

The current year has included continued challenges from the pandemic, that meant increased re-allocation of resources similar to the 2020 experience. Other 2021 initiatives include the launch of the Body Worn Camera program, beginning in the western part of the region. Program roll-out will continue to all other areas in the Region with a 2022 completion timeline.

The Service faces continuous challenges, from population growth and uncertainties relating to government funding for programs, which will need to be addressed in order to achieve our goals and commitments. One challenge relates to the changes introduced in the Community Safety and Policing Act, passed by the province in 2019. This act represents a modernization of policing and the opportunity to enhance community safety. The Service will require new equipment and new approaches to use of force policies and updated governance - beginning in 2022.

The Service plans continued investment in programs and initiatives that support community safety and crime prevention goals, increase community confidence and trust, as well as increased efficiency and effectiveness through the modernization of operations. Some of these include:

- Collaborative programs to support those groups most in need such as the creation of a crisis call diversion team for 911 Communications, offering a partnership between 911 communicators and mental health crisis workers and the continued investment in the '24/7 Mobile Crisis Response Team' featuring a partnership between officers and health care professionals.
- Programs to address the changing nature of criminal activity, such as the formation of a dedicated Cybercrime Unit, various human trafficking initiatives 'Children at Risk of Exploitation (CARE)' and 'Helping Alliances with Law Enforcement and Trafficking (HALT)', focused on prevention and victim support;
- Continued identification and lobbying efforts for federal and provincial funding to support community policing initiatives;
- Proactive recruitment activities to ensure a skilled and diverse workforce; and
- Modernization of operations, seeking process efficiencies and enhanced customer services, such as increased offering of on-line services for residents and collaborative use of resources, demonstrated through the new collaborative technology center for lawful access initiative.

**Appendix A: Detailed 2022 Capital Projects Listing**

Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Budget 2022		Quantity	New / Replacement	2022 Proposed Financing							2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Proposed	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant					Debenture
<b>Durham Regional Police Service</b>															
<b>Building and Structures</b>															
8	Facility Repairs and Renovations		Replacement	-	-	-	-	-	-	-	1,000	1,000	-	-	1,000
<b>Building and Structures Subtotal</b>				-	-	-	-	-	-	-	<b>1,000</b>	<b>1,000</b>	-	-	<b>1,000</b>
<b>Machinery and Equipment</b>															
9	Camera Kits	5	Replacement	-	-	-	-	-	-	-	28	28	-	-	28
10	Conducted Energy Weapon	25	New	-	40	-	-	-	-	-	10	50	-	-	50
10	Conducted Energy Weapon	155	Replacement	-	-	-	-	-	-	-	310	310	-	-	310
11	Covert Audio Interception Kits	3	Replacement	-	-	-	-	-	-	-	90	90	-	-	90
12	Covert Video Kits	5	Replacement	-	-	-	-	-	-	-	4	4	-	-	4
13	Forensic Camera	12	Replacement	-	-	-	-	-	-	-	16	16	-	-	16
15	Pistol	25	New	-	14	-	-	-	-	-	4	18	-	-	18
15	Pistol	55	Replacement	-	-	-	-	-	-	-	38	38	-	-	38
16	Pistol Sight	50	Replacement	-	-	-	-	-	-	-	5	5	-	-	5
17	Portable Radio (non-shared)	25	New	-	110	-	-	-	-	-	27	137	-	-	137
17	Portable Radio (non-shared)	22	Replacement	-	-	-	-	-	-	-	121	121	-	-	121
18	RADAR/LIDAR (Speed Measuring Device)	16	Replacement	-	-	-	-	-	-	-	56	56	-	-	56
19	Remote Audio Recording Kits	2	Replacement	-	-	-	-	-	-	-	9	9	-	-	9
20	Rifle	25	Replacement	-	-	-	-	-	-	-	45	45	-	-	45
21	UPS Site and Battery Replacement (shared with NextGen)	1	Replacement	-	-	-	-	-	-	-	18	18	-	-	18
22	Vehicle Tracking Kits	5	Replacement	-	-	-	-	-	-	-	31	31	-	-	31
23	Video Camera Kits	10	Replacement	-	-	-	-	-	-	-	35	35	-	-	35
<b>Machinery and Equipment Subtotal</b>				-	<b>164</b>	-	-	-	-	-	<b>847</b>	<b>1,011</b>	-	-	<b>1,011</b>
<b>Information Technology</b>															
24	CCTV Camera	50	Replacement	-	-	-	-	-	-	-	80	80	-	-	80
25	Computer Parts	1	New	-	-	-	-	-	-	-	4	4	-	-	4
25	Computer Parts	1	Replacement	-	-	-	-	-	-	-	50	50	-	-	50
26	Desktop Computer with Monitor	15	New	-	4	-	-	-	-	-	14	18	-	-	18
26	Desktop Computer with Monitor	170	Replacement	-	-	-	-	-	-	-	204	204	-	-	204
27	Desktop Telephone	7	New	-	1	-	-	-	-	-	3	4	-	-	4
27	Desktop Telephone	80	Replacement	-	-	-	-	-	-	-	40	40	-	-	40
29	Firewall	1	Replacement	-	-	-	-	-	-	-	101	101	-	-	101
30	Forensic Computer Monitor	3	Replacement	-	-	-	-	-	-	-	2	2	-	-	2
31	Forensic Desktop	3	Replacement	-	-	-	-	-	-	-	13	13	-	-	13
32	Forensic Laptop	2	New	-	-	-	-	-	-	-	9	9	-	-	9
32	Forensic Laptop	2	Replacement	-	-	-	-	-	-	-	9	9	-	-	9
33	Imaging Device	1	Replacement	-	-	-	-	-	-	-	4	4	-	-	4
34	Laptop Computer	7	New	-	8	-	-	-	-	-	5	13	-	-	13
34	Laptop Computer	45	Replacement	-	-	-	-	-	-	-	86	86	-	-	86
35	Modems (in Car) MDT	30	Replacement	-	-	-	-	-	-	-	27	27	-	-	27
36	Network Switch	20	Replacement	-	-	-	-	-	-	-	90	90	-	-	90
38	Servers / SANS	14	Replacement	-	-	-	-	-	-	-	540	540	-	-	540
40	Toughbooks (Patrol Cars)	40	Replacement	-	-	-	-	-	-	-	140	140	-	-	140



**Appendix A: Detailed 2022 Capital Projects Listing**

Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast

Continued

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Proposed	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
41 Video Editing Kit	1	Replacement	-	-	-	-	-	-	-	-	7	7	-	-	7
42 Monitors	9	New	-	-	-	-	-	-	-	-	46	46	-	-	46
43 Komutel Sit phone system	1	New	-	-	-	-	-	-	-	-	4	4	-	-	4
<b>Information Technology Subtotal</b>			-	<b>13</b>	-	-	-	-	-	-	<b>1,478</b>	<b>1,491</b>	-	-	<b>1,491</b>
<b>Vehicles</b>															
44 Marked Patrol	4	New	-	212	-	-	-	-	-	-	-	212	-	-	212
44 Marked Patrol*	35	Replacement	-	-	-	-	-	-	-	-	1,553	1,553	-	-	1,553
45 Marked Van / Truck*	1	Replacement	-	-	-	-	-	-	-	-	33	33	-	-	33
46 Other Vehicles*	1	Replacement	-	-	-	-	-	-	-	-	55	55	-	-	55
47 Unmarked Vehicles	1	New	-	-	-	-	-	-	-	-	40	40	-	-	40
47 Unmarked Vehicles*	18	Replacement	-	-	-	-	-	-	-	-	699	699	-	-	699
<b>Vehicles Subtotal</b>			-	<b>212</b>	-	-	-	-	-	-	<b>2,380</b>	<b>2,592</b>	-	-	<b>2,592</b>
<b>Furniture and Fixtures</b>															
48 Chair Replacement Program	1	Replacement	-	-	-	-	-	-	-	-	35	35	-	-	35
49 Fitness Equipment Replacement	1	Replacement	-	-	-	-	-	-	-	-	26	26	-	-	26
50 Furniture	5	New	-	15	-	-	-	-	-	-	14	29	-	-	29
51 Furniture for Unplanned Breakage and Replacement	1	Replacement	-	-	-	-	-	-	-	-	63	63	-	-	63
<b>Furniture and Fixtures Subtotal</b>			-	<b>15</b>	-	-	-	-	-	-	<b>138</b>	<b>153</b>	-	-	<b>153</b>
<b>Durham Regional Police Service Subtotal</b>			-	<b>404</b>	-	-	-	-	-	-	<b>5,843</b>	<b>6,247</b>	-	-	<b>6,247</b>
<b>Total Capital Durham Regional Police Service</b>			-	<b>404</b>	-	-	-	-	-	-	<b>5,843</b>	<b>6,247</b>	-	-	<b>6,247</b>

\* Pre-budget approval has been requested by the Region for these vehicles

## Appendix B: 2022-2031 Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022



**Durham  
Budget**

**2022**

Expenditure  
Category

2022 Proposed  
Budget

Forecast

2023

2024

2025

2026

2027-2031

Forecast  
Total

### Durham Regional Police Service

#### Buildings and Structures

1 Central East Division	-	-	-	-	400	60,091	60,491
2 Central West Div. Fuel Station	-	-	150	1,350	-	-	1,500
3 Central West Parking Garage	-	-	-	-	-	10,000	10,000
4 North Division Expansion	-	-	-	-	-	4,265	4,265
5 Operations Training Centre - Phase 2	-	-	-	-	-	31,021	31,021
6 Regional Reporting Center Relocation	-	-	880	7,920	-	-	8,800
7 West Division	-	-	3,447	-	31,025	-	34,472
8 Facility Repairs and Renovations	1,000	1,500	1,500	1,500	1,500	7,500	13,500
<b>Buildings and Structures Subtotal</b>	<b>1,000</b>	<b>1,500</b>	<b>5,977</b>	<b>10,770</b>	<b>32,925</b>	<b>112,877</b>	<b>164,049</b>


#### Machinery & Equipment

9 Camera Kits	28	28	28	28	28	140	252
10 Conducted Energy Weapon	360	310	310	310	392	1,632	2,954
11 Covert Audio Interception Kits	90	90	90	90	90	450	810
12 Covert Video Kits	4	4	4	3	3	17	31
13 Forensic Camera	16	16	16	16	16	78	142
14 Night vision equipment	-	-	-	-	-	55	55
15 Pistol	56	39	39	39	67	221	405
16 Pistol Sight	5	5	5	5	5	25	45
17 Portable Radio (non-shared)	258	121	121	121	347	831	1,541
18 RADAR/LIDAR (Speed Measuring Device)	56	56	56	56	56	282	506

## Appendix B: 2022-2031 Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022.

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
19	Remote Audio Recording Kits		9	9	9	9	9	45	81
20	Rifle		45	45	45	45	45	225	405
21	UPS Site and Battery Replacement (shared with NextGen)		18	18	19	17	11	-	65
22	Vehicle Tracking Kits		31	31	31	31	31	156	280
23	Video Camera Kits		35	35	35	35	35	175	315
<b>Machinery and Equipment Subtotal</b>			<b>1,011</b>	<b>807</b>	<b>808</b>	<b>805</b>	<b>1,135</b>	<b>4,332</b>	<b>7,887</b>
<b>Information Technology</b>									
24	CCTV Camera		80	81	81	82	82	421	747
25	Computer Parts		54	54	54	54	54	269	485
26	Desktop Computer with Monitor		222	206	207	209	226	1,086	1,934
27	Desktop Telephone		44	40	41	41	43	218	383
28	Fingerprint Equipment		-	-	-	-	-	67	67
29	Firewall		101	-	-	-	-	105	105
30	Forensic Computer Monitor		2	2	2	2	3	12	21
31	Forensic Desktop		13	13	13	13	13	63	115
32	Forensic Laptop		18	9	10	9	19	56	103
33	Imaging Device		4	4	4	4	4	21	37
34	Laptop Computer		99	86	87	87	101	464	825
35	Modems (in Car) MDT		27	27	27	28	28	142	252
36	Network Switch		90	91	91	92	93	474	841
37	Private Branch Exchange (PBX)		-	-	-	-	-	620	620
38	Servers / SANS		540	426	546	566	1,007	2,290	4,835

**Appendix B: 2022-2031 Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022.*

*Continued*

Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
39 Telephone Voicemail System	-	-	-	-	103	107	210
40 Toughbooks (Patrol Cars)	140	141	142	143	144	738	1,308
41 Video Editing Kit	7	7	7	7	7	36	64
42 Monitors	46	-	-	-	-	-	-
43 Komutel Sit phone system	4	-	-	-	-	-	-
<b>Information Technology Subtotal</b>	<b>1,491</b>	<b>1,187</b>	<b>1,312</b>	<b>1,337</b>	<b>1,927</b>	<b>7,189</b>	<b>12,952</b>
<b>Vehicles</b>							
44 Marked Patrol	1,765	1,779	1,782	2,101	2,444	13,271	21,377
45 Marked Van / Truck	33	-	160	171	60	1,119	1,510
46 Other Vehicles	55	48	50	54	76	70	298
47 Unmarked Vehicles	739	502	515	285	252	2,532	4,086
<b>Vehicles Subtotal</b>	<b>2,592</b>	<b>2,329</b>	<b>2,507</b>	<b>2,611</b>	<b>2,832</b>	<b>16,992</b>	<b>27,271</b>
<b>Furniture and Fixtures</b>							
48 Chair Replacement Program	35	35	35	35	35	175	315
49 Fitness Equipment Replacement	26	26	26	26	26	133	237
50 Furniture	29	-	-	-	-	15	15
51 Furniture for Unplanned Breakage and Replacement	63	63	63	63	63	315	567
<b>Furniture and Fixtures Subtotal</b>	<b>153</b>	<b>124</b>	<b>124</b>	<b>124</b>	<b>124</b>	<b>638</b>	<b>1,134</b>
<b>Durham Regional Police Service Subtotal</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>
<b>Total Capital Durham Regional Police Service</b>	<b>6,247</b>	<b>5,947</b>	<b>10,728</b>	<b>15,647</b>	<b>38,943</b>	<b>142,028</b>	<b>213,293</b>

## Appendix C: Board Ends Policies (January 1, 2011)

The Durham Regional Police Services Board will direct, control and inspire the organization through the careful establishment of broad written policies, reflecting the values and perspectives of the citizens of Durham Region. The development of Ends policies will also include consultation with the Chief of Police. The Board's major policy focus will be on the intended long-term impacts on the citizens of Durham Region, not on the administrative or programmatic means of attaining those results.

The five Board Ends policies are outlined below.

### 1. Community Safety

#### *Policy Statement*

The vision of the Durham Regional Police Service is to have the safest community for people to live, work and play. A strong sense of personal security is an important element of the quality of life that citizens and visitors enjoy.

It is the policy of the Durham Regional Police Services Board that the Durham Regional Police Service shall promote and protect the safety and security of all persons and property. In so doing, the DRPS shall contribute to making Durham Region a leader (within the top 50%) in community safety among the following comparator communities in Ontario:

- Halton,
- Hamilton,
- Niagara
- Ottawa,
- Peel,
- Toronto,
- Waterloo, and
- York.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

### *Reporting*

The following measures will be considered in an assessment of community safety:

- Overall crime rate
- Violent crime rate
- Property crime rate
- Crime severity index
- Clearance rate
- Weighted clearance rate
- Response time to emergency calls
- Motor vehicle collision injury and fatality rates

The sense of security felt by residents and visitors will also be considered a relevant factor in evaluating community safety, and will be assessed through regular public opinion surveys.

An assessment of community safety in Durham Region will also include a comparison to the previous years' statistics in Durham Region.

The Chief shall report annually on outcomes resulting from this policy.

## **2. Community Policing**

### *Policy Statement*

The mission, philosophy and values of the Durham Regional Police Service emphasize the importance of working in partnership with citizen's communities. Working in collaboration with community partner's fosters trust and confidence in the police.

It is the policy of the Durham Regional Police Services Board that police services in Durham Region shall be delivered in partnership with communities and citizens to proactively address and resolve community problems. These partnerships will focus on the root causes of crime, aim to reduce fear of crime, and maintain and enhance high levels of community safety.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

### *Reporting*

An assessment of community policing in Durham Region shall rely upon quantitative and qualitative analyses of relevant data, information and public input.

The Chief shall report annually on outcomes resulting from this policy.

### **3. Assistance to Victims of Crime**

#### *Policy Statement*

The police are often the first point of contact within the criminal justice system for victims of crime, who have a wide range of needs based on their own unique circumstances. Having experienced the trauma of being victimized, all victims deserve special care and attention.

It is the policy of the Durham Regional Police Services Board that the Durham Regional Police Service will extend victims of crime an abundance of respect and understanding and appropriate levels of support and services.

### *Reporting*

An assessment of assistance to victims of crime in Durham Region shall rely upon quantitative and qualitative analyses of relevant data, information and public input.

The Chief shall report annually on outcomes resulting from this policy.

### **4. Community Diversity**

#### *Policy Statement*

An effective and responsive police service must reflect the composition of the communities it serves. The police service must further demonstrate respect and sensitivity to the pluralistic, multiracial and multicultural character of its communities in the delivery of its programs and services.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

It is the policy of the Durham Regional Police Services Board that the Durham Regional Police Service shall embrace diversity internally as an employer and externally through the services provided by the DRPS. The values of inclusiveness, tolerance, and respect will be promoted and maintained throughout the organization and the communities served by the DRPS.

### *Reporting*

An assessment of the level of diversity embraced by the DRPS shall rely upon quantitative and qualitative analyses of relevant data, information and public input.

The Chief shall report annually on outcomes resulting from this policy.

## **5. Cost of Policing Services**

### *Policy Statement*

Policing is a critical public service, and an expensive one for the taxpayer. Financial resources must be treated with great respect and diligence, and the potential for efficiencies examined continually.

It is the policy of the Durham Regional Police Services Board that policing shall be provided at a competitive cost, relative to the following similar communities in Ontario:

- Halton,
- Hamilton,
- Niagara
- Ottawa,
- Peel,
- Toronto,
- Waterloo, and
- York.



## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

### *Reporting*

The following measures will be considered in an assessment of policing costs:

- Cost per police officer
- Cost per police member (officers and civilians)
- Cost per capita

The Chief shall report annually on this policy.

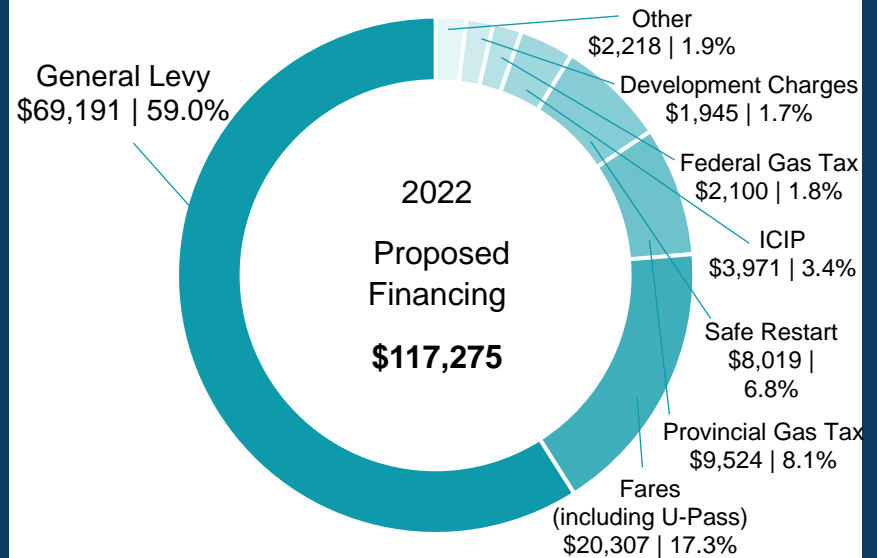
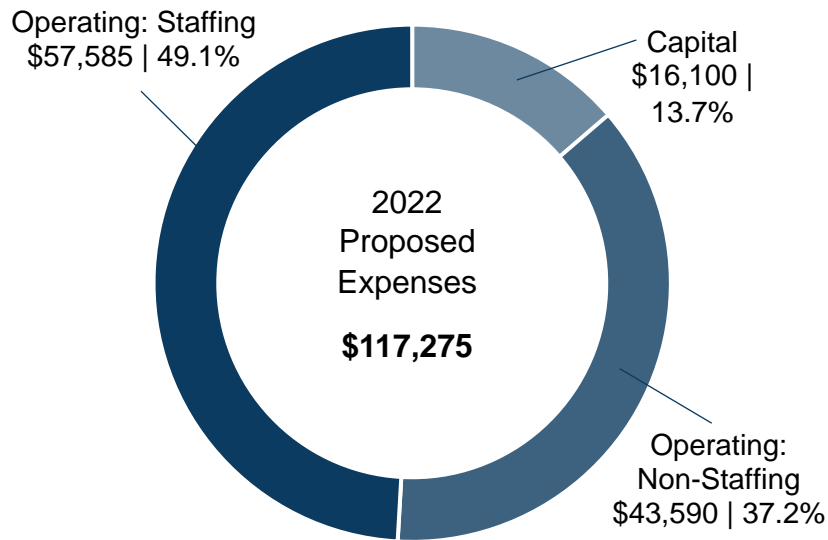
## Appendix D: NextGen Partner Revenue Summary (\$,000's)

	2021		2022		
	Estimated Actuals	Approved Budget	Base Budget	Program Change	Proposed Budget
Ajax Fire	(59.0)	(59.0)	(55.2)	-	(55.2)
Town of Whitby	(104.0)	(104.0)	(97.3)	-	(97.3)
Whitby Fire	(49.2)	(49.2)	(46.2)	-	(46.2)
City of Oshawa Works	(136.2)	(136.2)	(126.3)	-	(126.3)
City of Oshawa Mun Law Enforcement	(21.3)	(21.3)	(19.9)	-	(19.9)
Oshawa Fire	(72.3)	(72.3)	(67.8)	-	(67.8)
Municipality of Clarington	(64.4)	(64.4)	(63.7)	-	(63.7)
Clarington Fire	(78.4)	(78.4)	(73.5)	-	(73.5)
City of Pickering	(51.1)	(51.1)	(47.8)	-	(47.8)
Pickering Fire	(60.2)	(60.2)	(56.3)	-	(56.3)
Scugog Fire	(46.8)	(46.8)	(43.8)	-	(43.8)
Brock Fire	(42.6)	(42.6)	(39.8)	-	(39.8)
Uxbridge Fire	(29.8)	(29.8)	(26.8)	-	(26.8)
Durham College/Ontario Tech University	(24.3)	(24.3)	(19.4)	-	(19.4)
Pickering Auxiliary Rescue Assoc	(2.4)	(2.4)	(2.3)	-	(2.3)
Ontario Power Generation	(55.8)	(55.8)	(53.7)	-	(53.7)
Durham Works	(71.1)	(71.1)	(66.6)	-	(66.6)
Scugog Works	(14.6)	(14.6)	(13.7)	-	(13.7)
Uxbridge Works	-	-	(1.7)	-	(1.7)
Durham Health	(7.3)	(7.3)	(6.8)	-	(6.8)
Durham Social Services	(6.1)	(6.1)	(5.7)	-	(5.7)
Durham Emergency Management Office	(3.0)	(3.0)	(5.7)	-	(5.7)
Region of Durham Paramedic Services	(6.7)	(6.7)	(6.3)	-	(6.3)
Durham Region Transit	(2.4)	(2.4)	(2.3)	-	(2.3)
<b>Revenue and Recovery Subtotal</b>	<b>(1,009.0)</b>	<b>(1,009.0)</b>	<b>(948.6)</b>	<b>-</b>	<b>(948.6)</b>
<b>Revenue and Recovery Total</b>	<b>(1,009.0)</b>	<b>(1,009.0)</b>	<b>(948.6)</b>	<b>-</b>	<b>(948.6)</b>



# DURHAM REGION TRANSIT

As one of Ontario's largest regional transit systems, serving 8 unique area municipalities over 2,500 square kilometres, DRT delivers an integrated transit network by building innovative, connected, and competitive mobility services so that Durham residents and visitors choose DRT to get where they need to go and to encourage more livable and healthy communities.



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Durham Region Transit Capital Projects**

**Appendix B: 2022 – 2031 Durham Region Transit Capital Forecast**

## Major Programs and Services

### **Durham Region Transit**

#### **Administration**

Support the Regional service delivery and provincial reporting requirements of the Commission, plan and schedule fixed routes and demand-responsive services, provide clerical and technical support to the various internal groups at DRT and interface with other Region of Durham Departments for corporate support services.

#### **Operations**

Manage and deliver safe, reliable, and fully accessible conventional transit fixed-route service, as well as demand-responsive transportation services where fixed-route service is unavailable.

#### **Maintenance - Equipment**

Manage and maintain DRT's vehicle fleet, equipment, tools, and maintenance contracts, so that DRT's capital assets remain in a state of good repair, provide safe and ready transportation for customers and employees, and are maintained, replaced and/or expanded as needed.

#### **Specialized Service**

Provide demand-responsive, origin-to-destination transportation services to eligible persons with disabilities using the full range of available public transportation services.

#### **Northern Service**

Manage and administer conventional and demand-responsive services in the North Durham communities of Scugog, Uxbridge, and Brock Townships.

#### **Facilities Management**

Provide overall lifecycle management of all Regional transit facilities and infrastructure. Services include providing facility maintenance and upkeep of DRT facilities and infrastructure to ensure they remain safe and in a state of good repair.

#### **Debt Service**

To fund debt servicing costs for current and future major capital projects.

#### **Headquarters Shared Cost – Durham Region Transit Portion**

The allocated share of costs attributable to Durham Region Transit for the operation of Regional Headquarters facility.

#### **Major Capital**

Consolidated capital program for Durham Region Transit.

# Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

## Service Excellence



Continue recovery of ridership through targeted investments, while continuing to maintain customer confidence in DRT as a healthy, safe and competitive travel option



Service enhancements to promote healthy transportation choices through optimizing a robust transit network leveraging fixed route service and demand responsive service



Asset replacement principles that are based on financial sustainability and optimizing the life span of major assets



Implement the new demand response service by amalgamating On Demand and Specialized Services ensuring customer equity in access to services, technology, and information

## Strategic Priorities *Continued*

### Community Vitality



Continue the eligibility review process to ensure compliance with the Accessibility for Ontarians with Disabilities Act (AODA), supporting fairness and equity for all customers eligible for specialized services

### Environmental Sustainability



Continued investment towards innovative and alternative fuel vehicles offering zero or near-zero emissions, such as electric vehicles

### Economic Prosperity



Continue to investigate, test, and deploy new mobility models and systems to showcase Durham as an innovative and forward-looking jurisdiction

## Key Targets for 2022

### Durham Region Transit

- Exceed 6.1 million revenue rides in 2022 - approximately 55 per cent of pre-COVID 19 ridership level, compared to 4.4 million revenue rides in 2021, or 40 per cent of pre-COVID 19 ridership level
- Deliver a total of 551,075 Annual Service Hours in 2022, an increase over 538,677 Annual Service Hours in last year's budget
- Achieve a minimum of 80 per cent on-time departure from all stops - compared to 78 per cent overall actual result in 2021
- Exceed 99.5 per cent of scheduled service delivered - compared to 99.1 per cent overall actual result in 2021
- Reduce DRT preventable collision rate by 10 per cent annually. In 2021, DRT achieved a 9 per cent reduction compared to 2020
- Maintain percentage of ridership paying fares with PRESTO above 80 per cent



## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*



2022

2021 Estimated Actuals

2021 Approved Budget

2022 Proposed Budget

Variance

\$

%

### Expenses


#### Operating Expenses

Personnel Expenses	52,755	55,476	57,585		
Personnel Related	585	720	727		
Communications	237	443	418		
Supplies	3,667	5,414	5,285		
Utilities	683	683	714		
Computer Maintenance & Operations	1,244	1,161	1,539		
Materials & Services	248	289	244		
Buildings & Grounds Operations	567	582	662		
Equipment Maintenance & Repairs	464	476	599		
Vehicle Operations	5,993	7,365	7,931		
Debt Charges	1,030	1,030	1,030		
Professional Services	833	707	834		
Contracted Services	10,738	12,274	14,343		
Leased Facilities Expenses	87	91	380		
Bad Debt Expenses	44	44	44		
Financial Expenses	2,557	2,557	3,367		
Property Taxes	389	389	393		
Minor Assets & Equipment	56	25	39		
Major Repairs & Renovations	1,170	2,010	1,536		
Headquarters Shared Costs	74	74	76		
<b>Operating Expenses Subtotal</b>	<b>83,421</b>	<b>91,810</b>	<b>97,746</b>	<b>5,936</b>	<b>6.5%</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*


*Continued*

 <b>Durham Budget</b>	<b>2022</b>				<b>Variance</b>	
		<b>2021 Estimated Actuals</b>	<b>2021 Approved Budget</b>	<b>2022 Proposed Budget</b>	<b>\$</b>	<b>%</b>
<b>Internal Transfers &amp; Recoveries</b>						
NextGEN Charge	-	-	2			
Communications Charge	336	336	344			
Corporate IT Charge	241	241	263			
Legislative Services Charge	49	49	51			
Legal Services Charge	85	85	85			
Corporate HR Charge	404	404	413			
Planning Charge	275	275	283			
Family Services Charge	20	20	20			
Finance Charge	1,829	1,829	1,858			
Works-Facilities Management Charge	110	110	110			
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>3,349</b>	<b>3,349</b>	<b>3,429</b>	<b>80</b>	<b>2.4%</b>	
<b>Gross Operating Expenses</b>	<b>86,770</b>	<b>95,159</b>	<b>101,175</b>	<b>6,016</b>	<b>6.3%</b>	
<b>Capital Expenses</b>						
New	151	151	197			
Replacement	51	51	214			
Major Capital	26,984	26,984	15,689			
<b>Capital Expenses Subtotal</b>	<b>27,186</b>	<b>27,186</b>	<b>16,100</b>	<b>(11,086)</b>	<b>(40.8%)</b>	
<b>Total Expenses</b>	<b>113,956</b>	<b>122,345</b>	<b>117,275</b>	<b>(5,070)</b>	<b>(4.1%)</b>	

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

Continued

 <b>Durham Budget</b> <span style="font-size: 2em; font-weight: bold; color: white;">2022</span>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Revenues and Financing</b>					
<b>Operating Revenue</b>					
Safe Restart Funding	(7,677)	(12,301)	(8,019)		
Fares	(10,601)	(11,645)	(14,052)		
U-Pass	(3,361)	(3,219)	(6,255)		
Advertising	(865)	(865)	(807)		
Recovery for ODSP Discount Pass	(350)	(350)	(350)		
Other	(29)	(32)	(32)		
Reserve from Reserves/Reserve Funds	(420)	(420)	(420)		
Provincial Gas Tax	(3,321)	(3,321)	(3,644)		
<b>Operating Revenue Subtotal</b>	<b>(26,624)</b>	<b>(32,153)</b>	<b>(33,579)</b>	<b>(1,426)</b>	<b>(4.4%)</b>
<b>Capital Financing</b>					
Federal Grant - Capital	-	-	(160)		
ICIP Grant	(13,932)	(13,932)	(3,970)		
Transit - Residential DC	(2,984)	(2,984)	(1,342)		
Transit - Non-Residential DC	(1,341)	(1,341)	(603)		
Canada Community-Building Fund (Federal Gas Tax)	-	-	(2,100)		
Provincial Gas Tax	(7,436)	(7,436)	(5,880)		
Transit Capital Reserve Fund	(107)	(107)	-		
Other <sup>1</sup>	-	-	(450)		
<b>Capital Financing Subtotal</b>	<b>(25,800)</b>	<b>(25,800)</b>	<b>(14,505)</b>	<b>11,295</b>	<b>43.8%</b>
<b>Total Revenues and Financing</b>	<b>(52,424)</b>	<b>(57,953)</b>	<b>(48,084)</b>	<b>9,869</b>	<b>(17.0%)</b>
<b>Durham Region Transit Total</b>	<b>61,532</b>	<b>64,392</b>	<b>69,191</b>	<b>4,799</b>	<b>7.5%</b>

<sup>1</sup> Other Financing in 2022 is a contribution from eCamion

## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance		
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
<b>Durham Region Transit</b>														
1 Administration	11,155	15,771	165	(1,226)	(4,969)	9,741	18,598	102	(1,587)	(5,234)	11,879	2,138		
2 Operations	21,241	43,197	-	(9,791)	(14,685)	18,721	45,603	-	(5,616)	(20,148)	19,839	1,118		
3 Maintenance - Equipment	19,691	23,919	37	(1,203)	(13)	22,740	24,403	309	(755)	(13)	23,944	1,204		
4 Specialized Service	5,095	6,654	-	-	(93)	6,561	6,759	-	-	(93)	6,666	105		
5 Northern Service	918	2,082	-	(35)	(92)	1,955	2,021	-	(61)	(72)	1,888	(67)		
6 Facilities Management	2,328	2,432	-	(46)	-	2,386	2,685	-	-	-	2,685	299		
7 Debt Service	1,030	1,030	-	-	-	1,030	1,030	-	-	-	1,030	-		
8 Headquarters Shared Cost - Durham Region Transit Portion	74	74	-	-	-	74	76	-	-	-	76	2		
9 Major Capital	-	-	26,984	(13,932)	(11,868)	1,184	-	15,689	(4,131)	(10,374)	1,184	-		
<b>Durham Region Transit Subtotal</b>	<b>61,532</b>	<b>95,159</b>	<b>27,186</b>	<b>(26,233)</b>	<b>(31,720)</b>	<b>64,392</b>	<b>101,175</b>	<b>16,100</b>	<b>(12,150)</b>	<b>(35,934)</b>	<b>69,191</b>	<b>4,799</b>	<b>7.5%</b>	
<b>Durham Region Transit Total</b>	<b>61,532</b>	<b>95,159</b>	<b>27,186</b>	<b>(26,233)</b>	<b>(31,720)</b>	<b>64,392</b>	<b>101,175</b>	<b>16,100</b>	<b>(12,150)</b>	<b>(35,934)</b>	<b>69,191</b>	<b>4,799</b>	<b>7.5%</b>	

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Region Transit	2021 Approved Budget	2022 Proposed Budget	Forecast					
			2023	2024	2025	2026	2027-2031	Forecast Total
<b>Capital Expenditures</b>								
Building & Structures	9,518	6,980	11,613	166,544	25,920	1,120	50,195	255,392
Machinery & Equipment	2,543	4,323	287	266	266	266	7,013	8,098
Information Technology	583	1,585	2,149	1,090	1,152	1,077	3,210	8,678
Vehicles	14,510	3,208	15,126	15,359	20,819	18,103	48,949	118,356
Furniture and Fixtures	32	4	14	14	14	14	70	126
<b>Capital Expenditure Subtotal</b>	<b>27,186</b>	<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>
<b>Capital Financing</b>								
Provincial Gas Tax	7,436	5,880	13,887	7,829	7,829	7,829	25,385	62,759
Non-Residential DC	1,341	603	121	4,391	121	121	3,073	7,827
Residential DC	2,984	1,342	269	30,860	269	269	18,847	50,514
ICIP Grant	13,932	3,970	2,875	-	-	-	-	2,875
Federal Grant	-	160	-	-	-	-	-	-
Debentures	-	-	5,000	130,139	16,000	-	25,580	176,719
General Levy	1,386	1,595	2,495	3,536	4,675	5,965	36,552	53,223
Canada Community-Building Fund (Federal Gas Tax)	-	2,100	-	-	-	-	-	-
Transit Capital Reserve Fund	107	-	4,542	6,518	10,277	6,396	-	27,733
Other Financing <sup>1</sup>	-	450	-	-	9,000	-	-	9,000
<b>Capital Financing Subtotal</b>	<b>27,186</b>	<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>
<b>Total Capital Durham Region Transit</b>	<b>27,186</b>	<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>

<sup>1</sup> Other Financing in 2022 is a contribution from eCamion and in 2025 the Other Financing is developers contributions

## Details of Budget Changes

<b>Strategic Investments – Durham Region Transit</b>	<b>2022 Impact</b> (\$ 000's)
New Staff – details of the 5.0 FTEs are provided in the Staffing Details section	281
COVID-19 related impacts:	
Increased revenue from ridership recovery	(5,183)
Decrease in COVID related expenditures	(200)
Reduction Safe Restart Funding	4,282
Service Plan adjustments reflecting DRT's service recovery plan	1,101
Service Plan adjustments including introducing PULSE 15 minute level of service on Taunton (Route 915) on weekends (\$372k) and additional seasonal weekend service to the Toronto Zoo and Rouge National Urban Park (\$30k)	402
One-time increase in Professional Services to undertake a process and efficiencies review of dispatch and operational processes (\$80k); Emergency Management Process/Procedures (\$80k); Strada operator recruitment process (\$12k); Demand Responsive Stakeholder Engagement and Change Management (\$80k); Maintenance Department Organizational Review (\$20k); Site Security review (\$100k); On Time Performance projects (\$100k). Eligibility Appeal Panel Occupational Therapist (\$35k). Costs fully offset with funding from Provincial Gas Tax.	-
PRESTO commissions increase related to expanded PRESTO adoption and the introduction of a digital U-Pass	765
On Demand Software to manage the deployment and integration of On Demand and Specialized Transit services	200
Swiftly annual renewal costs for a route network business intelligence tool for efficient service planning and customer service	138
Electric vehicles information systems – to enable software integration with upcoming technology infrastructure required for fleet electrification	59
Equipment Maintenance and Repairs – preventative maintenance and repairs on various garage equipment to align with manufacturer recommendations and historical actuals	123
<b>Strategic Investments – Durham Region Transit Subtotal</b>	<b>1,968</b>

## Details of Budget Changes *Continued*

<b>Base Adjustments – Durham Region Transit</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	1,514
Line-by-line savings	(253)
Inflationary increases (including Fuel \$623k, Utilities \$31k, Insurance \$810k)	1,798
Removal of one-time items	(230)
Increase in Transit's share of costs for the operation and maintenance of Regional Headquarters	2
<b>Base Adjustments – Durham Region Transit Subtotal</b>	<b>2,831</b>
<b>Net Changes Durham Region Transit</b>	<b>4,799</b>

## Staffing Details

Durham Region Transit	Full Time Equivalents (FTE's)
<b>2021 Approved Complement Restated</b>	<u>438.0</u>
<b>Proposed New Positions</b>	
Project Manager, Sustainability and Strategic Initiatives to lead DRT's transition to zero emission vehicles and other sustainability initiatives in support of the Region's corporate climate change objectives	1.0
Coordinator, Data Analytics to expand DRT's data analysis capabilities in support of continuous improvement with a focus on integrated demand responsive services	1.0
DRT Ambassadors, a new frontline team supporting ridership recovery by assisting customers with travel information and support	3.0
<b>Total Proposed New Positions</b>	<u>5.0</u>
<b>Durham Region Transit Subtotal</b>	<b>443.0</b>
<b>Total Complement Durham Region Transit</b>	<b>443.0</b>



## Looking Forward

Durham Region Transit, in the delivery of its commitment to provide safe, accessible and reliable transit for healthy lifestyles, along with the broader transit and transportation industry, continues to monitor impacts to ridership and revenues as a result of the COVID-19 pandemic including:

- Transit ridership levels, changes in travel patterns, and gradual recovery to pre-pandemic levels anticipated by 2025.
- Eligibility of Provincial funding from the Safe Restart program. DRT continues to advocate for the opportunity to leverage available funding through 2022 and beyond to mitigate pandemic related budget pressures.
- Uncertainty beyond 2022 on the level of provincial gas tax funding.

In addition, DRT is committed to transitioning transit fleets to zero and lower greenhouse gas emission alternatives over the next decade in support of climate change objectives while leveraging grant funding and partnership opportunities. DRT will also maintain PRESTO adoption rates as per agreement with Metrolinx (including achieving 70 per cent adoption following the completion of device replacements at the end of 2020 and 80 per cent adoption within twelve months of the implementation of open payment - expected in 2022).

In the face of these challenges, DRT has deployed its 2022-2025 three-year service strategy titled “The Route Ahead”, approved by the Transit Executive Committee in 2021, which will guide transit service planning as DRT looks to rebuild and regain ridership during the pandemic recovery period; adapt services to new and changing travel behaviour; and build the foundation for future growth, through the following activities:

- Offer a seamless and equitable service for all Durham residents through further investments into demand-responsive services, such that 100 percent of rural area dwellings will be served at the curb and current specialized service customers will benefit from a streamlined trip booking process offering greater travel flexibility.
- Further advancing infrastructure and service innovation initiatives while leveraging investments from federal and provincial governments to stimulate economic recovery and ensure DRT is well positioned to meet ridership demands. This includes advancing the Highway 2 Bus Rapid Transit (BRT) infrastructure, implementing new BRT corridors by 2025 to align with the Durham Official Plan and Region’s Transportation Master Plan, preparing for the Lakeshore East GO train extension, advancing development of a new zero-emission bus garage in north Oshawa, and advancing DRT’s transition to zero emission vehicles; and

## Looking Forward *Continued*

- Collaborating with other 905 transit agencies to advance and improve the adoption of contactless electronic fare payment options through PRESTO that support DRT's adoption rate, and leveraging new PRESTO functionality to better meet customer needs.
- Working in partnership with transit agencies across the Greater Toronto and Hamilton Area (GTHA) to realize effective service and fare integration solutions to enhance cross-boundary transit trips that deliver a seamless customer experience.
- Delivering on strategic priorities such as service expansion and fleet transition to zero emission vehicles will require significant investments beyond what can be accommodated within recent Region annual property tax guidelines. A long term 10-year strategy outlining the resources and financing required to implement a competitive transit service growth plan, transition to a zero emission fleet, and other related pressures will be brought forward to the Transit Executive Committee and Council.

**Appendix A: 2022 Durham Region Transit Capital Projects (\$,000's)**

*Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast*

		Quantity	New / Replacement	2022 Proposed Financing							2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031		
				Provincial Gas Tax	Canada Community-Building Fund (Federal Gas Tax)	Transit Capital Reserve	Residential DC's	Non-Residential DC's	Subsidy / Grant	Debentures					Other <sup>1</sup>	General Levy
<b>Durham Region Transit</b>																
<b>Building and Structures</b>																
1	AC & Exhaust Fan	-	Replacement	110	-	-	-	-	-	-	-	110	-	-	110	
3	Bus Stop Infrastructure	-	New	-	-	-	169	76	-	-	-	360	-	-	360	
3	Bus Stop Infrastructure	-	Replacement	1,178	-	-	-	-	1,928	-	-	3,106	-	-	3,106	
6	Fixed Ladder (Westney)	-	Replacement	19	-	-	-	-	-	-	-	19	-	-	19	
8	Integrated Service Transfer Bus Stop Infrastructure	-	Replacement	100	-	-	-	-	-	-	-	100	-	-	100	
10	New Indoor Bus Storage/Service Facility	-	New	-	-	-	1,173	527	-	-	-	2,500	-	192,300	194,800	
12	Raleigh Office Area Demolition and Rebuild	-	Replacement	155	-	-	-	-	425	-	-	580	500	3,920	5,000	
16	Trench Drains	-	Replacement	205	-	-	-	-	-	-	-	205	-	-	205	
<b>Building and Structures Total</b>				<b>1,767</b>	<b>-</b>	<b>-</b>	<b>1,342</b>	<b>603</b>	<b>2,353</b>	<b>-</b>	<b>-</b>	<b>915</b>	<b>6,980</b>	<b>500</b>	<b>196,220</b>	<b>203,700</b>
<b>Machinery and Equipment</b>																
18	A/C Machine	1	Replacement	-	-	-	-	-	-	-	-	13	13	-	-	13
19	Brake Mate	2	New	-	-	-	-	-	-	-	-	48	48	-	-	48
20	Brake pro to safely remove rotors and hubs	1	New	-	-	-	-	-	-	-	-	22	22	-	-	22
21	Drum Jack	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
22	eCamion EV charging equipment <sup>2</sup>	-	Replacement	-	100	-	-	-	-	-	450	550	-	-	550	
23	Electrical Fork lift	1	Replacement	-	-	-	-	-	-	-	-	52	52	-	-	52
24	EV Charging Equipment and Pantograph Dispensers <sup>2</sup>	-	Replacement	-	2,000	-	-	-	-	-	-	2,000	-	-	2,000	
25	EV Depot Chargers (NRCAN/ZEVIP)	-	Replacement	270	-	-	-	-	160	-	-	430	-	-	430	
26	Fall Arrest Systems	-	Replacement	94	-	-	-	-	-	-	-	94	-	-	94	
27	Fuel tank	-	Replacement	765	-	-	-	-	-	-	-	765	-	-	765	
31	Hoists	1	Replacement	175	-	-	-	-	-	-	-	175	-	-	175	
32	Pressure washer	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
33	Tire machine	1	Replacement	-	-	-	-	-	-	-	-	33	33	-	-	33
34	Utility Vehicle	1	Replacement	-	-	-	-	-	-	-	-	33	33	-	-	33
35	Wireless mobile lift columns	6	New	-	-	-	-	-	-	-	-	96	96	-	-	96
<b>Machinery and Equipment Total</b>				<b>1,304</b>	<b>2,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>160</b>	<b>-</b>	<b>450</b>	<b>309</b>	<b>4,323</b>	<b>-</b>	<b>-</b>	<b>4,323</b>

**Appendix A: 2022 Durham Region Transit Capital Projects (\$,000's)**

Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast

*Continued*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Provincial Gas Tax	Canada Community-Building Fund (Federal Gas Tax)	Transit Capital Reserve	Residential DC's	Non-Residential DC's	Subsidy / Grant	Debentures	Other <sup>1</sup>					General Levy
<b>Information Technology Infrastructure</b>															
37 Cisco Voice Gateway - Westney	1	Replacement	-	-	-	-	-	-	-	-	17	17	-	-	17
39 Desktop Computers	2	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
40 EV Bus & Charger Management System	-	Replacement	120	-	-	-	-	-	-	-	-	120	-	-	120
41 INIT Decommn/install for Mini Van	3	Replacement	23	-	-	-	-	-	-	-	-	23	-	-	23
42 Laptop Computers	11	Replacement	-	-	-	-	-	-	-	-	21	21	-	-	21
43 Lightweight Laptops	3	Replacement	-	-	-	-	-	-	-	-	9	9	-	-	9
44 Power Laptop for new Data Analyst	1	New	-	-	-	-	-	-	-	-	3	3	-	-	3
45 Power Laptops	7	Replacement	-	-	-	-	-	-	-	-	22	22	-	-	22
46 PRESTO Handheld Devices	-	Replacement	150	-	-	-	-	-	-	-	-	150	-	-	150
47 PRESTO/INIT MACD- Decommn/install (BRT, 40ft)	2	Replacement	12	-	-	-	-	34	-	-	-	46	-	-	46
49 Scheduling, Workforce management software	-	Replacement	749	-	-	-	-	-	-	-	268	1,017	-	1,094	2,111
51 Transit technology/innovations	-	Replacement	130	-	-	-	-	-	-	-	-	130	-	-	130
55 WiFi for Supervisor vehicles	5	New	-	-	-	-	-	-	-	-	25	25	-	-	25
<b>Information Technology Total</b>			<b>1,184</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>367</b>	<b>1,585</b>	<b>-</b>	<b>1,094</b>	<b>2,679</b>
<b>Vehicles</b>															
58 Mini Van Replacement	3	Replacement	660	-	-	-	-	-	-	-	-	660	-	-	660
60 Replacement buses (BRT, 40 ft Buses)	2	Replacement	364	-	-	-	-	1,001	-	-	-	1,365	-	-	1,365
62 Service Vehicle Replacement	5	Replacement	390	-	-	-	-	-	-	-	-	390	-	-	390
64 Specialized Mini Bus Replacement	4	Replacement	211	-	-	-	-	582	-	-	-	793	-	-	793
<b>Vehicles Total</b>			<b>1,625</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,583</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,208</b>	<b>-</b>	<b>-</b>	<b>3,208</b>
<b>Furniture and Fixtures</b>															
65 Chairs (TP & I)	4	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
67 Picnic table	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
<b>Furniture and Fixtures Total</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>
<b>Total Capital Durham Region Transit</b>			<b>5,880</b>	<b>2,100</b>	<b>-</b>	<b>1,342</b>	<b>603</b>	<b>4,130</b>	<b>-</b>	<b>450</b>	<b>1,595</b>	<b>16,100</b>	<b>500</b>	<b>197,314</b>	<b>213,914</b>

<sup>1</sup> Other financing represents a contribution from eCamion

<sup>2</sup> These projects and their associated financing was approved by Council through report 2021-F-30 on November 24, 2021

**Appendix B: 2022 - 2031 Durham Region Transit Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	

**Durham Region Transit**

**Building and Structures**

1	AC & Exhaust Fan	110	-	-	-	-	-	-
2	Asphalt, Storm Sewer, Catch Basin	-	99	-	-	-	-	99
3	Bus Stop Infrastructure	3,466	1,294	1,294	670	670	3,350	7,278
4	Eaton UPS Unit	-	-	-	-	-	45	45
5	Fire Rated Door	-	17	-	-	-	-	17
6	Fixed Ladder (Westney)	19	-	-	-	-	-	-
7	Harmony Terminal New Location	-	5,000	10,000	-	-	-	15,000
8	Integrated Service Transfer Bus Stop Infrastructure	100	250	250	250	250	1,250	2,250
9	New Facility in Seaton Phase 1	-	-	-	25,000	-	-	25,000
10	New Indoor Bus Storage/Service Facility	2,500	-	155,000	-	-	37,300	192,300
11	Pickering Parkway Terminal Upgrade	-	-	-	-	200	8,250	8,450
12	Raleigh Office Area Demolition and Rebuild	580	3,920	-	-	-	-	3,920
13	Rapid Door, Westney	-	150	-	-	-	-	150
14	Replace Halogen Fixtures with LED	-	36	-	-	-	-	36
15	Security Gates	-	754	-	-	-	-	754
16	Trench Drains	205	-	-	-	-	-	-
17	VCT Floor Replacement	-	93	-	-	-	-	93
<b>Building and Structures Subtotal</b>		<b>6,980</b>	<b>11,613</b>	<b>166,544</b>	<b>25,920</b>	<b>1,120</b>	<b>50,195</b>	<b>255,392</b>

**Machinery and Equipment**

18	A/C Machine	Quantity	1	-	-	-	-	-
		Total	13	-	-	-	-	-
19	Brake Mate	Quantity	2	-	-	-	-	-
		Total	48	-	-	-	-	-
20	Brake pro to safely remove rotors and hubs	Quantity	1	-	-	-	-	-
		Total	22	-	-	-	-	-
21	Drum Jack	Quantity	1	-	-	-	-	-
		Total	2	-	-	-	-	-
22	eCamion EV charging equipment <sup>1</sup>	Quantity	-	-	-	-	-	-
		Total	550	-	-	-	-	-

**Appendix B: 2022 - 2031 Durham Region Transit Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
23	Electrical Fork lift	Quantity	1						
		Total	52	-	-	-	-	-	-
24	EV Charging Equipment and Pantograph Dispensers <sup>1</sup>	Quantity	-						
		Total	2,000	-	-	-	-	-	-
25	EV Depot Chargers (NRCan/ZEVIP)	Quantity	-						
		Total	430	-	-	-	-	-	-
26	Fall Arrest Systems	Quantity	-						
		Total	94	-	-	-	-	-	-
27	Fuel tank	Quantity	-						
		Total	765	-	-	-	-	-	-
28	Gantry Plate in Maintenance Bay	Quantity	-						
		Total	-	21	-	-	-	-	21
29	Garage Equipment (2023-31)	Quantity	-	3	3	3	3	10	
		Total	-	259	259	259	259	818	1,854
30	Gravity Farebox for Specialized Bus	Quantity	-	1	1	1	1	5	
		Total	-	7	7	7	7	36	65
31	Hoists	Quantity	1					10	
		Total	175	-	-	-	-	6,159	6,159
32	Pressure washer	Quantity	1						
		Total	10	-	-	-	-	-	-
33	Tire machine	Quantity	1						
		Total	33	-	-	-	-	-	-
34	Utility Vehicle	Quantity	1						
		Total	33	-	-	-	-	-	-
35	Wireless mobile lift columns	Quantity	6						
		Total	96	-	-	-	-	-	-
<b>Machinery and Equipment Subtotal</b>			<b>4,323</b>	<b>287</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>7,013</b>	<b>8,098</b>
<b>Information Technology</b>									
36	Additional PRESTO for Specialized Buses		-	3	3	3	3	15	27
37	Cisco Voice Gateway - Westney		17	-	-	-	-	-	-
38	Computers (2023-31)		-	99	99	99	99	495	891

**Appendix B: 2022 - 2031 Durham Region Transit Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
39	Desktop Computers		2	-	-	-	-	-	-
40	EV Bus & Charger Management System		120	-	-	-	-	-	-
41	INIT Decommn/install for Mini Van		23	15	-	-	-	-	15
42	Laptop Computers		21	-	-	-	-	-	-
43	Lightweight Laptops		9	-	-	-	-	-	-
44	Power Laptop for new Data Analyst		3	-	-	-	-	-	-
45	Power Laptops		22	-	-	-	-	-	-
46	PRESTO Handheld Devices		150	-	-	-	-	-	-
47	PRESTO/INIT MACD- Decommn/install (BRT, 40ft)		46	338	338	525	450	75	1,726
48	PRESTO/INIT MACD- Decommn/install (Conventional)		-	270	270	270	270	1,350	2,430
49	Scheduling, Workforce management software		1,017	1,094	-	-	-	-	1,094
50	Smart Technology		-	250	250	250	250	1,250	2,250
51	Transit technology/innovations		130	-	-	-	-	-	-
52	Trapeze Drivermate Tablets (Specialized Vehicles)		-	-	125	-	-	-	125
53	Trapeze for Specialized Buses		-	5	5	5	5	25	45
54	Website Trip Planning Integration		-	75	-	-	-	-	75
55	WiFi for Supervisor vehicles		25	-	-	-	-	-	-
<b>Information Technology Subtotal</b>			<b>1,585</b>	<b>2,149</b>	<b>1,090</b>	<b>1,152</b>	<b>1,077</b>	<b>3,210</b>	<b>8,678</b>
<b>Vehicles</b>									
56	BRT Buses (60 ft Articulated) Replacement	Quantity				5	2		7
		Total	-	-	-	5,460	2,184	-	7,644
57	Electric Bus Refurbishment	Quantity						8	8
		Total	-	-	-	-	-	1,200	1,200
58	Mini Van Replacement	Quantity	3	2					2
		Total	660	440	-	-	-	-	440
59	Refurbishing of Articulated Buses (Accordion)	Quantity						6	6
		Total	-	-	-	-	-	1,350	1,350
60	Replacement buses (BRT, 40 ft Buses)	Quantity	2	9	9	9	10	2	39
		Total	1,365	6,372	6,372	6,372	7,080	1,416	27,612
61	Replacement buses (Conventional, 40 ft Buses)	Quantity		12	12	12	12	60	108
		Total	-	7,896	7,896	7,896	7,896	39,480	71,064

**Appendix B: 2022 - 2031 Durham Region Transit Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
62	Service Vehicle Replacement	Quantity	5	3	2	2	3	12	22
		Total	390	220	100	100	150	745	1,315
63	Specialized Mini Bus Expansion	Quantity		1	1	1	1	5	9
		Total	-	198	198	198	198	991	1,783
64	Specialized Mini Bus Replacement	Quantity	4		4	4	3	19	30
		Total	793	-	793	793	595	3,767	5,948
<b>Vehicles Subtotal</b>			<b>3,208</b>	<b>15,126</b>	<b>15,359</b>	<b>20,819</b>	<b>18,103</b>	<b>48,949</b>	<b>118,356</b>
<b>Furniture and Fixtures</b>									
65	Chairs (TP & I)		2	-	-	-	-	-	-
66	Furniture (2023-31)		-	14	14	14	14	70	126
67	Picnic table		2	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>			<b>4</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>70</b>	<b>126</b>
<b>Total Capital - Durham Region Transit</b>			<b>16,100</b>	<b>29,189</b>	<b>183,273</b>	<b>48,171</b>	<b>20,580</b>	<b>109,437</b>	<b>390,650</b>

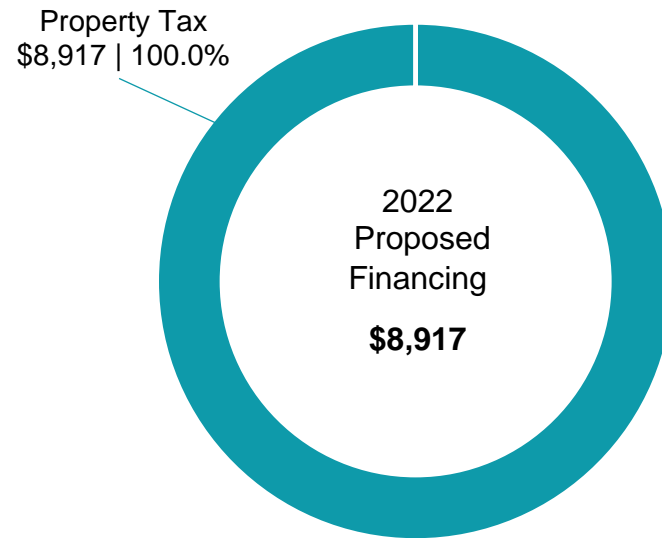
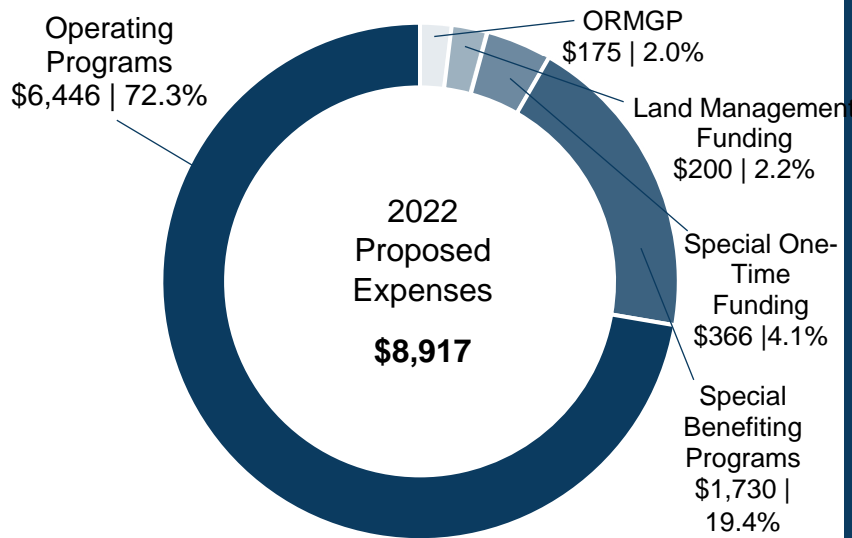
<sup>1</sup> These projects and their associated financing was approved by Council through report 2021-F-30 on November 24, 2021





# CONSERVATION AUTHORITIES

Further the conservation, restoration, development and management of natural resources in watersheds in Durham



Amounts are in \$,000's



## **Table of Contents**

**Major Programs and Services**

**Financial Details: Summary by Account  
Summary by Program**

**Details of Budget Changes**

**Looking Forward**

**Appendix A: Conservation Authority Map**

**Appendix B: Conservation Authorities' Submission**

## Major Programs and Services

### **Conservation Authorities**

Community-based watershed management agencies, whose mandate is to undertake watershed-based programs to protect people and property from flooding, and other natural hazards, and to conserve natural resources for economic, social and environmental benefits.

#### **Central Lake Ontario Conservation Authority (CLOCA)**

Inclusive of the municipal boundaries of Ajax and Pickering to Clarington, and north, from Lake Ontario to the crest of the Oak Ridges Moraine.

#### **Kawartha Region Conservation Authority (KRCA)**

Inclusive of Lake Scugog in the southwest and Pigeon Lake in the east, to Balsam Lake in the northwest and Crystal Lake in the northeast.

#### **Ganaraska Region Conservation Authority (GRCA)**

Inclusive of Wilmot Creek in Clarington to east of Cobourg from the south shore of Rice Lake down to Lake Ontario.

#### **Toronto and Region Conservation Authority (TRCA)**

Inclusive of several Lake Ontario waterfront shorelines including Carruthers Creek, Don River, Duffins Creek, Etobicoke Creek, Highland Creek, Humber River, Mimico Creek, Petticoat Creek and Rouge River.

#### **Lake Simcoe Region Conservation Authority (LSRCA)**


Inclusive of the East Holland River and the entire Lake Simcoe watershed with the exception of the City of Orillia and the Upper Talbot River subwatershed.

#### **Oak Ridges Moraine Groundwater Program (ORMGP)**

Collecting, analyzing and disseminating water resource data to provide a basis for effective and consistent management of water resources across municipal and watershed boundaries. Previously known as the York-Peel-Durham-Toronto coalition and the Conservation Authorities Moraine Coalition (YPDT-CAMC) Groundwater Management Program.


## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

 <b>Durham Budget</b>	<b>2022</b>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
					\$	%
<b>Expenses</b>						
<b>Operating Programs</b>						
Operating Programs		6,276	6,276	6,446		
<b>Operating Expenses Subtotal</b>		<b>6,276</b>	<b>6,276</b>	<b>6,446</b>	<b>170</b>	<b>2.7%</b>
<b>Special Benefiting Programs</b>						
Watershed Planning		346	346	350		
Groundwater Management		37	37	38		
Natural Hazard Mapping		72	72	73		
Flood Forecasting / Warning		66	66	66		
Watershed Monitoring		290	290	296		
Natural Heritage Mapping		175	175	177		
Aquatic Resources / Fisheries		86	86	87		
Conservation Area Management Plans		28	28	28		
Watershed Specific Projects		574	574	573		
Administrative Office Building		42	42	42		
<b>Special Benefiting Programs Subtotal</b>		<b>1,716</b>	<b>1,716</b>	<b>1,730</b>	<b>14</b>	<b>0.8%</b>


## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Special One-Time Funding</b>					
CLOCA - Purple Woods Conservation Authority Improvements	25	25	-		
CLOCA - Restoration Program (year 4 of 5)	150	150	150		
CLOCA - Lynde Shores Conservation Area Main Entrance	80	80	-		
CLOCA - Lynde Shores Conservation Area Halls Road Entrance	-	-	60		
CLOCA - Main Office HVAC (year 2 of 3)	40	40	40		
CLOCA - NDMP: Lake Ontario Shoreline Damage Centres Risk Assessment	30	30	-		
CLOCA - NDMP: Flood Forecasting and Warning Improvements	20	20	-		
KRCA - Watershed Planning Update - Water Resources	28	28	29		
KRCA - Website Design and Implementation	7	7	7		
KRCA - Digitization of Corporate Records	5	5	5		
TRCA - Wetland Restoration Project	500	500	-		
TRCA - Carruthers Creek Watershed Plan Implementation	-	-	75		
<b>Special One-Time Funding Subtotal</b>	<b>885</b>	<b>885</b>	<b>366</b>	<b>(519)</b>	<b>-58.6%</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

 <b>Durham Budget</b> 2022	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Land Management Funding</b>					
Land Management Funding	200	200	200		
<b>Land Management Funding Subtotal</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>0.0%</b>
<b>Oak Ridges Moraine Groundwater Management</b>					
Oak Ridges Moraine Groundwater Management	175	175	175		
<b>Management Subtotal</b>	<b>175</b>	<b>175</b>	<b>175</b>	<b>-</b>	<b>0.0%</b>
<b>Provincial One-Time Funding</b>					
Grant Funding	(500)	(500)	-		
<b>Provincial One-Time Funding Subtotal</b>	<b>(500)</b>	<b>(500)</b>	<b>-</b>	<b>500</b>	<b>-100.0%</b>
<b>Total Expenses</b>	<b>8,752</b>	<b>8,752</b>	<b>8,917</b>	<b>165</b>	<b>1.9%</b>
<b>Conservation Authorities Total</b>	<b>8,752</b>	<b>8,752</b>	<b>8,917</b>	<b>165</b>	<b>1.9%</b>

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2021 Estimated Actuals	2021 Approved Budgets						2022 Proposed Budgets						Variance	
		Operating	Special Benefits	One-Time Requests	Land Mgmt	Provincial One-Time	Approved Budget	Operating	Special Benefits	One-Time Requests	Land Mgmt	Provincial One-Time	Proposed Budget	\$	%
<b>Conservation Authorities</b>															
1 Central Lake Ontario Conservation Authority	4,600	4,170	-	345	85	-	4,600	4,274	-	250	85	-	4,609	9	
2 Kawartha Region Conservation Authority <sup>1</sup>	864	662	147	40	15	-	864	682	142	41	15	-	880	16	
3 Ganaraska Region Conservation Authority <sup>2</sup>	793	517	239	-	37	-	793	544	242	-	37	-	823	30	
4 Toronto Region Conservation Authority	1,564	673	850	500	41	(500)	1,564	690	862	75	41	-	1,668	104	
5 Lake Simcoe Region Conservation Authority <sup>3</sup>	756	254	480	-	22	-	756	256	484	-	22	-	762	6	
Conservation Authority Subtotal	8,577	6,276	1,716	885	200	(500)	8,577	6,446	1,730	366	200	-	8,742		
6 Oak Ridges Moraine Groundwater Program	175	175	-	-	-	-	175	175	-	-	-	-	175	-	
<b>Conservation Authorities Subtotal</b>	<b>8,752</b>	<b>6,451</b>	<b>1,716</b>	<b>885</b>	<b>200</b>	<b>(500)</b>	<b>8,752</b>	<b>6,621</b>	<b>1,730</b>	<b>366</b>	<b>200</b>	<b>-</b>	<b>8,917</b>	<b>165</b>	<b>1.9%</b>
<b>Conservation Authorities Total</b>	<b>8,752</b>	<b>6,451</b>	<b>1,716</b>	<b>885</b>	<b>200</b>	<b>(500)</b>	<b>8,752</b>	<b>6,621</b>	<b>1,730</b>	<b>366</b>	<b>200</b>	<b>-</b>	<b>8,917</b>	<b>165</b>	<b>1.9%</b>

<sup>1</sup> KRCA includes CVA adjustment of \$3,511

<sup>2</sup> GRCA includes CVA adjustment of \$13,608

<sup>3</sup> LSRCA includes CVA adjustment of (\$4,355)

## Details of Budget Changes

<b>Strategic Investments – Conservation Authorities</b>	<b>2022 Impact</b> (\$ 000's)
CLOCA – Lynde Shores Conservation Area Halls Road entrance, the construction of an accessible washroom building at the parking lot, and associated walkways and landscaping to address congestion and traffic concerns experienced in recent years	60
TRCA – support for TCRA’s Nature Smart Grant application with matching funds from the City of Ajax and previous ICIP COVID Resilience Infrastructure Grant to advance the Carruthers Creek Watershed Restoration for invasive species management	75
<b>Strategic Investments – Conservation Authorities Subtotal</b>	<b>135</b>
<b>Base Adjustments – Conservation Authorities</b>	<b>2022 Impact</b> (\$ 000's)
Provision for Council Approved 2022 Budget Guidelines (Report 2021-F-20 - Operating 2.5%, Special Benefiting 1.5%)	171
KRCA – CVA adjustments	3
GRCA – CVA adjustments	14
LSRCA – CVA adjustments	(4)
Removal of one-time special projects	(654)
Removal of one-time grant	500
<b>Base Adjustments – Conservation Authorities Subtotal</b>	<b>30</b>
<b>Net Changes Conservation Authorities</b>	<b>165</b>



## Looking Forward

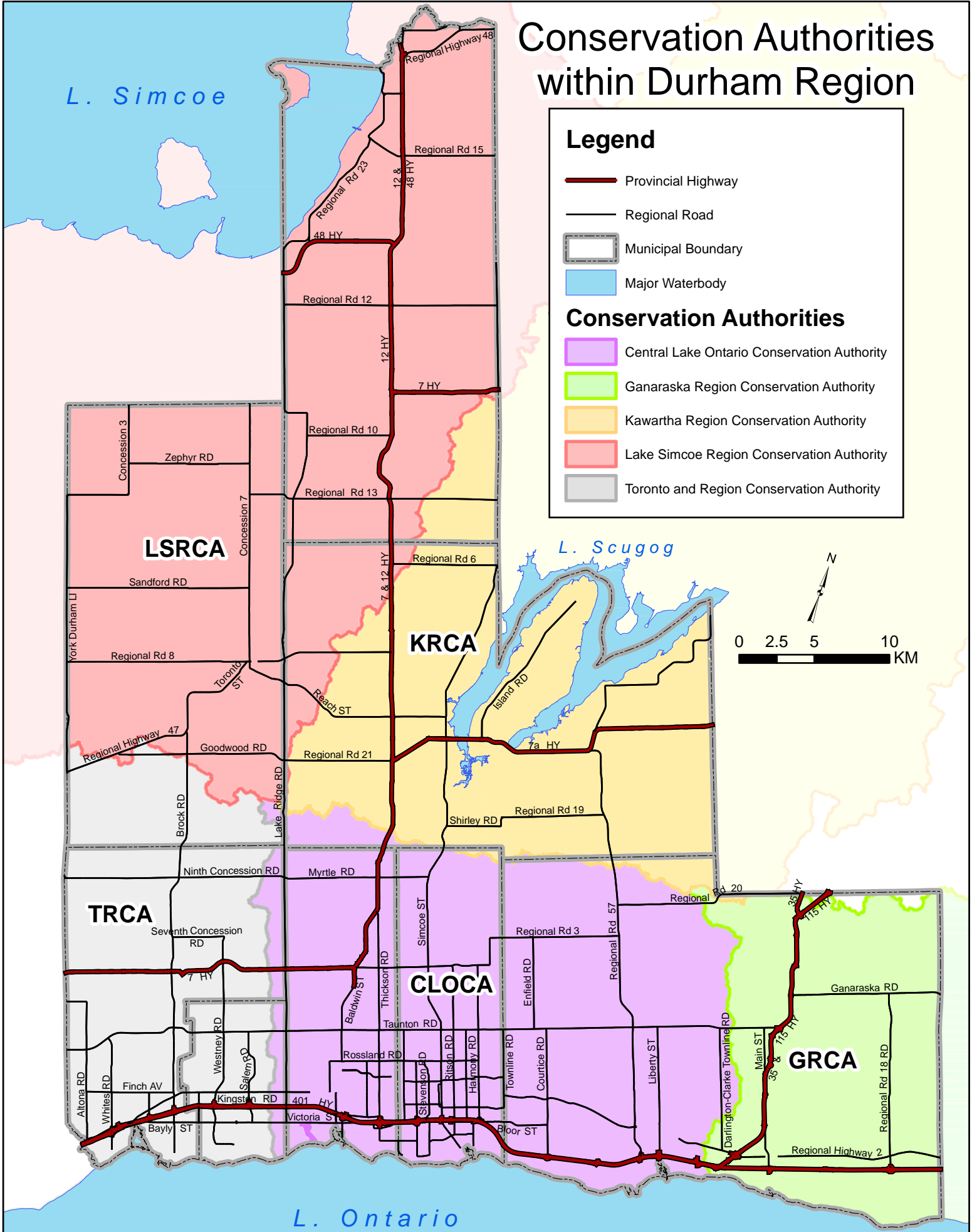
The Province of Ontario, in October 2021, introduced changes to regulations under the *Conservation Authorities Act* that require Conservation Authorities consult on and execute Memorandums of Understanding (MOUs) or Service Level Agreements (SLAs) for all non-core services provided to upper and lower tier municipal partners. These changes could have financial impacts for the Conservation Authorities.

In early in 2022 the Province released further draft regulatory amendments for public comment including those related to municipal levies, and standards and requirements for the delivery of non-mandatory programs and services.

These changes could impact the Region's funding of Conservation Authorities. The Conservation Authorities – along with the Regional Corporation – are actively monitoring the situation.

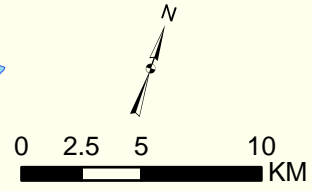
The Conservation Authorities – in continued to partnership with the Region – will champion efforts to protect the environment for the future by demonstrating leadership in sustainability and addressing climate change.

# Conservation Authorities within Durham Region



## Legend

- Provincial Highway
  - Regional Road
  - ▭ Municipal Boundary
  - ▭ Major Waterbody
- ### Conservation Authorities
- ▭ Central Lake Ontario Conservation Authority
  - ▭ Ganaraska Region Conservation Authority
  - ▭ Kawartha Region Conservation Authority
  - ▭ Lake Simcoe Region Conservation Authority
  - ▭ Toronto and Region Conservation Authority



This map has been produced from a variety of sources. The Region of Durham does not make any representations concerning accuracy, likely results or reliability of the use of the materials. The Region hereby disclaims all representations and warranties.



Healthy watersheds for today  
and tomorrow.

January 12<sup>th</sup>, 2022

CLOCA IMS: AFNB49

Mrs. Nancy Taylor  
Commissioner of Finance and Treasurer  
The Regional Municipality of Durham  
605 Rossland Road East, PO Box 623  
Whitby, ON L1N 6A3

Dear Mrs. Taylor:

**Subject: 2022 CLOCA Levy Submission**

CLOCA is pleased to submit its 2022 Levy Submission. CLOCA Board Members at the meeting on November 16, 2021, considered the attached Staff Report #5768-21 and adopted the following resolution:

**Auth. Res. # 83/21**

***THAT the 2022 Preliminary Operating Levy Submission and Special Municipal Land Management Levy Submission totalling \$4,274,135, the Special Levy Request for the CLOCA Environmental Restoration Project totalling \$150,000, the Special Capital Request for the Lynde Shores CA Halls Road Entrance Project totalling \$60,000, and the Special Capital Request for the Main Office HVAC totalling \$40,000 be approved for circulation to the Region of Durham.***  
**CARRIED**

In summary, CLOCA’s General Operating and Special Levy Submissions consist of the following:

General Levy	\$4,218,945
General Levy – Children’s Watershed Festival	\$55,190
Special Municipal Levy – CA Land Management	\$85,000
Special Municipal Levy – Main Office HVAC (Year 2 of 3)	\$40,000
Special Municipal Levy – Environmental Restoration (Year 4 of 5)	\$150,000
Special Municipal Levy – Lynde Shores CA Halls Road Entrance	\$60,000
<b>TOTAL</b>	<b>\$4,609,135</b>

Also attached please find a copy of CLOCA’s 5-year operating and capital forecast.

The formulation of the 2022 Preliminary Budget involved the consideration of the current budget, programming requirements, alignment with CLOCA’s Strategic Plan and the budget direction guidelines from the Region of Durham. The Region of Durham’s approved guideline for CLOCA’s 2022 Operating Budget is a maximum increase of 2.5%.

The recommended 2022 Preliminary Budget and Levy Submission meets the Region’s Guideline.

**Special Capital Levy Requests**

Three Special Capital Requests are included in the 2022 budget submission and are outlined in detail in the attached staff report and summarized as follows:

Cont’d

Mrs. Nancy Taylor, Commissioner of Finance and Treasurer  
The Regional Municipality of Durham

January 12, 2022  
Page 2

### **Environmental Restoration Project**

CLOCA continuously monitors, assess, and reports on watershed conditions, and this information informs other core CLOCA programs and is regularly shared with municipalities and the broader watershed community. This data and knowledge underpin much of CLOCA's watershed management programming, which is focused on protecting, preserving, and enhancing our watersheds for future generations. CLOCA's has been identifying restoration priorities based on this information for many years.

However, until recently, restoration project implementation over the last decade has been opportunistic due to limitations in staffing and project budgets. In 2019, Durham Region approved support for the Environmental Restoration Project (year 1 of 5) and committed funding for a new Restoration Coordinator position and seed money for project implementation. Implementation of this Environmental Restoration Project is now fulfilling several key strategic plan objectives and will ultimately result in future improvements in watershed health.

The following is a brief overview of the main accomplishments made through 2021:

- Continued to develop the CLOCA Private Landowner Stewardship Program.
- Acted as a Planting Delivery Agent with Forests Ontario and helped to implement its 50 Million Tree Program in Durham Region.
- Completed private landowner outreach and stewardship project planning services across the jurisdiction.
- Coordinated the planting, tending, and monitoring of 23,000 tree seedlings on private lands through the 50 Million Tree Program in partnership with Forest Ontario and The Highway of Heroes.
- Established a new Managed Forest Planning service to help private landowners apply to the Provincial Managed Forest Tax Incentive Program (MFTIP) and completed a number of new plans for landowners.
- Worked closely with Durham Region and the other four Conservation Authorities to develop and fund a Durham Region wide tree planting initiative.
- Monitored and actively managed a number of invasive species in some of CLOCA's conservation lands including Dog-Strangling Vine, Common Buckthorn, Phragmites, and Autumn Olive.
- Conducted inventories and prepared Managed Forest Plan renewals for all CLOCA conservation lands enrolled in the MFTIP Program.
- Coordinated culvert replacements and stream restoration work at the Rogers Tract.
- Assisted with stream and pond restoration at Heber Down Conservation Area.
- Prepared terrestrial detailed designs for restoration/planting at Lynde Shores Conservation Area and Heber Down Conservation Area.
- Secured funding from the Natural Resource Canada's 2 Billion Tree Program in partnership with Tree for Life to plant phase 1 of the restoration work around the new Halls Road entrance area at Lynde Shores Conservation Area. 3,500 trees were planted in late October through this phase 1 initiative.
- Secured additional funding contributions for tree planting initiatives from TD Bank (TD Tree Days), Tree Canada, and others for conservation area work and select community projects.
- Assisted with the implementation of the Municipality of Clarington's Trees for Rural Roads Program.

Key project goals for 2022 include:

- Continuing with the development and implementation of the CLOCA Private Landowner Stewardship Program, with a focus on adding additional stewardship services to the program.
- Continuing to implement new tree planting projects in partnership with private landowners. Based on current project planning discussions with private landowners, CLOCA is aiming to plant an additional 25-30,000 new trees in 2022. The formal launch of the Durham Region tree planting initiative in 2022 is expected to increase both landowner outreach and project implementation beyond current levels.

Cont'd

Mrs. Nancy Taylor, Commissioner of Finance and Treasurer  
The Regional Municipality of Durham

January 12, 2022  
Page 3

Key project goals for 2022 include (Continued):

- Additional stewardship and restoration work is being planned on CLOCA conservation lands, including wetland and stream restoration, riparian planting, upland tree planting, invasive species management, meadow habitat management among others.
- Preparing funding applications that leverage committed funding and developing new partnerships for project implementation where appropriate.
- Continuing to work with both community and municipal partners to implement stewardship projects throughout the jurisdiction.

### **Administration Office HVAC Replacements – Stage 2**

Annual costs for repair and maintenance of Heating Ventilation and Cooling (HVAC) systems have been increasing as our rooftop HVAC units have reached the anticipated end-of-life. Our service providers have suggested that we should plan for replacement of the units and could stage the work over three years (one roof surface per year). The total replacement cost is estimated as \$120,000, or \$40,000 per year if staged over three years.

CLOCA completed year one of a three-year replacement program for the Administration Centre Heating Ventilation and Cooling (HVAC) systems. In 2022, the second stage of replacements will be completed with an estimated cost of \$40,000.

### **Lynde Shores Conservation Area – Halls Road Entrance**

In partnership with CLOCA, the Region of Durham completed construction of a large wetland within Lynde Shores Conservation Area in 2021 to compensate for wetland impacted with the Victoria Street widening project. CLOCA added to the project with construction of a new parking lot, looping nature trail, and extensive tree planting. In 2022, CLOCA will complete the construction of an accessible washroom building at the parking lot, and associated walkways and landscaping. The estimated cost to complete the work is \$60,000. The completed project will provide a new entrance for Lynde Shores Conservation Area visitors, and address congestion and traffic concerns experienced in recent years.

With the support of the Region of Durham, CLOCA will continue to advance watershed health through engagement, science and conservation. Please do not hesitate to contact me if you have any questions. Thank you for your continued support.

Sincerely,



Chris Darling, MCIP, RPP  
**Chief Administrative Officer**

CD/lv

Attach:

1. Staff Report and details on Special Capital Levy Request
2. Five Year Operating and Capital Forecasts

cc: Nicole Pincombe, Region of Durham  
Bob Chapman, Chair, Central Lake Ontario Conservation Authority

S:\Budget\Budget 2022\2022 Levy Submission letter.docx

**Central Lake Ontario Conservation Authority  
Durham Region Proposed 5-Year Operational Budget (2021-2026)**

OPERATIONS BUDGET	2021	2021 Forecast		2022 Forecast		2023 Forecast		2024 Forecast		2025 Forecast		2026 Forecast	
	Approved by Region	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>Base Operations</b>	<b>4,116,045</b>	<b>4,116,045</b>	<b>8,915,140</b>	<b>4,116,045</b>	<b>7,681,030</b>	<b>4,218,945</b>	<b>7,881,901</b>	<b>4,324,417</b>	<b>8,086,373</b>	<b>4,432,527</b>	<b>8,295,633</b>	<b>4,543,341</b>	<b>8,507,799</b>
<b>Children's Watershed Festival</b>	<b>53,845</b>	<b>53,845</b>	<b>112,030</b>	<b>55,190</b>	<b>146,445</b>	<b>56,570</b>	<b>145,000</b>	<b>57,984</b>	<b>148,000</b>	<b>59,435</b>	<b>151,000</b>	<b>60,920</b>	<b>155,000</b>
Assessment Grow (Base)				51,450	96,013	52,736	100,336	54,055	102,930	55,407	105,583	56,792	108,285
Economic Adjustment (Base)				51,450	96,013	52,736	100,336	54,055	102,930	55,407	105,583	56,792	108,285
Adjustment of CVA Apportionment													
Special Needs													
<b>TOTAL</b>	<b>4,169,890</b>	<b>4,169,890</b>	<b>9,027,170</b>	<b>4,274,135</b>	<b>8,019,501</b>	<b>4,380,987</b>	<b>8,227,573</b>	<b>4,490,511</b>	<b>8,440,233</b>	<b>4,602,776</b>	<b>8,657,799</b>	<b>4,717,845</b>	<b>8,879,369</b>

**Capital Forecast per Individual Authority  
CENTRAL LAKE ONTARIO CONSERVATION AUTHORITY**

CAPITAL	2021 Budget		2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget	
	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>Regional Land Securement</b>	0	0	0	0	0	0	0	0	0	0	0	0
<b>Sub-total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Environmental Restoration Project (2019-2023)</b>	150,000	150,000	150,000	150,000	150,000	150,000	0	0	0	0	0	0
<b>Sub-total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Land Management Funding</b>	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
<b>Sub-total</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>
<b>Lynde Shores Conservation Area Main Entrance</b>	80,000	280,000	60,000	60,000	0	0	0	0	0	0	0	0
<b>Sub-total</b>	<b>80,000</b>	<b>280,000</b>	<b>60,000</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Purple Woods Conservation Area Improvements</b>	25,000	25,000	0	0	0	0	0	0	0	0	0	0
<b>Sub-total</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Main Office HVAC (Year 2 of 3)</b>	40,000	40,000	40,000	40,000	40,000	40,000	0	0	0	0	0	0
<b>Sub-total</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>National Disaster Mitigation Program: Lake Ontario Shoreline Hazard Risk Analysis</b>	30,000	60,000	0	0	0	0	0	0	0	0	0	0
<b>Sub-total</b>	<b>30,000</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

January 21, 2022

Regional Municipality of Durham  
P.O. Box 623, 605 Rossland Road East  
Oshawa, ON L1N 6A3

**ATTN: Nicole Pincombe, Director, Business Planning, Budgets, Risk Management**

**RE: Kawartha Conservation 2022 Preliminary Budget**

Dear Nicole:

I am pleased provide the following information related to the 2022 Operating Levy and Special Projects Request as well as one-time funding projects:

- KRCA Operating and Special Projects Submission.
- Kawartha Conservation one-time projects supporting documentation.

The scope of operating programs remain at the previous years' service levels. We continue to evaluate and realign programs with our strategic plan and future perceived challenges of the municipalities we serve. While, like many businesses, we have had unique financial pressures from the pandemic, however, we have taken as many measures as possible to mitigate costs and manage additional expenditures in 2022.

The Operating Levy and General Benefiting Levy are shared by the municipal partners based on apportionment percentages supplied to us by the Ministry of Northern Development, Mines Natural Resources and Forestry. The apportionment percentage is based on current value assessment (CVA) information generated by MPAC. Individual municipal increases vary due to changes in the CVA apportionment year over year. As such, the Region of Durham has had a growth exceeding other municipalities within our watershed and is affected by an increase in municipal apportionment.

Our request for Operating Levy is \$696,946 which meets the Region's guideline of 2.5% and includes a CVA adjustment to levy of \$3,511, and land management expenditures of \$15,000.

We have proposed Special Projects for the Region of Durham totalling \$142,000 for consideration. This request also meets the Region's guidelines.

We have submitted one-time Special Request for funding for Watershed Planning as the final year of the project at a cost of \$28,600 in 2022. The pandemic affected our ability in 2020 to complete the project and as such, most of the project deliverables were deferred to the subsequent years. The purpose of this project is to ensure that Durham



Region has the most up to date information related to Water Resource Systems and Watershed Planning to assist with Municipal Conformity Review exercises. Further, as per the Planning Services Partnership Memorandum of Understanding (MOU) with Durham Region, Kawartha Conservation is responsible for providing comments and information to assist in the review and approval of development applications under the Planning Act. As a result, this will help to process Planning Act applications faster while ensuring conformity with provincial policy.

Additionally, we have submitted Special Requests for support for the Website Enhancement project of \$7,174 and Information Management project of \$5,380, for a total of \$12,554. These projects implement important strategic goals to improve our customer service, embrace technology and invest in efficiencies in workflow and response times for Planning and Permitting comments. As such, our website has been improved for on-line application submissions, on-line payments, and improved information dissemination. In 2022, and supported by our board of directors, we are implementing an on-line permit and planning application tracking system as an additional important service to allow our customers to track the status of their application.

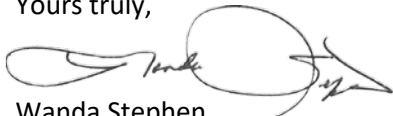
The digitization of Planning records into the Information Management System is integral in expediting applications and improving customer service along with meeting our requirements under the Information & Privacy Act.

Our Board of Directors reviewed the 2022 Draft Budget, and it was circulated to our member municipalities on December 3, 2021, for comment. The Board will hold a weighted vote on the 2022 Preliminary Operating Budget, General Benefiting Projects and associated municipal levies on January 27, 2022. Special projects proceed based on municipal funding approvals.

We are in the process of securing a significant funding source for the Scugog Lake Enhancement Project in the Township of Scugog. I anticipate that a request for further support and a presentation to council may be forthcoming related to our participation and the acquisition of a significant grant and possible funding from the Region which will enable the community to enhance the water quality and important environmental improvements related to Lake Scugog. Our CAO, Mark Majchrowski will be in contact to determine the process and ability to provide additional information and present the opportunity.

If you have any questions, or if we can provide further information, please do not hesitate to contact me at extension 226 or by email.

Yours truly,



Wanda Stephen  
Director, Corporate Services  
Encls

## Kawartha Conservation

Kawartha Conservation is a watershed-based, non-profit organization established in 1979 by the municipalities within our watershed under the Ontario Conservation Authorities Act. We are one of 36 conservation authorities operating in Ontario and a member of Conservation Ontario.

Balancing environmental capacity and human need, we manage natural resource features that are essential for sustaining water quality and quantity, through watershed planning, stewardship, environmental monitoring and research, and management of conservation and natural areas.

Our programs and services are focused within the natural boundaries of the Kawartha watershed, which extend from Lake Scugog in the southwest and Pigeon Lake in the east, to Balsam Lake in the northwest and Crystal Lake in the northeast – a total of 2,563 square kilometres.

These natural boundaries overlap the six municipalities that govern Kawartha Conservation through representation on our Board of Directors. Our municipal partners include the Township of Scugog, the Township of Brock, the Municipality of Clarington, the City of Kawartha Lakes, the Municipality of Trent Lakes, and the Township of Cavan Monaghan.

### Our Vision

A sustainable watershed with clean and abundant water and natural resources assured for future generations.

### Our Mission

To be leaders in integrated watershed management and conservation.

### Our Focus

Outstanding water quality and quantity management, supported by healthy landscapes through planning, stewardship, science and education.

## Our Corporate Values

Our values guide our actions, as they shape the kind of organization that we are part of. In all of our decision-making, we will:

- Act with Integrity
- Value Knowledge
- Promote Teamwork
- Achieve Performance Excellence
- Foster Innovation

**Integrity:** We strive to treat others with respect, fairness, honesty, patience, understanding, and trust. We respect diversity, are responsible and responsive, and committed to the health and safety of people and the environment. We care about the watershed, and about our staff, municipalities, clients, and partners, and making a positive difference.

**Knowledge:** We are a science and information-focused organization committed to achieving the best solutions. We facilitate continuous improvement and personal and professional growth. Focused on achieving results, we are committed to being leaders in integrated watershed management, ecosystem health, and community sustainability, and strive to achieve excellence through innovation.

**Teamwork:** We are committed to achieving common goals through teamwork; by collaborating, listening, and sharing information with our clients and partners, strengthening existing relationships, and building new partnerships. We participate in activities to benefit our clients, municipal colleagues, community, and watershed, and are committed to finding common solutions.

**Performance Excellence:** We are an accountable and financially responsible organization. We consistently present a professional image and set a good example. We communicate clearly with our staff, clients and partners.

**Innovation:** We are forward-thinking and visionary, while striving to develop new ways of doing business. We are committed to being leaders and innovators in watershed management, ecosystem health, and community sustainability.

## What we stand for as leader

Our success, in terms of improved ecological health, will be measured by the position we take as leaders, in:

- Protecting our lakes and water resources.
- Partnering with agricultural, shoreline and urban communities to advance stewardship.
- Developing watershed science.
- Educating and sharing.
- Conserving our natural heritage.
- Improving the health, safety and vitality of our communities.
- Connect people with nature in a way that is accessible, memorable and inspiring.
- Embracing innovative technologies and creative solutions.
- Provide exemplary customer service.
- Promoting community sustainability and economic investment by supporting environmentally sound planning and development.

## We promise to

- Provide exemplary customer service.
- Connect people with nature in a way that is accessible, memorable and inspiring.
- Be transparent and accountable and to make difficult decisions with integrity.
- Embrace innovative technologies and creative solutions to manage our natural resources and protect our environment.
- Promote community sustainability and economic investment by supporting environmentally sound planning and development.



**City of Kawartha Lakes**  
1,815 km<sup>2</sup> within watershed

**Municipality of Trent Lakes**  
237 km<sup>2</sup> within watershed

**Township of Brock**  
36 km<sup>2</sup> within watershed

**Township of Scugog**  
457 km<sup>2</sup> within watershed

**Township of Cavan Monaghan**  
8 km<sup>2</sup> within watershed

**Municipality of Clarington**  
10 km<sup>2</sup> within watershed

**TOTAL 2,563 km<sup>2</sup> Within Watershed**



**T: 705.328.2271**

**277 Kenrei Road, Lindsay ON K9V 4R1**

**GenInfo@KawarthaConservation.com**

**KawarthaConservation.com**



Member of



**Conservation ONTARIO**  
Natural Champions

**DURHAM REGION PROPOSED 5-YEAR BUDGET FOR OPERATIONS  
(2022-2026)**

**Kawartha Region Conservation Authority**

<b>OPERATIONS BUDGET</b>	<b>2021 Actual</b>		<b>2022 Forecast</b>		<b>2023 Forecast</b>		<b>2024 Forecast</b>		<b>2025 Forecast</b>		<b>2026 Forecast</b>	
	Region's Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	
<b>KAWARTHA REGION C.A.</b>												
<b>Base Operations Program</b>	<b>641,880</b>	<b>661,887</b>	<b>3,125,738</b>	<b>681,946</b>	<b>3,203,882</b>	<b>698,994</b>	<b>3,291,794</b>	<b>716,468</b>	<b>3,390,695</b>	<b>734,380</b>	<b>3,501,958</b>	
Assessment Growth (Base)	8,024	8,274	39,072	8,524	43,956	8,737	49,451	8,956	55,632	9,180	62,586	
Economic Adjustment (Base)	8,024	8,274	39,072	8,524	43,956	8,737	49,451	8,956	55,632	9,180	62,586	
Adjustment of CVA Apportionment	3,959	3,511	-	-	-	-	-	-	-	-	-	
Board approved												
<b>SUB-TOTAL</b>	<b>661,887</b>	<b>681,946</b>	<b>3,203,882</b>	<b>698,994</b>	<b>3,291,794</b>	<b>716,468</b>	<b>3,390,695</b>	<b>734,380</b>	<b>3,501,958</b>	<b>752,740</b>	<b>3,627,130</b>	
Land management expenditures	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
<b>Guideline Compliant Funding Request</b>	<b>676,887</b>	<b>696,946</b>	<b>3,218,882</b>	<b>713,994</b>	<b>3,306,794</b>	<b>731,468</b>	<b>3,405,695</b>	<b>749,380</b>	<b>3,516,958</b>	<b>767,740</b>	<b>3,642,130</b>	
<b>Total Requested Funding</b>	<b>676,887</b>	<b>696,946</b>	<b>3,218,882</b>	<b>713,994</b>	<b>3,306,794</b>	<b>731,468</b>	<b>3,405,695</b>	<b>749,380</b>	<b>3,516,958</b>	<b>767,740</b>	<b>3,642,130</b>	

**KAWARTHA REGION CONSERVATION AUTHORITY  
SPECIAL PROJECTS**

SPECIAL BENEFITING PROJECTS		2021 Budget		2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget	
		Region's Cost		Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
PROTECTION	<b>Watershed Planning/Sub Watershed Planning</b>												
	Watershed Planning Implementation	140,070		142,000	164,000	144,130	166,460	146,292	168,957	148,486	171,491	150,714	174,064
	<b>Sub-total</b>	<b>140,070</b>		<b>142,000</b>	<b>164,000</b>	<b>144,130</b>	<b>166,460</b>	<b>146,292</b>	<b>168,957</b>	<b>148,486</b>	<b>171,491</b>	<b>150,714</b>	<b>174,064</b>
	<b>Aquatic Resource Management Plans</b>	-		-	-	-	-	-	-	-	-	-	-
	<b>Fisheries Management Plans</b>	-		-	-	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Groundwater Management</b>	-		-	-	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Watershed Monitoring</b>	-		-	-	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Climate Change</b>	-		-	-	-	-	-	-	-	-	-	-	
<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
PROTECTION	<b>Watershed Specific Projects/Studies</b>												
	Website design and implementation	-		-	-	-	-	-	-	-	-	-	-
	DECFCA trail strategy & security plan	7,252		-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>7,252</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
PUBLIC USE	<b>Conservation Area Management Plans</b>	-		-	-	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
REGULATION	<b>Flood Forecasting/Warning</b>												
	Stream Gauge Repair/Replacement	-		-	-	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Natural Hazard Mapping</b>	-		-	-	-	-	-	-	-	-	-	-	
<b>Sub-total</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Guideline Compliant Capital Funding Request</b>		<b>147,322</b>		<b>142,000</b>	<b>164,000</b>	<b>144,130</b>	<b>166,460</b>	<b>146,292</b>	<b>168,957</b>	<b>148,486</b>	<b>171,491</b>	<b>150,714</b>	<b>174,064</b>

**Additional Capital Funding Request**

Watershed Planning Update- Water Resources	27,500	28,600	28,600	-	-	-	-	-	-
<b>One time project funding:</b>									
Website design and implementation	7,131	7,174	20,000	7,174	20,000	-	-	-	-
Information Management	5,347	5,380	15,000	5,380	15,000	-	-	-	-
<b>Sub-total</b>	<b>39,978</b>	<b>41,154</b>	<b>63,600</b>	<b>12,554</b>	<b>35,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Total Capital Funding Requests</b>	<b>187,300</b>	<b>183,154</b>	<b>227,600</b>	<b>156,684</b>	<b>201,460</b>	<b>146,292</b>	<b>168,957</b>	<b>148,486</b>	<b>171,491</b>
---------------------------------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------



## General Benefitting Projects

### Website Upgrade/Application Tracking

This project is a continuation of the work started in 2021 and will allow Kawartha Conservation to develop a customer-focused solution putting permit application status information into the hands of watershed residents and the building community.

- Enable customers to quickly, easily and efficiently find the information they need, and utilize online services provided with a particular aim to improve planning and permitting services.
- Promote our conservation areas and natural areas as an economic development and tourism initiative to support the overall tourism and development initiatives of our municipal partners.

The project will be completed in the second quarter of 2022.

### Digitization of Corporate Records

In conjunction with our Information Management System the digitization of these hard copy files will help contribute to faster processing of planning applications and can provide both parties with instant copies of important documents. As technology improves more and more companies are moving to paperless offices to preserve these documents. Benefits of shifting to digitized documents will allow for easy storage, retrieval, updating and improved access and transport of information.

The digitization of corporate records is projected to be an ongoing project to transfer our paper files to a digital format for the next five years.

KAWARTHA CONSERVATION  
**2022 General Benefiting Project Budget**  
 GENERAL BENEFITING PROJECTS

Draft

	<b>Audited</b>			
	<b>Actual</b>		<b>Levy</b>	<b>Levy</b>
	<b>2020</b>		<b>2021</b>	<b>2022</b>
Website upgrade/application tracking	\$ 7,075	\$	20,000	\$ 20,000
Digitization of corporate records	13,340		15,000	15,000
	<b>\$ 20,415</b>	<b>\$</b>	<b>35,000</b>	<b>\$ 35,000</b>

**Apportionment share:**

City Kawartha Lakes	59.5102	\$	20,972	\$	20,900	\$	20,829
Region of Durham	35.8690		12,390		12,478		12,554
Municipality of Trent Lakes	4.2442		1,514		1,492		1,485
Cavan Monaghan	0.3767		124		130		132
	<b>100.0000</b>	<b>\$</b>	<b>35,000</b>	<b>\$</b>	<b>35,000</b>	<b>\$</b>	<b>35,000</b>

# Proposed Special Benefiting Project

## Watershed Planning 2022

The purpose of this project is to ensure that Durham Region has the most up to date information related to Water Resource Systems, Natural Heritage Systems, and Watershed Planning to assist with ongoing Municipal Conformity Review exercises and land use planning activities related to our Planning Services Partnership Memorandum of Understanding (MOU).

This project will help the municipality conform to provincial planning guidance related to watershed resources management (e.g., Provincial Policy Statement, Growth Plan, Greenbelt Plan, Oak Ridges Moraine Conservation Plan, etc.) and will also contribute to more efficient processing of Planning Act applications.

Recently published reports: Durham Watershed Planning Project, Provincial Conformity of Watershed Plans and Water Resources System (Kawartha Conservation, 2020) identified several activities that should be undertaken to ensure conformity with provincial policies in the overlapping jurisdictions of Durham Region and Kawartha Conservation, which encompasses 1/5th of the overall area of both.

Deliverables for 2022 include:

- Verify location of 86km of 'unknown' mapped watercourses.
- Verify flow status (perennial or intermittent) and thermal regime of all streams at road crossings.
- Evaluate and confirm location of several 'unevaluated' mapped wetlands.
- Integrate new information (i.e., data from Ontario Climate Consortium) available for the northern parts of Durham Region into management considerations and scenario modelling, including: updating water budgets, nutrient loading values, and thermal regime impacts.
- Collaborate with Durham Region Conservation Authorities to integrate updated Water Resources, Natural Heritage, and Watershed Planning information into Official Plan update/conformity initiatives.
- Updating of mapping tools (e.g., CA Maps, ARCGIS) to include most up-to-date information related to Water Resources, Natural Heritage, and Watershed Planning data.
- Address gaps in Ecologically Significant Groundwater Recharge Areas with help of Durham Region and Conservation Authorities Moraine Coalition Groundwater Program.

KAWARTHA CONSERVATION  
**2022 Preliminary Special Project Budget**  
 SPECIAL BENEFITING PROJECTS

Draft

Region of Durham	Audited Actual 2020	Budget 2021	Budget 2022
<b>WATERSHED PLANNING</b>			
<b>Sources of Revenue</b>			
Special project funding, Region of Durham	\$ 24,638	\$ 27,500	\$ 28,600
<b>Expenditures</b>			
Direct labour	\$ -	\$ -	\$ 3,000
In-house expertise	22,250	22,200	21,000
Supplies & professional fees	-	1,500	1,800
Travel and equipment	148	1,300	200
Project administration	2,240	2,500	2,600
	<u>\$ 24,638</u>	<u>\$ 27,500</u>	<u>\$ 28,600</u>



**Ganaraska Region  
Conservation Authority**

2216 County Road 28  
Port Hope, ON L1A 3V8

Phone: 905-885-8173  
Fax: 905-885-9824  
www.grca.on.ca

MEMBER OF  
CONSERVATION ONTARIO

October 28, 2021

Ms. Nancy Taylor, BBA, CPA, CA  
Commissioner of Finance  
Regional Municipality of Durham  
605 Rossland Road East - PO Box 623  
Whitby, ON L1N 6A3

Dear Ms. Taylor:

**Re: 2022 Operating and Special Projects Budget**

Please find the attached Ganaraska Region Conservation Authority's 2022-2026 Operating and Special Projects Budget estimates for funding from the Region of Durham. The operations request is based on a 2.5% increase and a 1.5% increase in the special projects budget in keeping with previous years. The current values assessment (CVA) adjustment is based on the 2022 appointment values.

The Ganaraska Region Conservation Authority has not included any special funding requests.

As noted in previous years, Durham Region is the only municipality which does not fully contribute to the Ganaraska Region Conservation Authority's capital asset management levy. The six other watershed municipalities all contribute their share of this levy.

Should you have any questions or require further information on the above, please do not hesitate to contact the undersigned.

Sincerely,

Linda J. Laliberte, CPA, CGA  
CAO/Secretary-Treasurer

Encl.

c.c. Nicole Pincombe, Director, Business Planning and Budgets

## Ganaraska Region Conservation Authority

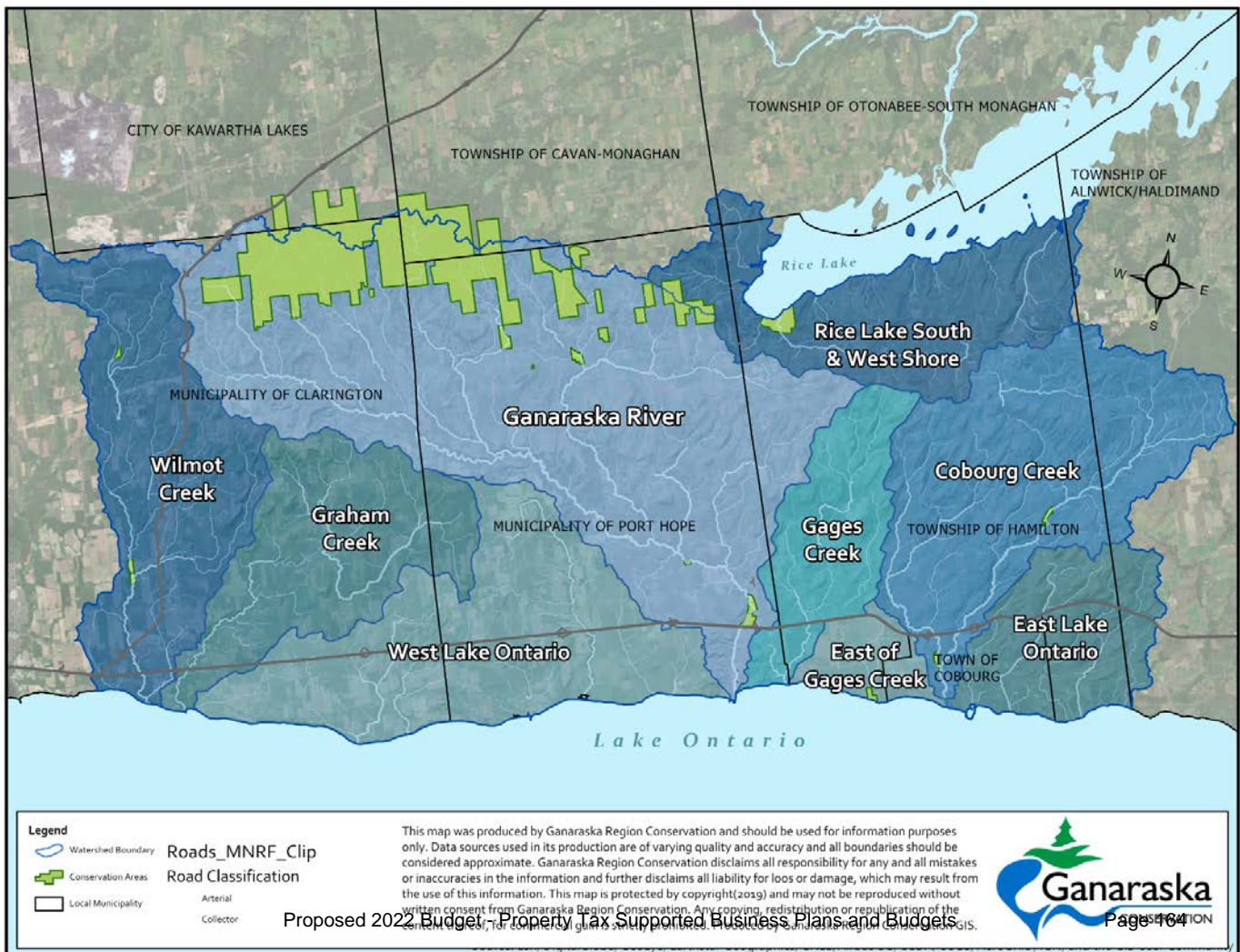
The Ganaraska Region Conservation Authority (GRCA) was formed in October 1946 under the Conservation Authorities Act and is one of the oldest conservation authorities in Ontario.

The watersheds of the GRCA covers an area of 361 square miles from Wilmot Creek in Clarington to east of Cobourg from the south shore of Rice Lake down to Lake Ontario. This area includes seven municipalities in whole or in part: Municipality of Clarington, Township of Cavan-Monaghan, Town of Cobourg, Township of Alnwick-Haldimand, Township of Hamilton, Municipality of Port Hope, and City of Kawartha Lakes.

The Ganaraska Forest is a pivotal moment in history. The largest block of continuous forest in Southern Ontario, it is a huge expanse of 11,000 acres that represents one of the most successful conservation projects ever undertaken in central Canada.

At Ganaraska Region Conservation Authority we are committed to conserving, restoring and managing the resources of the Ganaraska Region watershed. Our vision statement continues to draw on the important connection between a healthy watershed and healthy, strong sustainable communities: *“Clean water health land for healthy communities”*.

Our mission statement builds on and reflects the important responsibility GRCA has in enhancing and conserving local watersheds. *“To enhance and conserve across the Ganaraska Region watershed by serving, educating, informing and engaging.”*



**GANARASKA REGION CONSERVATION AUTHORITY  
DURHAM REGION PROPOSED 5-YEAR BUDGET FOR OPERATIONS (2022-2026)**

<b>OPERATIONS BUDGET</b>	<b>2021</b>	<b>2022 Forecast</b>		<b>2023 Forecast</b>		<b>2024 Forecast</b>		<b>2025 Forecast</b>		<b>2026 Forecast</b>	
	Approved by Region	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>Base Operations</b>	<b>493,762</b>	<b>517,363</b>	<b>1,133,476</b>	<b>543,905</b>	<b>1,161,812</b>	<b>557,503</b>	<b>1,190,858</b>	<b>571,441</b>	<b>1,220,630</b>	<b>585,727</b>	<b>1,251,146</b>
Assessment Grow (Base)	6,172	6,467	14,168	6,799	14,523	6,969	14,886	7,143	15,258	7,322	15,639
Economic Adjustment (Base)	6,172	6,467	14,168	6,799	14,523	6,969	14,886	7,143	15,258	7,322	15,639
CVA Adjustment prior year	11,257	13,608									
<b>TOTAL</b>	<b>517,363</b>	<b>543,905</b>	<b>1,161,812</b>	<b>557,503</b>	<b>1,190,858</b>	<b>571,441</b>	<b>1,220,630</b>	<b>585,727</b>	<b>1,251,146</b>	<b>600,371</b>	<b>1,282,424</b>

**Special Programs/Projects per Individual Authority**  
**GANARASKA REGION CONSERVATION AUTHORITY**

SPECIAL PROGRAMS/PROJECTS	Project or Ongoing	2021 Budget		2022 Budget			2023 Budget			2024 Budget			2025 Budget			2026 Budget		
		Region's Cost	Approved by Region	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost
<b>Watershed Planning/Sub Watershed Planning</b>																		
Port Granby/Bouchette Creek Watershed Plan		0	0	0		0		0		0		0		0		0		0
Climate Change Strategy/Adaptation Watershed Plan Update	Project	30,000	30,000	30,000	50%	30,000	30,000	50%	60,000	30,000	50%	60,000	30,000	50%	60,000	35,000	50%	70,000
<b>Sub-total</b>		<b>30,000</b>	<b>30,000</b>	<b>30,000</b>		<b>30,000</b>	<b>30,000</b>		<b>60,000</b>	<b>60,000</b>		<b>120,000</b>	<b>65,000</b>		<b>130,000</b>	<b>65,000</b>		<b>130,000</b>
<b>Aquatic Resource Management Plans/Fisheries Management Plans</b>																		
Annual Watershed Report Cards & Updates	Project	15,000	15,000	15,000	50%	30,000	15,000	50%	30,000	15,000	36%	50,000	15,000	36%	50,000	15,000	30%	50,000
Fisheries Management Plan Update							20,000	100%	20,000	20,000	100%	20,000	25,000	100%	25,000	25,000	100%	25,000
<b>Sub-total</b>		<b>15,000</b>	<b>15,000</b>	<b>15,000</b>		<b>30,000</b>	<b>35,000</b>		<b>50,000</b>	<b>35,000</b>		<b>70,000</b>	<b>40,000</b>		<b>75,000</b>	<b>40,000</b>		<b>75,000</b>
<b>Groundwater Management</b>		36,925	36,925	37,925	86%	43,850	38,925	51%	75,850	40,000	50%	80,000	45,000	50%	90,000	50,000	50%	100,000
<b>Sub-total</b>		<b>36,925</b>	<b>36,925</b>	<b>37,925</b>		<b>43,850</b>	<b>38,925</b>		<b>75,850</b>	<b>40,000</b>		<b>80,000</b>	<b>45,000</b>		<b>90,000</b>	<b>50,000</b>		<b>100,000</b>
<b>Watershed Monitoring</b>	Ongoing	41,000	41,000	41,500	49%	84,000	42,000	48%	87,000	43,000	45%	95,000	45,000	45%	100,000	48,000	44%	110,000
<b>Sub-total</b>		<b>41,000</b>	<b>41,000</b>	<b>41,500</b>		<b>84,000</b>	<b>42,000</b>		<b>87,000</b>	<b>43,000</b>		<b>95,000</b>	<b>45,000</b>		<b>100,000</b>	<b>48,000</b>		<b>110,000</b>
<b>Natural Heritage Mapping</b>	Ongoing	52,000	52,000	53,000	100%	52,000	54,000	61%	89,000	55,000	61%	90,000	57,000	61%	93,000	59,000	62%	95,000
Natural Heritage Strategy Phase II - Invasive	Project	0	0	0		0	20,000	33%	60,000	20,000	33%	60,000						
<b>Sub-total</b>		<b>52,000</b>	<b>52,000</b>	<b>53,000</b>		<b>52,000</b>	<b>74,000</b>		<b>149,000</b>	<b>75,000</b>		<b>150,000</b>	<b>57,000</b>		<b>93,000</b>	<b>59,000</b>		<b>95,000</b>
<b>Watershed Specific Projects/ Studies</b>																		
Oak Ridges Moraine Coalition- Ecologist	Ongoing	46,000	46,000	46,000	50%	92,000	47,000	51%	92,000	48,000	54%	89,000	48,000	54%	89,000	50,000	50%	100,000
GGH CA Collaborative	Ongoing	2,500	2,500	2,500	100%	2,500	3,000	100%	3,000	3,000	100%	3,000	4,000	100%	4,000	4,000	12%	34,000
Administration Building Capital Improvements												25,000	50%	50,000	25,000	50%	50,000	
<b>Sub-total</b>		<b>48,500</b>	<b>48,500</b>	<b>48,500</b>		<b>94,500</b>	<b>50,000</b>		<b>95,000</b>	<b>51,000</b>		<b>92,000</b>	<b>77,000</b>		<b>143,000</b>	<b>79,000</b>		<b>184,000</b>
<b>Conservation Area Management Plans</b>																		
Ganaraska Forest Management Plan		0	0	0		0	0		0	0		0	0		0	0		0
<b>Sub-total</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>
<b>Flood Forecasting/Warning</b>																		
Stream Gauge Replacement	Project			0		0	0		0	0		0	6,000	75%	8,000	6,000	75%	8,000
<b>Sub-total</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>6,000</b>		<b>8,000</b>	<b>6,000</b>		<b>8,000</b>
<b>Natural Hazard Mapping</b>																		
Clarington Floodline Update - NDMP Partner	Project	15,232	15,232	16,312	100%	16,312	30,000	100%	30,000	30,000	100%	30,000	30,000	100%	30,000	30,000	50%	60,000
Generic Regulation Policy and Mapping	Project	0	0	0		0	32,000	46%	70,000	35,000	50%	70,000	35,000	50%	70,000	0		0
Lake Ontario Shoreline Erosion/Fld Mapping	Project	0	0	0		0	15,000	50%	30,000	0		0	0		0	0		0
Update Hazard Policies & Procedures	Project	0	0	0		0	0		0	0		0	16,000	100%	16,000	16,000	100%	16,000
<b>Sub-total</b>		<b>15,232</b>	<b>15,232</b>	<b>16,312</b>		<b>16,312</b>	<b>77,000</b>		<b>130,000</b>	<b>65,000</b>		<b>100,000</b>	<b>81,000</b>		<b>116,000</b>	<b>46,000</b>		<b>76,000</b>
<b>TOTAL CAPITAL</b>		<b>\$238,657</b>	<b>\$238,657</b>	<b>\$242,237</b>		<b>\$350,662</b>	<b>\$346,925</b>		<b>\$646,850</b>	<b>\$369,000</b>		<b>\$707,000</b>	<b>\$416,000</b>		<b>\$755,000</b>	<b>\$393,000</b>		<b>\$778,000</b>
<b>Oak Ridges Moraine Conservation Plan &amp; Gap</b>		0	0	0		0	0		0	0		0	0		0	0		0
<b>Sub-total</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>
<b>Special Funding Requests</b>																		
Watershed Plan Update - Climate Chg	Project	0	0	0		0	0		0	0		0	0		0	0		0
Lake Ontario Shoreline Mgmt Plan Update	Project	0	0	0		0	0		0	0		0	0		0	0		0
Enterprise Data Management Platform	Project	0	0	0		0	0		0	0		0	0		0	0		0
<b>Sub-total</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>
<b>Regional Land Management</b>		37,000	37,000	37,000		37,000	37,000		37,000	37,000		37,000	37,000		37,000	37,000		37,000
<b>Sub-total</b>		<b>37,000</b>	<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>



January 20, 2022

Nancy Taylor  
Commissioner of Finance/Treasurer  
Regional Municipality of Durham  
P.O. Box 623  
605 Rossland Road East Whitby, ON L1N 6A3

**Sent via email**  
**Nicole.Pincombe@durham.ca**

Dear Ms. Taylor,

**Re: Toronto and Region Conservation Authority 2022-2025 Budget Request**

Toronto and Region Conservation Authority (TRCA) is pleased to provide its budget submission covering the period 2022-2025. The general levy request for 2022 and for subsequent years is 2.5%, impacted mostly by wage, employee benefit and similar inflationary pressures. TRCA's 2022 operating budget will amount to approximately \$44 million. Durham's 2022 share of TRCA's operating budget, as represented by the general levy, is \$628,000. This amount is included within the Region's operating allocation to TRCA of \$689,300 which includes \$61,300 of CVA-funded programs.

TRCA was able to make reductions to meet the 1.5% envelope for existing Special Benefitting Programs for 2022 and will continue to work with Region of Durham staff to offset costs in the interim. TRCA will work with the Region to create a 2022 budget that is financially sustainable, realistic and addresses additional core requirements needed to continue to deliver key services at a similar standard.

Excluding the Groundwater Management Project, TRCA's 2022 request for Special Benefitting Programs funding amounts to \$820,000, an increase of \$12,000 or 1.5% over 2021. While the annual funding from the Region of Durham helps TRCA to meet regulatory requirements, there are still unfunded priorities which align with Durham's Strategic Plan (2020) and help to meet our mutual goals. TRCA will continue to work with Durham staff to offset additional costs over and above the current funding envelope with the intention of creating a sustainable funding plan for 2023 that will continue to support the delivery of key services and priorities across the Region.

In June 2021, Durham Regional Council endorsed the Carruthers Creek Watershed Plan (CCWP), which was subsequently approved by TRCA's Board of Directors in September. The completion of this watershed plan has been an example of outstanding collaboration between TRCA and Region of Durham staff and serves as a model for watershed planning. Currently there are no dedicated funds to support implementation of management recommendations in the CCWP. As demonstrated accountability on plan implementation is important to stakeholders and the public, TRCA is requesting one-time support in the amount of \$75,000 as part of the 2022 budget. Through discussions with Region of Durham and Town of Ajax staff, several implementation initiatives for 2022 have been identified. TRCA is submitting a Nature Smart Climate Solutions Fund grant application to Environment

and Climate Change Canada to restore habitat in three of the restoration priority areas identified in the CCWP. The Region of Durham and Town of Ajax are providing partial matching funds from various sources. The \$75,000 requested from the Region of Durham will be contingent upon the success of the grant application and will support the invasive species management component of the project.

Conservation Authorities Act (CA Act) regulations were filed on October 1, 2021. TRCA continues to work with upper and lower-tier partner municipalities to create or adjust Memorandums of Understanding (MOUs) and Service Level Agreements (SLAs) for all non-core services provided by TRCA and expects to be completely transitioned for the 2024 fiscal year. TRCA's transition plan outlining timelines to meet the requirements for the first and second phases of the transition period as set out in O. Reg. 687/21 will be shared with the Region of Durham in the coming months.

We would be pleased to discuss the above submission with you at your convenience. Please reach out to either myself or Michael Tolensky at 416-661-6600 extension 5965 if you have any questions. Thank you for your continued support.

Sincerely,



John MacKenzie, M.Sc.(PI) MCIP, RPP  
Chief Executive Officer

## Executive Summary

With more than 60 years of experience, Toronto and Region Conservation Authority (TRCA) is one of 36 Conservation Authorities in Ontario, created to safeguard and enhance the health and well-being of watershed communities through the protection and restoration of the natural environment and the ecological services the environment provides.

TRCA has always had a unique and challenging role as the conservation authority charged with management of the natural and water resources of Canada's largest urban centre. Over TRCA's six decades of existence, the scope of environmental and sustainability challenges facing the Toronto region has expanded significantly. The problems of deforestation and soil erosion caused by agricultural expansion in the early twentieth century have been replaced by the impacts of extensive urban development on water quality, riverbank erosion, flood risk, ecosystem loss, degradation of greenspace and air quality, to name a few. Further, international sustainability crises such as climate change and the worldwide loss of biodiversity point to the need for communities in the Toronto region to live and act more sustainably in recognition of our global impact.

TRCA, in partnership with its partner municipalities is returning to a program model that better supports the traditional conservation authority mandate, and works to alleviate some of the most pressing challenges facing our Region including adapting to changes in provincial policy; addressing risks to people and property; advising on urban (re)development and continued economic growth in the GTA; and understanding, contributing and measuring collective impact to ensure our key priorities move forward. By strengthening our mandate, we are able to address the most critical issues and support new opportunities that may arise.

The story of TRCA has been one of continuous evolution and adaptation in response to changes in science, community demands and public policy, and TRCA's vision and mission statements reflect this evolution:

**Vision statement:** "The quality of life on Earth is being created in rapidly expanding city regions. Our vision is for a new kind of community — The Living City — where human settlement can flourish forever as part of nature's beauty and diversity."

**Mission statement:** "To protect, conserve and restore natural resources and develop resilient communities through education, the application of science, community engagement, service excellence and collaboration with our partners."

### Core Values:

*Integrity* - We are honest, ethical, and professional.

*Collaboration* - We achieve shared goals through a solution-oriented approach.

*Accountability* - We are responsible for our actions, behaviour and results.

*Respect* - We are equitable, fair and respectful while recognizing individual contributions and diversity.

*Excellence* - We maintain a high standard of performance and customer service, consistently striving to improve and produce quality work.

Accompanying the vision and mission is the five year update to the Strategic Plan (2013-2022) which repositions the existing strategic directions to be more outcome focused as it guides the business planning and program delivery of the organization to more effectively address risks to public health, safety and property in the jurisdiction for the foreseeable future. The Strategic Plan also outlines the preliminary performance measurement framework which will help to define how TRCA will move forward in the tracking and reporting on progress using a consistent approach to performance measurement accompanied by the identification of performance indicators.

## Impact of COVID-19 on TRCA's Service Delivery

The health and safety of employees and the public is TRCA's top priority. Since March 2020, TRCA has worked diligently to respond to Provincial announcements and direction related to COVID-19. TRCA will continue to follow provincial and municipal guidelines for public health and safe re-opening in 2021 and into 2022.

Adjustments have been made across TRCA's service areas, including the introduction of sanitation procedures, social distancing compliance measures, and fee adjustments, to allow for gradual re-opening in accordance with approved protocols. Procedures have been implemented to mitigate risks for all staff, including alternative working arrangements, where possible, to allow staff to perform their duties from home. In some cases, changes and innovations resulting from COVID-19 are anticipated to have a positive impact on TRCA's service delivery and will likely lead to increased operational efficiency and new opportunities for stakeholder engagement.

The following addresses anticipated COVID-19 impacts to TRCA's service areas and notes potential adaptations that may be required for 2022 Special Levy deliverables:

### Watershed Studies and Strategies, Corporate Services

TRCA Human Resources and Senior Leadership Team worked with staff to develop remote workplans, where appropriate. TRCA has worked hard to ensure staff have access to the technology and resources needed to continue providing services remotely. At this time, minimal impacts to business continuity related to working from home are anticipated.

### Water Risk Management, Regional Biodiversity, Planning and Development

For staff performing field work, additional protocols have been put in place including additional communication requirements, awareness and training; personal hygiene and illness monitoring; vehicle usage and fueling protocols; safety standards for working around the general public and all contractors and deliveries; as well as additional safety meetings and document management. TRCA will continue to update these protocols into 2022 and implement best practices.

### Greenspace Management

Parking lots and access points to TRCA greenspaces have remained open since May 2020 to meet the public's demand for outdoor recreation close to home. Additional signage was installed at all parking lot entrances and trail access points, which included standard information regarding ways to reduce exposure and transmission of COVID-19. In 2022, protocols will continue to be updated in alignment with Provincial directives and partner municipality guidelines.

### Tourism and Recreation

TRCA re-opened Conservation Areas and parking lots for passive use, walking, and hiking, without access to any additional facilities at the end of May 2020. Staff are currently developing protocols around the management and cleanliness of washroom facilities within Conservation Parks and are preparing for a complete and safe reopening when public health conditions permit. Opening protocols will be aligned to partner municipality guidelines and will be developed with their consultation and input. TRCA will continue to work with partner municipalities to develop potential protocols that will be required to ensure the safety of staff and the public.

### Education and Outreach

Due to COVID-19 and the associated restrictions, all in-person meetings and engagement remain online to accommodate the Provincial directives. The following are the current program adaptations that TRCA has undertaken in order to continue program delivery. TRCA staff will continue to explore opportunities, as well as aligning to partner municipality efforts moving forward.

### *School Programs*

TRCA staff have developed a virtual learning strategy which develops and delivers on-line programs including resource sheets for teachers to distribute to classes and integrate into their distance learning programs. TRCA staff are in discussions with area school boards to begin to plan for a safe reintroduction of class field trips when appropriate and public health conditions permit, with day field trips anticipated in late 2021 and overnight excursions in 2022, timing to be determined. TRCA has been exploring blended learning models in which pre and post sessions take place virtually, allowing greater access to programming for more students. It is anticipated that staff will be working in-person with smaller groups of students. Therefore, utilizing online resources and virtual instruction will be important to ensure that many students have access to online learning when in-person experiential learning is not appropriate. TRCA is able to phase in our in-person program delivery to ensure distancing measures are utilized. Currently, staff are updating program logistics to ensure participants do not share equipment and that programs are adapted for smaller groups.

For larger events, such as the York Children's Water Festival, TRCA will work closely with the Region of York to determine the best course of action for the event.

### *Family and Community Programs*

TRCA is using virtual online platforms to provide community education programs. In 2022, following provincial guidelines, events and programming will be held through virtual and online forums. Where possible, TRCA will maintain the same number of participants and the same level of engagement. It should be noted however, that switching to an online forum could result in lower participation numbers than originally forecasted for in-person engagement. Virtual engagement opportunities, such as question and answer periods and interactive live sessions through social media, may result in more participation for shorter periods of time. If TRCA can deliver in-person programs, TRCA is exploring blended models in which pre and post sessions can take place virtually and we can cycle participants through our programs in smaller numbers to ensure we are compliant and vigilant with any COVID-19 restrictions.

### *Newcomer Employment and Education*

Based on feedback from stakeholders, TRCA's Multicultural Connections Program staff have started providing 90-minute online, interactive presentations with themes that focus on practical and real-world tasks. If these virtual presentations continue to be successful, this format may continue into 2022. If in-person programming is not possible, programming will be delivered through online platforms. Where possible, TRCA will maintain the same number of participants and the same level of engagement. It should be noted however, that switching to an online forum could result in lower participation numbers than forecasted for in person engagement.

## **Sustainable Communities**

Due to COVID-19 and the associated restrictions, all in-person meetings and engagement remain online to accommodate the Provincial directives. The following are the current program adaptations that TRCA has undertaken in order to continue program delivery. TRCA staff will continue to explore opportunities, as well as aligning to partner municipality efforts moving forward.

### *Living City Transition Program*

Events and programming will be adjusted to follow the regulations and guidance from the Province. Events, co-design workshops and programs will be held through interactive virtual and online forums, when necessary. Where possible, TRCA will maintain the same number of participants and the same level of engagement. It should be noted, that switching to an online forum could result in lower participation numbers than forecasted for in person engagement. In addition, greater use of small focus groups will be made, adhering to safety precautions. Stakeholder, committee, and working group meetings will take place online, if safe physical distancing standards can't be met.

Sustainable Neighbourhood Action Plan implementation programs will shift the emphasis to respond to the increasing interest in "Do-it-yourself" retrofit actions at home including online home consultations, drop-off kits, "how-to" webinars. The program will continue building community connections, trusted relationships and capacity by promoting local social networks and by supporting local community champions to initiate such networks.

### *Community Engagement*

In 2022, where possible, Community-based Restoration activities, including plantings, clean-ups and monitoring, will be held in-person with stakeholders using safe physical distancing practices. If this is not possible, initiatives will be delivered by TRCA staff to ensure that municipal planting and clean up targets can still be met. Staff will maintain communication and correspondence with municipal partners, stakeholders, volunteers and citizen science registrants. Educational resources will be shared electronically. Likewise, events and programming will be held through virtual and online forums. Where possible, TRCA will maintain the same number of participants and the same level of engagement. It should be noted however, that switching to an online forum could result in lower participation numbers than forecasted for in-person engagement. Stakeholder and working group meetings will take place online, when necessary.

### Conservation Authorities Act

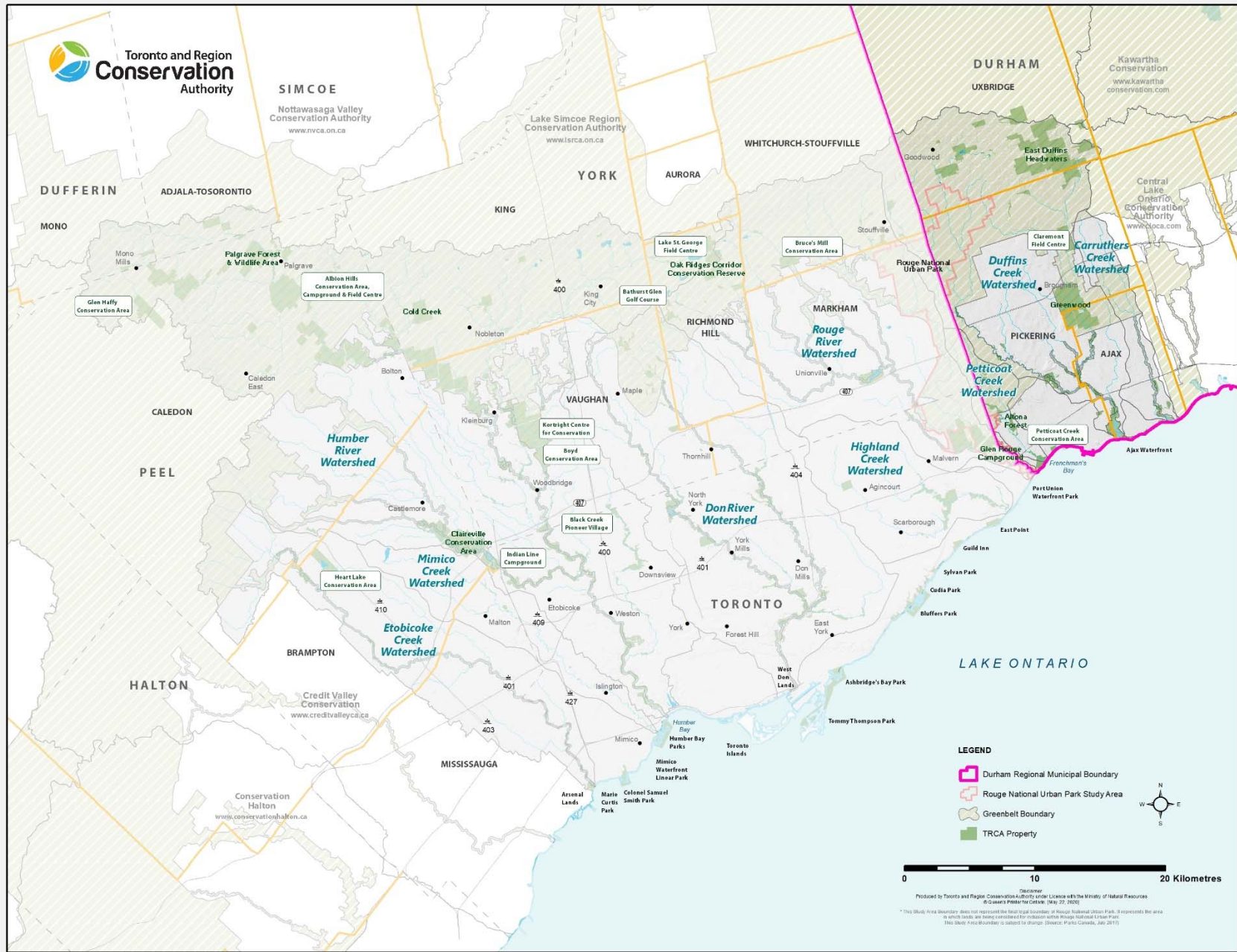
On December 8, 2020, Schedule 6, as amended by Standing Committee, of Bill 229, *Protect, Support and Recover from COVID-19 Act (Budget Measures)*, 2020 received Royal Assent and amended the [Conservation Authorities Act](#) (CA Act) and the *Planning Act*. Except for the new provisions related to CA permits for development associated with Minister Zoning Orders and the proclamation of governance, administrative and accountability amendments on February 2, 2021, most of the amendments through Bill 229 are not in effect and are subject to enabling regulations. Similarly, amendments made to the CA Act in 2019 by Bill 108, the *More Homes, More Choice Act*, and in 2017 by Bill 139, *Building Better Communities and Conserving Watersheds Act*, also remain un-proclaimed.

On May 13, 2021, MECP posted on the Environmental Registry of Ontario (ERO) a "[REGULATORY PROPOSAL CONSULTATION GUIDE: Regulations Defining Core Mandate and Improving Governance, Oversight and Accountability of Conservation Authorities](#)" for a public commenting period ending June 27, 2021. The Consultation Guide provides a description of the proposed regulations and comments received through the ERO posting will be considered by the Ministry when developing this first phase of proposed regulations.

TRCA is currently reviewing the Ministry's proposed scope of the mandatory programs and services that TRCA would be required to provide. Through engagement with our partner municipalities on non-mandatory programs and services, TRCA is at the forefront of meeting what is envisioned in the Consultation Guide, as we continue to establish comprehensive, updated Memorandums of Understanding, and to refine existing municipal-CA agreements, where required. Additionally, this document acts as an informal SLA, documenting the agreement between TRCA and partner municipalities as to what services TRCA will perform each year. Finally, based on feedback received from our municipal and agency partners to date, TRCA does not anticipate any changes to its self-sustaining programs and services that benefit our watersheds and the 4.8 million residents and diverse stakeholders within our jurisdiction.

Since January, TRCA has been a valued member of the Province's Conservation Authority Working Group and has appreciated the opportunity to provide insight to the Province to help inform aspects of the Ministry's Guide. TRCA continues to support the provincial requirement for three types of programs and services that conservation authorities provide: (1) legislated as mandatory by the Province, (2) requested by our partner municipalities, and (3) those that TRCA undertakes to further our own objectives. TRCA views these in the context of the Act's purpose of, "providing for the organization and delivery of programs and services that further the conservation, restoration, development and management of natural resources in watersheds in Ontario."

In the coming months, the MECP will be consulting on the second phase of proposed regulations under the CA Act, including standards and requirements for the delivery of non-mandatory programs and services in addition to municipal levies governing the apportionment of conservation authority capital and operating expenses for mandatory programs and services and for non-mandatory programs and services under municipal agreement. There will also be a future posting by the MNRF regarding the permitting regulation under section 28 of the CA Act.



The information contained in this document is copyright © Toronto and Region Conservation Authority

**Toronto and Region Conservation Authority  
2022 Budget Submission  
Region of Durham**

By Program	Approved Budget	Projected Budget				2022 over 2021	2022 over 2021
	2021	2022	2023	2024	2025	Change \$	Change %
<b>General Benefiting Operating Levy</b>	<b>672,800</b>	<b>689,300</b>	<b>707,000</b>	<b>726,000</b>	<b>746,000</b>	<b>16,500</b>	<b>2.45%</b>
TRCA Operating	612,000	628,000	647,000	666,000	686,000		
Land Management Expenditures	41,000	41,000	-	-	-	-	0.00%
<b>Special Benefitting Programs</b>							
Durham Region Consultation and Relations	50,000	51,000	52,000	53,000	54,000		
Durham Stewardship Program	52,000	53,000	54,000	55,000	56,000		
Climate Change - Research and Adaptation	11,000	11,000	11,000	15,000	15,000		
Watershed Planning and Reporting Program	-	-	83,000	83,000	86,000		
<b>Watershed Planning</b>	<b>113,000</b>	<b>115,000</b>	<b>200,000</b>	<b>206,000</b>	<b>211,000</b>	<b>2,000</b>	<b>1.77%</b>
Regional Watershed Monitoring Program	206,000	211,000	218,000	223,000	224,000		
<b>Regional Watershed Monitoring</b>	<b>206,000</b>	<b>211,000</b>	<b>218,000</b>	<b>223,000</b>	<b>224,000</b>	<b>5,000</b>	<b>2.43%</b>
Terrestrial Natural Heritage Implementation Program	37,000	37,000	38,000	38,000	39,000		
Terrestrial Ecosystem Science Program	19,000	20,000	36,000	37,000	37,000		
Terrestrial Natural Heritage Field Inventory Program	61,000	61,000	64,000	65,000	65,000		
<b>Natural Heritage Mapping</b>	<b>117,000</b>	<b>118,000</b>	<b>138,000</b>	<b>140,000</b>	<b>141,000</b>	<b>1,000</b>	<b>0.85%</b>
Flood Gauging (Flood Maintenance)	36,000	36,000	37,000	37,000	37,000		
Flood Control Infrastructure Maintenance	22,000	22,000	22,000	24,000	24,000		
<b>Floodworks &amp; Flood Warning System</b>	<b>58,000</b>	<b>58,000</b>	<b>59,000</b>	<b>61,000</b>	<b>61,000</b>	<b>-</b>	<b>0.00%</b>
TRCA Flood Line Mapping Program	38,000	38,000	40,000	40,000	40,000		
<b>Flood Vulnerable Areas Map Updates</b>	<b>38,000</b>	<b>38,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>-</b>	<b>0.00%</b>
Aquatic Ecosystem Science Program	34,000	35,000	35,000	35,000	36,000		
Duffins-Carruthers Fish Management Plan Implementation	37,000	37,000	38,000	38,000	39,000		
<b>Aquatic Resources/Fisheries</b>	<b>71,000</b>	<b>72,000</b>	<b>73,000</b>	<b>73,000</b>	<b>75,000</b>	<b>1,000</b>	<b>1.41%</b>
Durham Watershed Trails Program	67,000	68,000	69,000	70,000	71,000		
Durham Waterfront Trails Program	32,000	32,000	32,000	32,000	32,000		
Managing Hazard Trees Program	44,000	45,000	46,000	47,000	48,000		
<b>Watershed Specific - Trails and Hazard Trees</b>	<b>143,000</b>	<b>145,000</b>	<b>147,000</b>	<b>149,000</b>	<b>151,000</b>	<b>2,000</b>	<b>1.40%</b>
Frenchman's Bay Management Plan Program	12,000	12,000	14,000	14,000	16,000		
Duffins Marsh Restoration Program	36,000	37,000	38,000	38,000	39,000		
Bioregional Seed Crop Program	14,000	14,000	14,000	14,000	14,000		
<b>Watershed Specific - Durham Waterfront</b>	<b>62,000</b>	<b>63,000</b>	<b>66,000</b>	<b>66,000</b>	<b>69,000</b>	<b>1,000</b>	<b>1.61%</b>
<b>Sub-Total</b>	<b>808,000</b>	<b>820,000</b>	<b>941,000</b>	<b>958,000</b>	<b>972,000</b>	<b>12,000</b>	<b>1.49%</b>
YPDT Groundwater Management	175,000	175,000	175,000	175,000	175,000	-	0.00%
<b>Total net Program Costs</b>	<b>1,696,800</b>	<b>1,725,300</b>	<b>1,823,000</b>	<b>1,859,000</b>	<b>1,893,000</b>	<b>28,500</b>	<b>1.68%</b>
<b>Special Funding Requests</b>							
Special - TRCA's New Administrative Office Building	42,371	42,371	42,371	42,371	42,371	-	0.00%
Carruthers Creek Watershed Plan Implementation	-	75,000	-	-	-		
<b>Total net Program Costs</b>	<b>1,739,171</b>	<b>1,842,671</b>	<b>1,865,371</b>	<b>1,901,371</b>	<b>1,935,371</b>	<b>103,500</b>	<b>5.95%</b>



January 20, 2022

Ms. Nancy Taylor, Commissioner of Finance/Treasurer  
The Regional Municipality of Durham  
P.O. Box 623, 605 Rossland Road East  
Whitby, Ontario, L1N 6A3

Dear Ms. Taylor:

**Subject: Capital & Operations Budget 2021-2025 Lake Simcoe Region Conservation Authority**

Attached please find the Lake Simcoe Region Conservation Authority's 2022 budget submission document, which is within the total Durham Region guidelines. The schedules for the five-year period include:

- Schedule 1 – Operations budget – includes 2022 CVA adjustment
- Schedule 2 – Special Benefitting Levy Summary
- Schedule 3 – Special Operating Levy Summary
- Schedule 4 – Special Asks Summary
- Schedule 5 – Special Benefitting Levy – Detail by Program\*

The Authority works with nine (9) municipalities throughout the watershed to fund the general levy operating budget. It is challenging to establish a budget that meets the requirements of the Authority's Board of Directors' guidelines and accommodates all nine municipal funding partners' guidelines.

The guideline for increase to the Authority's levies approved by the Board of Directors in July 2021 was 1.00% for General Levy and Special Operating and up to 1.7% for Special Capital. The operating budget increases by \$2,498 before the CVA adjustment (\$279) for a final amount of \$256,081 after CVA. The special benefitting increase is \$8,175 before CVA adjustment (\$4,076) for a total of \$483,766 after CVA. The total request before CVA was for \$733,529 and \$739,847 after CVA (excluding the land management funding).

Our staff appreciate the time and guidance provided by the Durham Region staff each year as we move through the budget process.

Yours truly,



Rob Baldwin  
Chief Administrative Officer

Lake Simcoe Region C.A.  
2022 Preliminary Budget Review

**Schedule 1 - DURHAM REGION PROPOSED 5-YEAR BUDGET FOR OPERATIONS (2022-2026)**

<b>OPERATIONS BUDGET</b>	<b>2021 Approved</b>		<b>2022 Request</b>		<b>2023 Forecast</b>		<b>2024 Forecast</b>		<b>2025 Forecast</b>		<b>2026 Forecast</b>	
	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>LAKE SIMCOE REGION C.A.</b>												
Program Operations	233,558	<b>4,008,823</b>	232,595	<b>4,048,798</b>	234,645	<b>4,089,414</b>	240,340	<b>4,188,665</b>	246,173	<b>4,290,326</b>	252,148	<b>4,394,453</b>
Other Programs												
Assessment Growth (CVA)	-3,292		-235									
Economic Adjustment (Base)	2,329	<b>39,975</b>	2,285	<b>40,616</b>	5,695	<b>99,252</b>	5,833	<b>101,660</b>	5,975	<b>104,128</b>	6,120	<b>106,655</b>
<b>Budget Request per Guideline</b>	<b>232,595</b>	<b>4,048,798</b>	<b>234,645</b>	<b>4,089,414</b>	<b>240,340</b>	<b>4,188,665</b>	<b>246,173</b>	<b>4,290,326</b>	<b>252,148</b>	<b>4,394,453</b>	<b>258,268</b>	<b>4,501,108</b>

Lake Simcoe Region C.A.  
2022 Preliminary Budget Review

**Schedule 2 - DURHAM REGION PROPOSED 5-YEAR BUDGET FOR Special Benefitting Levy (2022-2026)**

<b>Special Benefitting Levy</b>	<b>2021 Approved</b>		<b>2022 Request</b>		<b>2023 Forecast</b>		<b>2024 Forecast</b>		<b>2025 Forecast</b>		<b>2026 Forecast</b>	
	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>LAKE SIMCOE REGION C.A.</b>												
Special Benefitting Levy	474,950	<b>3,998,989</b>	479,667	<b>3,998,989</b>	483,766	<b>4,068,668</b>	497,797	<b>4,156,750</b>	508,539	<b>4,246,732</b>	519,514	<b>4,338,661</b>
Assessment Growth(CVA)	-32		-4,076									
Economic Adjustment (Base)	4,749		8,175	<b>69,679</b>	4,356	<b>88,082</b>	786	<b>89,982</b>	804	<b>91,930</b>	822	<b>93,920</b>
	<u>479,667</u>		<u>483,766</u>		<u>488,122</u>		<u>498,583</u>		<u>509,343</u>		<u>520,335</u>	
Growth					4,838		4,978		5,085		5,195	
Asset Management					4,838		4,978		5,085		5,195	
<b>Budget Request</b>	<b>479,667</b>	<b>3,998,989</b>	<b>483,766</b>	<b>4,068,668</b>	<b>497,797</b>	<b>4,156,750</b>	<b>508,539</b>	<b>4,246,732</b>	<b>519,514</b>	<b>4,338,661</b>	<b>530,726</b>	<b>4,432,581</b>

Lake Simcoe Region C.A.  
2022 Preliminary Budget Review

**Schedule 3 - DURHAM REGION PROPOSED 5-YEAR BUDGET FOR Special Operating Levy (2022-2026)**

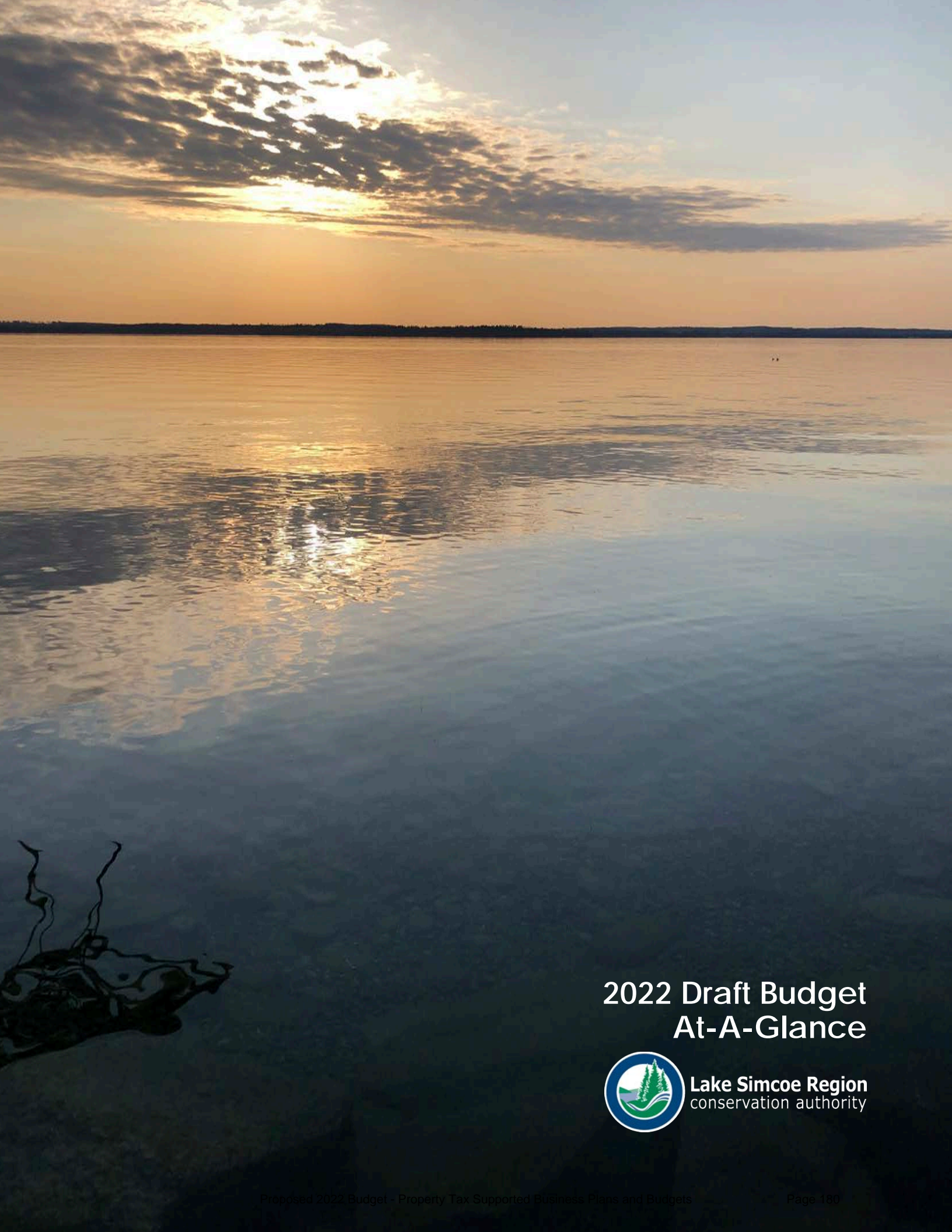
Special Operating Levy	2021 Approved		2022 Request		2023 Forecast		2024 Forecast		2025 Forecast		2026 Forecast	
	Request to Region	Approved by Region	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>LAKE SIMCOE REGION C.A.</b>												
Wages & Benefits	15,706	212,821	15,863	214,950	21,436	283,636	21,956	290,520	22,489	297,571	23,035	304,793
Ed Centre - Operations	5,561	68,007	5,617	68,687	306	4,048	313	4,146	321	4,246	329	4,350
Strategic Initiative	0		0		214	2,836	220	2,905	225	2,976	230	3,048
Economic Adjustment (Base)	0		0		0		0		0		0	
CVA	0		-44		0		0		0		0	
<b>Budget Request per Guideline</b>	<b>21,267</b>	<b>280,828</b>	<b>21,436</b>	<b>283,636</b>	<b>21,956</b>	<b>290,520</b>	<b>22,489</b>	<b>297,571</b>	<b>23,035</b>	<b>304,793</b>	<b>23,594</b>	<b>312,191</b>

**Schedule 4 - DURHAM REGION PROPOSED 5-YEAR BUDGET FOR One-Time Requests (2022-2026)**

One-Time Requests	2021 Approved		2022 Request		2023 Forecast		2024 Forecast		2025 Forecast		2026 Forecast	
	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>LAKE SIMCOE REGION C.A.</b>												
<b>Budget Request per Guideline</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**LAKE SIMCOE REGION CONSERVATION AUTHORITY - Schedule 5**

SPECIAL BENEFITTING LEVY		2021 Approved Budget		2022 Proposed Budget		2023 Forecast		2024 Forecast		2025 Forecast		2026 Forecast	
		Request to Region	Total Cost	Request to Region	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>WATERSHED STUDIES AND STRATEGIES</b>	<b>Sustainable Development</b>	24,687	275,300	24,877	278,611	25,538	280,570	25,587	281,043	25,630	281,525	25,673	282,019
	<b>Climate Change</b>	21,840	193,532	21,974	195,861	22,116	197,238	22,150	197,570	22,187	197,910	22,224	198,256
	<b>Watershed Subwatershed Planning</b>	63,093	413,428	63,402	418,404	64,814	421,346	64,933	422,056	65,041	422,781	65,151	423,522
	<b>Total Watershed Studies and Strategies</b>	<b>109,620</b>	<b>882,260</b>	<b>110,253</b>	<b>892,876</b>	<b>112,469</b>	<b>899,155</b>	<b>112,670</b>	<b>900,669</b>	<b>112,858</b>	<b>902,216</b>	<b>113,049</b>	<b>903,797</b>
<b>WATER RISK MANAGEMENT</b>	<b>Flood Management and Warning</b>												
	Natural Hazard Mapping	18,625	109,686	18,701	111,007	18,822	111,788	18,851	111,976	18,882	112,168	18,914	112,365
	Forecasting and Warning	7,659	185,840	7,787	188,074	7,838	189,396	7,850	189,715	7,863	190,041	7,876	190,374
	<b>Water Management/Restoration</b>												
	Assistance Program	51,698	309,910	51,912	313,641	53,249	315,847	53,350	316,379	53,439	316,922	53,530	317,477
	<b>Water Science and Monitoring</b>												
	Groundwater	6,379	108,606	6,454	109,912	6,496	110,685	6,506	110,872	6,516	111,062	6,527	111,257
	Riverflow	7,854	133,740	7,947	135,349	7,998	136,300	8,010	136,530	8,024	136,764	8,037	137,004
	Stormwater Performance	2,362	40,235	2,390	40,718	2,406	41,005	2,409	41,074	2,413	41,144	2,417	41,216
<b>Total Water Risk Management</b>	<b>94,577</b>	<b>888,017</b>	<b>95,190</b>	<b>898,702</b>	<b>96,808</b>	<b>905,021</b>	<b>96,976</b>	<b>906,545</b>	<b>97,137</b>	<b>908,103</b>	<b>97,302</b>	<b>909,693</b>	
<b>ECOLOGICAL MANAGEMENT</b>	<b>Restoration and Regeneration</b>												
	Assistance Program	130,207	826,548	130,777	836,498	131,626	842,380	131,827	843,799	132,045	845,248	132,269	846,729
	<b>Ecosystem Science and Monitoring</b>												
	Lake	9,288	158,154	9,397	160,056	9,458	161,181	9,473	161,452	9,488	161,730	9,505	162,013
	Tributary Biologic	10,993	187,187	11,122	189,438	11,194	190,770	11,211	191,091	11,230	191,419	11,249	191,755
	Tributary Water Quality	5,835	99,349	5,903	100,543	5,942	101,250	5,951	101,421	5,960	101,595	5,971	101,773
	Natural Heritage Mapping	5,979	116,803	6,060	118,208	6,099	119,039	6,108	119,239	6,118	119,444	6,129	119,653
<b>Total Ecological Management</b>	<b>162,302</b>	<b>1,388,041</b>	<b>163,259</b>	<b>1,404,742</b>	<b>164,319</b>	<b>1,414,620</b>	<b>164,569</b>	<b>1,417,002</b>	<b>164,842</b>	<b>1,419,436</b>	<b>165,122</b>	<b>1,421,923</b>	
<b>GREENSPACE SERVICES</b>	<b>Management</b>												
	Maintenance and Development	71,139	296,403	71,390	299,975	71,853	302,085	71,962	302,594	72,082	303,113	72,204	303,644
	<b>Total Greenspace Services</b>	<b>71,139</b>	<b>296,403</b>	<b>71,390</b>	<b>299,975</b>	<b>71,853</b>	<b>302,085</b>	<b>71,962</b>	<b>302,594</b>	<b>72,082</b>	<b>303,113</b>	<b>72,204</b>	<b>303,644</b>
<b>CORPORATE</b>	<b>Governance</b>												
	Lake Simcoe Protection Plan	15,446	262,997	15,627	266,159	15,729	268,031	15,753	268,482	15,779	268,944	15,806	269,415
	Conservation Authorities Moraine Coalition	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000
	<b>Information Management</b>												
	Program Information Management	15,845	236,485	15,993	239,329	16,097	241,012	16,121	241,418	16,148	241,833	16,176	242,256
	<b>Facility Management</b>												
Asset Management - Vehicles and Equipment Maintenance	5,738	34,786	5,810	35,206	5,847	35,453	5,856	35,513	5,866	35,574	5,876	35,636	
<b>Total Corporate</b>	<b>42,029</b>	<b>544,268</b>	<b>42,430</b>	<b>550,694</b>	<b>42,673</b>	<b>554,496</b>	<b>42,730</b>	<b>555,413</b>	<b>42,793</b>	<b>556,350</b>	<b>42,857</b>	<b>557,307</b>	
<b>TOTAL CAPITAL</b>		<b>479,667</b>	<b>3,998,989</b>	<b>482,522</b>	<b>4,046,989</b>	<b>488,122</b>	<b>4,075,377</b>	<b>488,908</b>	<b>4,082,223</b>	<b>489,712</b>	<b>4,089,218</b>	<b>490,533</b>	<b>4,096,365</b>
<b>ASSET MANAGEMENT</b>	<b>Asset Management</b>			1,244	21,679	4,838	40,687	9,816	82,254	14,901	124,721	20,096	168,108
	<b>Growth</b>					4,838	40,687	9,816	82,254	14,901	124,721	20,096	168,108
<b>TOTAL CAPITAL INCLUDING STRATEGIC INITIATIVES AND ASSET MANAGEMENT</b>		<b>479,667</b>	<b>3,998,989</b>	<b>483,766</b>	<b>4,068,668</b>	<b>497,797</b>	<b>4,156,750</b>	<b>508,539</b>	<b>4,246,732</b>	<b>519,514</b>	<b>4,338,661</b>	<b>530,726</b>	<b>4,432,581</b>
<b>DURHAM LAND MANAGEMENT FUNDING</b>													
		22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
<b>REGIONAL LAND SECUREMENT</b>													
		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000



# 2022 Draft Budget At-A-Glance



**Lake Simcoe Region**  
conservation authority



## At-A-Glance

Lake Simcoe Region Conservation Authority is a local watershed management organization incorporated under the Conservation Authorities Act (1946).

Since our formation in 1951, we have been dedicated to conserving, restoring and managing the Lake Simcoe watershed.

Our jurisdiction, which began in the East Holland River with five municipalities, has grown to include the entire Lake Simcoe watershed with the exception of the City of Orillia and the Upper Talbot River subwatershed.

The Authority is governed by an 18-member Board of Directors, appointed within a four-year cycle by its 9 member municipalities. Each year, the Board of Directors elects a Chair and Vice Chair from among its 18 members.

## Our Watershed

The Lake Simcoe watershed is a 3,400 square kilometre area of land that sweeps across 20 municipalities, from the Oak Ridges Moraine in the south to the Oro Moraine in the north, through York and Durham Regions, Simcoe County and the cities of Kawartha Lakes, Barrie and Orillia.

The watershed is delineated by 18 major river systems and many smaller ones that flow through the landscape to the heart of the watershed; Lake Simcoe.

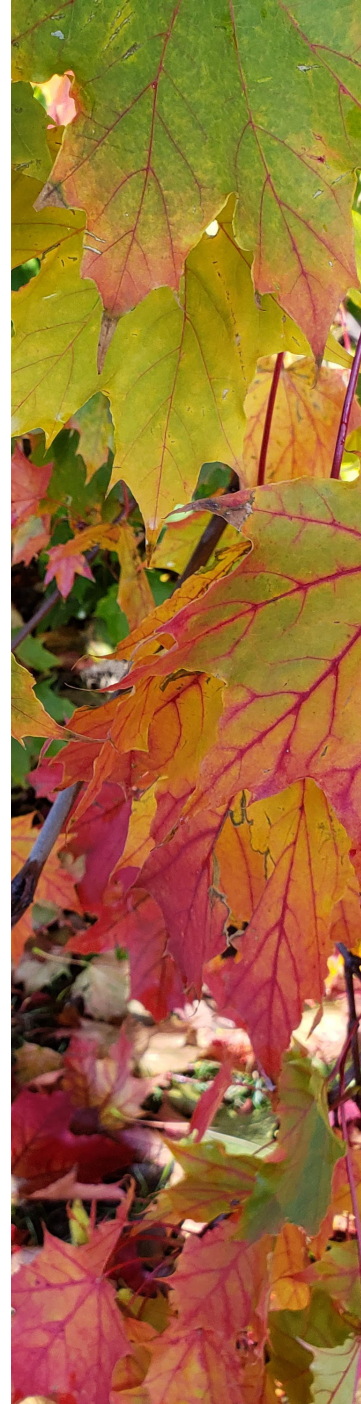
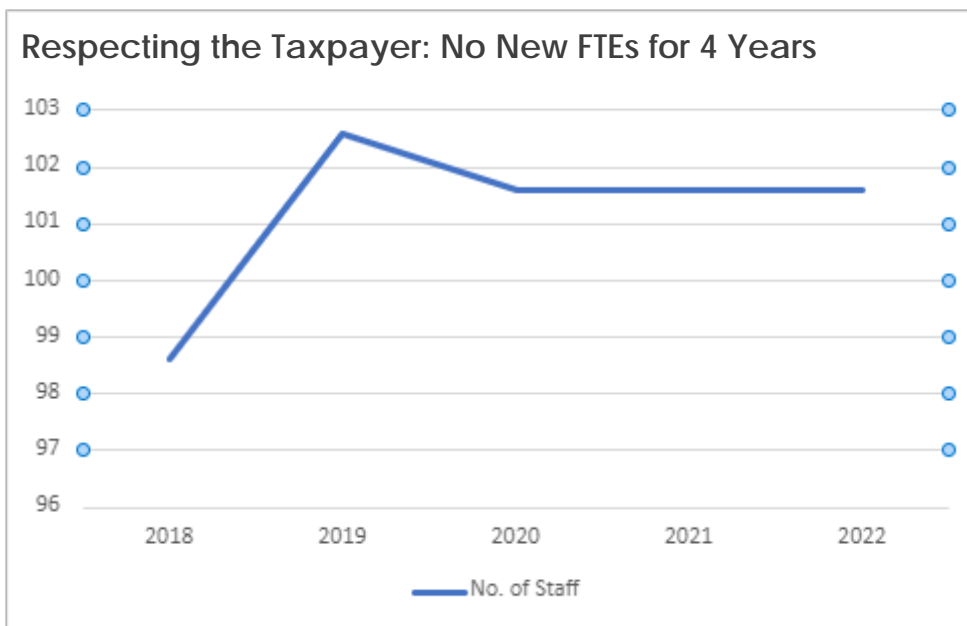
## 2022 Budget Highlights

- Respect the tax payer
- Renewed Vision for 2022-2024
- Exciting New Land Opportunity

The Authority continues to demonstrate respect for the taxpayer by only requesting modest levy increases in 2022 and not adding any new levy funded FTEs. Our focus in 2022 will be on the implementation of our new strategic plan and responding to any changes from the review of the *Conservation Authorities Act*.

## Board Approved Assumptions - June 25, 2021

1. Inflation: up to 2.00% used only for applicable expenditures (2021: 2.00%)
2. COLA: up to 2.00% (2021: 1.00%) plus applicable step increases
3. Infrastructure levy for Asset Management: up to 0.50% on capital funding (2021: 0.00%)
4. Investment in Strategic Priorities: 0.00% (2021: 0.00%)
5. No additional new FTEs in 2022, unless they are fully funded from grants and/or fees
6. General and Special Operating Levy: Up to 1.00%, (2021: 1.00%)
7. Special Capital Levy: Up to 1.70% (2021: 1.00%)



## LSRCA Total Levy Request for 2022

Based on Board Approved Assumptions

	2021 Levy in Millions	Increase in Millions	2022 Levy in Millions	% Increase
General Levy	4.05	0.04	4.09	1.00%
Special Capital Levy	4.35	0.07	4.42	1.70%
Special Operating	0.49	0.01	0.50	1.00%
<b>Total</b>	<b>\$8.89M</b>		<b>\$9.01M</b>	



# 2022 Draft\* Capital and Operating Budget

## For the period January - December 31, 2022

### Consolidated Summary

Proposed  
Budget 2022  
(Millions)\*

Approved  
Budget 2021  
(Millions)

#### Revenue:

General Levy	4.0	4.0
Special Capital Levy & Municipal Partners	6.4	6.3
Provincial and Federal Funding	2.2	2.2
Revenue Generated by Authority	5.4	5.2
Other Revenue	0.3	0.3
<b>Total Revenue</b>	<b>18.4</b>	<b>18.0</b>

#### Expenditures:

Corporate Services	3.9	3.8
Ecological Management	2.7	2.7
Education & Engagement	0.7	0.7
Greenspace Services	0.9	0.9
Planning & Development Services	3.8	3.6
Water Risk Management	1.9	1.8
Watershed Studies & Strategies	0.8	0.8
Operating Expenditures	14.7	14.3
Capital & Project Expenditures	4.2	3.7
<b>Total Expenditures</b>	<b>18.9</b>	<b>18.0</b>
<b>Required Draws to/(from) Reserve</b>	<b>(0.5)</b>	<b>0</b>
<b>Net Revenue (Expenditures)</b>	<b>0</b>	<b>0</b>

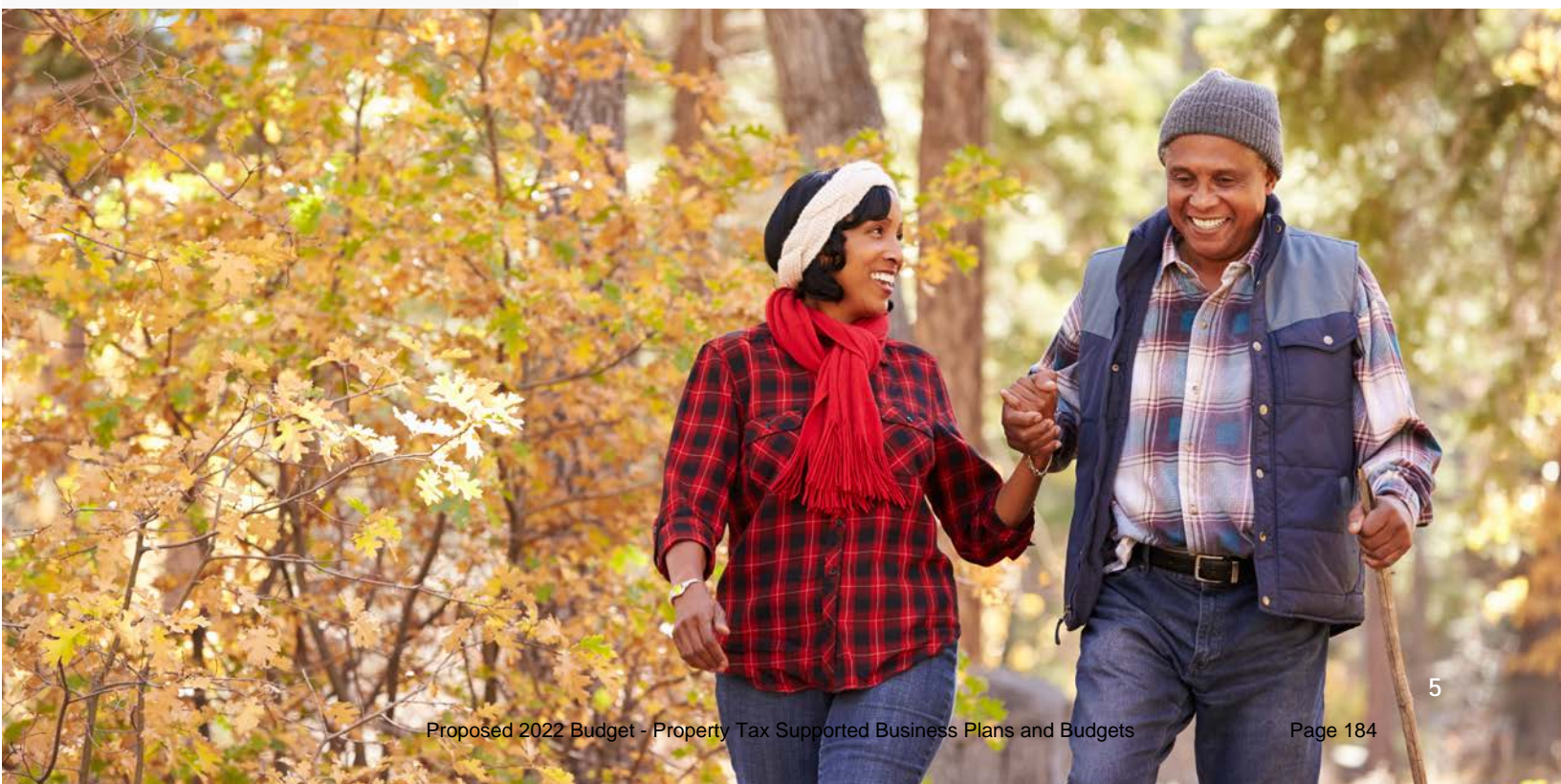
\* Draft budget only, has not been approved by our Board of Directors. Staff will continue to work with budget holders to finalize the 2022 budget.

# Regional Municipality of Durham Region

## Budget Submissions\*

Budget Submissions*	2021 Approved (000s)		2022 Proposed (000s)		2023 Outlook (000s)	
	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost
Corporate Services	42	599	43	607	43	611
Ecological Management	162	1,577	163	1,595	165	1,605
Greenspace Services	71	321	72	326	72	328
Planning & Development	0	25	0	25	0	25
Water Risk Management	95	940	95	955	96	949
Watershed Studies & Strategies	110	882	110	892	112	904
Asset Management	0	0	1	22	5	44
Strategic Initiatives/Growth	0	0	0	0	5	44
<b>Special Levy</b>	<b>480</b>	<b>4,344</b>	<b>484</b>	<b>4,422</b>	<b>498</b>	<b>4,516</b>
<b>Operating</b>	<b>233</b>	<b>4,049</b>	<b>235</b>	<b>4,089</b>	<b>241</b>	<b>4,189</b>
<b>Special Operating</b>	<b>21</b>	<b>493</b>	<b>21</b>	<b>498</b>	<b>22</b>	<b>510</b>
<b>Total</b>	<b>734</b>	<b>8,886</b>	<b>740</b>	<b>9,009</b>	<b>760</b>	<b>9,215</b>

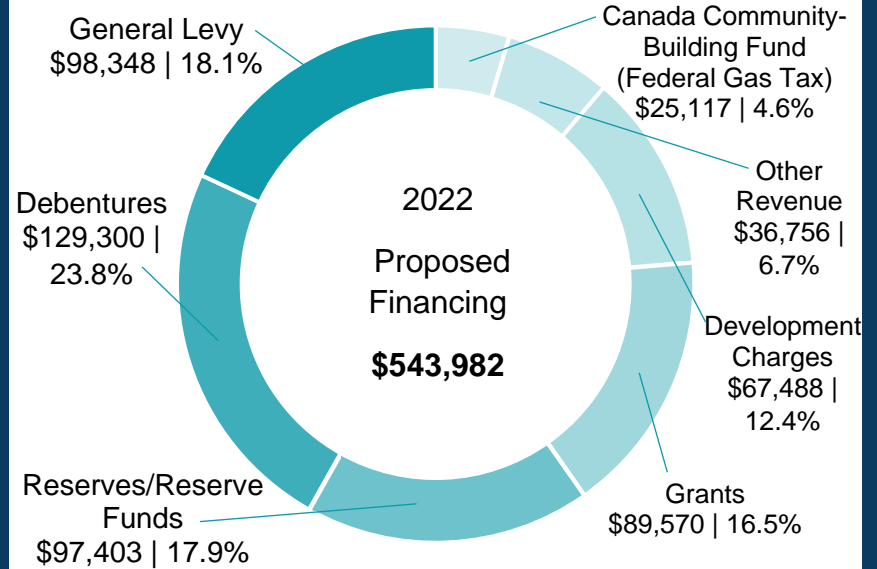
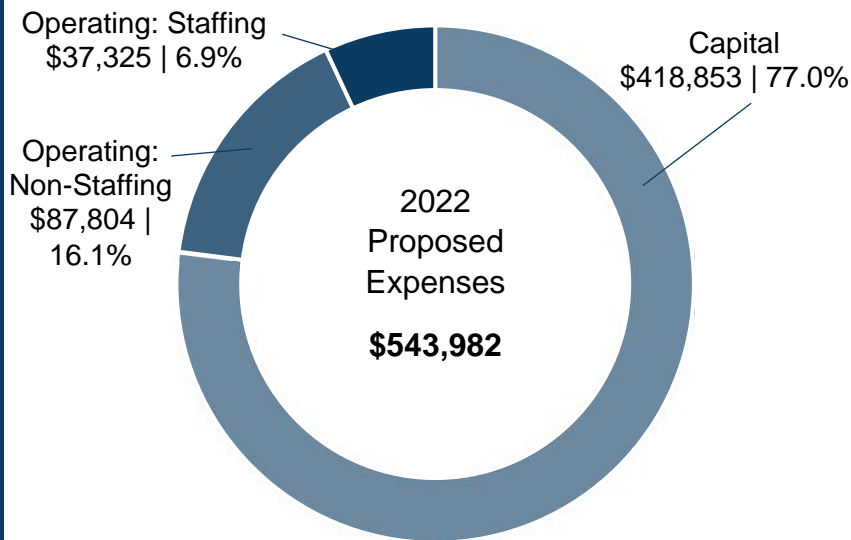
\* Subject to Board of Directors approval.



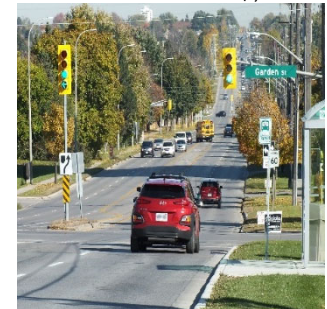


# WORKS DEPARTMENT

Plans, designs, constructs, operates, and maintains Regional roads, bridges, traffic signals and facilities. Responsible for the collection, processing and disposal of garbage, recyclables and compost, the collection of special waste such as electronic and household hazardous waste, and the operation of the Durham York Energy Centre.



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects**

**Appendix B: 2022 – 2031 Regional Roads and Infrastructure Capital Forecast**

**Appendix C: 2022 Solid Waste Management Capital Projects**

**Appendix D: 2022 - 2031 Solid Waste Management Capital Forecast**

# Major Programs and Services

## Regional Roads and Infrastructure

### Winter Control

Reduce the hazards of winter conditions on the Regional road network by responding to winter events in a timely manner, lessening impacts on economic activity and improves quality of life for residents and businesses. Includes snow plowing, salting and anti-icing measures and condition monitoring through road patrols and advanced monitoring technologies to assess and address rapidly changing road conditions. Also snow removal in commercial areas, drainage, and spring cleanup activities.

### Roadside Maintenance

Maintain the Regional road network efficiently and effectively to reduce or eliminate hazards to Regional road users. Includes filling potholes, dust control applications and priming of road shoulders to control erosion, maintaining brush and vegetation, cleaning and regrading ditches, culverts and catch basins, and boulevard maintenance.

### Storm Sewers

Maintain and operate the Regional storm sewer collection system efficiently and cost-effective manner to prevent unnecessary damage to public and private properties and pollution to the environment. Includes repair of maintenance holes, cleaning, installing and repair of storm sewer service connections within the road allowance and visual and closed-circuit camera inspection of the maintenance holes and sewers.

### Traffic Signals and Systems

Install, maintain, and operate the Region's network of traffic control signals and associated devices to support the safe and efficient movement of motorists, cyclists, and pedestrians. Includes the installation and maintenance of traffic control devices and beacons, central traffic control system devices, closed circuit television and associated communication and intelligent transportation systems technology.

### Traffic Signs, Markings and Roadside Protection

Improve safety and convenience for the users of the Regional road network while promoting the efficient movement of people and goods. Includes the design, manufacture, and installation of regulatory, warning and information signage, the installation and maintenance of guiderails, detour route and traffic control planning for roadworks and the application of lane line markings.

## Major Programs and Services *Continued*

### **Traffic Engineering and Central Control Systems**

Supports the safe and efficient movement of traffic on the Regional road network through the provision of project management, functional planning and engineering studies, traffic signal design, and custodianship of the Region's Traffic By-laws. Includes the operation of the computerized central traffic control system and the development and management of Intelligent Transportation Systems, administration of the Red-Light Camera and Automated Speed Enforcement programs, undertaking road safety studies and implementation of recommendations supporting the Region's Vision Zero initiative.

### **Engineering and Staff Support**

Support the delivery of capital projects and initiatives through design and construction activities, real estate services including land and lease acquisitions/management to all Regional programs, maintain linear infrastructure data within GIS systems, and providing financial and administrative support services to all divisions within the Works Department.

### **Facilities Management**

Provide overall lifecycle management of all Regional facilities. Services include the design and construction of new Regional, Durham Regional Local Housing Corporation and Durham Regional Police Service facilities and leasehold improvements, lifecycle maintenance and replacement strategies for Regional facilities, corporate security services, and the ongoing and preventative maintenance and overall operation of Regional facilities, properties, and grounds.

### **Regional Forest**

The Regional Forest, consisting of six tracts totaling approximately 598 hectares, is managed under contract by the Lake Simcoe Region Conservation Authority. The forest, a significant environmental asset, provides natural habitat for wildlife, maintenance of water levels and stream flows, prevention of erosion and floods and a space for nature appreciation and use through hiking, walking, cross-country skiing, mountain biking and horseback riding.

### **Depot Operations**

Support the delivery of road maintenance activities including winter control, and roadside and storm sewer repairs and cleaning.

### **Fleet Operations**

Support the acquisition, lifecycle management and maintenance of the Region's fleet of vehicles and equipment, excluding those operated by Durham Regional Police Service and Durham Region Transit. Ensures compliance with the requirements of the Highway Traffic Act and the Commercial Vehicle Operations Registration (CVOR) Program.

## Major Programs and Services *Continued*

### **Fleet Clearing**

Maintain the Region's fleet of vehicles and equipment, excluding those operated by Durham Regional Police Service and Durham Region Transit. Costs accumulated in this program are allocated out to programs and activities through a combination of direct charges and hourly vehicle utilization rates.

### **Payroll Clearing**

Resources that undertake the maintenance of the Region's road network, traffic signals, line markings, roadside signage and underground water and sewer infrastructure, provide utility locating services, conduct traffic data mapping and analysis and undertake water meter repairs. Costs accumulated in this program are allocated out to various activities within other Works Department maintenance programs through work orders generated for these activities.

### **Administration**

Provide the overall strategic planning and direction to all programs within the Works Department – Regional Roads and Infrastructure.

### **Headquarters Shared Costs – Regional Roads and Infrastructure Portion**

The allocated share of costs attributable to the Works Department – Regional Roads and Infrastructure for the operation of Regional Headquarters facility.

### **Construction of Municipal Services**

Plan, design and construction of the Regional road and infrastructure major capital program.

### **Solid Waste Management**

#### **Oshawa Waste Management Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive residential waste for reuse, recycling, composting or disposal. This location receives and transfers garbage, e-waste, compostable material, municipal hazardous and special waste and delivers a paint re-use program.

#### **Scugog Waste Management Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive residential waste for reuse, recycling, composting or disposal. This location receives and transfers garbage, e-waste, compostable material, and municipal hazardous and special waste.

## Major Programs and Services *Continued*

### **Brock Waste Management Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive residential waste for reuse, recycling, composting or disposal. This location receives and transfers garbage, e-waste, compostable material, and municipal hazardous and special waste.

### **Pickering Waste Management Facility**

Use of this private waste transfer facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive municipal hazardous and special waste.

### **Clarington Environmental Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive municipal hazardous and special waste.

### **Durham Material Recovery Facility**

Operate this facility through a third-party service provider, with the objective of protecting and enhancing the environment through the safe and cost-effective receipt and processing of recycling material collected as part of the curbside program and at the Region's Waste Management Facilities. Recyclable materials processed at this facility are packaged for transport to end markets.

### **Durham York Energy Centre**

Operate this facility through a third-party service provider, providing a local long-term solution for the responsible management and disposal of residual municipal solid waste through thermal treatment for the Regions of Durham and York. Revenue is generated through the sale of materials recovered and energy generated from the thermal process.

### **Collections, Processing, and Disposal Services**

Deliver the Region's curbside waste collection programs to residential, multi-residential and some small businesses. Services delivered across the Region include garbage, blue box, organics and leaf and yard waste collection, along with bulky waste collection and disposal as part of an integrated collection program. The City of Oshawa and Town of Whitby administer their own curbside garbage, green bin, and bulky waste collection services—the Region is responsible for all curbside blue box recycling collection.



## Major Programs and Services *Continued*

### **Waste Administration**

Support the delivery of capital initiatives through design and construction activities, undertaking studies to explore diversion opportunities and manage landfills, oversee contracted services, and provide administrative and technical support to the Region's Solid Waste Management programming.

### **Administration**

Provide the overall strategic planning and direction to all programs within the Works Department – Solid Waste Management.

### **Facilities Management**

Provide overall lifecycle management of all Regional facilities. Includes the design and construction of Regional waste facilities, lifecycle maintenance and replacement strategies, corporate security services, and the ongoing and preventative maintenance and overall operation of Regional facilities, properties, and grounds.

### **Headquarters Shared Costs - Solid Waste Management Portion**

The allocated share of costs attributable to the Works Department – Solid Waste Management for the operation of Regional Headquarters facility.

### **Regional Corporate Costs**

Support services across the organization are provided to support the delivery of Solid Waste Management programs and services. This program also captures the annual reserve contribution, setting aside sustainable funding for future solid waste capital and operating initiatives, and to mitigate significant financial impacts.

### **Waste Management Centre**

Provide support and information to residents related to the Region's Solid Waste Management programs and services. Includes responding to social media, telephone, waste app and email inquiries, providing in-person customer service for bin exchanges and bin and bag tag sales, administering the Region's call-in waste collection services, providing by-law enforcement services, and collecting data and inventory information to support continuous improvement of Durham's waste collection programs.

## Major Programs and Services *Continued*

### **Community Outreach**

Promote and encourage participation in the Region's waste management and waste diversion programs. Includes sharing information on multiple media platforms including radio, television, print, internet, and public space advertising, promoting waste reduction and diversion through the development of school curriculum material and waste facility tours, and through public events including waste fairs, compost events and participation in Waste Reduction Week.

### **Environmental Studies**

Protect and enhance the environment through the management, monitoring, and inspection of former landfill sites within the Region ensuring full environmental compliance. Includes examination of monitoring results, preparation of annual technical reports, undertaking site improvements, ground and surface water testing and undertaking any amendments to Environmental Compliance Approvals for landfill and waste management facility operations.

### **Blue Box Revenues and Subsidies**

Includes the proceeds from the sale of newspaper, cardboard, steel, aluminum, and glass to end markets, along with Stewardship Ontario's Resource Productivity and Recovery Authority funding.

### **Major Capital**

Consolidated capital program for Solid Waste Management.

# Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

## Environmental Sustainability



Accelerate the adoption of green technologies and clean energy solutions through strategic partnerships and investment with internal and external partners and academic institutions. The Region, with the assistance of the Toronto Atmospheric Fund is applying for federal funding to deliver building retrofits of Durham Regional Local Housing Authority's senior's housing portfolio to reduce energy consumption and carbon emissions under FCM's Sustainable Affordable Housing program.



Increase resource recovery through the implementation of mixed waste pre-sort and Anaerobic Digestion by 2024; and promoting the use of recycled materials in construction projects.



Protect, preserve and restore the natural environment including greenspaces, waterways, parks, trails, and farmlands by exploring alternative winter de-icing materials to minimize salt impacts; integrating environmentally sensitive solutions and practices; increasing restoration measures for impacted areas from construction projects; continue controlled-harvest practices in all Durham Region Forest tracts; and ensuring site plan development preserve natural features and favour native plant restoration.



Demonstrate leadership in sustainability and climate change action by mitigating the environmental impacts of projects and continuing to showcase environmental awareness and the importance of Regional assets, such as the Regional Forest. Landfill reclamation and remediation work will continue. The Region is also completing a Biocover Feasibility Project at the Oshawa Landfill to determine the effectiveness of biocover as a methane reduction measure for closed landfills.

## Strategic Priorities *Continued*



Expand sustainable and active transportation by promoting transit and cycling; identifying and prioritizing road maintenance and winter response on primary cycling routes; embracing sustainable urban design principles; increasing availability of EV charging stations at Regional facilities; and exploring alternative fuels for the Regional fleet. In 2021, the Region received federal funding towards the installation of an additional 36 charging stations, increasing the Region's inventory of EV charging stations to 46. An application for 63 additional charging stations has been submitted with a response expected from NRCAN in early 2022, bringing the Regional total to 109.



Support rapid transit initiatives through the design and construction of dedicated transit lanes on Regional Roads.

### Community Vitality



Revitalize existing neighbourhoods and build complete communities that are walkable, well-connected, and have a mix of attainable housing through the expansion of the Regional cycling network.



Enhance community safety and well-being with improvements to road traffic safety by advancing projects that are part of the Durham Vision Zero initiative.

### Economic Prosperity



Position Durham Region as the location of choice for business by servicing strategic Employment Lands; streamlining review and payment processes; and planning for growth.

## Strategic Priorities *Continued*



Better connect people and move goods more effectively by constructing and maintaining an efficient goods movement network; supporting the Bowmanville GO extension and the Rapid Transit network; and centralizing Regional services at strategic facilities to reduce travelling time and increasing convenience for residents.



Expedite the delivery of high-speed internet services to the rural and underserved communities across Durham Region by leveraging and expanding upon the existing Traffic Operations fibre network.

### Service Excellence



Optimize resources and partnerships to deliver exceptional quality services and value by continuing a “customer first” focus.



Collaborate for a seamless service experience by seeking new partnerships with local municipalities; developing a coordinated complaints log for Works to ultimately roll into Durham311; and maintaining and expanding the service request system for addressing external concerns through a single point of contact.



Demonstrate commitment to continuous quality improvement and transparency through public engagement on all major public works initiatives in real time.

## Strategic Priorities *Continued*



Drive innovation by leveraging the functionality of the Enterprise Maintenance Management System for a coordinated complaints log and tool for public requests for work; and expanding the Traffic Watch map tool to incorporate other activities such as a real time snowplow routes and water main break repair updates.

### Social Investment



Support the revitalization of Durham Regional Local Housing Corporation sites, including advancing the redevelopment of underutilized Regional sites to facilitate modern, safe mixed income communities while increasing the amount of affordable housing units.



Collaborate with departments and community organizations to advance housing supports across the Region, including the design and construction of modular supportive housing, microhomes and advancing land banking opportunities.

## Key Targets for 2022

### Regional Roads and Infrastructure

- Maintain 2,399 lane kilometres of paved road surface
- Maintain 237 bridges and culverts greater than 3 metres; 1 % inventory growth over prior year
- Maintain 319 kilometres of Regional storm sewers which includes 5,017 maintenance holes and 473 outfalls
- Maintain and operate 441 traffic signals
- Rotate 4 mobile cameras through 20 Automated Speed Enforcement sites, and administer 12 Red Light Camera sites and operate 4 fixed location Automated Speed Enforcement Cameras; Vision Zero collision reduction goal is a 10% reduction in fatal injury collision over a 5-year period
- Apply 4,575 kilometres of line painting and pavement markings on Regional roads
- Maintain and operate over 435,000 square metres of facility space
- Construction funding for 10.5 centreline kilometres of new cycling facilities included with Region road projects

### Solid Waste Management

- Serve 335,000 visitors at the Region's Waste Management facilities
- Collect 34,100 tonnes of material at the Region's Waste Management facilities – 3% increase over 2021
- Recycle, compost or re-use 6,600 tonnes of material collected at the Region's Waste Management facilities
- Process 42,000 tonnes of recyclable materials through the Region's Material Recovery Facility
- Generate 110,550 megawatts of energy at the Durham York Energy Centre – 3% increase from 2020
- Collect 47,300 tonnes of recyclable material through the curbside blue box recycling program
- Collect 62,300 tonnes of organic material through the curbside green bin and leaf and yard waste programs – 4% increase over 2021
- Collect 129,000 tonnes of garbage material through the curbside program – 2% increase over 2021
- Complete 90,000 public interactions through the Waste Management Centre

## Key Targets for 2022 *Continued*

- Reach 1,500 students through school engagement activities
- Deliver communications regarding waste programs including:
  - 1,500 radio advertisements broadcast;
  - 120,000 waste collection calendars distributed;
  - 475 television advertisements broadcast; and
  - 125,000 waste collection reminders issued via the Durham Waste app



# Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%

## Expenses

### Operating Expenses

Personnel Expenses	31,888	35,820	37,325		
Personnel Related	670	1,268	1,279		
Communications	1,406	1,683	1,680		
Supplies	2,072	2,795	1,824		
Utilities	535	634	656		
Computer Maintenance & Operations	213	306	322		
Materials & Services	10,856	10,932	11,730		
Buildings & Grounds Operations	1,682	1,556	1,827		
Equipment Maintenance & Repairs	666	464	531		
Vehicle Operations	6,383	6,989	7,472		
Professional Services	1,926	2,096	2,246		
Contracted Services	57,862	56,161	59,379		
Leased Facilities Expenses	193	193	193		
Financial Expenses	521	473	544		
Property Taxes	1,011	1,017	1,024		
Minor Assets & Equipment	985	920	127		
Major Repairs & Renovations	262	530	246		
Contribution to Reserves / Reserve Funds	6,625	6,625	6,627		
Headquarters Shared Costs	864	864	889		
<b>Operating Expenses Subtotal</b>	<b>126,620</b>	<b>131,326</b>	<b>135,921</b>	<b>4,595</b>	<b>3.5%</b>


### Internal Transfers & Recoveries

Charges from Related Entities	26	26	26		
Communication Charge	91	91	71		
Departmental Charges	1,447	1,447	1,460		
Corporate HR Charge	50	50	50		

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


Continued

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
Works - General Tax Charge	338	338	338		
Works - Facilities Management Charge	281	281	311		
Works - Ajax WSP - Labour Charge	2	2	2		
Recovery - Social Housing	(122)	(122)	(133)		
Recovery - Regional Environmental Lab	(50)	(50)	(50)		
Recovery - Fleet	(9,323)	(12,632)	(12,867)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(7,260)</b>	<b>(10,569)</b>	<b>(10,792)</b>	<b>(223)</b>	<b>2.1%</b>
<b>Gross Operating Expenses</b>	<b>119,360</b>	<b>120,757</b>	<b>125,129</b>	<b>4,372</b>	<b>3.6%</b>
<b>Capital Expenses</b>					
New	254	254	1,231		
Replacement	10,169	10,194	17,662		
Major Capital	155,380	155,380	399,960		
<b>Capital Expenses Subtotal</b>	<b>165,803</b>	<b>165,828</b>	<b>418,853</b>	<b>253,025</b>	<b>152.6%</b>
<b>Total Expenses</b>	<b>285,163</b>	<b>286,585</b>	<b>543,982</b>	<b>257,397</b>	<b>89.8%</b>
<b>Operating Revenue</b>					
Provincial Subsidy General	(8,426)	(7,204)	(8,397)		
Fees & Service Charges	(12,316)	(10,446)	(12,828)		
Sale of Publications	(909)	(376)	(605)		
Rents	(58)	(56)	(55)		
Sundry Revenue	(7,970)	(9,169)	(8,323)		
Revenue from Municipalities	(4,258)	(4,258)	(4,398)		
Investment & Interest Income	(110)	(110)	(110)		
Reserve Fund Financing for Operations	(900)	(909)	(9)		
Revenue from Related Entities	-	-	(160)		
<b>Operating Revenue Subtotal</b>	<b>(34,947)</b>	<b>(32,528)</b>	<b>(34,885)</b>	<b>(2,357)</b>	<b>7.2%</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Capital Financing</b>					
ICIP	(20,019)	(20,019)	(19,513)		
Federal Grant (Clean Fuels)	-	-	(70,000)		
Federal Grant (NRCan)	(25)	(25)	(58)		
Grant - Capital	-	-	(568)		
Road - Residential DC	(42,477)	(42,477)	(51,633)		
Road - Commercial DC	(4,803)	(4,803)	(5,855)		
Road - Industrial DC	(7,013)	(7,013)	(10,000)		
Canada Community-Building Fund (Federal Gas Tax)	(14,675)	(14,675)	(25,117)		
Equipment Replacement Reserve	(9,859)	(9,859)	(5,185)		
Regional Roads Reserve	(12,600)	(12,600)	(10,260)		
Transit Capital Reserve Fund	(10,417)	(10,417)	(3,604)		
Waste Management Reserve Fund	-	-	(32,700)		
Roads Rehabilitation Reserve Fund	(27,250)	(27,250)	(27,210)		
Bridge Rehabilitation Reserve Fund	(7,525)	(7,525)	(5,525)		
Capital Impact Stabilization Reserve	-	-	(12,196)		
Vision Zero Reserve Fund	(1,300)	(1,300)	(725)		
Climate Mitigation and Environmental Reserve Fund	(500)	(500)	-		
Other Revenue	(500)	(500)	(1,300)		
Debenture	-	-	(129,300)		
<b>Capital Financing Subtotal</b>	<b>(158,964)</b>	<b>(158,963)</b>	<b>(410,749)</b>	<b>(251,786)</b>	<b>158.4%</b>
<b>Total Revenues and Financing</b>	<b>(193,911)</b>	<b>(191,491)</b>	<b>(445,634)</b>	<b>(254,143)</b>	<b>132.7%</b>
<b>Works Department Total</b>	<b>91,252</b>	<b>95,094</b>	<b>98,348</b>	<b>3,254</b>	<b>3.4%</b>

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2021 Estimated Actuals	2021 Approved Budgets (000)'s					2022 Proposed Budgets (000)'s					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Regional Roads and Infrastructure</b>													
1 Winter Control	11,463	11,327	-	-	-	11,327	11,326	-	-	-	11,326	(1)	
2 Roadside Maintenance	4,809	4,849	-	-	(75)	4,774	5,041	-	-	(75)	4,966	192	
3 Storm Sewers	159	163	-	-	(3)	160	163	-	-	(3)	160	-	
4 Traffic Signals and Systems	2,272	2,999	-	-	(784)	2,215	3,045	-	-	(800)	2,245	30	
5 Traffic Signs, Markings and Roadside Protection	2,729	3,724	-	-	(1,093)	2,631	3,788	-	-	(1,104)	2,685	54	
6 Traffic Engineering and Central Control System	4,899	5,576	-	-	(707)	4,869	5,418	-	-	(712)	4,706	(163)	
7 Engineering and Staff Support	5,391	6,172	347	-	(330)	6,189	7,515	382	-	(665)	7,231	1,042	
8 Facilities Management	4,129	4,421	79	-	(56)	4,444	4,810	12,651	(27)	(12,280)	5,154	710	
9 Regional Forest	-	239	-	-	(239)	-	240	-	-	(240)	-	-	
10 Depot Operations	4,530	5,021	10	-	(332)	4,699	5,143	331	-	(332)	5,142	443	
11 Fleet Operations	55	-	9,939	(25)	(9,859)	55	-	5,155	-	(5,155)	-	(55)	
12 Fleet Clearing	-	-	-	-	-	-	-	-	-	-	-	-	
13 Payroll Clearing	-	-	-	-	-	-	-	-	-	-	-	-	
14 Administration	370	453	-	-	-	453	464	-	-	-	464	11	
15 Headquarters Shared Cost - Regional Roads and Infrastructure Portion	649	649	-	-	-	649	667	-	-	-	667	18	
16 Construction of Municipal Services	6,200	-	154,780	(20,019)	(128,561)	6,200	-	157,510	(20,082)	(131,228)	6,200	-	
<b>Regional Roads and Infrastructure Subtotal</b>	<b>47,655</b>	<b>45,593</b>	<b>165,155</b>	<b>(20,044)</b>	<b>(142,039)</b>	<b>48,665</b>	<b>47,620</b>	<b>176,029</b>	<b>(20,109)</b>	<b>(152,594)</b>	<b>50,946</b>	<b>2,281</b>	<b>4.7%</b>

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

Continued

	2021 Estimated Actuals	2021 Approved Budgets (000)'s					2022 Proposed Budgets (000)'s					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Solid Waste Management</b>													
1 Oshawa Waste Management Facility	31	3,172	-	(192)	(2,951)	29	3,322	107	(187)	(3,037)	205	176	
2 Scugog Waste Management Facility	(147)	874	-	(134)	(861)	(121)	947	-	(132)	(868)	(53)	68	
3 Brock Waste Management Facility	77	569	-	(120)	(318)	131	610	-	(116)	(351)	143	12	
4 Pickering Waste Management Facility	14	145	-	(124)	(8)	13	148	-	(119)	(12)	17	4	
5 Clarington Environmental Facility	91	247	-	(115)	(33)	99	239	-	(115)	(30)	94	(5)	
6 Durham Material Recovery Facility	-	360	-	-	(360)	-	369	-	-	(369)	-	-	
7 Durham York Energy Centre	8,931	20,291	-	-	(12,790)	7,501	21,755	20	(10)	(12,136)	9,629	2,128	
8 Collection Services						-					-		
(a) Garbage	5,265	5,328	-	-	-	5,328	5,408	-	-	-	5,408	80	
(b) Blue Box Curbside Recycle	11,376	11,560	-	-	-	11,560	11,775	-	-	-	11,775	215	
(c) Composting	3,700	3,608	-	-	-	3,608	3,708	-	-	-	3,708	100	
(d) Other Diversion	168	168	-	-	-	168	173	-	-	-	173	5	
9 Processing and Disposal Services						-					-		
(e) Garbage	1,950	2,056	-	-	-	2,056	2,090	-	-	-	2,090	34	
(f) Blue Box Curbside Recycle	4,527	4,527	-	-	-	4,527	4,775	-	-	-	4,775	248	
(g) Composting	7,900	7,365	-	-	-	7,365	7,834	-	-	-	7,834	469	
(h) Other Diversion	22	29	-	(8)	-	21	31	-	(10)	(26)	(4)	(25)	
(i) Diversion Promotional Items	350	350	-	-	-	350	381	-	-	-	381	31	
(j) Waste Composition Study	-	-	-	-	-	-	-	-	-	-	-	-	
10 Waste Administration	3,897	4,432	49	-	(24)	4,457	4,407	118	-	(21)	4,504	47	
11 Administration	453	453	-	-	-	453	473	-	-	-	473	20	
12 Facilities Management	2,114	2,293	24	-	-	2,317	2,357	129	(20)	-	2,465	148	
13 Headquarters Shared Cost - Solid Waste Management Portion	216	216	-	-	-	216	222	-	-	-	222	6	
14 Regional Corporate Costs	3,700	3,810	-	-	(110)	3,700	3,825	-	-	(110)	3,715	15	

## Financial Details: Summary by Program (\$,000's)


*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

*Continued*

	2021 Estimated Actuals	2021 Approved Budgets (000)'s					2022 Proposed Budgets (000)'s					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
15 Waste Management Centre	957	1,698	-	-	(937)	761	1,048	-	-	(89)	959	198	
16 Community Outreach	560	625	-	-	-	625	625	-	-	-	625	-	
17 Environmental Studies	297	395	-	-	-	395	394	-	-	-	394	(1)	
18 Blue Box Recoveries & Subsidies:						-					-		
(a) Industry Funding	(7,734)	-	-	(6,512)	-	(6,512)	-	-	(7,718)	-	(7,718)	(1,206)	
(b) Revenues - Diversion Materials	(5,218)	593	-	-	(3,311)	(2,718)	593	-	-	(5,455)	(4,862)	(2,144)	
18 Major Capital Projects	100	-	600	-	(500)	100	-	242,450	(70,000)	(172,000)	450	350	
<b>Solid Waste Management Subtotal</b>	<b>43,597</b>	<b>75,164</b>	<b>673</b>	<b>(7,205)</b>	<b>(22,203)</b>	<b>46,429</b>	<b>77,509</b>	<b>242,824</b>	<b>(78,427)</b>	<b>(194,504)</b>	<b>47,402</b>	<b>973</b>	<b>2.1%</b>
<b>Works Department Total</b>	<b>91,252</b>	<b>120,757</b>	<b>165,828</b>	<b>(27,249)</b>	<b>(164,242)</b>	<b>95,094</b>	<b>125,129</b>	<b>418,853</b>	<b>(98,536)</b>	<b>(347,098)</b>	<b>98,348</b>	<b>3,254</b>	<b>3.4%</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Regional Roads and Infrastructure</b>								
<b>Capital Expenditures</b>								
Road / Structure Construction - Growth	43,581	61,260	63,950	59,150	63,150	69,550	315,800	571,600
Traffic Control & Other Programs - Growth	6,200	7,250	5,555	5,550	4,375	4,320	20,840	40,640
Transportation Plans & Studies - Growth	150	150	150	150	500	150	750	1,700
ICIP Projects	39,350 <sup>1</sup>	32,310	60,495	48,500	25,520	-	-	134,515
Road Rehabilitation/Reconstruction Projects	38,660	38,660	41,275	45,000	45,000	45,000	225,000	401,275
Structure Rehabilitation / Replacement	12,610	12,760	23,065	14,410	18,670	10,185	31,050	97,380
Traffic Control & Other Programs - Non-Growth	3,480	3,435	3,530	3,530	3,325	3,205	16,860	30,450
Road & Traffic Safety Program (Vision Zero)	2,100	1,525	1,275	1,250	1,100	923	3,000	7,548
Cycling Infill Projects	-	160	300	600	900	1,200	10,600	13,600
Building & Structures	50	12,442	3,555	2,262	10,655	12,181	40	28,693
Machinery & Equipment	190	73	159	40	243	37	211	690
Information Technology Infrastructure	240	384	593	240	439	280	1,160	2,712
Vehicles	9,884	5,532	11,742	10,766	10,841	10,766	53,855	97,970
Furniture & Fixtures	10	88	42	18	18	18	70	166
<b>Capital Expenditure Subtotal</b>	<b>156,505</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

Durham Budget	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>									
General Levy		6,691	7,310	11,550	8,786	17,656	18,741	32,631	89,364
Equipment Replacement Reserve		9,859	5,185	10,741	10,741	10,741	10,741	53,705	96,669
Capital Impact Stabilization Reserve Fund		-	12,196	-	-	-	-	-	
Roads Rehab Reserve Fund		27,250	27,210	33,550	34,920	39,175	31,070	144,010	282,725
Bridge Rehab Reserve Fund		7,525	5,525	9,525	5,525	5,525	5,525	23,025	49,125
Regional Roads Levy		12,977 <sup>1</sup>	10,260	14,794	17,925	16,320	18,190	106,401	173,630
Vision Zero Reserve Fund		1,300	725	675	650	500	223	-	2,048
Transit Capital Reserve Fund		6,745 <sup>1</sup>	3,604	5,684	3,871	1,865	-	-	11,420
Residential Development Charges		43,318 <sup>1</sup>	51,633	50,386	47,227	47,938	47,304	194,793	387,648
Commercial Development Charges		4,951 <sup>1</sup>	5,855	5,700	5,354	5,476	5,406	22,262	44,198
Institutional Development Charges		-	-	1,170	409	340	336	1,622	3,877
Industrial Development Charges		7,013	10,000	7,950	2,893	2,786	2,679	11,787	28,095
Canada Community-Building Fund (Federal Gas Tax)		14,675	15,117	17,600	17,600	17,600	17,600	88,000	158,400
Grant - Capital		-	568	-	-	-	-	-	-
Federal Grant (NRCan)		25	28	-	-	-	-	-	-
ICIP Grant		13,676 <sup>1</sup>	19,513	44,361	35,565	18,714	-	-	98,640
Recoveries From Others		500	1,300	2,000	-	100	-	1,000	3,100
<b>Capital Financing Subtotal</b>		<b>156,505</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>
<b>Total Capital Regional Roads and Infrastructure</b>		<b>156,505</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>



## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

Durham Budget	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Solid Waste Management</b>									
<b>Capital Expenditures</b>									
Building & Structures		120	242,260 <sup>2</sup>	8,502	11,472	11,100	5,253	684	37,011
Machinery & Equipment		-	143	1,140	1,167	457	457	1,535	4,756
Information Technology Infrastructure		48	100	85	57	75	89	327	633
Vehicles		4	20	105	150	-	-	-	255
Furniture & Fixtures		1	1	51	1	1	1	5	59
Studies		-	300	-	-	-	-	-	-
Landfill Remediation / Rehabilitation		500	-	1,000	6,448	125	250	3,400	11,223
<b>Capital Expenditure Subtotal</b>		<b>673</b>	<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Capital Financing</b>									
General Levy		173	794	3,033	2,922	1,758	2,897	2,551	13,161
Climate Mitigation & Environment Reserve Fund		500	-	-	-	-	-	-	-
Waste Management Reserve Fund		-	32,700 <sup>2</sup>	7,850	11,373	10,000	3,153	3,400	35,776
Seaton Capital Reserve Fund		-	-	-	5,000	-	-	-	5,000
Canada Community-Building Fund (Federal Gas Tax)		-	10,000 <sup>2</sup>	-	-	-	-	-	-
Federal Grant (Clean Fuels)		-	70,000 <sup>2</sup>	-	-	-	-	-	-
Federal Grant (NRCan)		-	30	-	-	-	-	-	-
Debentures		-	129,300 <sup>2</sup>	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>		<b>673</b>	<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Total Capital Solid Waste Management</b>		<b>673</b>	<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Total Capital Works Department</b>		<b>157,178</b>	<b>418,853</b>	<b>226,569</b>	<b>210,761</b>	<b>196,494</b>	<b>163,865</b>	<b>685,187</b>	<b>1,482,876</b>

<sup>1</sup> Note that 2021 Budget amounts are restated to reflect reallocations for ICIP Projects approved in Report 2021-F-24

<sup>2</sup> Mixed Waste Pre-sort and Anaerobic Digestion Facility project and final financing strategy is subject to further future Council review and approval

## Details of Budget Changes

<b>Strategic Investments – Regional Roads and Infrastructure</b>	<b>2022 Impact</b> (\$ 000's)
New Position – details of the 22.910 FTE's are provided in Staffing Details section	1,400
New revenue related to Road Occupancy Permits	(178)
Net increase in capital investment – see detailed project listing in Appendix A	645
One-time cost to advance Regional strategic priorities. Relocating the Materials Testing Lab (\$932k), Optimization of 101 Consumers Drive (\$8,390k) and Update of Building Condition Assessments and Energy Audits for Facilities (\$2,500k). Costs offset by recoveries from reserve funds	-
<b>Strategic Investments – Regional Roads and Infrastructure Subtotal</b>	<b>1,867</b>
<b>Base Adjustments – Regional Roads and Infrastructure</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	1,202
Annualization of 17.934 FTE's approved in the 2021 budget	763
Inflationary increases	390
Removal of one-time items	(122)
Line-by-line savings	(1,837)
Increase in Works – General Tax share of costs for the operation and maintenance of Regional Headquarters	18
<b>Base Adjustments – Regional Roads and Infrastructure Subtotal</b>	<b>414</b>
<b>Net Changes - Regional Roads and Infrastructure</b>	<b>2,281</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Solid Waste Management</b>	<b>2022 Impact</b> (\$ 000's)
New Position – details of the 0.570 FTE are provided in Staffing Details section	47
Net increase in Stewardship Ontario's Resource Productivity and Recovery Authority funding	(1,206)
Net increase in the proceeds from the sale of newspaper, cardboard, steel, aluminum, and glass to end markets	(2,144)
Modifications to Scugog Waste Management Facility (\$150k), and Long Term Waste Management Master Plan – Consultant investigation and public consultation (\$300k)	450
Decrease in projected power revenue at DYEC as a result of volume restrictions associated with High Heat Values (\$1,025k), a slight increase in the York recovery (-\$140k) and higher revenue from sale of recovered materials (-\$231k) which is offset by increased operating costs (\$1,474k)	2,128
<b>Strategic Investments – Solid Waste Management Subtotal</b>	<b>(725)</b>

## Details of Budget Changes *Continued*

<b>Base Adjustments – Works – Solid Waste Management</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	55
Annualization of 0.110 FTE's approved in the 2021 budget	8
Line-by-line savings	(30)
Contract pricing increases for Collection (\$400k), Processing and Disposal Services (\$1,259k)	1,659
Increase in Solid Waste Management's share of costs for the operation and maintenance of Regional Headquarters	6
<b>Base Adjustments – Solid Waste Management Subtotal</b>	<b>1,698</b>
<b>Net Changes – Solid Waste Management</b>	<b>973</b>
<b>Net Changes Works Department</b>	<b>3,254</b>

## Staffing Details

Regional Roads and Infrastructure	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>410.766</u>
<b>Position Transfer</b>	
Manager of Waste Services transferred from Waste Administration to Facilities Maintenance and Operations. (Note: position is shared with Sanitary Sewerage)	0.288
EMMS Technical Assistant transferred from Traffic Payroll Clearing to Works Financial Services. (Note: position is shared with Sanitary Sewerage, General Tax and Waste Management)	(0.750)
<b>Total Position Transfer</b>	<u>(0.462)</u>
<b>Proposed New Positions</b>	
District Technician - to allow for a dedicated resource at both Sunderland Depot and Scugog Depot to support the implementation of new technology and new software programs. (Note: position is shared with Water Supply and Sanitary Sewerage)	0.366
Senior Project Coordinator - to convert the temporary position to a regular full time position in an effort to handle the increasing number of projects (ie; GHG reduction, DRLHC portfolio, etc.) being delivered by Facilities DCAM. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.288
Policy Analyst - to analyze the long term Regional facility needs including the effects of new and pending legislative changes. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.288
Senior Project Coordinator - to support the increased volume of review, coordination and administration of complex construction tenders. (Note: position is shared with Water Supply and Sanitary Sewerage)	0.716
Works Technician 4 - to support corporate users on Maximo system access, configuration and data loading requirements. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.250

## Staffing Details *Continued*

Project Manager - to provide oversight for business operations (ie; managing and coordinating system configuration and functionality changes) of Maximo. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.250
Leasing Specialist -to provide continuous support to increasing leasing volumes and significant change management issues. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.600
System Mechanic -to provide continuous maintenance and monitoring of operational building systems. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.288
Works Technician 5 -to support the delivery of maintenance projects for an aging portfolio of buildings. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.288
Mobile Maintenance Mechanic -to provide continuous support to the increased building portfolio and to provide timely service and repairs to maintain Regional service levels. (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.288
Works Technician 3 -to provide support to new and continuously evolving corporate wide security systems. (Note: position is shared with Sanitary Sewerage, General Tax and Waste Management) (Note: position is shared with Water Supply, Sanitary Sewerage and Waste Management)	0.288
Clerk 3 -to provide administrative support to Durham Vision Zero and associated task force and agencies.	1.000
Project Engineer -to advance the Regional Cycling Network in coordination with Planning and the Locals and Municipalities	1.000
Project Manager -to allow for the transition of capital road structure work from the Transportation Design group to Transportation Infrastructure group. The role will lead in the replacement and management of larger scale and complex capital program projects	1.000
Supervisor -to provide leadership in the development review efforts of complex development submissions	1.000

## Staffing Details *Continued*

Works Technician 2 -to create site presence of a Region employed inspector to improve the overall management and condition of the ROW and increase road safety	1.000
Project Supervisor -to provide mentorship to junior designers completing in-house designs and performing milestone review on projects to improve quality control and consistency	1.000
Labourer -conversion of temporary labourer positions at the Oshawa Depot to complete legislated maintenance work activities. One labourer position distributed between Roads / Water / Sewer activities at the Sunderland Depot. Additional labourer positions to support Roads / Water / Sewer increased activities due to Seaton Development	7.000
Works Technician 2 -to provide support in order to complete multiple Traffic Safety Operational countermeasure initiatives	1.000
Works Technician 1 -to provide assistance to the Intelligent Transportation System Engineer in the management, deployment and maintenance of Traffic Management hardware and software	1.000
Works Technician 5 -to provide support to increased volume of traffic signal capital/maintenance programs, new development, utility locates requests and new toll highway (i.e. 407) construction	1.000
Technical Assistant -to oversee the completion of contracts, liaise with internal and external groups and to collect and validate data reflected in the EMMS/Maximo System	1.000
GIS Specialist -to provide administration, engineering and support to the newly formed risk mitigation and locates group	1.000
Project Engineer -to support the Rapid Transit Office in delivering transit infrastructure and transit expansion initiatives	1.000

### **Total Proposed New Positions**

22.910

### **Regional Roads and Infrastructure Subtotal**

**433.214**

## Staffing Details *Continued*

Solid Waste Management	Full Time Equivalents (FTE's)
<b>2020 Approved Complement</b>	77.045
<b>Position Transfer</b>	
Manager of Waste Services - Manager of Waste Services transferred from Waste Administration to Facilities Maintenance and Operations. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	(0.945)
EMMS Technical Assistant - EMMS Technical Assistant transferred from Traffic Payroll Clearing to Works Financial Services. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.100
<b>Total Position Transfer</b>	<u>(0.845)</u>
<b>Proposed New Positions</b>	
Senior Project Coordinator - to convert the temporary position to a regular full time position in an effort to handle the increasing number of projects (ie; GHG reduction, DRLHC portfolio, etc.) being delivered by Facilities DCAM. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.055
Policy Analyst - to analyze the long term Regional facility needs including the effects of new and pending legislative changes. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.055
Works Technician 4 - to support corporate users on Maximo system access, configuration and data loading requirements. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.100
Project Manager - to provide oversight for business operations (ie; managing and coordinating system configuration and functionality changes) of Maximo. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.100
Leasing Specialist - to provide continuous support to increasing leasing volumes and significant change management issues. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.040



## Staffing Details *Continued*

System Mechanic - to provide continuous maintenance and monitoring of operational building systems. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.055
Works Technician 5 - to support the delivery of maintenance projects for an aging portfolio of buildings. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.055
Mobile Maintenance Mechanic - to provide continuous support to the increased building portfolio and to provide timely service and repairs to maintain Regional service levels. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.055
Works Technician 3 - to provide support to new and continuously evolving corporate wide security systems. (Note: position is shared with Water Supply, Sanitary Sewerage and General Tax)	0.055

**Total Proposed New Positions** 0.570

**Solid Waste Management Subtotal** **76.77**

**Total Complement Works Department** **509.984**

## Looking Forward

Providing public infrastructure including Regional roads, reliable solid waste services, and expertise support for residents, businesses, and institutions so that healthy and sustainable communities thrive. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- the implementation of the Enterprise Maintenance Management System resulting in a move from paper-based information processing to a comprehensive work management system, capturing more accurate maintenance activities and information;
- the utilization of technology such as drones, sonar and submersible cameras for inspections and assessments; and innovative mapping technology;
- enhancements to Regional capital project construction specifications and practices for ensuring compliance with the Excess Soil Management Regulation
- implementation of recommendations from the Public Facing Service Modernization project, including web-based forms and payment options;
- introduction and expansions of advanced technologies and countermeasures to relieve traffic congestion and advance Vision Zero objectives;
- continued enhancements to the online permitting system including adding additional permits to the system;
- development of a pathway to near-zero carbon for all Regional facilities and implement implementing measures recommended as part of the Low Carbon Fleet Strategy; and
- progress towards the establishment of the Durham Building Standard, providing guidelines related to energy efficiency, greenhouse gas emissions and reductions, and incorporation of amenities that support diversity and inclusion in the workplace for all projects related to the construction or renovation/retrofit of Regional facilities.

Ontario Regulation 449/21 – Hazardous and Special Products (HSP) was published on June 8, 2021. This regulation, formerly referred to as Municipal Special and Hazardous Waste (MSHW) will transition to Extended Producer Responsibility (EPR) on October 1, 2021. The new regulation imposes full EPR on a limited number of consumer products. The move to EPR with the limited number of products means that the Region will continue to receive significantly more HSP materials than what has been designated under EPR at a continued cost. Additional efforts to separate designated HSP materials from non-designated materials will be required, along with training and increased storage capacity for HSP. Focused promotion and education to inform residents of the proper disposal of HSP will be a continued priority moving forward.

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
<b>Regional Roads and Infrastructure</b>															
<b>Road / Structure Construction - Growth</b>															
Reg. Rd. 01, Brock Rd. / Goodwood Rd. 2 Intersection, Reconstruct to roundabout, Uxbridge	-		-	30	-	-	7	63	-	-	-	100	600	4,000	4,700
Reg. Rd. 01, Brock Rd. / Highway 401 eastbound On Ramp, Intersection 3 modifications. Add northbound right turn lane, including structure widening with MTO contract, Pickering	-		-	359	549	-	220	1,922	-	-	-	3,050	500	-	3,550
Reg. Rd. 01, Brock Rd. from Taunton Rd. to Alexander Knox Rd. - 5th Concession 7 Rd., Widen road from 2 to 4 lanes including intersection modifications at Brock Rd. and Taunton Rd., Pickering	-		-	136	108	-	64	552	-	-	-	860	15,753	-	16,613
Reg. Rd. 02, Simcoe St. / Shirley Rd. (Reg. 9 Rd. 19) Intersection, Intersection modifications, Scugog	-		-	89	-	-	22	189	-	-	-	300	-	3,300	3,600
Reg. Rd. 03, Reg. Rd. 3 / Enfield Rd. (Reg. 11 Rd. 34), Intersection modifications, Clarington	-		-	89	-	-	22	189	-	-	-	300	-	3,300	3,600
Reg. Rd. 03, Winchester Rd. from Baldwin 12 St. to Anderson St., Widen to 3/4 lanes including structure widening, Whitby	-		-	1,038	1,941	-	777	6,794	-	-	-	10,550	5,385	-	15,935
Reg. Rd. 04, Taunton Rd. / Anderson St. Intersection, Intersection modifications at Taunton Rd. / Anderson St. including 13 Taunton Rd. / DDSB and Taunton Rd. / DRPS entrances. Preparatory works only in 2022 with intersection construction in 2023, Whitby	-		-	30	-	-	7	63	-	-	-	100	3,020	-	3,120

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
14 Reg. Rd. 04, Taunton Rd. / Bowmanville Ave. Intersection, Reconstruct and modify intersection to roundabout and replace and widen bridge on west leg of intersection, Clarington	-		-	1,251	1,908	-	763	6,678	-	-	-	10,600	2,230	-	12,830
15 Reg. Rd. 04, Taunton Rd. / Courtice Rd. Intersection, Reconstruct and modify intersection, Clarington	-		-	163	-	-	40	347	-	-	-	550	500	3,400	4,450
22 Reg. Rd. 14, Liberty St. from Longworth Ave. to Concession Rd. 3, Road rehabilitation including roundabout at Concession Rd. 3 intersection and signalization and modifications at Liberty Street and Freeland Ave - Bons Ave., Clarington	-		-	425	648	-	259	2,268	-	-	-	3,600	1,150	-	4,750
23 Reg. Rd. 16, Ritson Rd. / Beatrice St. Intersection, Intersection modifications, Oshawa	-		-	75	-	-	18	157	-	-	-	250	-	1,100	1,350
25 Reg. Rd. 16, Ritson Rd. from north of Taunton Rd. to Conlin Rd., Widen road from 2/3 to 5 lanes, Oshawa	-		-	188	-	-	17	145	-	-	-	350	1,000	14,100	15,450
31 Reg. Rd. 22, Bloor St. from east of Harmony Rd. to Grandview St., Realignment and widen existing road to 4/5 lanes with new CP Rail grade separation. Timing subject to coordination with future MTO Hwy 401 / Harmony Rd. Interchange project, Oshawa	-		-	81	402	-	161	1,406	-	-	-	2,050	3,102	18,150	23,302
35 Reg. Rd. 22, Victoria St. from South Blair St. to west of Thickson Rd., Construct new alignment and widen road to 5 lanes, Whitby	-		-	149	-	-	36	315	-	-	-	500	16,511	-	17,011
36 Reg. Rd. 22, Victoria St./Bloor St. from east of Thickson Rd. to west of Stevenson Rd., Widen road from 2/3 to 4/5 lanes, Whitby/Oshawa	-		-	275	148	-	59	518	-	-	-	1,000	5,250	9,500	15,750

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
39 Reg. Rd. 26, Thickson Rd. / Rossland Rd. Intersection, Reconstruct and modify intersection, Whitby	-		-	60	-	-	14	126	-	-	-	200	550	4,800	5,550
42 Reg. Rd. 26, Thickson Rd. from Wentworth St. to C.N. Rail Kingston, Reconstruct and widen road to 4 lanes, Whitby	-		-	141	-	-	37	322	-	-	-	500	5,400	-	5,900
45 Reg. Rd. 28, Rossland Rd. / Cochrane St. Intersection, Intersection modifications, Whitby	-		-	60	-	-	14	126	-	-	-	200	250	4,900	5,350
51 Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Road rehabilitation including intersection modifications at Finley Ave., Monarch Ave., and Harwood Ave., Ajax	-		-	60	-	-	14	126	-	-	-	200	500	2,400	3,100
52 Reg. Rd. 31, Westney Rd. from Hwy 401 to south of Kingston Rd., Widen from 5 to 7 lanes, including structure widening and intersection modifications at Ritchie Ave., Ajax	-		-	87	-	-	22	191	-	-	-	300	1,098	6,350	7,748
55 Reg. Rd. 36, Hopkins St. from Consumers Dr. to Dundas St., Widen from 2 to 3 lanes, with new CPR grade separation, Whitby	-		-	155	-	-	46	399	-	-	-	600	-	14,800	15,400
57 Reg. Rd. 37, Finch Ave. from Altona Rd. to Brock Rd., Widen from 2 to 3 lanes, Pickering	-		-	266	-	-	24	210	-	-	-	500	-	26,000	26,500
61 Reg. Rd. 41, Salem Rd. / Rossland Rd. Intersection, Intersection modifications, Ajax	-		-	75	-	-	18	157	-	-	-	250	-	1,700	1,950
62 Reg. Rd. 42, Darlington-Clark Townline Rd. / Regional Hwy 2 Intersection, Intersection modifications, Clarington	-		-	60	-	-	14	126	-	-	-	200	-	1,700	1,900
64 Reg. Rd. 53, Stevenson Rd. / Phillip Murray Ave. Intersection, Intersection modifications, Oshawa	-		-	30	-	-	7	63	-	-	-	100	-	850	950

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
67 Reg. Rd. 55, Townline Rd. from Beatrice St. to Taunton Rd., Widen and urbanize road from 2 to 3 lanes from Whitelaw Ave. to Taunton Rd. and storm sewer from Beatrice St. to Taunton Rd., Oshawa/Clarington	-		-	295	348	-	139	1,218	-	-	-	2,000	650	-	2,650
72 Reg. Rd. 58, Manning Rd. / Adelaide Ave. Connection from Garrard Rd. to Thornton Rd., Construct new road to 3 lanes with new crossing of Corbett Creek, Whitby / Oshawa	-		-	268	1,782	-	713	6,237	-	-	-	9,000	2,360	12,000	23,360
73 Reg. Rd. 59, Gibb St. / Olive Ave. Connection from Simcoe St. to Ritson Rd., Construct new road and widen existing from 2/3 to 4/5 lanes, Oshawa	-		-	370	1,200	-	480	4,200	-	-	-	6,250	8,586	12,450	27,286
74 Reg. Rd. 59, Gibb St. from east of Stevenson Rd. to Simcoe St., Widen road from 3 to 4 lanes, Oshawa	-		-	2,068	966	-	386	3,380	-	-	-	6,800	16,830	9,150	32,780
<b>Road / Structure Construction - Growth Subtotal</b>			-	<b>8,373</b>	<b>10,000</b>	-	<b>4,400</b>	<b>38,487</b>	-	-	-	<b>61,260</b>	<b>91,225</b>	<b>153,950</b>	<b>306,435</b>
<b>Traffic Control &amp; Other Programs - Growth</b>															
80 Bridge and Pavement Management Program, Various	-		-	79	-	-	29	252	-	-	40	400	600	3,600	4,600
81 Allowances Development Related, Various	-		-	89	-	-	22	189	-	-	-	300	600	2,700	3,600
82 Engineering Activities, Various	-		-	89	-	-	32	284	-	-	45	450	450	4,050	4,950
83 Intelligent Transportation System (ITS) Projects, Various	-		-	179	-	-	43	378	-	-	-	600	1,410	5,515	7,525
84 Property Acquisition, Various	-		-	149	-	-	36	315	-	-	-	500	700	1,700	2,900
85 Regional Share of Services for Residential Subdivision Development, Various	-		-	572	-	-	208	1,820	-	-	-	2,600	3,200	5,300	11,100
86 Roadside Landscaping Projects, Various	-		-	40	-	-	14	126	-	-	20	200	450	1,350	2,000

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

Durham Region <b>Budget</b> 2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
87 Signal Installation Program, Various	-		-	656	-	-	158	1,386	-	-	-	2,200	4,000	16,425	22,625
<b>Traffic Control &amp; Other Programs - Growth Subtotal</b>			-	<b>1,853</b>	-	-	<b>542</b>	<b>4,750</b>	-	-	<b>105</b>	<b>7,250</b>	<b>11,410</b>	<b>40,640</b>	<b>59,300</b>
<b>Transportation Plans &amp; Studies - Growth</b>															
88 Transportation Plans and Studies, Various	-		-	33	-	-	12	105	-	-	-	150	300	1,700	2,150
<b>Transportation Plans &amp; Studies - Growth Subtotal</b>			-	<b>33</b>	-	-	<b>12</b>	<b>105</b>	-	-	-	<b>150</b>	<b>300</b>	<b>1,700</b>	<b>2,150</b>
<b>ICIP Projects</b>															
89 Reg. Hwy 2 , Kingston Road from Altona to Notion, Bus Rapid Transit Lanes, Pickering	-		-	2,445	-	-	662	5,796	8,807	-	-	17,710	-	94,420	112,130
90 Reg. Hwy 2 , Kingston Road/Dundas Street (Various Locations), Bus Rapid Transit Lanes (DC Elig), Ajax, Whitby, Oshawa	-		-	1,106	-	-	239	2,495	10,560	-	-	14,400	-	32,550	46,950
91 Reg. Hwy 2 , Kingston Road/Dundas Street (Various Locations), Bus Rapid Transit Lanes (DC Inelig), Ajax, Whitby, Oshawa	-		-	54	-	-	-	-	146	-	-	200	-	7,545	7,745
<b>ICIP Projects Subtotal</b>			-	<b>3,605</b>	-	-	<b>901</b>	<b>8,291</b>	<b>19,513</b>	-	-	<b>32,310</b>	-	<b>134,515</b>	<b>166,825</b>
<b>Road Rehabilitation/Reconstruction Projects</b>															
92 Reg. Rd. 02, Simcoe St. from south of Gibb St. - Elm St. to John St., Road rehabilitation/reconstruction in conjunction with water/sewer project, Oshawa	-		-	825	-	-	-	-	-	-	-	825	750	-	1,575
93 Reg. Rd. 03, Grandview St. N. from Hwy 407 to Columbus Rd. E. and Columbus Rd. E. from Grandview St. N. to Townline Rd. N., Road rehabilitation/reconstruction, Oshawa	-		-	1,317	-	-	-	-	-	-	-	1,317	5,390	-	6,707
94 Reg. Rd. 03, Reg. Rd. 3 from Townline Rd. N. to Enfield Rd. (Reg. Rd. 34), Road rehabilitation/reconstruction, Clarington	-		-	4,025	-	-	-	-	-	-	-	4,025	1,075	-	5,100
96 Reg. Rd. 04, Taunton Rd. from east of Townline Rd. to west of Enfield Rd., Road rehabilitation, Clarington	-		-	800	-	-	-	-	-	-	-	800	5,773	-	6,573

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
97 Reg. Rd. 04, Taunton Rd. from Reg. Rd. 17 to 0.1 km west of Tamblyn Rd., Road rehabilitation and intersection modifications at Reg. Rd. 17-Best Rd., Clarington	-		-	100	-	-	-	-	-	-	-	100	200	2,000	2,300
98 Reg. Rd. 04, Taunton Rd. from Reg. Rd. 42 to Reg. Rd. 17, Road rehabilitation/reconstruction., Clarington	-		2,000	1,000	-	-	-	-	-	-	-	3,000	-	-	3,000
100 Reg. Rd. 07, Island Rd. from Hwy 7A to Gerrow Rd., Road rehabilitation, Scugog	-		-	300	-	-	-	-	-	-	-	300	-	2,600	2,900
102 Reg. Rd. 08, Reach St. from 80 m east of Lake Ridge Rd. to Medd Rd., Road rehabilitation/reconstruction., Scugog	-		2,100	900	-	-	-	-	-	-	-	3,000	-	-	3,000
103 Reg. Rd. 08, Reach St. from east of Old Simcoe St. to Bigelow St., Road rehabilitation/reconstruction, Scugog	-		-	50	-	-	-	-	-	-	-	50	150	750	950
104 Reg. Rd. 09, Ganaraska Rd. from 2.0 km east of Maynard Rd. to 0.4 km east of Newtonville Rd. (Reg. Rd. 18), Road rehabilitation/reconstruction in combination with Regional Road 18, Clarington	-		-	300	-	-	-	-	-	-	-	300	150	3,500	3,950
105 Reg. Rd. 13, 3rd Concession from Lake Ridge Rd. to 1.5 km west of Highway 7/12, Road rehabilitation/reconstruction including modifications to the profile and modifications to the Lake Ridge Rd. intersection. 2022 road reconstruction from 850 m west of Sideroad 17 to 600 m east of Sideroad 17. 2023 road reconstruction from 600 m east of Sideroad 17 to 1.5km west of Hwy 7/12, Brock	-		-	1,500	-	-	-	-	-	-	-	1,500	19,470	4,360	25,330
106 Reg. Rd. 13, Zephyr Rd. from Scott Conc. 3 (Reg. Rd. 39) to Conc. 4, Road rehabilitation/reconstruction, Uxbridge	-		-	1,000	-	-	-	-	-	-	-	1,000	6,350	-	7,350



**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
107 Reg. Rd. 14, Liberty St. from Longworth Ave. to Concession Rd. 3, Road rehabilitation including roundabout at Concession Rd. 3 intersection and signalization and modifications at Liberty Street and Freeland Ave - Bons Ave., Clarington	-		-	3,000	-	-	-	-	-	-	-	3,000	-	-	3,000
108 Reg. Rd. 17, Main St. from Winter Rd. to Station St., Road rehabilitation/reconstruction, Clarington	-		-	300	-	-	-	-	-	-	-	300	-	2,400	2,700
109 Reg. Rd. 18, Newtonville Rd. from Kendal Bridge to Ganaraska Rd. (Reg. Rd. 9), Road rehabilitation/reconstruction in combination with Regional Road 9, Clarington	-		-	30	-	-	-	-	-	-	-	30	-	1,700	1,730
113 Reg. Rd. 23, Lake Ridge Rd. from 250m north of Ravenshoe Rd. to 115m south of Brock Conc. Rd. 10, Road rehabilitation / reconstruction, Brock	-		2,000	700	-	-	-	-	-	-	-	2,700	-	-	2,700
116 Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Road rehabilitation including intersection modifications at Finley Ave., Monarch Ave., and Harwood Ave., Ajax	-		-	-	-	-	-	-	-	-	-	-	-	3,600	3,600
117 Reg. Rd. 34, Enfield Rd. from 407 limit north of Conc. 6 to north side of Conc. 7, Road rehabilitation / reconstruction, Clarington	-		-	1,000	-	-	-	-	-	-	-	1,000	-	-	1,000
118 Reg. Rd. 35, Wilson Rd. from Bloor St. to Dieppe Ave., Extension of southbound right turn lane at Bloor Street and bridge oversizing for future Wilson Road widening with MTO Hwy 401/Wilson Road bridge replacement contract, Oshawa	-		-	2,500	-	-	-	-	-	-	-	2,500	-	-	2,500
119 Reg. Rd. 42, Darlington-Clark Townline Rd. from 50m north of Reg. Hwy 2 to Concession St. , Road rehabilitation / reconstruction, Clarington	-		-	250	-	-	-	-	-	-	-	250	-	2,000	2,250

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
Reg. Rd. 56, Farewell St. from Harbour Rd. to Bloor St., Road rehabilitation/reconstruction, Oshawa	-		4,000	1,250	-	-	-	-	-	-	-	5,250	1,100	-	6,350	
121 Reg. Rd. 59, Olive Ave. from Simcoe St. to Drew St., Road rehabilitation/reconstruction in conjunction with water/sewer project., Oshawa	-		-	200	-	-	-	-	-	-	-	200	-	-	200	
122 Reg. Rd. 60, Wentworth St. from Oshawa Creek Bridge to Farewell St., Road rehabilitation/reconstruction, Oshawa	-		-	700	-	-	-	-	-	-	-	700	350	6,350	7,400	
124 Road and Structures Rehabilitation Program, Various	-		-	-	-	-	-	-	-	-	1,000	1,000	1,925	25,600	28,525	
125 Road Resurfacing and Rehabilitation Preparatory Activities Allowance, Various	-		-	-	-	-	-	-	-	-	350	350	700	3,150	4,200	
126 Road Resurfacing/Rehabilitation Other Locations, Various	-		-	5,163	-	-	-	-	-	-	-	5,163	11,600	303,015	319,778	
<b>Road Rehabilitation/Reconstruction Projects Subtotal</b>			<b>10,100</b>	<b>27,210</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,350</b>	<b>38,660</b>	<b>54,983</b>	<b>361,025</b>	<b>454,668</b>	
<b>Structure Rehabilitation / Replacement</b>																
127 Bridge Deck Repairs Program, Various	-		-	-	-	-	-	-	-	-	-	200	200	400	1,800	2,400
128 Culvert Repairs Program, Various	-		-	-	-	-	-	-	-	-	-	150	150	300	1,350	1,800
129 Expansion Joint Replacement Program, Various	-		-	-	-	-	-	-	-	-	-	60	60	120	540	720
130 Reg. Hwy 2, Kingston Rd. Over Duffins Creek Bridge, 0.6 km west of Church St., Bridge rehabilitation, Ajax	-		-	200	-	-	-	-	-	-	-	200	-	3,000	3,200	
138 Reg. Rd. 04, Taunton Rd. Culvert, 0.9 km east of Courtice Rd., Culvert rehabilitation, Clarington	-		-	75	-	-	-	-	-	-	-	75	-	1,000	1,075	

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

Durham Region Budget 2022		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
141	Reg. Rd. 05, Lot 20 Concession 8/9 Bridge, 0.5 km east of Sideroad 20, Bridge rehabilitation, Scugog	-		-	400	-	-	-	-	-	-	-	400	50	-	450
149	Reg. Rd. 16, Ritson Rd. Lot 8/9 Concession 4 Culvert, 0.01 km North of Given Rd., Culvert rehabilitation, Oshawa	-		-	75	-	-	-	-	-	-	-	75	-	1,000	1,075
151	Reg. Rd. 16, Ritson Rd. Over CPR Bridge, 0.2 km south of Olive Ave., Bridge rehabilitation, Oshawa	-		-	1,500	-	-	-	-	-	-	-	1,500	250	-	1,750
157	Reg. Rd. 23, Beaverton Bridge, 50 m north of Simcoe St., Bridge rehabilitation, Brock <sup>1</sup>	-		857	1,875	-	-	-	-	568	-	-	3,300	200	-	3,500
159	Reg. Rd. 26, Thickson Rd. Culvert at Wentworth St., Culvert rehabilitation, Whitby	-		-	50	-	-	-	-	-	-	-	50	-	750	800
169	Reg. Rd. 43, Cochrane St. / CP Overpass, 0.7 km south of Rossland Rd., Bridge Replacement. 15% of costs to be recovered from CP., Whitby	-		1,300	1,300	-	-	-	-	-	-	-	2,600	6,700	-	9,300
176	Reg. Rd. 57, Burketon CPR Bridge, 3.3 km south of Shirley Rd., Bridge Replacement, Clarington	-		4,000	-	-	-	-	-	-	-	-	4,000	1,000	-	5,000
179	Reg. Rd. 58, Manning Rd. Culvert, 0.3 km east of Thickson Rd., Culvert rehabilitation, Whitby	-		-	50	-	-	-	-	-	-	-	50	25	1,000	1,075
181	Structure Investigation Program, Various	-		-	-	-	-	-	-	-	-	100	100	200	900	1,200
<b>Structure Rehabilitation / Replacement Subtotal</b>					<b>6,157</b>	<b>5,525</b>	-	-	-	<b>568</b>	-	<b>510</b>	<b>12,760</b>	<b>9,245</b>	<b>11,340</b>	<b>33,345</b>
<b>Traffic Control &amp; Other Programs - Non-Growth</b>																
182	Accessible Pedestrian Signal (APS) Installation Program, Various	-		-	-	-	-	-	-	-	-	930	930	1,450	8,100	10,480
183	Advance Traffic Management Systems (ATMS) Upgrades, Various	-		-	-	-	-	-	-	-	-	100	100	1,160	1,705	2,965
184	Allowances Non-Development Related, Various	-		-	-	-	-	-	-	-	-	100	100	150	900	1,150

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

Durham Budget 2022		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
185	Miscellaneous Road and Storm Sewer Reconstruction Projects, Various	-		-	-	-	-	-	-	-	-	400	400	800	3,600	4,800
186	Signal Modernization Program, Various	-		-	-	-	-	-	-	-	-	1,405	1,405	1,530	11,645	14,580
187	Uninterruptible Power Supply (UPS) Installation Program, Various	-		-	-	-	-	-	-	-	-	500	500	500	4,500	5,500
<b>Traffic Control &amp; Other Programs - Non-Growth Subtotal</b>				-	-	-	-	-	-	-	-	<b>3,435</b>	<b>3,435</b>	<b>5,590</b>	<b>30,450</b>	<b>39,475</b>
<b>Road &amp; Traffic Safety Program (Vision Zero)</b>																
188	Durham Vision Zero Program, Various	-		-	725	-	-	-	-	-	-	-	725	2,450	2,048	5,223
189	Roadside Safety Program, Various	-		-	-	-	-	-	-	-	-	800	800	1,600	5,500	7,900
<b>Road &amp; Traffic Safety Program (Vision Zero) Subtotal</b>				-	<b>725</b>	-	-	-	-	-	-	<b>800</b>	<b>1,525</b>	<b>4,050</b>	<b>7,548</b>	<b>13,123</b>
<b>Cycling Infill Projects</b>																
190	Cycling Infill Projects, Various	-		160	-	-	-	-	-	-	-	-	160	-	13,600	13,760
<b>Cycling Infill Projects Subtotal</b>				<b>160</b>	-	-	-	-	-	-	-	-	<b>160</b>	-	<b>13,600</b>	<b>13,760</b>
<b>Building &amp; Structures</b>																
191	20000 lb above ground Hoist, Scugog Depot	1	New	-	-	-	-	-	-	-	-	27	27	-	-	27
193	Comprehensive Building Condition Assessments and Level 3 Energy Audits for Facilities	1	Replacement	-	2,500	-	-	-	-	-	-	-	2,500	-	-	2,500
207	Emergency Standby Generator, Ajax Depot	1	New	-	245	-	-	-	-	-	-	-	245	-	-	245
208	Energy/GHG Retrofit at 101 Consumers Facility	1	Replacement	-	8,390	-	-	-	-	-	-	-	8,390	-	-	8,390
209	EV Charger, Various	4	New	-	-	-	-	-	-	28	-	131	159	-	-	159
210	Female Locker/Changeroom Facility	3	Replacement	-	129	-	-	-	-	-	-	-	129	-	-	129
211	Fleet furnace replacement, Orono Depot - Expansion	1	New	-	-	-	-	-	-	-	-	33	33	-	-	33
218	Relocation of Materials Testing Lab	1	Replacement	-	932	-	-	-	-	-	-	-	932	-	-	932

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* *Continued*

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
220 Replace Existing 15000 lb above ground Hoist, Sunderland Depot	1	Replacement	-	27	-	-	-	-	-	-	-	27	-	-	27
<b>Building &amp; Structures Subtotal</b>	<b>14</b>		<b>-</b>	<b>12,223</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>191</b>	<b>12,442</b>	<b>-</b>	<b>12,442</b>
<b>Machinery &amp; Equipment</b>															
233 Portable Variable Message Signs	2	New	-	-	-	-	-	-	-	-	-	56	56	-	56
239 Survey GPS Instrument	1	Replacement	-	-	-	-	-	-	-	-	-	17	17	-	17
<b>Machinery &amp; Equipment Subtotal</b>	<b>3</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73</b>	<b>73</b>	<b>-</b>	<b>73</b>
<b>Information Technology Infrastructure</b>															
244 EMMS Maximo - Hardware Requirement	1	New	-	-	-	-	-	-	-	-	-	49	49	-	49
249 Panasonic Toughbook	68	New	-	-	-	-	-	-	-	-	-	61	61	-	61
250 Power Desktop	22	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	3
251 Power Laptop	56	Replacement	-	-	-	-	-	-	-	-	-	95	95	-	95
251 Power Laptop	5	New	-	-	-	-	-	-	-	-	-	16	16	-	16
252 Power Laptop and Monitor	4	New	-	-	-	-	-	-	-	-	-	8	8	-	8
256 Standard Desktop	41	Replacement	-	-	-	-	-	-	-	-	-	1	1	-	1
257 Standard Laptop	138	Replacement	-	-	-	-	-	-	-	-	-	108	108	-	108
257 Standard Laptop	27	New	-	-	-	-	-	-	-	-	-	28	28	-	28
258 Standard Tablet	5	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	15
<b>Information Technology Infrastructure Subtotal</b>	<b>367</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>384</b>	<b>384</b>	<b>-</b>	<b>384</b>
<b>Vehicles</b>															
259 1 Ton Service	5	Replacement	-	425	-	-	-	-	-	-	-	425	425	-	425
260 1 Ton Van	2	Replacement	-	280	-	-	-	-	-	-	-	280	280	-	280
261 1/2 Ton Pick-up Truck	2	Replacement	-	150	-	-	-	-	-	-	-	150	150	-	150

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** *Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast* **Continued**

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
261 1/2 Ton Pick-up Truck	2	New	-	-	-	-	-	-	-	-	-	50	50	-	-	50
262 1/2 Ton Van	1	New	-	-	-	-	-	-	-	-	-	32	32	-	-	32
263 1/4 Ton Van	1	New	-	-	-	-	-	-	-	-	-	18	18	-	-	18
264 1-3 YD Hopper Sander	5	Replacement	-	275	-	-	-	-	-	-	-	-	275	-	-	275
265 3 Ton Crew Cab	4	Replacement	-	700	-	-	-	-	-	-	-	-	700	-	-	700
266 3/4 Ton Pick Up	1	New	-	-	-	-	-	-	-	-	-	28	28	-	-	28
267 3/4 Ton Van	4	Replacement	-	540	-	-	-	-	-	-	-	-	540	-	-	540
267 3/4 Ton Van	3	New	-	-	-	-	-	-	-	-	-	118	118	-	-	118
269 Air Compressor, Sunderland Depot	1	Replacement	-	40	-	-	-	-	-	-	-	-	40	-	-	40
270 Asphalt Hotbox, Orono Depot	1	New	-	-	-	-	-	-	-	-	-	22	22	-	-	22
272 Emergency Fleet Equipment Replacement	1	Replacement	-	50	-	-	-	-	-	-	-	-	50	-	-	50
275 H.D. Backhoe, Various	1	Replacement	-	375	-	-	-	-	-	-	-	-	375	-	-	375
276 H.D. Grader, Ajax Depot	1	Replacement	-	550	-	-	-	-	-	-	-	-	550	-	-	550
277 Industrial Snowblower, Various	2	New	-	-	-	-	-	-	-	-	-	46	46	-	-	46
279 Liquid Spray Tank, Various	2	Replacement	-	140	-	-	-	-	-	-	-	-	140	-	-	140
280 Medium Articulated Loader, Various	2	Replacement	-	700	-	-	-	-	-	-	-	-	700	-	-	700
281 Portable Generator, Various	6	Replacement	-	72	-	-	-	-	-	-	-	-	72	-	-	72
282 Rubber tire roller compaction unit, Various	2	New	-	-	-	-	-	-	-	-	-	26	26	-	-	26
283 Sewer Jet, Orono Depot	1	Replacement	-	680	-	-	-	-	-	-	-	-	680	-	-	680
284 Signal Board, Various	4	Replacement	-	72	-	-	-	-	-	-	-	-	72	-	-	72

**Appendix A: 2022 Regional Roads and Infrastructure Capital Projects (\$,000's)** Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast *Continued*

Durham Region <b>Durham Budget</b> 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
285 Small SUV - PHEV	1	New	-	-	-	-	-	-	-	-	-	34	34	-	-	34
286 Tamper, Ajax Depot	2	Replacement	-	14	-	-	-	-	-	-	-	-	14	-	-	14
287 Tilt Bed Trailer, Various	2	Replacement	-	90	-	-	-	-	-	-	-	-	90	-	-	90
288 Water Pump, Oshawa Whitby Depot	1	Replacement	-	5	-	-	-	-	-	-	-	-	5	-	-	5
<b>Vehicles Subtotal</b>	<b>60</b>		-	<b>5,158</b>	-	-	-	-	-	-	-	<b>374</b>	<b>5,532</b>	-	-	<b>5,532</b>
<b>Furniture &amp; Fixtures</b>																
293 Office Furniture/Equipment/Technology	1	New	-	-	-	-	-	-	-	-	-	5	5	-	-	5
294 Parts Cabinets	1	New	-	-	-	-	-	-	-	-	-	83	83	-	-	83
<b>Furniture &amp; Fixtures Subtotal</b>	<b>2</b>		-	-	-	-	-	-	-	-	-	<b>88</b>	<b>88</b>	-	-	<b>88</b>
<b>Total Capital Regional Roads and Infrastructure</b>			16,417	64,705	10,000	-	5,855	51,633	20,109	-	7,310	176,029	176,803	754,768	1,107,600	

<sup>1</sup> Other Financing includes \$15.117 million from the Canada Community-Building Fund (Federal Gas Tax) and \$1.3 million in contributions from CP Rail

<sup>2</sup> Project 157 includes financing of \$359,755 from Move Ontario funding and \$208,733 from the Roads and Bridges Infrastructure Grant

<sup>3</sup> Appendix A includes financing of the following development charge shortfalls from the Regional Roads Reserve Fund

	2022
Industrial DC Shortfall	2,383,396
Institutional DC Shortfall	1,238,340
<b>Total DC Shortfall</b>	<b>3,621,736</b>

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022



**Durham**  
Budget

2022

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Regional Roads and Infrastructure</b>								
<b>Road / Structure Construction - Growth</b>								
1	Reg. Rd. 01, Brock Rd. / 7th Concession Rd. Intersection, Intersection modifications, Pickering							
	Pre-Construction	-	-	100	150	-	-	250
	Construction	-	-	-	-	2,300	-	2,300
	Total	-	-	100	150	2,300	-	2,550
2	Reg. Rd. 01, Brock Rd. / Goodwood Rd. Intersection, Reconstruct to roundabout, Uxbridge							
	Pre-Construction	100	-	-	-	-	-	-
	Construction	-	-	4,000	-	-	-	4,000
	Total	100	-	4,000	-	-	-	4,000
3	Reg. Rd. 01, Brock Rd. / Highway 401 eastbound On Ramp, Intersection modifications. Add northbound right turn lane, including structure widening with MTO contract, Pickering							
	Pre-Construction	150	-	-	-	-	-	-
	Construction	2,900	-	-	-	-	-	-
	Total	3,050	-	-	-	-	-	-
4	Reg. Rd. 01, Brock Rd. from Alexander Knox Rd. - 5th Concession Rd. to Hwy. 7, Beyond forecast widen road from 4 to 6 lanes including structure widening to add HOV lanes, Pickering							
	Pre-Construction	-	-	-	-	-	1,000	1,000
	Construction	-	-	-	-	-	-	-
	Total	-	-	-	-	-	1,000	1,000
5	Reg. Rd. 01, Brock Rd. from Finch Ave. to Taunton Rd., Beyond forecast widen road from 5 to 7 lanes to add HOV lanes, including structure widening, Pickering							
	Pre-Construction	-	-	-	-	-	4,500	4,500
	Construction	-	-	-	-	-	-	-
	Total	-	-	-	-	-	4,500	4,500
6	Reg. Rd. 01, Brock Rd. from Taunton Rd. to Alexander Knox Rd. - 5th Concession Rd., Beyond forecast widen road from 4 to 6 lanes to add HOV lanes, Pickering							
	Pre-Construction	-	-	-	-	-	1,000	1,000
	Construction	-	-	-	-	-	-	-
	Total	-	-	-	-	-	1,000	1,000
7	Reg. Rd. 01, Brock Rd. from Taunton Rd. to Alexander Knox Rd. - 5th Concession Rd., Widen road from 2 to 4 lanes including intersection modifications at Brock Rd. and Taunton Rd., Pickering							
	Pre-Construction	-	-	-	-	-	-	-
	Construction	860	-	-	-	-	-	-
	Total	860	-	-	-	-	-	-



## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
8	Reg. Rd. 02, Simcoe St / Howden Rd. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	-	50	150	200	400
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	50	150	2,200	2,400
9	Reg. Rd. 02, Simcoe St. / Shirley Rd. (Reg. Rd. 19) Intersection, Intersection modifications, Scugog	Pre-Construction	300	150	150	-	-	-	300
		Construction	-	-	-	3,000	-	-	3,000
		Total	300	150	150	3,000	-	-	3,300
10	Reg. Rd. 02, Simcoe St. from south of King St. to south of Greenway Blvd., Widen from 2 to 3 lanes including intersection modifications at King St-Oyler St., Scugog	Pre-Construction	-	-	-	-	200	1,000	1,200
		Construction	-	-	-	-	-	3,000	3,000
		Total	-	-	-	-	200	4,000	4,200
11	Reg. Rd. 03, Reg. Rd. 3 / Enfield Rd. (Reg. Rd. 34), Intersection modifications, Clarington	Pre-Construction	300	150	150	-	-	-	300
		Construction	-	-	-	3,000	-	-	3,000
		Total	300	150	150	3,000	-	-	3,300
12	Reg. Rd. 03, Winchester Rd. from Baldwin St. to Anderson St., Widen to 3/4 lanes including structure widening, Whitby	Pre-Construction	150	-	-	-	-	-	-
		Construction	10,400	-	-	-	-	-	-
		Total	10,550	-	-	-	-	-	-
13	Reg. Rd. 04, Taunton Rd. / Anderson St. Intersection, Intersection modifications at Taunton Rd. / Anderson St. including Taunton Rd. / DDSB and Taunton Rd. / DRPS entrances. Preparatory works only in 2022 with intersection construction in 2023, Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	100	-	-	-	-	-	-
		Total	100	-	-	-	-	-	-
14	Reg. Rd. 04, Taunton Rd. / Bowmanville Ave. Intersection, Reconstruct and modify intersection to roundabout and replace and widen bridge on west leg of intersection, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	10,600	-	-	-	-	-	-
		Total	10,600	-	-	-	-	-	-
15	Reg. Rd. 04, Taunton Rd. / Courtice Rd. Intersection, Reconstruct and modify intersection, Clarington	Pre-Construction	550	-	-	-	-	-	-
		Construction	-	-	3,400	-	-	-	3,400
		Total	550	-	3,400	-	-	-	3,400

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
16	Reg. Rd. 04, Taunton Rd. / Region Rd.42	Pre-Construction	-	-	100	-	-	-	100
	Darlington/Clarke Townline Intersection, Reconstruct and modify intersection, Clarington	Construction	-	-	-	1,800	-	-	1,800
		Total	-	-	100	1,800	-	-	1,900
17	Reg. Rd. 04, Taunton Rd. from Brock Rd. to Brock St./Hwy 12, Beyond forecast widen from 5 to 7 lanes to add HOV lanes including structure widening, Pickering/Ajax/Whitby	Pre-Construction	-	-	-	-	-	2,000	2,000
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	2,000	2,000
18	Reg. Rd. 04, Taunton Rd. from Peter Matthews Dr. to Brock Rd., Widen from 4 to 6/7 lanes to add HOV lanes, Pickering	Pre-Construction	-	-	-	-	-	2,000	2,000
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	2,000	2,000
19	Reg. Rd. 04, Taunton Rd. from Toronto / Pickering Townline to west of Twelvetrees Bridge, Widen from 4 to 6 lanes to add HOV lanes, Pickering	Pre-Construction	-	-	-	-	-	1,500	1,500
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,500	1,500
20	Reg. Rd. 05, Central St. from 0.15 km west of Canso Dr. to Brock Rd., Urbanize road and modify corridor through village of Clarendon, including streetscape modifications, Pickering	Pre-Construction	-	-	350	300	200	200	1,050
		Construction	-	-	-	-	-	3,000	3,000
		Total	-	-	350	300	200	3,200	4,050
21	Reg. Rd. 14, Liberty St. from Baseline Rd. to King St., Widen road from 2 to 3 lanes, Clarington	Pre-Construction	-	400	-	-	-	-	400
		Construction	-	-	6,300	-	-	-	6,300
		Total	-	400	6,300	-	-	-	6,700
22	Reg. Rd. 14, Liberty St. from Longworth Ave. to Concession Rd. 3, Road rehabilitation including roundabout at Concession Rd. 3 intersection and signalization and modifications at Liberty Street and Freeland Ave - Bons Ave., Clarington	Pre-Construction	100	-	-	-	-	-	-
		Construction	3,500	-	-	-	-	-	-
		Total	3,600	-	-	-	-	-	-

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
23	Reg. Rd. 16, Ritson Rd. / Beatrice St. Intersection, Intersection modifications, Oshawa	Pre-Construction	250	250	50	-	-	-	300
		Construction	-	-	-	800	-	-	800
		Total	250	250	50	800	-	-	1,100
24	Reg. Rd. 16, Ritson Rd. from Conlin Rd. to Britannia Ave., Widen road from 2 to 4 lanes, Oshawa	Pre-Construction	-	-	-	-	-	650	650
		Construction	-	-	-	-	-	3,000	3,000
		Total	-	-	-	-	-	3,650	3,650
25	Reg. Rd. 16, Ritson Rd. from north of Taunton Rd. to Conlin Rd., Widen road from 2/3 to 5 lanes, Oshawa	Pre-Construction	350	200	-	-	100	-	300
		Construction	-	-	-	1,000	-	12,800	13,800
		Total	350	200	-	1,000	100	12,800	14,100
26	Reg. Rd. 22, Bayly St. / Sandy Beach Rd. Intersection, Intersection modifications, Pickering	Pre-Construction	-	100	-	-	-	-	100
		Construction	-	-	700	-	-	-	700
		Total	-	100	700	-	-	-	800
27	Reg. Rd. 22, Bayly St. from Brock Rd. to Westney Rd., Widen from 5 to 7 lanes including structure widening, Pickering/Ajax	Pre-Construction	-	-	-	-	500	2,000	2,500
		Construction	-	-	-	-	-	27,000	27,000
		Total	-	-	-	-	500	29,000	29,500
28	Reg. Rd. 22, Bayly St. from Harwood Ave. to Salem Rd., Beyond forecast widen road from 4 to 6 lanes, Ajax	Pre-Construction	-	-	-	-	-	1,000	1,000
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,000	1,000
29	Reg. Rd. 22, Bayly St. from Liverpool Rd. to Brock Rd., Beyond forecast widen road from 5 to 6/7 lanes, Pickering	Pre-Construction	-	-	-	-	-	1,000	1,000
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,000	1,000
30	Reg. Rd. 22, Bayly St. from Westney Rd. to Harwood Ave., Widen road from 5 to 7 lanes, Ajax	Pre-Construction	-	-	-	400	-	500	900
		Construction	-	-	-	-	-	13,000	13,000
		Total	-	-	-	400	-	13,500	13,900

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
31	Reg. Rd. 22, Bloor St. from east of Harmony Rd. to Grandview St., Realignment and widen existing road to 4/5 lanes with new CP Rail grade separation. Timing subject to coordination with future MTO Hwy 401 / Harmony Rd. Interchange project, Oshawa	Pre-Construction	2,050	150	-	-	-	-	150
		Construction	-	-	18,000	-	-	-	18,000
		Total	2,050	150	18,000	-	-	-	18,150
32	Reg. Rd. 22, Bloor St. from Prestonvale Rd. to Courtice Rd., Widen road to 3 lanes and modify profile, Clarington	Pre-Construction	-	-	500	500	300	400	1,700
		Construction	-	-	-	-	-	12,000	12,000
		Total	-	-	500	500	300	12,400	13,700
33	Reg. Rd. 22, Bloor St. from Ritson Rd. to Farewell St., Widen road from 3 to 5 lanes, Oshawa	Pre-Construction	-	-	-	-	-	1,750	1,750
		Construction	-	-	-	-	-	5,600	5,600
		Total	-	-	-	-	-	7,350	7,350
34	Reg. Rd. 22, Victoria St. / Brock St. Intersection, Intersection modifications, Whitby	Pre-Construction	-	300	200	-	-	-	500
		Construction	-	-	-	3,600	-	-	3,600
		Total	-	300	200	3,600	-	-	4,100
35	Reg. Rd. 22, Victoria St. from South Blair St. to west of Thickson Rd., Construct new alignment and widen road to 5 lanes, Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	500	-	-	-	-	-	-
		Total	500	-	-	-	-	-	-
36	Reg. Rd. 22, Victoria St./Bloor St. from east of Thickson Rd. to west of Stevenson Rd., Widen road from 2/3 to 4/5 lanes, Whitby/Oshawa	Pre-Construction	1,000	-	-	-	-	-	-
		Construction	-	9,500	-	-	-	-	9,500
		Total	1,000	9,500	-	-	-	-	9,500
37	Reg. Rd. 23, Lake Ridge Rd. from Bayly St. to Kingston Rd. - Dundas St., Widen from 2 to 4/5 lanes. 2023: Widen from Highway 401 to Kingston Rd. - Dundas St.; 2024: Widen from north of Bayly St. to Highway 401, Ajax/Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	5,400	4,700	-	-	-	10,100
		Total	-	5,400	4,700	-	-	-	10,100
38	Reg. Rd. 23, Lake Ridge Rd. from Kingston Rd. - Dundas St. to Rossland Rd., Widen from 2 to 4/5 lanes, Ajax/Whitby	Pre-Construction	-	500	-	-	-	-	500
		Construction	-	-	-	9,200	-	-	9,200
		Total	-	500	-	9,200	-	-	9,700

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
39	Reg. Rd. 26, Thickson Rd. / Rossland Rd. Intersection, Reconstruct and modify intersection, Whitby	Pre-Construction	200	-	-	-	-	-	-
		Construction	-	4,800	-	-	-	-	4,800
		Total	200	4,800	-	-	-	-	4,800
40	Reg. Rd. 26, Thickson Rd. from Consumers Dr. to Dundas St., Widen from 5 to 7 lanes, including new structure, Whitby	Pre-Construction	-	-	-	600	1,000	3,000	4,600
		Construction	-	-	-	-	19,000	-	19,000
		Total	-	-	-	600	1,000	22,000	23,600
41	Reg. Rd. 26, Thickson Rd. from Taunton Rd. to Hwy 407, Widen road to 4/5 lanes, Whitby	Pre-Construction	-	500	-	1,000	-	-	1,500
		Construction	-	-	-	-	18,800	-	18,800
		Total	-	500	-	1,000	18,800	-	20,300
42	Reg. Rd. 26, Thickson Rd. from Wentworth St. to C.N. Rail Kingston, Reconstruct and widen road to 4 lanes, Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	500	-	-	-	-	-	-
		Total	500	-	-	-	-	-	-
43	Reg. Rd. 26, Thickson Rd. from Winchester Rd. to Baldwin St., Beyond forecast widen from 2 to 5 lanes, Whitby	Pre-Construction	-	-	-	-	-	1,250	1,250
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,250	1,250
44	Reg. Rd. 27, Altona Rd. from north of Strouds Lane to Finch Ave., Beyond forecast widen road from 2 to 3 lanes, Pickering	Pre-Construction	-	-	-	-	-	1,250	1,250
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,250	1,250
45	Reg. Rd. 28, Rossland Rd. / Cochrane St. Intersection, Intersection modifications, Whitby	Pre-Construction	200	-	-	-	-	-	-
		Construction	-	4,900	-	-	-	-	4,900
		Total	200	4,900	-	-	-	-	4,900
46	Reg. Rd. 28, Rossland Rd. / Garden St. Intersection, Intersection modifications, Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	3,000	-	-	-	-	3,000
		Total	-	3,000	-	-	-	-	3,000
47	Reg. Rd. 28, Rossland Rd. from Harmony Rd. to east of Townline Rd., Construct new alignment to 3 lanes, including new bridge crossing of Harmony Creek tributary, Oshawa	Pre-Construction	-	-	-	-	500	1,000	1,500
		Construction	-	-	-	-	-	25,000	25,000
		Total	-	-	-	-	500	26,000	26,500

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
48	Reg. Rd. 28, Rossland Rd. from Ritson Rd. to Harmony Rd., Widen road to 5 lanes, including structure widening, Oshawa	Pre-Construction	-	500	-	300	-	-	800
		Construction	-	-	-	11,500	-	11,500	
		Total	-	500	-	300	11,500	-	12,300
49	Reg. Rd. 29, Liverpool Rd. from Highway 401 to Kingston Rd., Widen from 5 to 6 lanes, Pickering	Pre-Construction	-	100	200	-	-	-	300
		Construction	-	-	-	2,500	-	-	2,500
		Total	-	100	200	2,500	-	-	2,800
50	Reg. Rd. 31, Westney Rd. from Bayly St. to Hwy 401, Widen from 5 to 7 lanes, Ajax	Pre-Construction	-	-	300	-	300	-	600
		Construction	-	-	-	-	-	6,700	6,700
		Total	-	-	300	-	300	6,700	7,300
51	Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Road rehabilitation including intersection modifications at Finley Ave., Monarch Ave., and Harwood Ave., Ajax	Pre-Construction	200	100	-	-	-	-	100
		Construction	-	-	2,300	-	-	-	2,300
		Total	200	100	2,300	-	-	-	2,400
52	Reg. Rd. 31, Westney Rd. from Hwy 401 to south of Kingston Rd., Widen from 5 to 7 lanes, including structure widening and intersection modifications at Ritchie Ave., Ajax	Pre-Construction	300	-	350	-	-	-	350
		Construction	-	-	-	6,000	-	-	6,000
		Total	300	-	350	6,000	-	-	6,350
53	Reg. Rd. 31, Westney Rd. from south to north of Greenwood, Construct new 2 lane Greenwood bypass, Pickering	Pre-Construction	-	-	-	-	500	2,000	2,500
		Construction	-	-	-	-	-	10,000	10,000
		Total	-	-	-	-	500	12,000	12,500
54	Reg. Rd. 33, Harmony Rd. from Conlin Rd. to Britannia Ave., Beyond forecast widen road from 2 to 4 lanes, Oshawa	Pre-Construction	-	-	-	-	-	1,250	1,250
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,250	1,250
55	Reg. Rd. 36, Hopkins St. from Consumers Dr. to Dundas St., Widen from 2 to 3 lanes, with new CPR grade separation, Whitby	Pre-Construction	600	500	300	-	500	-	1,300
		Construction	-	-	-	-	-	13,500	13,500
		Total	600	500	300	-	500	13,500	14,800

**Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
56	Reg. Rd. 36, Hopkins St. Overpass, Construct new Hopkins St. overpass, Whitby	Pre-Construction	-	-	500	-	800	400	1,700
		Construction	-	-	-	-	-	13,800	13,800
		Total	-	-	500	-	800	14,200	15,500
57	Reg. Rd. 37, Finch Ave. from Altona Rd. to Brock Rd., Widen from 2 to 3 lanes, Pickering	Pre-Construction	500	500	500	-	1,000	-	2,000
		Construction	-	-	-	-	-	24,000	24,000
		Total	500	500	500	-	1,000	24,000	26,000
58	Reg. Rd. 38, Whites Rd. from Bayly St. to Kingston Rd., Beyond forecast widen road from 5 to 7 lanes, including structure widening, Pickering	Pre-Construction	-	-	-	-	-	1,500	1,500
		Construction	-	-	-	-	-	-	-
		Total	-	-	-	-	-	1,500	1,500
59	Reg. Rd. 38, Whites Rd. from north of Kingston Rd. to Finch Ave., Widen road from 5 to 7 lanes, including structure replacement, Pickering	Pre-Construction	-	-	500	500	300	300	1,600
		Construction	-	-	-	-	-	19,800	19,800
		Total	-	-	500	500	300	20,100	21,400
60	Reg. Rd. 38, Whites Rd. from south of Third Concession Rd. to Taunton Rd., Construct new alignment to 6 lanes to add through lanes and HOV lanes, with new bridge crossing of West of Duffins Creek. The Region's portion shown is for 1% of the project cost. Seaton Landowners are responsible for 99% of the project cost, Pickering	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	1,400	-	-	-	1,400
		Total	-	-	1,400	-	-	-	1,400
61	Reg. Rd. 41, Salem Rd. / Rossland Rd. Intersection, Intersection modifications, Ajax	Pre-Construction	250	-	100	-	-	-	100
		Construction	-	-	-	-	1,600	-	1,600
		Total	250	-	100	-	1,600	-	1,700
62	Reg. Rd. 42, Darlington-Clark Townline Rd. / Regional Hwy 2 Intersection, Intersection modifications, Clarington	Pre-Construction	200	100	100	-	-	-	200
		Construction	-	-	-	1,500	-	-	1,500
		Total	200	100	100	1,500	-	-	1,700
63	Reg. Rd. 52, Thornton Rd. from north of Stellar Dr. to King St., Widen from 2 to 4/5 lanes, with new CPR grade separation, Oshawa	Pre-Construction	-	-	300	-	500	-	800
		Construction	-	-	-	-	-	12,000	12,000
		Total	-	-	300	-	500	12,000	12,800

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
64	Reg. Rd. 53, Stevenson Rd. / Phillip Murray Ave. Intersection, Intersection modifications, Oshawa	Pre-Construction	100	50	-	-	-	-	50
		Construction	-	-	800	-	-	-	800
		Total	100	50	800	-	-	-	850
65	Reg. Rd. 53, Stevenson Rd. from Bond St. to Rossland Rd., Widen road from 3/4 to 5 lanes, Oshawa	Pre-Construction	-	-	250	-	400	-	650
		Construction	-	-	-	-	-	13,000	13,000
		Total	-	-	250	-	400	13,000	13,650
66	Reg. Rd. 53, Stevenson Rd. from CPR Belleville to Bond St., Widen road from 4 to 5 lanes, Oshawa	Pre-Construction	-	500	-	400	-	-	900
		Construction	-	-	-	-	7,300	-	7,300
		Total	-	500	-	400	7,300	-	8,200
67	Reg. Rd. 55, Townline Rd. from Beatrice St. to Taunton Rd., Widen and urbanize road from 2 to 3 lanes from Whitelaw Ave. to Taunton Rd. and storm sewer from Beatrice St. to Taunton Rd., Oshawa/Clarington	Pre-Construction	320	-	-	-	-	-	-
		Construction	1,680	-	-	-	-	-	-
		Total	2,000	-	-	-	-	-	-
68	Reg. Rd. 57, Bowmanville Ave. / Concession 7 Intersection, Intersection modifications, Clarington	Pre-Construction	-	100	100	-	-	-	200
		Construction	-	-	-	1,700	-	-	1,700
		Total	-	100	100	1,700	-	-	1,900
69	Reg. Rd. 57, Bowmanville Ave. from Baseline Rd. to south of Reg. Hwy 2, Widen road to 4 lanes from Baseline Rd. to S. of Hwy 2, including structure widening, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	27,300	-	-	-	-	27,300
		Total	-	27,300	-	-	-	-	27,300
70	Reg. Rd. 57, Bowmanville Ave. from north of Stevens Rd. to Nash Rd., Widen road to 4 lanes from north of Stevens Rd. to Nash Rd., Clarington	Pre-Construction	-	500	100	-	500	-	1,100
		Construction	-	-	-	-	-	8,000	8,000
		Total	-	500	100	-	500	8,000	9,100
71	Reg. Rd. 58, Adelaide Ave. from Townline Rd. to Trulls Rd., Construct new bridge crossing of Farewell Creek and construct new 3 lane road, Clarington	Pre-Construction	-	500	2,500	2,500	-	250	5,750
		Construction	-	-	-	-	-	22,000	22,000
		Total	-	500	2,500	2,500	-	22,250	27,750



**Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
72	Reg. Rd. 58, Manning Rd. / Adelaide Ave. Connection from Garrard Rd. to Thornton Rd., Construct new road to 3 lanes with new crossing of Corbett Creek, Whitby / Oshawa	Pre-Construction	9,000	-	-	-	-	-	-
		Construction	-	-	-	12,000	-	-	12,000
		Total	9,000	-	-	12,000	-	-	12,000
73	Reg. Rd. 59, Gibb St. / Olive Ave. Connection from Simcoe St. to Ritson Rd., Construct new road and widen existing from 2/3 to 4/5 lanes, Oshawa	Pre-Construction	6,250	2,300	-	950	-	-	3,250
		Construction	-	-	-	4,600	4,600	-	9,200
		Total	6,250	2,300	-	5,550	4,600	-	12,450
74	Reg. Rd. 59, Gibb St. from east of Stevenson Rd. to Simcoe St., Widen road from 3 to 4 lanes, Oshawa	Pre-Construction	6,800	-	-	-	-	-	-
		Construction	-	-	9,150	-	-	-	9,150
		Total	6,800	-	9,150	-	-	-	9,150
75	Regional Highway 12, Baldwin St. from north of Taunton Rd. to north of Garden St., Widen road from 2 to 4/5 lanes, Whitby	Pre-Construction	-	500	-	1,400	-	-	1,900
		Construction	-	-	-	-	15,000	-	15,000
		Total	-	500	-	1,400	15,000	-	16,900
76	Regional Highway 2 / Lambs Rd. Intersection, Intersection modifications, Clarington	Pre-Construction	-	50	100	-	-	-	150
		Construction	-	-	-	1,200	-	-	1,200
		Total	-	50	100	1,200	-	-	1,350
77	Regional Highway 2 from Townline Rd. to Courtice Rd., Modify corridor, Clarington	Pre-Construction	-	-	-	500	200	200	900
		Construction	-	-	-	-	-	3,500	3,500
		Total	-	-	-	500	200	3,700	4,400
78	Regional Highway 47 / Concession 6 Intersection, Intersection modifications, Uxbridge	Pre-Construction	-	50	100	-	-	-	150
		Construction	-	-	-	1,200	-	-	1,200
		Total	-	50	100	1,200	-	-	1,350
79	Regional Highway 47, from York Durham Line to Goodwood Rd., Widen from 2 to 4 lanes with intersection modifications at Goodwood Rd., Uxbridge	Pre-Construction	-	-	500	500	500	1,000	2,500
		Construction	-	-	-	-	-	10,000	10,000
		Total	-	-	500	500	500	11,000	12,500
<b>Road / Structure Construction - Growth Subtotal</b>			<b>61,260</b>	<b>63,950</b>	<b>59,150</b>	<b>63,150</b>	<b>69,550</b>	<b>315,800</b>	<b>571,600</b>

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Traffic Control &amp; Other Programs - Growth</b>									
80	Bridge and Pavement Management Program, Various	Pre-Construction	400	400	400	400	400	2,000	3,600
		Construction	-	-	-	-	-	-	-
		Total	400	400	400	400	400	2,000	3,600
81	Contingencies Development Related, Various	Pre-Construction	300	300	300	300	300	1,500	2,700
		Construction	-	-	-	-	-	-	-
		Total	300	300	300	300	300	1,500	2,700
82	Engineering Activities, Various	Pre-Construction	450	450	450	450	450	2,250	4,050
		Construction	-	-	-	-	-	-	-
		Total	450	450	450	450	450	2,250	4,050
83	Intelligent Transportation System (ITS) Projects, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	600	655	650	650	595	2,965	5,515
		Total	600	655	650	650	595	2,965	5,515
84	Property Acquisition, Various	Pre-Construction	500	300	300	300	300	500	1,700
		Construction	-	-	-	-	-	-	-
		Total	500	300	300	300	300	500	1,700
85	Regional Share of Services for Residential Subdivision Development, Various	Pre-Construction	2,600	1,600	1,600	300	300	1,500	5,300
		Construction	-	-	-	-	-	-	-
		Total	2,600	1,600	1,600	300	300	1,500	5,300
86	Roadside Landscaping Projects, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	200	150	150	150	150	750	1,350
		Total	200	150	150	150	150	750	1,350
87	Signal Installation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	2,200	1,700	1,700	1,825	1,825	9,375	16,425
		Total	2,200	1,700	1,700	1,825	1,825	9,375	16,425
<b>Traffic Control &amp; Other Programs - Growth Subtotal</b>			<b>7,250</b>	<b>5,555</b>	<b>5,550</b>	<b>4,375</b>	<b>4,320</b>	<b>20,840</b>	<b>40,640</b>

# Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

Durham Budget 2022		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Transportation Plans &amp; Studies - Growth</b>									
88	Transportation Plans and Studies, Various	Pre-Construction	150	150	150	500	150	750	1,700
		Construction	-	-	-	-	-	-	-
		<b>Total</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>500</b>	<b>150</b>	<b>750</b>	<b>1,700</b>
<b>Transportation Plans &amp; Studies - Growth Subtotal</b>			<b>150</b>	<b>150</b>	<b>150</b>	<b>500</b>	<b>150</b>	<b>750</b>	<b>1,700</b>
<b>ICIP Projects</b>									
89	Reg. Hwy 2 , Kingston Road from Altona to Notion, Bus Rapid Transit Lanes, Pickering	Pre-Construction	8,010	2,000	-	-	-	-	2,000
		Construction	9,700	34,150	33,500	24,770	-	-	92,420
		<b>Total</b>	<b>17,710</b>	<b>36,150</b>	<b>33,500</b>	<b>24,770</b>	<b>-</b>	<b>-</b>	<b>94,420</b>
90	Reg. Hwy 2 , Kingston Road/Dundas Street (Various Locations), Bus Rapid Transit Lanes (DC Elig), Ajax, Whitby, Oshawa	Pre-Construction	2,500	700	50	-	-	-	750
		Construction	11,900	17,500	13,550	750	-	-	31,800
		<b>Total</b>	<b>14,400</b>	<b>18,200</b>	<b>13,600</b>	<b>750</b>	<b>-</b>	<b>-</b>	<b>32,550</b>
91	Reg. Hwy 2 , Kingston Road/Dundas Street (Various Locations), Bus Rapid Transit Lanes (DC Inelig), Ajax, Whitby, Oshawa	Pre-Construction	200	250	-	-	-	-	250
		Construction	-	5,895	1,400	-	-	-	7,295
		<b>Total</b>	<b>200</b>	<b>6,145</b>	<b>1,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,545</b>
<b>ICIP Projects Subtotal</b>			<b>32,310</b>	<b>60,495</b>	<b>48,500</b>	<b>25,520</b>	<b>-</b>	<b>-</b>	<b>134,515</b>
<b>Road Rehabilitation/Reconstruction Projects</b>									
92	Reg. Rd. 02, Simcoe St. from south of Gibb St. - Elm St. to John St., Road rehabilitation/reconstruction in conjunction with water/sewer project, Oshawa	Pre-Construction	150	-	-	-	-	-	-
		Construction	675	-	-	-	-	-	-
		<b>Total</b>	<b>825</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
93	Reg. Rd. 03, Grandview St. N. from Hwy 407 to Columbus Rd. E. and Columbus Rd. E. from Grandview St. N. to Townline Rd. N., Road rehabilitation/reconstruction, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,317	-	-	-	-	-	-
		<b>Total</b>	<b>1,317</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
94	Reg. Rd. 03, Reg. Rd. 3 from Townline Rd. N. to Enfield Rd. (Reg. Rd. 34), Road rehabilitation/reconstruction, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	4,025	-	-	-	-	-	-
		Total	4,025	-	-	-	-	-	-
95	Reg. Rd. 04, Taunton Rd. from 0.4 km west of Solina Rd. to 0.2 km west of Bowmanville Ave., Road rehabilitation. 2023: West of Holt Rd. to Maple Grove Rd. 2024: West of Solina Rd. to Hwy 418. 2025: Maple Grove Rd. to 0.2 km west of Bowmanville Ave. in conjunction with rehabilitation/replacing bridge 0.2 km west of Old Scugog Rd (Hampton Bridge), Clarington	Pre-Construction	-	200	-	-	-	-	200
		Construction	-	3,100	3,300	3,500	-	-	9,900
		Total	-	3,300	3,300	3,500	-	-	10,100
96	Reg. Rd. 04, Taunton Rd. from east of Townline Rd. to west of Enfield Rd., Road rehabilitation, Clarington	Pre-Construction	100	-	-	-	-	-	-
		Construction	700	-	-	-	-	-	-
		Total	800	-	-	-	-	-	-
97	Reg. Rd. 04, Taunton Rd. from Reg. Rd. 17 to 0.1 km west of Tamblyn Rd., Road rehabilitation and intersection modifications at Reg. Rd. 17-Best Rd., Clarington	Pre-Construction	100	-	-	-	-	-	-
		Construction	-	2,000	-	-	-	-	2,000
		Total	100	2,000	-	-	-	-	2,000
98	Reg. Rd. 04, Taunton Rd. from Reg. Rd. 42 to Reg. Rd. 17, Road rehabilitation/reconstruction., Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	3,000	-	-	-	-	-	-
		Total	3,000	-	-	-	-	-	-
99	Reg. Rd. 07, Island Rd. from Gerrow Rd. to north side of Demara Rd., Road rehabilitation, Scugog	Pre-Construction	-	-	-	300	-	250	550
		Construction	-	-	-	-	-	6,000	6,000
		Total	-	-	-	300	-	6,250	6,550
100	Reg. Rd. 07, Island Rd. from Hwy 7A to Gerrow Rd., Road rehabilitation, Scugog	Pre-Construction	300	-	100	-	-	-	100
		Construction	-	-	-	2,500	-	-	2,500
		Total	300	-	100	2,500	-	-	2,600

**Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
101	Reg. Rd. 07, Island Rd. from north side of Demara Rd. to Fralicks Beach Rd., Road rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	450	450
		Construction	-	-	-	-	-	4,000	4,000
		Total	-	-	-	-	-	4,450	4,450
102	Reg. Rd. 08, Reach St. from 80 m east of Lake Ridge Rd. to Medd Rd., Road rehabilitation/reconstruction., Scugog	Pre-Construction	-	-	-	-	-	-	-
		Construction	3,000	-	-	-	-	-	-
		Total	3,000	-	-	-	-	-	-
103	Reg. Rd. 08, Reach St. from east of Old Simcoe St. to Bigelow St., Road rehabilitation/reconstruction, Scugog	Pre-Construction	50	-	-	-	-	-	-
		Construction	-	750	-	-	-	-	750
		Total	50	750	-	-	-	-	750
104	Reg. Rd. 09, Ganaraska Rd. from 2.0 km east of Maynard Rd. to 0.4 km east of Newtonville Rd. (Reg. Rd. 18), Road rehabilitation/reconstruction in combination with Regional Road 18, Clarington	Pre-Construction	300	-	-	-	-	-	-
		Construction	-	3,500	-	-	-	-	3,500
		Total	300	3,500	-	-	-	-	3,500
105	Reg. Rd. 13, 3rd Concession from Lake Ridge Rd. to 1.5 km west of Highway 7/12, Road rehabilitation/reconstruction including modifications to the profile and modifications to the Lake Ridge Rd. intersection. 2022 road reconstruction from 850 m west of Sideroad 17 to 600 m east of Sideroad 17. 2023 road reconstruction from 600 m east of Sideroad 17 to 1.5km west of Hwy 7/12, Brock	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,500	4,360	-	-	-	-	4,360
		Total	1,500	4,360	-	-	-	-	4,360
106	Reg. Rd. 13, Zephyr Rd. from Scott Conc. 3 (Reg. Rd. 39) to Conc. 4, Road rehabilitation/reconstruction, Uxbridge	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,000	-	-	-	-	-	-
		Total	1,000	-	-	-	-	-	-

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

Durham Budget 2022		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
107	Reg. Rd. 14, Liberty St. from Longworth Ave. to Concession Rd. 3, Road rehabilitation including roundabout at Concession Rd. 3 intersection and signalization and modifications at Liberty Street and Freeland Ave - Bons Ave., Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	3,000	-	-	-	-	-	-
		Total	3,000	-	-	-	-	-	-
108	Reg. Rd. 17, Main St. from Winter Rd. to Station St., Road rehabilitation/reconstruction, Clarington	Pre-Construction	300	100	300	-	-	-	400
		Construction	-	-	-	2,000	-	-	2,000
		Total	300	100	300	2,000	-	-	2,400
109	Reg. Rd. 18, Newtonville Rd. from Kendal Bridge to Ganaraska Rd. (Reg. Rd. 9), Road rehabilitation/reconstruction in combination with Regional Road 9, Clarington	Pre-Construction	30	-	-	-	-	-	-
		Construction	-	1,700	-	-	-	-	1,700
		Total	30	1,700	-	-	-	-	1,700
110	Reg. Rd. 19, Shirley Rd. from 0.5 km east of Graham Rd. to Old Scugog Rd., Road reconstruction, Scugog	Pre-Construction	-	500	600	-	200	-	1,300
		Construction	-	-	-	-	-	6,000	6,000
		Total	-	500	600	-	200	6,000	7,300
111	Reg. Rd. 23, Beach Rd. / Commodore Rd. Intersection, Curve Reconfiguration, Brock	Pre-Construction	-	-	-	-	-	300	300
		Construction	-	-	-	-	-	1,000	1,000
		Total	-	-	-	-	-	1,300	1,300
112	Reg. Rd. 23, Lake Ridge Rd. from 100m south of Vallentyne to 250m north of Ravenshoe Rd., Road rehabilitation and curve reconfiguration, Brock/Uxbridge	Pre-Construction	-	150	150	-	-	-	300
		Construction	-	-	-	2,500	-	-	2,500
		Total	-	150	150	2,500	-	-	2,800
113	Reg. Rd. 23, Lake Ridge Rd. from 250m north of Ravenshoe Rd. to 115m south of Brock Conc. Rd. 10, Road rehabilitation / reconstruction, Brock	Pre-Construction	-	-	-	-	-	-	-
		Construction	2,700	-	-	-	-	-	-
		Total	2,700	-	-	-	-	-	-

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
114	Reg. Rd. 23, Mara Rd. / Shore Line Rd. Intersection, Curve Reconfiguration, Brock	Pre-Construction	-	-	-	-	-	300	300
		Construction	-	-	-	-	1,500	1,500	
		Total	-	-	-	-	1,800	1,800	
115	Reg. Rd. 28, Rossland Rd. from Park Rd. to Simcoe St., Road rehabilitation/reconstruction in conjunction with bridge rehabilitation, Oshawa	Pre-Construction	-	250	400	-	-	-	650
		Construction	-	-	-	3,500	-	-	3,500
		Total	-	250	400	3,500	-	-	4,150
116	Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Road rehabilitation including intersection modifications at Finley Ave., Monarch Ave., and Harwood Ave., Ajax	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	3,600	-	-	-	3,600
		Total	-	-	3,600	-	-	-	3,600
117	Reg. Rd. 34, Enfield Rd. from 407 limit north of Conc. 6 to north side of Conc. 7, Road rehabilitation / reconstruction, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,000	-	-	-	-	-	-
		Total	1,000	-	-	-	-	-	-
118	Reg. Rd. 35, Wilson Rd. from Bloor St. to Dieppe Ave., Extension of southbound right turn lane at Bloor Street and bridge oversizing for future Wilson Road widening with MTO Hwy 401/Wilson Road bridge replacement contract, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	2,500	-	-	-	-	-	-
		Total	2,500	-	-	-	-	-	-
119	Reg. Rd. 42, Darlington-Clark Townline Rd. from 50m north of Reg. Hwy 2 to Concession St. , Road rehabilitation / reconstruction, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	250	-	2,000	-	-	-	2,000
		Total	250	-	2,000	-	-	-	2,000
120	Reg. Rd. 56, Farewell St. from Harbour Rd. to Bloor St., Road rehabilitation/reconstruction, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	5,250	-	-	-	-	-	-
		Total	5,250	-	-	-	-	-	-
121	Reg. Rd. 59, Olive Ave. from Simcoe St. to Drew St., Road rehabilitation/reconstruction in conjunction with water/sewer project., Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	200	-	-	-	-	-	-
		Total	200	-	-	-	-	-	-

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
122	Reg. Rd. 60, Wentworth St. from Oshawa Creek Bridge to Farewell St., Road rehabilitation/reconstruction, Oshawa	Pre-Construction	700	-	-	-	-	-	-
		Construction	-	6,350	-	-	-	-	6,350
		Total	700	6,350	-	-	-	-	6,350
123	Reg. Rd. 60, Wentworth St. from Park Rd. to 125 m east of Cedar St., Road rehabilitation / reconstruction., Oshawa	Pre-Construction	-	300	-	-	-	-	300
		Construction	-	-	-	1,500	-	-	1,500
		Total	-	300	-	1,500	-	-	1,800
124	Road and Structures Rehabilitation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,000	2,600	2,600	2,700	2,800	14,900	25,600
		Total	1,000	2,600	2,600	2,700	2,800	14,900	25,600
125	Road Resurfacing and Rehabilitation Preparatory Activities Allowance, Various	Pre-Construction	350	350	350	350	350	1,750	3,150
		Construction	-	-	-	-	-	-	-
		Total	350	350	350	350	350	1,750	3,150
126	Road Resurfacing/Rehabilitation Other Locations, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	5,163	15,065	31,600	26,150	41,650	188,550	303,015
		Total	5,163	15,065	31,600	26,150	41,650	188,550	303,015
<b>Road Rehabilitation/Reconstruction Projects Subtotal</b>			<b>38,660</b>	<b>41,275</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>225,000</b>	<b>401,275</b>
<b>Structure Rehabilitation / Replacement</b>									
127	Bridge Deck Repairs Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	200	200	200	200	200	1,000	1,800
		Total	200	200	200	200	200	1,000	1,800
128	Culvert Repairs Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	150	150	150	150	150	750	1,350
		Total	150	150	150	150	150	750	1,350
129	Expansion Joint Replacement Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	60	60	60	60	60	300	540
		Total	60	60	60	60	60	300	540



**Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
130	Reg. Hwy 2, Kingston Rd. Over Duffins Creek Bridge, 0.6 km west of Church St., Bridge rehabilitation, Ajax	Pre-Construction	200	-	-	-	-	-	-
		Construction	-	-	-	3,000	-	-	3,000
		Total	200	-	-	3,000	-	-	3,000
131	Reg. Rd. 02, Seagrave Bridge, 0.55 km south of Saintfield Rd., Bridge rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	2,000	-	-	-	-	2,000
		Total	-	2,000	-	-	-	-	2,000
132	Reg. Rd. 03, Bickle Bridge, 1.1 km east of Thickson Rd., Bridge rehabilitation, Whitby	Pre-Construction	-	-	-	125	-	-	125
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	125	-	2,000	2,125
133	Reg. Rd. 03, Enniskillen Bridge, 2.1 km west of Scugog Rd., Bridge rehabilitation, Clarington	Pre-Construction	-	200	-	-	-	-	200
		Construction	-	-	-	-	2,400	-	2,400
		Total	-	200	-	-	2,400	-	2,600
134	Reg. Rd. 03, Winchester Rd. Culvert, 0.3 km west of Given Rd., Culvert rehabilitation, Oshawa	Pre-Construction	-	75	-	-	-	-	75
		Construction	-	-	-	1,000	-	-	1,000
		Total	-	75	-	1,000	-	-	1,075
135	Reg. Rd. 04, Hampton Bridge, 1.0 km west of Bowmanville Ave., Bridge rehabilitation / replacement in conjunction with road rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	1,700	-	-	1,700
		Total	-	-	-	1,700	-	-	1,700
136	Reg. Rd. 04, Soper Creek Bridge, 2.97 km east of Liberty St., Bridge rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	1,500	-	-	-	-	1,500
		Total	-	1,500	-	-	-	-	1,500
137	Reg. Rd. 04, Taunton Rd. Culvert, 0.7 km east of Bethesda Rd., Culvert rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	450	-	-	-	-	450
		Total	-	450	-	-	-	-	450
138	Reg. Rd. 04, Taunton Rd. Culvert, 0.9 km east of Courtice Rd., Culvert rehabilitation, Clarington	Pre-Construction	75	-	-	-	-	-	-
		Construction	-	-	-	1,000	-	-	1,000
		Total	75	-	-	1,000	-	-	1,000

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
139	Reg. Rd. 04, W.A. Twelvetrees Bridge, 0.3 km east of Whites Rd., Bridge rehabilitation of existing 4 lane structure, Pickering	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	2,100	-	-	-	2,100
		Total	-	-	2,100	-	-	-	2,100
140	Reg. Rd. 04, Wilmot Creek Bridge, 1.3 km east of Regional Road 42, Bridge rehabilitation, Clarington	Pre-Construction	-	-	-	-	125	-	125
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	-	125	2,000	2,125
141	Reg. Rd. 05, Lot 20 Concession 8/9 Bridge, 0.5 km east of Sideroad 20, Bridge rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	-	-
		Construction	400	-	-	-	-	-	-
		Total	400	-	-	-	-	-	-
142	Reg. Rd. 06, Saintfield Rd. Bridge, 4 km east of Highway 12, Replace bridge over Layton River, Scugog	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	2,500	-	-	-	-	2,500
		Total	-	2,500	-	-	-	-	2,500
143	Reg. Rd. 08, Reach St. Culvert, 0.4 km east of Lake Ridge Rd., Culvert rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	75	75
		Construction	-	-	-	-	-	1,000	1,000
		Total	-	-	-	-	-	1,075	1,075
144	Reg. Rd. 08, Reg. Rd. 8 Over Pepperlaw Brook Tributary Culvert, Culvert rehabilitation, Uxbridge	Pre-Construction	-	-	-	-	-	50	50
		Construction	-	-	-	-	-	300	300
		Total	-	-	-	-	-	350	350
145	Reg. Rd. 12, Dobson Bridge, 0.2 km east of McRae St., Bridge rehabilitation, Brock	Pre-Construction	-	-	-	125	-	-	125
		Construction	-	-	-	-	-	1,500	1,500
		Total	-	-	-	125	-	1,500	1,625
146	Reg. Rd. 13, Reg. Rd. 13 Retaining Wall, 0.2 km east of Highway 7/12, north side, Retaining wall replacement, Brock	Pre-Construction	-	-	-	-	-	50	50
		Construction	-	-	-	-	-	300	300
		Total	-	-	-	-	-	350	350
147	Reg. Rd. 15, Beaver River Bridge, 0.1 km west of Highway 12, Bridge replacement, Brock	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	5,500	-	-	-	5,500
		Total	-	-	5,500	-	-	-	5,500

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
148	Reg. Rd. 15, McRae Bridge, 1.0 km west of Thorah Sideroad, Bridge rehabilitation, Brock	Pre-Construction	-	-	-	-	125	-	125
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	-	125	2,000	2,125
149	Reg. Rd. 16, Ritson Rd. Lot 8/9 Concession 4 Culvert, 0.01 km North of Given Rd., Culvert rehabilitation, Oshawa	Pre-Construction	75	-	-	-	-	-	-
		Construction	-	-	1,000	-	-	-	1,000
		Total	75	-	1,000	-	-	-	1,000
150	Reg. Rd. 16, Ritson Rd. Over CNR Bridge, 0.2 km south of Bloor St., Bridge rehabilitation. 50% of costs to be recovered from CNR as per Board Order No. 98034, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	4,000	-	-	-	-	4,000
		Total	-	4,000	-	-	-	-	4,000
151	Reg. Rd. 16, Ritson Rd. Over CPR Bridge, 0.2 km south of Olive Ave., Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,500	-	-	-	-	-	-
		Total	1,500	-	-	-	-	-	-
152	Reg. Rd. 18, Kendal Bridge, 1.18 km south of Ganaraska Rd., Bridge rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	125	125
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	-	-	2,125	2,125
153	Reg. Rd. 18, Newtonville Rd. Culvert, 0.1 km north of Concession Rd. 4, Culvert rehabilitation, Clarington	Pre-Construction	-	75	-	-	-	-	75
		Construction	-	-	-	1,000	-	-	1,000
		Total	-	75	-	1,000	-	-	1,075
154	Reg. Rd. 18, Newtonville Rd. Culvert, 0.37 km south of Concession Rd. 3, Culvert rehabilitation, Clarington	Pre-Construction	-	75	-	-	-	-	75
		Construction	-	-	-	1,000	-	-	1,000
		Total	-	75	-	1,000	-	-	1,075
155	Reg. Rd. 22, Bayly St. at Westshore Blvd. Culvert, Culvert rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	125	125
		Construction	-	-	-	-	-	1,500	1,500
		Total	-	-	-	-	-	1,625	1,625
156	Reg. Rd. 22, Bloor St. W. Over Oshawa Creek, 0.2 km west of Simcoe St. S., Bridge rehabilitation, Oshawa	Pre-Construction	-	-	200	-	-	-	200
		Construction	-	-	-	-	2,500	-	2,500
		Total	-	-	200	-	2,500	-	2,700

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
157	Reg. Rd. 23, Beaverton Bridge, 50 m north of Simcoe St., Bridge rehabilitation, Brock	Pre-Construction	-	-	-	-	-	-	-
		Construction	3,300	-	-	-	-	-	-
		Total	3,300	-	-	-	-	-	-
158	Reg. Rd. 23, Lake Ridge Rd. Culvert 0.3 km north of Conc. Rd. 2, Culvert rehabilitation, Brock	Pre-Construction	-	-	-	-	-	50	50
		Construction	-	-	-	-	-	500	500
		Total	-	-	-	-	-	550	550
159	Reg. Rd. 26, Thickson Rd. Culvert at Wentworth St., Culvert rehabilitation, Whitby	Pre-Construction	50	-	-	-	-	-	-
		Construction	-	750	-	-	-	-	750
		Total	50	750	-	-	-	-	750
160	Reg. Rd. 27, Altona Rd. Over Petticoat Creek Tributary Culvert, Culvert rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	100	100
		Construction	-	-	-	-	-	650	650
		Total	-	-	-	-	-	750	750
161	Reg. Rd. 28, Rossland Rd. Over Oshawa Creek, 0.45 km east of Park Rd., Bridge rehabilitation in conjunction with road rehabilitation/reconstruction, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	3,900	-	-	3,900
		Total	-	-	-	3,900	-	-	3,900
162	Reg. Rd. 29, Liverpool Rd. Over CNR Bridge, 0.1 km north of Bayly St., Bridge rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	150	150
		Construction	-	-	-	-	-	2,500	2,500
		Total	-	-	-	-	-	2,650	2,650
163	Reg. Rd. 31, Bayles Bridge, 2.8 km east of Brock Rd., Bridge rehabilitation, Pickering	Pre-Construction	-	-	-	175	-	-	175
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	175	-	2,000	2,175
164	Reg. Rd. 31, Conc. 7 Over Brougham Creek Tributary Culvert, Culvert rehabilitation, Pickering	Pre-Construction	-	-	-	35	-	-	35
		Construction	-	-	-	-	-	300	300
		Total	-	-	-	35	-	300	335
165	Reg. Rd. 31, Westney Rd. Over CPR Bridge, 0.4 km north of Taunton Rd., Bridge rehabilitation, Ajax	Pre-Construction	-	200	-	-	-	-	200
		Construction	-	-	-	-	2,500	-	2,500
		Total	-	200	-	-	2,500	-	2,700

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
166	Reg. Rd. 33, Harmony Rd. Over CPR Bridge, 0.2 km south of Olive Ave., Bridge rehabilitation / replacement. Coordinate with Metrolinx extension to Bowmanville, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	3,750	-	-	-	-	3,750
		Total	-	3,750	-	-	-	-	3,750
167	Reg. Rd. 33, Hoskin Bridge, 0.55 km north of Rossland Rd. East, Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	125	125
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	-	-	2,125	2,125
168	Reg. Rd. 35, Wilson Rd. North Pedestrian Underpass, 0.69 km north of Rossland Rd. East, Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	100	100
		Construction	-	-	-	-	-	1,500	1,500
		Total	-	-	-	-	-	1,600	1,600
169	Reg. Rd. 43, Cochrane St. / CP Overpass, 0.7 km south of Rossland Rd., Bridge Replacement. 15% of costs to be recovered from CP., Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	2,600	-	-	-	-	-	-
		Total	2,600	-	-	-	-	-	-
170	Reg. Rd. 46, Brock St. Over CNR Bridge, 0.1 km south of Hwy. 401, Bridge rehabilitation, Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	-	1,750	-	1,750
		Total	-	-	-	-	1,750	-	1,750
171	Reg. Rd. 50, Morgan Bridge, 3.1 km east of Reg. Rd. 51, Bridge rehabilitation. This boundary bridge is a partnership project with Simcoe County. 50% of costs to be recovered by Simcoe County, Brock	Pre-Construction	-	-	-	200	-	-	200
		Construction	-	-	-	-	-	2,000	2,000
		Total	-	-	-	200	-	2,000	2,200
172	Reg. Rd. 53, Stevenson Rd. Over CNR Bridge, 0.9 km north of Wentworth St., Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	200	-	200
		Construction	-	-	-	-	-	2,500	2,500
		Total	-	-	-	-	200	2,500	2,700
173	Reg. Rd. 53, Stevenson Rd. Over CPR Bridge, 0.4 km north of Lavelle St., Bridge rehabilitation / replacement. Coordinate with Metrolinx extension to Bowmanville, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	3,750	-	-	-	-	3,750
		Total	-	3,750	-	-	-	-	3,750

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
174	Reg. Rd. 54, Park Rd. Over CPR Bridge, 0.48 km south of Gibb St., Bridge rehabilitation. Coordinate with Metrolinx extension to Bowmanville, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	3,000	-	-	-	-	3,000
		Total	-	3,000	-	-	-	-	3,000
175	Reg. Rd. 57, Bowmanville Creek Bridge, 1.9 km north of Region Highway 2, Bridge rehabilitation, Clarington	Pre-Construction	-	50	-	-	-	-	50
		Construction	-	-	-	2,500	-	-	2,500
		Total	-	50	-	2,500	-	-	2,550
176	Reg. Rd. 57, Burketon CPR Bridge, 3.3 km south of Shirley Rd., Bridge Replacement, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	4,000	-	-	-	-	-	-
		Total	4,000	-	-	-	-	-	-
177	Reg. Rd. 58, Adelaide Ave. Culvert, 0.05 km west of Wilson Rd., Culvert rehabilitation., Oshawa	Pre-Construction	-	-	-	-	75	-	75
		Construction	-	-	-	-	-	1,000	1,000
		Total	-	-	-	-	75	1,000	1,075
178	Reg. Rd. 58, Adelaide Ave. W. Over Oshawa Creek Bridge, 0.6 km west of Simcoe St., Bridge rehabilitation, Oshawa	Pre-Construction	-	180	-	-	-	-	180
		Construction	-	-	-	2,400	-	-	2,400
		Total	-	180	-	2,400	-	-	2,580
179	Reg. Rd. 58, Manning Rd. Culvert, 0.3 km east of Thickson Rd., Culvert rehabilitation, Whitby	Pre-Construction	50	-	-	-	-	-	-
		Construction	-	-	1,000	-	-	-	1,000
		Total	50	-	1,000	-	-	-	1,000
180	Reg. Rd. 59, Gibb St. Over Oshawa Creek Bridge, 0.4 km east of Park Rd., Bridge rehabilitation in conjunction with road rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	4,100	-	-	-	4,100
		Total	-	-	4,100	-	-	-	4,100
181	Structure Investigation Program, Various	Pre-Construction	100	100	100	100	100	500	900
		Construction	-	-	-	-	-	-	-
		Total	100	100	100	100	100	500	900
<b>Structure Rehabilitation / Replacement Subtotal</b>			<b>12,760</b>	<b>23,065</b>	<b>14,410</b>	<b>18,670</b>	<b>10,185</b>	<b>31,050</b>	<b>97,380</b>

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Traffic Control &amp; Other Programs - Non-Growth</b>									
182	Accessible Pedestrian Signal (APS) Installation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	930	1,000	1,000	1,000	850	4,250	8,100
		Total	930	1,000	1,000	1,000	850	4,250	8,100
183	Advance Traffic Management Systems (ATMS) Upgrades, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	100	100	100	145	150	1,210	1,705
		Total	100	100	100	145	150	1,210	1,705
184	Allowance Non-Development Related, Various	Pre-Construction	100	100	100	100	100	500	900
		Construction	-	-	-	-	-	-	-
		Total	100	100	100	100	100	500	900
185	Miscellaneous Road and Storm Sewer Reconstruction Projects, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	400	400	400	400	400	2,000	3,600
		Total	400	400	400	400	400	2,000	3,600
186	Signal Modernization Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,405	1,430	1,430	1,180	1,205	6,400	11,645
		Total	1,405	1,430	1,430	1,180	1,205	6,400	11,645
187	Uninterruptible Power Supply (UPS) Installation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	500	500	500	500	500	2,500	4,500
		Total	500	500	500	500	500	2,500	4,500
<b>Traffic Control &amp; Other Programs - Non-Growth Subtotal</b>			<b>3,435</b>	<b>3,530</b>	<b>3,530</b>	<b>3,325</b>	<b>3,205</b>	<b>16,860</b>	<b>30,450</b>
<b>Road &amp; Traffic Safety Program (Vision Zero)</b>									
188	Durham Vision Zero Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	725	675	650	500	223	-	2,048
		Total	725	675	650	500	223	-	2,048

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued


		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
189	Roadside Safety Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	800	600	600	600	700	3,000	5,500
		Total	800	600	600	600	700	3,000	5,500
<b>Road &amp; Traffic Safety Program (Vision Zero) Subtotal</b>			<b>1,525</b>	<b>1,275</b>	<b>1,250</b>	<b>1,100</b>	<b>923</b>	<b>3,000</b>	<b>7,548</b>
<b>Cycling Infill Projects</b>									
190	Cycling Infill Projects, Various	Pre-Construction	160	-	-	-	-	-	-
		Construction	-	300	600	900	1,200	10,600	13,600
		Total	160	300	600	900	1,200	10,600	13,600
<b>Cycling Infill Projects Subtotal</b>			<b>160</b>	<b>300</b>	<b>600</b>	<b>900</b>	<b>1,200</b>	<b>10,600</b>	<b>13,600</b>
<b>Building &amp; Structures</b>									
191	20000 lb above ground Hoist, Scugog Depot		27	-	-	-	-	-	-
192	4 Bay garage expansion - Design & Construct, 101 Consumers		-	-	-	-	5,000	-	5,000
193	Comprehensive Building Condition Assessments and Level 3 Energy Audits for Facilities		2,500	-	-	-	-	-	-
194	Construction of Mezzanine in Fleet Area, Scugog Depot		-	-	160	-	-	-	160
195	Construction of Mezzanine in Fleet Bay 1, Orono Depot - Expansion		-	67	-	-	-	-	67
196	Design & Construct - 16 Bay Cold Vehicle Storage, Scugog Depot - Expansion		-	-	-	-	1,067	-	1,067
197	Design & Construct - 20 Bay Cold Vehicle Storage, Various		-	-	1,300	2,567	-	-	3,867
198	Design & Construct - Additional Office Space, Scugog Depot - Expansion		-	-	-	-	500	-	500
199	Design & Construct - Salt and Brine Storage Building, Various		-	-	-	1,167	-	-	1,167



## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
200	Design & Construct - Salt and brine storage facility, Various	-	-	-	-	-	1,267	-	1,267
201	Design & construct 10 bay cold vehicle storage, Various	-	-	-	-	-	933	-	933
202	Design & Construct mechanic garage bay with new wash bay, Ajax Depot - Expansion	-	-	-	-	1,933	-	-	1,933
203	Design & construct salt and brine facility, Sunderland Depot	-	-	-	-	-	1,233	-	1,233
204	Design and Construct - Additional Office Space and Heated Vehicle Storage Space, Ajax Depot - Expansion	-	-	-	-	4,333	-	-	4,333
205	Design and Construct- 10 Bay Cold Vehicle Storage, Various	-	-	-	-	-	933	-	933
206	Design and Construct- Salt and Brine Facility, Various	-	-	-	-	-	1,233	-	1,233
207	Emergency Standby Generator, Ajax Depot	245	-	-	-	-	-	-	-
208	Energy/GHG Retrofit at 101 Consumers Facility	8,390	-	-	-	-	-	-	-
209	EV Charger, Various	159	-	-	-	-	-	-	-
210	Female Locker/Changeroom Facility	129	-	-	-	-	-	-	-
211	Fleet furnace replacement, Orono Depot - Expansion	33	-	-	-	-	-	-	-
212	Full UPS replacement	-	-	-	-	-	-	40	40
213	Improve turning radius of ramp	-	-	-	240	-	-	-	240
214	Material Storage Facility Expansion, Ajax Depot - Expansion	-	-	-	-	500	-	-	500
215	Mechanic's Bay Expansion (6 bay) including new roof specifications for existing fleet bay and vehicle storage area, Various	-	-	3,100	-	-	-	-	3,100

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
216	Overhead doors painting and repair to metal supports, Scugog Depot - Expansion	-	-	-	22	-	-	22	
217	Paving rear yard and patching, Orono Depot - Expansion	-	88	-	-	-	-	88	
218	Relocation of Materials Testing Lab	932	-	-	-	-	-	-	
219	Replace 15000 lb, 2 post above ground hoist, Oshawa/Whitby Depot	-	-	-	-	15	-	15	
220	Replace Existing 15000 lb above ground Hoist, Sunderland Depot	27	-	-	-	-	-	-	
221	Replace existing pavement on property, Scugog Depot - Expansion	-	-	-	133	-	-	133	
222	Replace vehicle storage bay roof, Orono Depot	-	67	-	-	-	-	67	
223	Roof Replacement for Administration section	-	-	495	-	-	-	495	
224	Roof Replacement, Ajax Depot	-	233	-	-	-	-	233	
225	Window Replacements, Various	-	-	67	-	-	-	67	
<b>Building &amp; Structures Subtotal</b>		<b>12,442</b>	<b>3,555</b>	<b>2,262</b>	<b>10,655</b>	<b>12,181</b>	<b>40</b>	<b>28,693</b>	
<b>Machinery &amp; Equipment</b>									
226	48" Round Shoring, Sunderland Depot	-	3	-	-	-	3	6	
227	Electronic Scale	-	-	-	-	-	3	3	
228	Latex Printer/Cutter	-	35	-	-	-	-	35	
229	Metal Detector, Sunderland Depot	-	-	-	-	-	-	-	
230	Nuclear Densometer	-	3	-	5	-	-	8	
231	Pipe Locator, Sunderland Depot	-	3	-	-	-	3	6	
232	Portable Traffic Safety Devices	-	30	25	25	25	100	205	

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
233	Portable Variable Message Signs	56	-	-	200	-	-	200	
234	Pressure Washer, Sunderland Depot	-	3	3	-	-	-	6	
235	Rollover flat bed applicator	-	32	-	-	-	-	32	
236	Sewer Camera, Sunderland Depot	-	-	-	3	-	-	3	
237	Shelving and material storage	-	15	-	-	-	-	15	
238	Speed Radar Feedback Signs	-	25	-	-	-	-	25	
239	Survey GPS Instrument	17	10	10	10	10	54	94	
240	Survey Total Station Replacement	-	-	-	-	-	39	39	
241	Temporary Traffic Control Sign replacement, Sunderland Depot	-	-	2	-	2	4	8	
242	Trench box replacement, Sunderland Depot	-	-	-	-	-	5	5	
<b>Machinery &amp; Equipment Subtotal</b>		<b>73</b>	<b>159</b>	<b>40</b>	<b>243</b>	<b>37</b>	<b>211</b>	<b>690</b>	
<b>Information Technology Infrastructure</b>									
242	Colour Plotter	-	-	-	-	-	7	7	
243	Computers & Monitors Refresh	-	241	235	214	253	1,087	2,030	
244	EMMS Maximo - Hardware Requirement	49	-	-	-	-	-	-	
245	Fuel Management System & Infrastructure Replacement	-	-	-	217	-	-	217	
246	Large Format Colour Plotter	-	15	-	-	-	25	40	
247	Minor Office Improvements	-	-	-	-	-	1	1	
248	Mobile Laptop	-	-	-	-	-	-	-	
249	Panasonic Toughbook	61	-	-	-	-	-	-	
250	Power Desktop	3	-	-	-	-	-	-	

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022


Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
251	Power Laptop		111	32	4	7	4	13	60
252	Power Laptop and Monitor		8	-	-	-	-	-	-
253	Power Tablet		-	-	-	-	-	-	-
254	Redundancy for disaster recovery: fibre optic & fire suppression for telephone		-	300	-	-	-	-	300
255	Scanner and Wide Format Black & White Printer		-	-	-	-	22	22	44
256	Standard Desktop		1	-	-	-	-	-	-
257	Standard Laptop		136	5	1	1	1	5	13
258	Standard Tablet		15	-	-	-	-	-	-
<b>Information Technology Infrastructure Subtotal</b>			<b>384</b>	<b>593</b>	<b>240</b>	<b>439</b>	<b>280</b>	<b>1,160</b>	<b>2,712</b>
<b>Vehicles</b>									
259	1 Ton Service		425	-	-	-	-	-	-
260	1 Ton Van		280	-	-	-	-	-	-
261	1/2 Ton Pick-up Truck		200	384	25	100	25	150	684
262	1/2 Ton Van		32	-	-	-	-	-	-
263	1/4 Ton Van		18	-	-	-	-	-	-
264	1-3 YD Hopper Sander		275	-	-	-	-	-	-
265	3 Ton Crew Cab		700	-	-	-	-	-	-
266	3/4 Ton Pick Up		28	28	-	-	-	-	28
267	3/4 Ton Van		658	-	-	-	-	-	-
268	5 Ton Flatbed		-	400	-	-	-	-	400
269	Air Compressor, Sunderland Depot		40	-	-	-	-	-	-
270	Asphalt Hotbox, Orono Depot		22	-	-	-	-	-	-

## Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
271	Backhoe with breaker attachment, Sunderland Depot	-	117	-	-	-	-	-	117
272	Emergency Fleet Equipment Replacement	50	-	-	-	-	-	-	-
273	Fleet Replacement Program Based on Useful Life	-	10,741	10,741	10,741	10,741	10,741	53,705	96,669
274	Forklift, Ajax Depot	-	25	-	-	-	-	-	25
275	H.D. Backhoe, Various	375	-	-	-	-	-	-	-
276	H.D. Grader, Ajax Depot	550	-	-	-	-	-	-	-
277	Industrial Snowblower, Various	46	-	-	-	-	-	-	-
278	Infrared Asphalt Heater, Various	-	34	-	-	-	-	-	34
279	Liquid Spray Tank, Various	140	-	-	-	-	-	-	-
280	Medium Articulated Loader, Various	700	-	-	-	-	-	-	-
281	Portable Generator, Various	72	-	-	-	-	-	-	-
282	Rubber tire roller compaction unit, Various	26	13	-	-	-	-	-	13
283	Sewer Jet, Orono Depot	680	-	-	-	-	-	-	-
284	Signal Board, Various	72	-	-	-	-	-	-	-
285	Small SUV - PHEV	34	-	-	-	-	-	-	-
286	Tamper, Ajax Depot	14	-	-	-	-	-	-	-
287	Tilt Bed Trailer, Various	90	-	-	-	-	-	-	-
288	Water Pump, Oshawa Whitby Depot	5	-	-	-	-	-	-	-
<b>Vehicles Subtotal</b>			<b>5,532</b>	<b>11,742</b>	<b>10,766</b>	<b>10,841</b>	<b>10,766</b>	<b>53,855</b>	<b>97,970</b>

**Appendix B: 2022-2031 Regional Roads and Infrastructure Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Furniture and Fixtures</b>							
289 Minor Office Improvements	-	1	1	1	1	7	11
290 New Chair Allowance	-	1	1	1	1	3	7
291 Office Chairs	-	1	1	1	1	5	9
292 Office Furniture	-	1	1	1	1	5	9
293 Office Furniture/Equipment/Technology	5	10	10	10	10	30	70
294 Parts Cabinets	83	16	-	-	-	-	16
295 Workstation Furniture	-	12	4	4	4	20	44
<b>Furniture and Fixtures Subtotal</b>	<b>88</b>	<b>42</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>70</b>	<b>166</b>
<b>Regional Roads and Infrastructure Subtotal</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>
<b>Total Regional Roads and Infrastructure</b>	<b>176,029</b>	<b>215,686</b>	<b>191,466</b>	<b>184,736</b>	<b>157,815</b>	<b>679,236</b>	<b>1,428,939</b>

<sup>1</sup> Appendix B includes financing of the following development charge shortfalls from the Regional Roads Reserve Fund

	2022	2023	2024	2025	2026	2027-2031
Industrial DC Shortfall	2,383,396	8,265,296	9,643,148	10,836,600	10,872,752	43,868,480
Institutional DC Shortfall	1,238,340	706,973	902,485	1,015,120	1,012,025	3,943,495
<b>Total DC Shortfall</b>	<b>3,621,736</b>	<b>8,972,269</b>	<b>10,545,633</b>	<b>11,851,720</b>	<b>11,884,777</b>	<b>47,811,975</b>

**Appendix C: 2022 Solid Waste Management Capital Projects (\$,000's)**

*Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast*

	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debtenture	General Levy					
<b>Solid Waste Management</b>																
<b>Building and Structures</b>																
1 EV Charger	3	New	-	-	-	-	-	-	-	30	-	30	60	-	-	60
5 Paving Replacement	1	Replacement	-	-	-	-	-	-	-	-	-	50	50	-	-	50
12 Mixed Waste Pre-sort and Anaerobic Digestion Facility <sup>1</sup>	-		10,000	32,700	-	-	-	-	-	70,000	129,300	-	242,000	-	-	242,000
17 Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Scugog WMF	-		-	-	-	-	-	-	-	-	-	150	150	-	2,100	2,250
<b>Building and Structures Subtotal</b>	<b>4</b>		<b>10,000</b>	<b>32,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>70,030</b>	<b>129,300</b>	<b>230</b>	<b>242,260</b>	<b>-</b>	<b>2,100</b>	<b>244,360</b>
<b>Machinery &amp; Equipment</b>																
20 Roll-off Bin Replacement Program	17	Replacement	-	-	-	-	-	-	-	-	-	107	107	-	-	107
21 AED Defibrillators - All sites	7	New	-	-	-	-	-	-	-	-	-	25	25	-	-	25
23 Dock Leveler Replacement	1	Replacement	-	-	-	-	-	-	-	-	-	11	11	-	-	11
<b>Machinery &amp; Equipment Subtotal</b>	<b>25</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>143</b>	<b>143</b>	<b>-</b>	<b>-</b>	<b>143</b>
<b>Information Technology Infrastructure</b>																
26 Computer Printer	1	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	-	3
28 EMMS Maximo - Hardware Requirement	1	New	-	-	-	-	-	-	-	-	-	7	7	-	-	7
29 Laptop Computer	6	New	-	-	-	-	-	-	-	-	-	1	1	-	-	1
30 Power Laptop	56	Replacement	-	-	-	-	-	-	-	-	-	17	17	-	-	17
31 Power Laptop and Monitor	4	New	-	-	-	-	-	-	-	-	-	1	1	-	-	1
32 Standard Desktop	41	Replacement	-	-	-	-	-	-	-	-	-	7	7	-	-	7

**Appendix C: 2022 Solid Waste Management Capital Projects (\$,000's)**

*Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast*

*Continued*

Durham Region <b>Durham Budget</b> 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
33 Standard Laptop	138	Replacement	-	-	-	-	-	-	-	-	-	53	53	-	-	53
35 Toughbook Tablet	3	New	-	-	-	-	-	-	-	-	-	11	11	-	-	11
<b>Information Technology Infrastructure Subtotal</b>	<b>250</b>		-	-	-	-	-	-	-	-	-	<b>100</b>	<b>100</b>	-	-	<b>100</b>
<b>Vehicles</b>																
37 1/2 Ton Van	1	New	-	-	-	-	-	-	-	-	-	4	4	-	-	4
38 3/4 Ton Van	2	New	-	-	-	-	-	-	-	-	-	11	11	-	-	11
40 Small SUV - PHEV	1	New	-	-	-	-	-	-	-	-	-	5	5	-	-	5
<b>Vehicles Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>20</b>	<b>20</b>	-	-	<b>20</b>
<b>Furniture &amp; Fixtures</b>																
42 Office Chairs	1	Replacement	-	-	-	-	-	-	-	-	-	1	1	-	-	1
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>1</b>	<b>1</b>	-	-	<b>1</b>
<b>Transportation Plans &amp; Studies</b>																
Long Term Waste Management Master 44 Plan - Consultant investigations and public consultation			-	-	-	-	-	-	-	-	-	300	300	-	-	300
<b>Transportation Plans &amp; Studies Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>300</b>	<b>300</b>	-	-	<b>300</b>
<b>Total Capital Solid Waste Management</b>			<b>10,000</b>	<b>32,700</b>	-	-	-	-	-	<b>70,030</b>	<b>129,300</b>	<b>794</b>	<b>242,824</b>	-	<b>2,100</b>	<b>244,924</b>

<sup>1</sup> Mixed Waste Pre-sort and Anaerobic Digestion Facility project and final financing strategy is subject to further future Council review and approval



## Appendix D: 2022 - 2031 Solid Waste Management Capital Forecast (\$,000's)

Provides a comprehensive listing - including the estimated year of construction start – for all projects within the 10-year capital plan. See Appendix C for specific details and financing of those projects proposed in the current year capital budget

		Expenditure Category	2022 Proposed Budget	Forecast						Forecast Total
				2023	2024	2025	2026	2027-2031		
<b>Solid Waste Management</b>										
<b>Building &amp; Structures</b>										
1	EV Charger	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	60	-	-	-	-	-	-	-
		Total	60	-	-	-	-	-	-	-
2	Durham York Energy Centre - Expansion environmental assessment (EA) and consulting (could take 4 to 10 years to complete)	Pre-Construction	-	-	-	10,000	-	-	-	10,000
		Construction	-	-	-	-	-	-	-	-
		Total	-	-	-	10,000	-	-	-	10,000
3	Durham York Energy Centre - Consultant investigation - additional waste heat utilization / project construction	Pre-Construction	-	100	900	-	-	-	-	1,000
		Construction	-	-	-	-	-	-	-	-
		Total	-	100	900	-	-	-	-	1,000
4	Concrete Repair of Retaining Wall	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	-	87	-	-	-	-	-	87
		Total	-	87	-	-	-	-	-	87
5	Paving Replacement	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	50	215	-	-	-	619	-	834
		Total	50	215	-	-	-	619	-	834
6	Replace Inbound Scale House #2 Turn Key on used scale	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	-	100	-	-	-	-	-	100
		Total	-	100	-	-	-	-	-	100
7	South Customer Disposal Area Enlargement - Design	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	-	275	-	-	-	-	-	275
		Total	-	275	-	-	-	-	-	275
8	Equipment Storage Building - Construct (F1631)	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	-	540	-	-	-	-	-	540
		Total	-	540	-	-	-	-	-	540

**Appendix D: 2022 - 2031 Solid Waste Management Capital Forecast (\$,000's)**

Provides a comprehensive listing - including the estimated year of construction start – for all projects within the 10-year capital plan. See Appendix C for specific details and financing of those projects proposed in the current year capital budget


*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
9	Scale House #1 Replacement - Construct (F1630)	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	510	-	-	-	-	510
		Total	-	510	-	-	-	-	510
10	South Customer Disposal Area Enlargement - Construction	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	1,575	-	-	-	1,575
		Total	-	-	1,575	-	-	-	1,575
11	Perimeter Chain Link Fence Replacement	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	172	-	-	-	172
		Total	-	-	172	-	-	-	172
12	Mixed Waste Pre-sort and Anaerobic Digestion Facility <sup>1</sup>	Pre-Construction	-	-	-	-	-	-	-
		Construction	242,000	-	-	-	-	-	-
		Total	242,000	-	-	-	-	-	-
13	Scale House - Replacement	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	-	65	65	65
		Total	-	-	-	-	65	65	65
14	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Eco Station	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	1,100	3,153	-	4,253
		Total	-	-	-	1,100	3,153	-	4,253
15	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Brock WMF	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	150	-	2,100	-	2,250
		Total	-	-	150	-	2,100	-	2,250
16	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Oshawa WMF	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	6,575	-	-	-	-	6,575
		Total	-	6,575	-	-	-	-	6,575
17	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Scugog WMF	Pre-Construction	-	-	-	-	-	-	-
		Construction	150	-	2,100	-	-	-	2,100
		Total	150	-	2,100	-	-	-	2,100

**Appendix D: 2022 - 2031 Solid Waste Management Capital Forecast (\$,000's)**

Provides a comprehensive listing - including the estimated year of construction start – for all projects within the 10-year capital plan. See Appendix C for specific details and financing of those projects proposed in the current year capital budget

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
18	Modifications and/or new waste management facilities -	Pre-Construction	-	-	-	-	-	-	-
	Optimization of older WMF sites and/or new sites for efficiencies/growth - North/West Facility	Construction	-	100	6,575	-	-	-	6,675
		Total	-	100	6,575	-	-	-	6,675
<b>Buildings and Structures Subtotal</b>			<b>242,260</b>	<b>8,502</b>	<b>11,472</b>	<b>11,100</b>	<b>5,253</b>	<b>684</b>	<b>37,011</b>
<b>Machinery &amp; Equipment</b>									
19	Upgrades of Equipment at Material Recovery Facility (MRF) - Equipment upgrades (Efficiency enhancements and maximize revenues / diversion)	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	660	260	-	-	-	920
		Total	-	660	260	-	-	-	920
20	Roll-off Bin Replacement Program	Pre-Construction	-	-	-	-	-	-	-
		Construction	107	107	107	107	107	535	963
		Total	107	107	107	107	107	535	963
21	AED Defibrillators - All sites	Pre-Construction	-	-	-	-	-	-	-
		Construction	25	-	-	-	-	-	-
		Total	25	-	-	-	-	-	-
22	Future equipment requirements to be identified	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	200	200	200	200	1,000	1,800
		Total	-	200	200	200	200	1,000	1,800
23	Dock Leveler Replacement	Pre-Construction	-	-	-	-	-	-	-
		Construction	11	-	-	-	-	-	-
		Total	11	-	-	-	-	-	-
24	Replace Weigh Scale	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	150	600	150	150	-	1,050
		Total	-	150	600	150	150	-	1,050
25	Waste Oil Storage Tank Replacement	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	23	-	-	-	-	23
		Total	-	23	-	-	-	-	23
<b>Machinery and Equipment Subtotal</b>			<b>143</b>	<b>1,140</b>	<b>1,167</b>	<b>457</b>	<b>457</b>	<b>1,535</b>	<b>4,756</b>

**Appendix D: 2022 - 2031 Solid Waste Management Capital Forecast (\$,000's)**

Provides a comprehensive listing - including the estimated year of construction start – for all projects within the 10-year capital plan. See Appendix C for specific details and financing of those projects proposed in the current year capital budget


*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast						Forecast Total
				2023	2024	2025	2026	2027-2031		
<b>Information Technology</b>										-
26	Computer Printer		3	3	3	3	3	15		27
27	Computers & Monitors Refresh		-	82	47	72	86	312		599
28	EMMS Maximo - Hardware Requirement		7	-	-	-	-	-		-
29	Laptop Computer		1	-	-	-	-	-		-
30	Power Laptop		17	-	-	-	-	-		-
31	Power Laptop and Monitor		1	-	-	-	-	-		-
32	Standard Desktop		7	-	-	-	-	-		-
33	Standard Laptop		53	-	-	-	-	-		-
34	Standard Tablet		-	-	-	-	-	-		-
35	Toughbook Tablet		11	-	7	-	-	-		7
<b>Information Technology Subtotal</b>			<b>100</b>	<b>85</b>	<b>57</b>	<b>75</b>	<b>89</b>	<b>327</b>		<b>633</b>
<b>Vehicles</b>										-
36	1/2 Ton Pick-up Truck		-	5	-	-	-	-		5
37	1/2 Ton Van		4	-	-	-	-	-		-
38	3/4 Ton Van		11	-	-	-	-	-		-
39	Forklift		-	100	-	-	-	-		100
40	Small SUV - PHEV		5	-	-	-	-	-		-
41	Vehicles for By-Law officers		-	-	150	-	-	-		150
<b>Vehicles Subtotal</b>			<b>20</b>	<b>105</b>	<b>150</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>255</b>
<b>Furniture and Fixtures</b>										-
42	Office Chairs		1	1	1	1	1	5		9
43	Office Reconfiguration		-	50	-	-	-	-		50
<b>Furniture and Fixtures Subtotal</b>			<b>1</b>	<b>51</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>5</b>		<b>59</b>

## Appendix D: 2022 - 2031 Solid Waste Management Capital Forecast (\$,000's)

Provides a comprehensive listing - including the estimated year of construction start – for all projects within the 10-year capital plan. See Appendix C for specific details and financing of those projects proposed in the current year capital budget

Continued

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Transportation Plans &amp; Studies</b>									-
44	Long Term Waste Management Master Plan - Consultant investigations and public consultation		300	-	-	-	-	-	-
<b>Transportation Plans &amp; Studies Subtotal</b>			<b>300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Landfill Remediation / Rehabilitation</b>									-
45	Oshawa Landfill - Remediation - Erosion and leachate control		-	500	325	125	250	3,400	4,600
46	Scott Landfill - Landfill Reclamation (Mining)		-	400	4,723	-	-	-	5,123
47	Scugog Landfill - Remediation - Purchase Contaminant Attenuation Zone		-	100	1,400	-	-	-	1,500
<b>Landfill Remediation / Rehabilitation Subtotal</b>			<b>-</b>	<b>1,000</b>	<b>6,448</b>	<b>125</b>	<b>250</b>	<b>3,400</b>	<b>11,223</b>
<b>Solid Waste Management Subtotal</b>			<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>
<b>Total Capital Solid Waste Management</b>			<b>242,824</b>	<b>10,883</b>	<b>19,295</b>	<b>11,758</b>	<b>6,050</b>	<b>5,951</b>	<b>53,937</b>

<sup>1</sup> Mixed Waste Pre-sort and Anaerobic Digestion Facility project and final financing strategy is subject to further future Council review and approval.

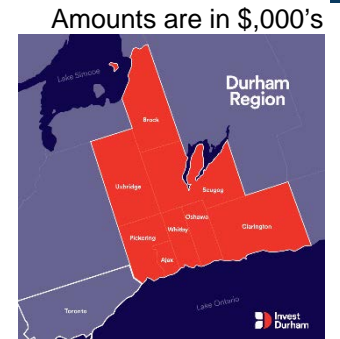
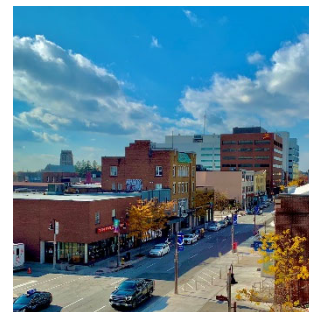
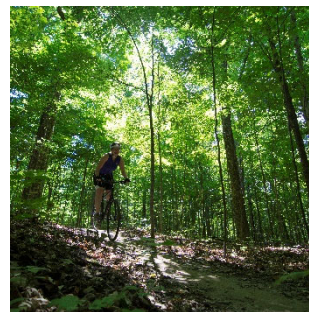
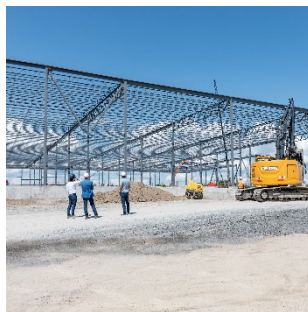
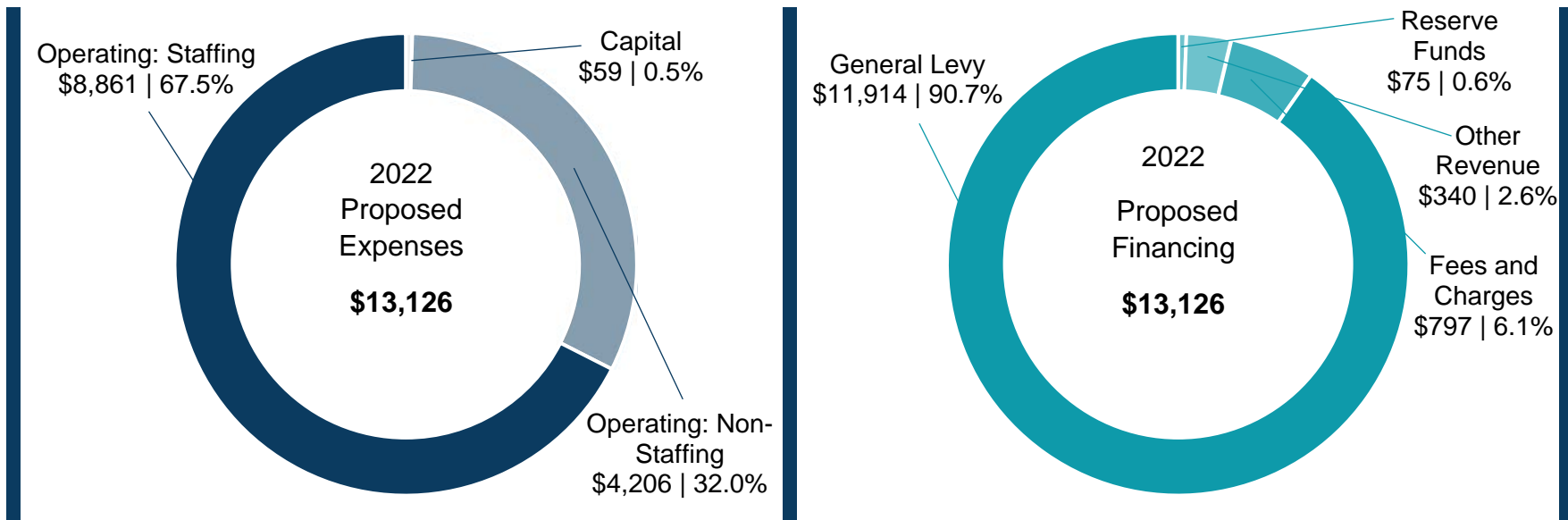


# Durham Budget

# 2022

# PLANNING AND ECONOMIC DEVELOPMENT

Responsible for establishing and implementing a long-term vision for the growth and economic prosperity of the Region



## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account  
Summary by Program  
Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Planning Capital Projects**

**Appendix B: 2022 – 2031 Planning Capital Forecast**

**Appendix C: 2022 Economic Development and Tourism Capital  
Projects**

**Appendix D: 2022 – 2031 Economic Development and Tourism  
Capital Forecast**

## **Table of Contents** *Continued*

<b>Appendix E:</b>	<b>2022 Rapid Transit and Transit Oriented Development Office Capital Projects</b>
<b>Appendix F:</b>	<b>2022 – 2031 Rapid Transit and Transit Oriented Development Office Capital Forecast</b>
<b>Appendix G:</b>	<b>Planning – Citizen Advisory Committees</b>
<b>Appendix H:</b>	<b>Planning – Application and Approval Revenue</b>



## Major Programs and Services

### **Planning**

Responsible for the Durham Regional Official Plan, which provides a broad policy framework for managing the future growth and development of the Region.

### **Policy and Special Studies**

Formulate, maintain, and monitor the policies of the Durham Regional Official Plan, the Region's principal planning document. The Durham Regional Official Plan guides decisions on long-term growth and development through policies that ensure an improved quality of life – by securing the health, safety, convenience, and well-being of present and future residents of the Region.

### **Transportation Planning**

Develop strategic policies and initiatives such as the Transportation Master Plan (TMP) and the Regional Cycling Plan (RCP). Support and promote sustainable and active transportation options including walking, cycling, and carpooling. Employs transportation forecasting models to assess how growth will affect the transportation system within the community.

### **Plan Implementation**

Fulfill planning approval responsibilities assigned to the Region through the Planning Act and ensures Regional and Provincial interests and policies are implemented through the review of various plans and development applications, and administers the Region's Soil and Groundwater Protocol, Woodland Conservation By-law, and Street Naming functions.

### **Land Division**

Provide administrative support and expertise to the Durham Land Division Committee – a quasi-judicial body appointed by Regional Council to act as its delegated approval authority for consents, in accordance with the Planning Act.

### **Executive**

Establish and implement the overall directions for delivering Regional planning and economic development services, from current to strategic long-range planning, economic development, and tourism, as directed by Regional Council and as mandated by the Planning Act. Discharge certain planning approval powers delegated from the Province on behalf of Regional Council.

## Major Programs and Services *Continued*

### **Administration and Support Services**

Provide customer care, administrative support, and assistance to professional and management staff in delivering their responsibilities. Provide data, mapping and graphics services including the provision of Geographic Information System (GIS) analysis, database design and management, and visual products including maps, artwork, and infographics.

### **Citizen Advisory Committees**

Support the education, outreach and communication activities of the Durham Agricultural Advisory Committee, the Durham Active Transportation Committee, and the Durham Environmental Advisory Committee.

### **Application and Approval Revenue**

Provide cost recovery, through fees, for certain statutory planning approvals, applications, and related matters.

### **Headquarters Shared Cost – Planning Portion**

The allocated share of costs attributable to the Planning Division for their portion of the operation of Regional Headquarters facility.

### **Economic Development and Tourism**

Promote Durham Region as an ideal place to establish and do business while enjoying a high quality of life.

#### **Administration**

Respond effectively to current and evolving conditions within the local economy and deliver programs and services, in cooperation with partners across the Region, in business development and investment attraction, agriculture and rural economic development, tourism, marketing, cluster development, arts and cultural industries, and broadband programming. This will support long-term economic growth and prosperity and promote the Regional value proposition for talent growth and new investment. This program will also be responsible for advancing strategic projects to improve investment readiness, including continual evaluation of the supply of serviced employment lands, and investigating the viability of strategic land development opportunities.

#### **Business Development**

The Business Development & Investment Program will be focusing on three core areas of service delivery. 1) Investment Attraction (Domestic and Foreign), including a specific focus on growing the EN3 (energy, environment, and engineering) sector, Life Sciences sector, and Advanced Mobility sector, alongside continued relationship development with partners at senior levels of government and abroad. 2) Increased focus on business retention and expansion for large and strategic employers, with the support of the municipalities and the anticipated continued need for COVID-19

## Major Programs and Services *Continued*

recovery initiatives. 3) Data, Research, and Analytics focused on continued improvement of our web content and promoting available sites in the Region. Note that support for Toronto Global has moved from Corporate Items to this program.

### **Tourism**

Promote Durham which will increase inbound tourism, support local businesses, and enhance quality of place, by profiling and supporting a wide range of activities including sport, culinary, agri-tourism, and cultural events. Through dedicated programming, specifically support tourism initiatives in the Townships of Scugog, Uxbridge, and Brock and Sport Tourism, which strives to bring large scale sport events to Durham Region.

### **Business Advisory Centre Durham**

Provide financial support to the Business Advisory Centre Durham which in turn assists, advises, mentors and monitors start-ups and existing small businesses and business associations to increase local job creation, benefitting the local economy and residents. Regional funding is matched by the Province through the Province-wide Small Business Advisory Centre program.

### **Agriculture and Rural Economic Development**

Provide support and services for the attraction, retention, and expansion of new and existing businesses within the Townships of Scugog, Uxbridge and Brock. This program also supports the targeted growth of the agri-food industry in Durham Region by working closely with agri-food organizations and businesses to develop and implement programs and initiatives, including targeted support to develop on-farm diversification, agri-tourism, and agri-tech.

### **Community Promotion Resource**

Offer an opportunity to showcase the Tribute Communities Centre and profile Durham as a location for a wide range of activities and events, including sporting and cultural events, which increase inbound tourism and builds a quality of place for residents.

### **Marketing Strategy Partnerships**

Provide promotion of Durham Region's value proposition to potential investors and businesses. The program supports sector development, overall brand awareness of the Region's economic assets, and communications to the business community. The program works closely with partners to nurture, develop, and grow industry sectors. A significant increase of resources is outlined in 2022, which is specifically targeted to support economic recovery of local businesses following the COVID-19 crisis. This program will also work to support and grow the Region's Arts, Cultural, and Creative Industries, including Film & Television.

## Major Programs and Services *Continued*

### **Headquarters Shared Cost – Economic Development and Tourism Portion**

The allocated share of costs attributable to the Economic Development and Tourism Division for their portion of the operation of Regional Headquarters facility.

### **Rapid Transit and Transit Oriented Development Office**

The Rapid Transit and Transit Oriented Development Office is responsible for building a Rapid Transit Deployment Plan, coordinating and implementing rapid transit projects, and ensuring that the community building and economic benefits associated with rapid transit investment are captured by the Region in the form of Transit Oriented Development Strategies.

# Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

## Environmental Sustainability



Demonstrate progress on Envision Durham, the Region's Municipal Comprehensive Review of the Durham Regional Official Plan through delivery of proposed policy directions for the new Official Plan including the Growth Management Study that will establish the Region's growth forecasts and provide a framework for growth to 2051



To proactively implement land use and fiscal planning with infrastructure planning and place-making, the Planning Division will complete the development of policies, delineations, and density targets for Major Transit Station Areas



Lead and coordinate the creation of a signature destination, the Durham Meadoway, that will feature a multi-use path, public spaces, connections to adjacent neighbourhoods and parks, public art and areas for environmental restoration



Research, monitor and report on planning indicators, as a basis for evaluating the performance of the policies and targets contained in the Regional Official Plan (e.g. growth management, development, building activity, growth trends and the natural heritage system)



Lead and coordinate efforts to provide a Regional perspective on planning policy initiatives introduced by the Province

## Strategic Priorities *Continued*



Continue to plan for the approval of the Lakeshore East GO Extension to Bowmanville and related Transit Oriented Development Strategy to capitalize on the economic and community building benefits associated with rapid transit investment. Continue to build the Rapid Transit Deployment Plan

### Community Vitality



Complete the design of a Regional Community Improvement Plan to support the delivery of affordable housing, and targeted high employment generators in Major Transit Station Areas

### Economic Prosperity



Continue to plan for the approval of the Lakeshore East GO Extension to Bowmanville and prepare for Transit Oriented Development to capitalize on the economic and community building benefits associated with rapid transit investment. Continue to build the Rapid Transit Deployment Plan by obtaining additional funding for remaining unfunded segments of the Durham Scarborough Bus Rapid Transit Corridor



Implement a new Economic Development Strategy and Action Plan

## Strategic Priorities *Continued*



Support business decision making by leading the annual Business Count program



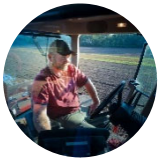
Increase the number of Energy, Environment, and Engineering companies interacted with for the purpose of investment attraction, through promotion of the Region as the 'Clean Energy Capital of Canada'



Produce promotional materials encouraging visits, tourism, sport tourism and local business support in Durham Region including the Discovery Guide



Implement the Rural Economic Development Action Plan in the Townships of Brock, Scugog and Uxbridge



Support and encourage local food production, on-farm diversification and agri-tourism uses to create jobs

## Strategic Priorities *Continued*



Continue to implement the Local Food Business Retention and Expansion Strategy Action Plan



Evaluate the business case and work with partners to implement strategic next steps for a local food logistics hub and innovation centre



Facilitate a Freight and Goods Movement Forum to identify how best to support and foster a reliable and efficient freight and goods movement in Durham

### Service Excellence



Continue to implement PLANit - the new development tracking system to help streamline the development applications process



## Key Targets for 2022

### Planning

- Maintain a minimum 50% of new residential building permits constructed within the built-up area to demonstrate intensification target of A Place to Grow: A Growth Plan for the Greater Golden Horseshoe, is being met
- Maintain a target of 98% of new residential units being located within Settlement Areas to demonstrate protection of Rural Areas

### Economic Development and Tourism

- Interact with 80 companies from the EN3 Sector (Energy, Environment, and Engineering) and Advanced Mobility sector for the purpose of investment attraction
- Implement 5 actions from the Local Food Business Retention and Expansion Strategy Action Plan, to grow and support Durham's Agri-Food Sector
- Achieve 50,000 unique visitors to the Durham Tourism website for visitor information and resources
- Achieve 15% average follower growth across all Economic Development & Tourism social media accounts

### Rapid Transit and Transit Oriented Development Office

- Secure the extension of all day GO train service along the Lakeshore East GO corridor to Bowmanville including the provision for four future GO stations along the CP Rail Line
- Continue to refine station implementation frameworks for adoption as part of the Region's Transit Oriented Development Strategy for the Lakeshore East GO Extension to Bowmanville
- Continue to build a Rapid Transit Deployment Plan, by advancing the Durham Scarborough Bus Rapid Transit and Simcoe Rapid Transit initiatives

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*



2022

2021 Estimated Actuals

2021 Restated Budget

2022 Proposed Budget

Variance

\$

%

### Operating Expenses


#### Operating Expenses

Personnel Expenses	7,621	8,520	8,861		
Personnel Related	134	277	295		
Communications	502	632	682		
Supplies	20	22	24		
Computer Maintenance & Operations	103	97	185		
Materials & Services	70	151	103		
Buildings & Grounds Operations	1	2	2		
Equipment Maintenance & Repairs	6	16	10		
Vehicle Operations	5	7	7		
Outside Agency Expenses	558	798	556		
Professional Services	665	987	1,090		
Contracted Services	7	7	7		
Leased Facilities Expenses	62	63	64		
Rentals - Tribute Communities Centre Box	16	16	16		
Financial Expenses	1	1	1		
Minor Assets & Equipment	-	5	5		
Contribution to Reserves / Reserve Funds	56	6	56		
Headquarters Shared Costs	569	569	585		
<b>Operating Expenses Subtotal</b>	<b>10,396</b>	<b>12,176</b>	<b>12,549</b>	<b>373</b>	<b>3.1%</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

Continued

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Internal Transfers &amp; Recoveries</b>					
TOD Solicitor	163	163	223		
TOD Real Estate	34	20	68		
TOD Procurement	61	62	126		
TOD Communications	99	112	101		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>357</b>	<b>357</b>	<b>518</b>	<b>161</b>	<b>45.1%</b>
<b>Gross Operating Expenses</b>	<b>10,753</b>	<b>12,533</b>	<b>13,067</b>	<b>534</b>	<b>4.3%</b>
<b>Capital Expenses</b>					
New	34	34	6		
Replacement	67	68	53		
<b>Capital Expenses Subtotal</b>	<b>101</b>	<b>102</b>	<b>59</b>	<b>(43)</b>	<b>(42.2%)</b>
<b>Total Expenses</b>	<b>10,854</b>	<b>12,635</b>	<b>13,126</b>	<b>491</b>	<b>3.9%</b>
<b>Operating Revenue</b>					
Fees & Service Charges	(850)	(697)	(797)		
Sale of Publications	-	(1)	(1)		
Revenue from Municipalities	(30)	(56)	(56)		
Reserve Fund Financing for Operations	-	(344)	(75)		
Recovery from Transit	(275)	(275)	(283)		
<b>Operating Revenue Subtotal</b>	<b>(1,155)</b>	<b>(1,373)</b>	<b>(1,212)</b>	<b>161</b>	<b>11.7%</b>
<b>Total Revenues and Financing</b>	<b>(1,155)</b>	<b>(1,373)</b>	<b>(1,212)</b>	<b>161</b>	<b>11.7%</b>
<b>Planning and Economic Development Total</b>	<b>9,699</b>	<b>11,262</b>	<b>11,914</b>	<b>652</b>	<b>5.8%</b>

## Financial Details: Summary by Program (\$,000's)


Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Planning</b>													
1 Policy and Special Studies	1,431	1,506	-	-	-	1,506	1,535	-	-	-	1,535	29	
2 Transportation Planning	1,013	1,528	-	-	(275)	1,253	1,652	-	-	(283)	1,369	116	
3 Plan Implementation	1,426	1,496	-	-	-	1,496	1,634	-	-	-	1,634	138	
4 Land Division	132	147	-	-	-	147	149	-	-	-	149	2	
5 Executive	447	473	-	-	-	473	481	-	-	-	481	8	
6 Administration and Support Services	1,382	1,497	44	-	(1)	1,540	1,475	47	-	(1)	1,521	(19)	
7 Citizen Advisory Committees	9	24	-	-	-	24	23	-	-	-	23	(1)	
8 Application and Approval Revenue	(850)	-	-	-	(697)	(697)	-	-	-	(797)	(797)	(100)	
9 Headquarters Shared Cost - Planning Portion	450	450	-	-	-	450	463	-	-	-	463	13	
<b>Planning Subtotal</b>	<b>5,440</b>	<b>7,121</b>	<b>44</b>	<b>-</b>	<b>(973)</b>	<b>6,192</b>	<b>7,412</b>	<b>47</b>	<b>-</b>	<b>(1,081)</b>	<b>6,378</b>	<b>186</b>	<b>3.0%</b>
<b>Economic Development and Tourism</b>													
1 Administration	500	539	26	-	-	565	495	8	-	-	503	(62)	
2 Business Development	689	871	-	-	(30)	841	925	-	-	(30)	895	54	
3 Tourism	733	1,083	-	-	(200)	883	899	-	-	-	899	16	
4(a) Business Advisory Centre Durham (BACD)	160	160	-	-	-	160	163	-	-	-	163	3	
4(b) Facilities - Garden Street (BACD)	72	73	-	-	-	73	74	-	-	-	74	1	
Subtotal BACD	232	233	-	-	-	233	237	-	-	-	237		
5 Agriculture and Rural Economic Development	422	538	-	-	-	538	550	-	-	-	550	12	
6 Community Promotion Resources	16	16	-	-	-	16	16	-	-	-	16	-	
7 Marketing Strategy Partnerships	711	803	-	-	(170)	633	803	-	-	(26)	777	144	
8 Headquarters Shared Cost - Economic Development Portion	119	119	-	-	-	119	122	-	-	-	122	3	
<b>Economic Development and Tourism Subtotal</b>	<b>3,422</b>	<b>4,202</b>	<b>26</b>	<b>-</b>	<b>(400)</b>	<b>3,828</b>	<b>4,047</b>	<b>8</b>	<b>-</b>	<b>(56)</b>	<b>3,999</b>	<b>171</b>	<b>4.5%</b>

## Financial Details: Summary by Program (\$,000's)


*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

*Continued*

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Rapid Transit and Transit Oriented Development Office</b>													
1 Rapid Transit and Transit Oriented Development Office	837	1,210	32	-	-	1,242	1,608	4	-	(75)	1,537	295	
<b>Rapid Transit and Transit Oriented Development Office Subtotal</b>	<b>837</b>	<b>1,210</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>1,242</b>	<b>1,608</b>	<b>4</b>	<b>-</b>	<b>(75)</b>	<b>1,537</b>	<b>295</b>	<b>23.8%</b>
<b>Planning and Economic Development Total</b>	<b>9,699</b>	<b>12,533</b>	<b>102</b>	<b>-</b>	<b>(1,373)</b>	<b>11,262</b>	<b>13,067</b>	<b>59</b>	<b>-</b>	<b>(1,212)</b>	<b>11,914</b>	<b>652</b>	<b>5.8%</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Restated Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Planning</b>								
<b>Capital Expenditures</b>								
Information Technology	44	47	53	55	40	79	224	451
<b>Capital Expenditure Subtotal</b>	<b>44</b>	<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Capital Financing</b>								
General Levy	44	47	53	55	40	79	224	451
<b>Capital Financing Subtotal</b>	<b>44</b>	<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Total Capital Planning</b>	<b>44</b>	<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Economic Development and Tourism</b>								
<b>Capital Expenditures</b>								
Information Technology	26	8	17	15	10	16	66	124
Vehicles	-	-	31	-	-	-	-	31
<b>Capital Expenditure Subtotal</b>	<b>26</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>
<b>Capital Financing</b>								
General Levy	26	8	48	15	10	16	66	155
<b>Capital Financing Subtotal</b>	<b>26</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>
<b>Total Capital Economic Development and Tourism</b>	<b>26</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>

# Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Restated Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Rapid Transit and Transit Oriented Development Office</b>								
<b>Capital Expenditures</b>								
Information Technology	32	4	4	32	20	8	-	64
<b>Capital Expenditure Subtotal</b>	<b>32</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Capital Financing</b>								
General Levy	32	4	4	32	20	8	-	64
<b>Capital Financing Subtotal</b>	<b>32</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Total Capital Rapid Transit and Transit Oriented Development Office</b>	<b>32</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Total Capital Planning and Economic Development</b>	<b>102</b>	<b>59</b>	<b>105</b>	<b>102</b>	<b>70</b>	<b>103</b>	<b>290</b>	<b>670</b>

## Details of Budget Changes

<b>Strategic Investments – Planning</b>	<b>2022 Impact</b> (\$ 000's)
Various transportation planning studies including Cordon Count (\$50k), Transportation Tomorrow Survey (\$105k), Cycling Signage and Wayfinding Strategy (\$50k) partially offset by decreases in other Transportation Master Plan and Data Consortium Studies (-\$111k)	94
Annual training and support costs for new PlanIT system, the Division's new development application tracking and reporting software	135
<b>Strategic Investments – Planning Subtotal</b>	<b>229</b>
<hr/>	
<b>Base Adjustments – Planning</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	165
Line-by-Line identified savings	(121)
Application and Approval Revenue increase	(100)
Increase in Planning's share of costs for the operation and maintenance of Regional Headquarters	13
<b>Base Adjustments – Planning Subtotal</b>	<b>(43)</b>
<hr/>	
<b>Net Changes Planning</b>	<b>186</b>



## Details of Budget Changes *Continued*

<b>Strategic Investments – Economic Development and Tourism</b>	<b>2022 Impact</b> (\$ 000's)
Increase in Missions/Delegations to capitalize on the expected demand in post-COVID investment. The Region plans to host delegations and return to investment missions in target geographies once travel restrictions are lifted	20
Support the Tourist Strategy through an increase in Community Relations and Promotional items that support hard-hit independent small tourism businesses by providing event hosting, in-person promotion, and sponsorship to increase brand strength and awareness	40
Support 2022 Durham Tourism Visitor Guide to capitalize on the expected increase in domestic tourism – in part supported by the announcement of the 2022 Ontario Tourism Tax Credit - and help visitors to access our impacted travel, tourism and hospitality industries	49
<b>Strategic Investments – Economic Development and Tourism Subtotal</b>	<b>109</b>
<b>Base Adjustments – Economic Development and Tourism</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	56
Annualization of 1.0 FTE approved in the 2021 budget	51
Inflationary increases	27
Line-by-Line identified savings	(75)
Increase in Economic Development's share of costs for the operation and maintenance of Regional Headquarters	3
<b>Base Adjustments – Economic Development and Tourism Subtotal</b>	<b>62</b>
<b>Net Changes Economic Development and Tourism</b>	<b>171</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Rapid Transit and Transit Oriented Development Office</b>	
New Positions – details of the 2.0 FTEs are provided in the Staffing Details Section with an annualized cost of \$290k	165
<b>Strategic Investments – Rapid Transit and Transit Oriented Development Office Subtotal</b>	<b>165</b>
<hr/>	
<b>Base Adjustments – Rapid Transit and Transit Oriented Development Office</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	16
Annualization of support costs provided to the Rapid Transit and Transit Oriented Development Office	161
Removal of 2021 one-time items	(47)
<b>Base Adjustments – Rapid Transit and Transit Oriented Development Office Subtotal</b>	<b>130</b>
<hr/>	
<b>Net Changes Rapid Transit and Transit Oriented Development Office</b>	<b>295</b>
<hr/>	
<b>Net Changes Planning and Economic Development</b>	<b>652</b>

## Staffing Details

Planning	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>46.0</u>
<b>Position Transferred in Year</b>	
1.0 Policy Advisor transferred to the Office of the Chief Administrative Officer to enable implementation of the Community Safety and Wellbeing Plan	(1.0)
<b>Total Transferred Position</b>	<u>(1.0)</u>
<b>Planning Subtotal</b>	<b>45.0</b>
<hr/>	
Economic Development and Tourism	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>17.0</u>
<b>Economic Development and Tourism Subtotal</b>	<b>17.0</b>
<hr/>	
Rapid Transit and Transit Oriented Development Office	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b> (transferred in year from the Office of the Chief Administrative Officer)	<u>4.0</u>
<b>Proposed New Positions</b>	
2.0 Planners conditional on provincial approval of the Lakeshore East GO Extension to Bowmanville	2.0
<b>Total Positions Approved In-Year</b>	<u>2.0</u>
<b>Rapid Transit and Transit Oriented Development Office Subtotal</b>	<b>6.0</b>
<hr/>	
<b>Total Complement Planning and Economic Development</b>	<b>68.0</b>

## Looking Forward

Economic recovery from the COVID-19 pandemic will be a key priority for Planning and Economic Development programs and services as we continue to play a key role in supporting our local economy by:

- Continuing to provide support to local businesses experiencing impacts from COVID-19 by leading and contributing to the work of the Durham Economic Task Force, and continuing to advance innovative new programs and initiatives, such as Downtowns of Durham, to aid in economic recovery.
- Adding a new area of focus, being the support and advancement of the Region's Arts, Cultural, and Creative Industries, and of growing underlying quality of place.
- Strengthening partnerships with Durham Farm Fresh in continued support of our agricultural sector, and activities will continue to promote the support of our culinary and tourism industries.
- Supporting the agri-food sector through programming and events to help them grow, and north-Durham businesses will be supported in plans to grow, expand, and hire new staff.
- Investment attraction will focus on sectors with high growth potential, such as innovative technology, energy, life sciences, and EV/AV automotive; and relationships with key investment attraction agencies with senior levels of government will be nurtured; and
- Delivering innovative and modern new marketing campaigns to promote the Region for investment and showcase our value proposition. As we near the end of the pandemic, we will ramp up new tourism promotion initiatives to help re-start the critical sectors of our economy, led by independent, small business owners and operators.

The Department will continue to improve the ways it addresses the needs of residents and the business community through strategic planning and modernization of services aimed at integrating technology to provide timely and relevant services such as:


## Looking Forward *Continued*

- Modernizing the Region's current official plan - approaching 30 years of age - with a new Regional Official Plan that incorporates contemporary policies and best practices, makes better use of digital data, and provides a stronger on-line presence that is streamlined, accessible, intuitive, and user-friendly. The new Regional Official Plan will support economic development and job creation, encourage more sustainable communities, enable more affordable housing, encourage more transit supportive development, support farming and rural communities and protect natural features.
- Continuously looking to improve the Region's economic development and tourism on-line presence to better respond to the needs of the Durham residents and businesses. This includes improving access to digital information that allow users to customize queries to suit their individual needs.
- The on-line development application and review experience will be transformed by PLANit, the Division's new development application tracking and reporting software. PLANit will allow staff to dramatically reduce paper-based development processes, will improve monitoring capabilities and will allow applicants to track applications and monitor their progress in real time.
- Liaising with Regional departments, area municipalities, provincial agencies, and the private sector to advance the Lakeshore East GO Extension to Bowmanville, the proposed GO stations, and related Transit Oriented Development Strategy, recognizing the economic and community building benefits that will be catalyzed by this rapid transit investment.

These opportunities and challenges will continue to build the partnerships and collaborations that make Durham Region a great community to live, invest, innovate, and create.

**Appendix A: 2022 Planning Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>Planning</b>																
<b>Information Technology</b>																
1 Standard Laptops	12	New	-	-	-	-	-	-	-	-	-	23	23	-	-	23
2 Power laptop	5	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	-	15
3 Monitor	36	Replacement	-	-	-	-	-	-	-	-	-	7	7	-	-	7
1 Standard Laptop	1	Replacement	-	-	-	-	-	-	-	-	-	2	2	-	-	2
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>47</b>	<b>47</b>	-	-	<b>47</b>
<b>Total Capital Planning</b>			-	-	-	-	-	-	-	-	-	<b>47</b>	<b>47</b>	-	-	<b>47</b>

## Appendix B: 2022 – 2031 Planning Capital Forecast (\$,000's)

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022.*

Durham Budget	2022	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Planning</b>								
<b>Information Technology</b>								
1	Standard Laptop	25	23	34	25	23	140	245
2	Power laptops	15	3	6	15	3	47	74
3	Monitor	7	5	-	-	-	-	5
4	Tough Pad	-	22	-	-	22	21	65
5	Smartboard	-	-	15	-	-	16	31
6	Large format scanner/plotter	-	-	-	-	31	-	31
<b>Information Technology Subtotal</b>		<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>
<b>Total Capital Planning</b>		<b>47</b>	<b>53</b>	<b>55</b>	<b>40</b>	<b>79</b>	<b>224</b>	<b>451</b>

**Appendix C: 2022 Economic Development and Tourism Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Economic Development and Tourism</b>																
<b>Information Technology</b>																
1 Standard Laptop	4	Replacement	-	-	-	-	-	-	-	-	-	8	8	-	-	8
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>8</b>	<b>8</b>	-	-	<b>8</b>
<b>Total Capital Economic Development and Tourism</b>			-	-	-	-	-	-	-	-	-	<b>8</b>	<b>8</b>	-	-	<b>8</b>



## Appendix D: 2022-2031 Economic Development and Tourism Capital Forecast (\$,000's)

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022.*

Durham Budget 2022	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Economic Development and Tourism</b>							
<b>Information Technology</b>							
1 Standard Laptop	8	8	4	10	7	34	63
2 Mobile Laptop	-	6	11	-	6	29	52
3 Power laptop	-	3	-	-	3	3	9
<b>Information Technology Subtotal</b>	<b>8</b>	<b>17</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>124</b>
<b>Vehicles</b>							
4 Vehicle	-	31	-	-	-	-	31
<b>Vehicles Subtotal</b>	<b>-</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31</b>
<b>Total Capital Economic Development and Tourism</b>	<b>8</b>	<b>48</b>	<b>15</b>	<b>10</b>	<b>16</b>	<b>66</b>	<b>155</b>


**Appendix E: 2022 Rapid Transit and Transit Oriented Development Office Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix F for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Rapid Transit and Transit Oriented Development Office</b>																
<b>Information Technology</b>																
1 Laptop	2	New	-	-	-	-	-	-	-	-	-	4	4	-	-	4
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	4	4	-	-	4
<b>Total Capital Rapid Transit and Transit Oriented Development Office</b>			-	-	-	-	-	-	-	-	-	4	4	-	-	4

## Appendix F: 2022 - 2031 Rapid Transit and Transit Oriented Development Office Capital Forecast (\$,000's)

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix E for financing details for capital projects proposed in 2022*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Rapid Transit and Transit Oriented Development Office</b>							
<b>Information Technology</b>							
1 Laptop	4	4	32	20	8	-	64
<b>Information Technology Subtotal</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>
<b>Total Capital Rapid Transit and Transit Oriented Development Office</b>	<b>4</b>	<b>4</b>	<b>32</b>	<b>20</b>	<b>8</b>	<b>-</b>	<b>64</b>

## Appendix G: Planning – Citizen Advisory Committees

 <b>Durham Budget</b> 2022	2021 Approved Budget	2022 Change      Proposed Budget	
Durham Environmental Advisory Committee	11,000	(520)	10,480
Durham Agricultural Advisory Committee	10,250	(480)	9,770
Durham Active Transportation Committee	3,000	-	3,000
<b>Planning – Citizen Advisory Committees Total</b>	<b>24,250</b>	<b>(1,000)</b>	<b>23,250</b>

## Appendix H: Planning – Application and Approval Revenue




**Durham**  
**Budget**

**2022**

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget
<b>Area Municipal Official Plan Amendments</b>			
Application		37,500	43,750
Approval	-	4,500	5,250
<b>Subtotal</b>	<b>56,000</b>	<b>42,000</b>	<b>49,000</b>
<b>Subdivision/Condominium</b>			
Rental Applications			
Application		22,000	26,341
Approval		3,375	4,046
Delegated Applications			
Subdivision Approval		96,000	115,100
Condominium Review		25,000	29,974
Major Revision		9,000	10,791
Clearance		37,000	44,361
Other (Extension/Recirculation)		12,000	14,387
<b>Subdivision/Condominium Subtotal</b>	<b>310,200</b>	<b>204,375</b>	<b>245,001</b>

## Appendix H: Planning – Application and Approval Revenue

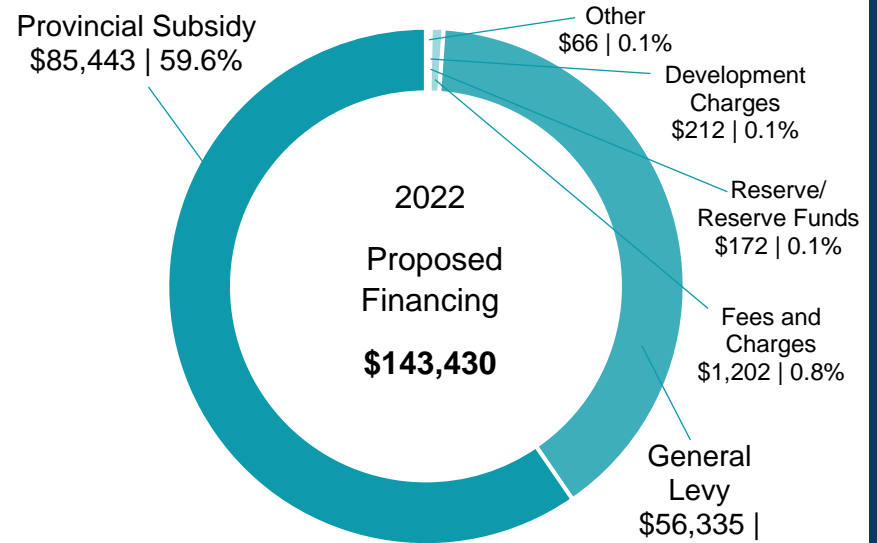
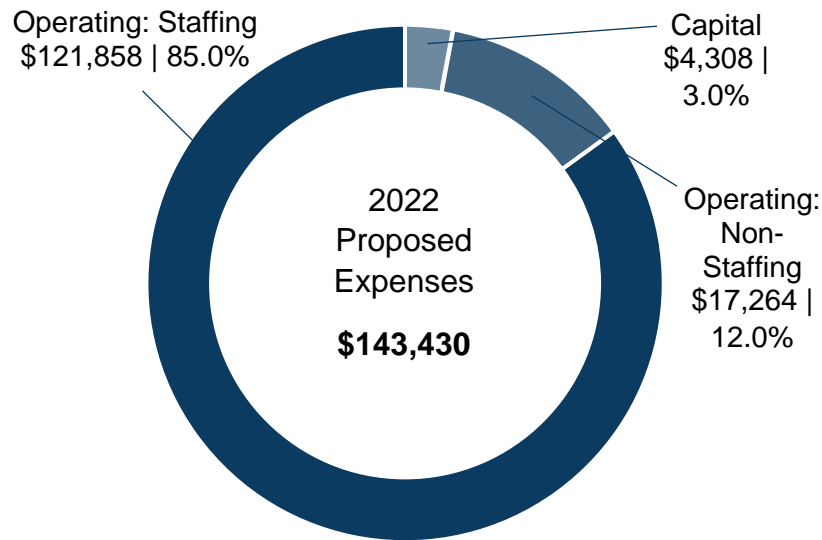
Continued

 <b>Durham Budget</b> 2022	2021		2022
	Estimated Actuals	Approved Budget	Proposed Budget
<b>Land Division</b>			
Application		160,000	161,421
Commenting		80,000	80,710
Certification & Re-stamping		91,000	91,808
Tabling		12,000	12,107
Special		500	504
<b>Land Division Subtotal</b>	<b>306,000</b>	<b>343,500</b>	<b>346,550</b>
<b>Regional Official Plan Amendments</b>			
Minor		21,000	48,658
Major		20,000	46,342
<b>Regional Official Plan Amendments Subtotal</b>	<b>88,000</b>	<b>41,000</b>	<b>95,000</b>
<b>Rezoning Applications</b>	<b>41,000</b>	<b>52,500</b>	<b>43,200</b>
<b>Other Fees</b>	<b>48,700</b>	<b>14,050</b>	<b>18,800</b>
<b>Planning - Application and Approval Revenue Total</b>	<b>849,900</b>	<b>697,425</b>	<b>797,550</b>



# HEALTH DEPARTMENT

Protects and promotes the health of Durham Region residents through the delivery of public health and paramedics programs and services



Amounts are in \$,000's



## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Public Health Capital Projects**  
**Appendix B: 2022 – 2031 Public Health Capital Forecast**  
**Appendix C: 2022 Region of Durham Paramedic Services Capital Projects**  
**Appendix D: 2022 – 2031 Region of Durham Paramedic Services Capital Forecast**



## Major Programs and Services

### Public Health

#### Healthy Living

Includes chronic disease prevention, injury prevention, substance use programs, oral health, tobacco use prevention and enforcement of the Smoke-Free Ontario Act, 2017 (SFOA) and Regional Smoking and Vaping By-law. Working in collaboration with community partners, the Healthy Living program addresses the health needs of the public and priority populations. Programs and activities address topics such as healthy eating, physical activity, healthy sexuality, cancer prevention, oral health promotion, mental health promotion, alcohol and substance use, harm reduction, concussions, and injury prevention, falls prevention, and road and off-road safety. The oral health programs include dental screening and oral health education for children in schools, screening, and enhanced access to dental care for adults enrolled with Ontario Works as well as provision of dental treatment for those eligible for the Healthy Smiles Ontario and the Ontario Seniors Dental Care Programs. SFOA enforcement and tobacco and cannabis control activities include education, inspections of places regulated under the SFOA (e.g., tobacco vendors, schools, bars, and restaurants), issuance of warnings and charges, response to complaints, and implementation of children and youth prevention programs.

#### Healthy Families

Programs enable individuals and families to achieve optimal preconception, prenatal, maternal, newborn, child, youth, and family health. Programs include: Durham Health Connection Line which provides assessment, health information counselling and referral services to Durham Region residents; Healthy Families which establish evidence-informed programs, based on local needs, to support healthy growth and development and healthy families; and Infant and Child Development which provides assistance to infants and young children (birth to school entry) and their families to address issues of child development by providing home visits, service coordination and resources to families of children with special needs.

#### Infectious Diseases

Prevent or reduce the burden of infectious and communicable diseases of public health importance, including sexually transmitted infections (STIs) and blood-borne infections, tuberculosis, vector-borne diseases as well as vaccine preventable diseases. Immunization activities include enforcement of the Immunization of School Pupils Act (ISPA) and the Child Care and Early Years Act, 2014 (CCEYA), monitoring of vaccine preventable diseases, vaccine administration, education about immunization and vaccine safety, as well as vaccine management. Infectious Diseases Prevention and Control activities are required to prevent and control infectious and communicable diseases, in various local settings. Program activities include ongoing monitoring of infectious and communicable disease rates, investigations of outbreaks, investigations, and public health management of cases of diseases of public health significance and follow-up of contacts,

## Major Programs and Services *Continued*

sexual health clinical services for diagnosis, treatment, and management of STIs, routine inspections of childcare centres and personal services settings, and response to complaints in all settings, including health care facilities.

### **Health Protection**

Programs prevent or reduce the burden of food-borne and water-borne illnesses, injuries related to recreational water use, reduce exposure to health hazards, and promote the development of healthy natural and built environments. These programs also enable consistent and effective preparedness for, response to, and recovery from public health emergencies. Health Protection programs include Food Safety, Healthy Environments, Safe Water and Sewage Systems.

### **Commissioner & MOH Office & Administration**

Health analytics, research, policy, and equity support enables the Health Department programs to respond effectively to current and evolving conditions, emerging evidence, determinants of health and health inequities. Administrative, community and resource development, and privacy and security support enable the Health Department divisions to effectively communicate with the public and community partners, meet mandated privacy and security requirements and provide effective and efficient programs and services.

### **Facilities Management**

Provide appropriate office and clinic locations to allow broad community access to Health Department programs and services. Includes the region-owned facility located at 101 Consumers Drive Whitby and five leased facilities located at 1615 Dundas Street East Whitby, 181 Perry Street Port Perry, Oshawa Centre, Pickering Town Centre, and 200 John Street Oshawa.

### **Headquarters Shared Cost - Public Health Portion**

The allocated share of cost attributable to Public Health for the operation of Regional Headquarters facility.

### **Contribution from the Province - Mandatory Programs**

Provincial funding through the Ministries of Health and Children, Community and Social Services for Mandatory Programs, in accordance with the Ontario Public Health Standards and Protocols.

## Major Programs and Services *Continued*

### **Paramedic Services**

#### **Administration**

Provide direction and management of staff, vehicles, and facilities for the Paramedic Services Division of the Health Department. Departmental managers work with community partners to review services, determine priorities, and identify best practices for operational effectiveness and efficiency.

#### **Operations**

Provide land ambulance and paramedic services to the residents of Durham Region; delivering services out of 11 Paramedic Response Stations throughout the Region.

#### **Quality Development**

Ensure that high quality land ambulance and paramedic services are delivered to the residents of Durham Region, by conducting peer reviews of paramedic records and providing mandatory medical training to paramedics.

#### **Planning and Logistics**

Ensure all vehicles are well-maintained and available for deployment, and medical supplies/equipment are available in all Paramedic Response Stations. Medical supplies and equipment are delivered to all stations daily and equipment is repaired as necessary. Program staff is also responsible for logistical coordination of paramedic equipment and supplies. In the event of major incidents, such as industrial accidents or crash sites, staff ensures that enough resources are available.

#### **Facilities Management**

Provide appropriate administrative space and paramedic stations to deliver timely paramedic response. There are 11 paramedic stations located in Durham Region.

#### **Hospital Contract - Offload Delay**

Program staff work to reduce ambulance offload delays at hospital emergency rooms by assigning Designated Offload Nurse (DON) personnel to receive ambulance patients, which allows paramedics to be available to respond to calls for emergency service.

## Major Programs and Services *Continued*

### **Primary Care Outreach Program**

Provide basic social navigation and medical assistance to priority populations primarily in the Oshawa area. An Advanced Care Paramedic and Social Worker travel to priority neighborhoods and provide assistance to the homeless population.

### **Community Paramedicine Program**

Provide assistance to individuals with high care needs at home or in a community setting.

### **Tangible Capital Assets**

Consolidated capital program for paramedic services.

### **Contribution from the Province**

Provincial funding through the Ministry of Health for a portion of the net cost of operations of the Paramedic Services Division.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### **Environmental Sustainability**



Demonstrate leadership in sustainability and addressing climate change by completing health vulnerability assessments

### **Community Vitality**



Prevent and reduce the burden of infectious and communicable diseases of public health importance including COVID-19

## Strategic Priorities *Continued*



Establish a new dental clinic location and improve access to oral health services for eligible low-income seniors through the Ontario Seniors Dental Care Program



Engage key stakeholders to update the Durham Region Opioid Response Plan



Establish a new paramedic response station in Seaton and enhance service in South Oshawa and South Whitby to improve response times

### Social Investment



Support schools to develop comprehensive school health plans and implement measures on priority health issues to ensure health of staff and students. A main priority will be working in partnership with schools and school boards to develop and implement COVID-19 health and safety plans and provide support for: infection prevention and control; surveillance, screening, and testing; outbreak management; and case and contact management. Support will also focus on communication and engagement with parents and local communities as well as the broader health care sector

## Strategic Priorities *Continued*



Orient public health programs and services to address the needs of priority populations

### Service Excellence



Deliver public health services to clients in innovative ways that minimize risks and support health and safety of clients and Health Department staff



Ensure transparency, increase access to information and improve public awareness about the status of COVID-19 and COVID-19 vaccinations across Durham Region through reporting on surveillance activities



Achieve Canadian Triage and Acuity Scale (CTAS) target response times for paramedic services to Durham Region residents



Enhance routine public health inspections and ensure premises inspected by the Health Department are following public health advice including COVID-19 related requirements



Implement public health requirements identified by the Province to address the ongoing COVID-19 pandemic, including third dose vaccination and vaccination of younger populations

## Key Targets for 2022

### Public Health

- Manage 100% of outbreaks, including COVID-19 outbreaks, in long-term care homes, retirement homes, hospitals, schools, childcare centres, congregate living settings, workplaces and other community settings – consistent with 2021 results
- Complete 5,000 compliance inspections including inspections related to COVID-19, food safety, childcare centres, infectious diseases prevention and control, safe water, recreational water, migrant farm worker housing and private sewage systems – consistent with 2021 results
- Complete 2,000 oral health client visits for low-income seniors – consistent with 2021 results and considers impact of ongoing pandemic
- Complete 45,000 phone interactions regarding COVID-19 and COVID-19 vaccine with residents and community partners through Durham Health Connection Line
- Follow 25,000 COVID-19 cases and contacts by public health nurses – with circulation of the Omicron variant, there is an ongoing need to manage cases and contacts in high-risk settings
- Administer 100% of COVID-19 vaccines to eligible Durham Region residents in accordance with provincial directives

### Region of Durham Paramedic Services

- Respond to over 93,000 calls for emergency paramedic services – this represents a return to the pre-pandemic growth RDPS has been experiencing
- Improve emergency coverage with the addition of the Seaton paramedic response station as well as redeployment of existing hours from the 8-hour ambulances
- Achieve all Canadian Triage and Acuity Scale (CTAS) target response times - consistent with prior years

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*



2022

2021 Estimated Actuals

2021 Approved Budget

2022 Proposed Budget

Variance

\$

%

### Expenses

#### Operating Expenses


Personnel Expenses	130,271	99,663	121,858		
Personnel Related	1,386	1,947	1,914		
Communications	999	1,070	1,072		
Supplies	2,702	1,356	1,426		
Utilities	265	292	262		
Medical Care	1,672	1,661	1,742		
Chemicals	45	80	60		
Computer Maintenance & Operations	723	686	642		
Materials & Services	873	715	800		
Buildings & Grounds Operations	540	428	584		
Equipment Maintenance & Repairs	301	315	389		
Vehicle Operations	1,266	1,725	1,877		
Professional Services	715	785	742		
Contracted Services	819	937	930		
Leased Facilities Expenses	641	590	516		
Financial Expenses	329	328	352		
Minor Assets & Equipment	-	-	17		
Major Repairs & Renovations	105	105	132		
Contribution to Reserves / Reserve Funds	843	843	843		
Headquarters Shared Costs	2,138	2,138	2,198		
<b>Operating Expenses Subtotal</b>	<b>146,633</b>	<b>115,664</b>	<b>138,356</b>	<b>22,692</b>	<b>19.6%</b>



## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


Continued

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Internal Transfers &amp; Recoveries</b>					
NextGen Fees	11	12	13		
Corporate IT Charge	328	329	340		
Corporate HR Charge	345	345	368		
Family Services Charge	126	126	189		
Finance Charge	-	-	12		
Works - Facilities Management Charge	204	204	191		
Recovery - Children's Services	(122)	(122)	(254)		
Recovery - Social Assistance	(87)	(87)	(93)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>805</b>	<b>807</b>	<b>766</b>	<b>(41)</b>	<b>(5.1%)</b>
<b>Gross Operating Expenses</b>	<b>147,438</b>	<b>116,471</b>	<b>139,122</b>	<b>22,651</b>	<b>19.4%</b>
<b>Capital Expenses</b>					
New	377	377	1,450		
Replacement	2,444	2,444	2,858		
<b>Capital Expenses Subtotal</b>	<b>2,821</b>	<b>2,821</b>	<b>4,308</b>	<b>1,487</b>	<b>52.7%</b>
<b>Total Expenses</b>	<b>150,259</b>	<b>119,292</b>	<b>143,430</b>	<b>24,138</b>	<b>20.2%</b>
<b>Operating Revenue</b>					
Provincial Subsidy General	(98,219)	(63,332)	(84,432)		
Fees & Service Charges	(788)	(1,202)	(1,202)		
Sale of Publications	(10)	(40)	(40)		
Sundry Revenue	(22)	(26)	(26)		
Recovery from Reserve Funds - Operating	(240)	(1,647)	-		
<b>Operating Revenue Subtotal</b>	<b>(99,279)</b>	<b>(66,247)</b>	<b>(85,700)</b>	<b>(19,453)</b>	<b>(29.4%)</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Capital Financing</b>					
Grant - Capital	(424)	(424)	-		
Provincial Subsidy - Capital	(49)	(12)	(1,011)		
Development Charges - Residential	-	-	(212)		
Recovery from Reserve Funds - Capital	(172)	(172)	(172)		
<b>Capital Financing Subtotal</b>	<b>(645)</b>	<b>(608)</b>	<b>(1,395)</b>	<b>(787)</b>	<b>(129.4%)</b>
<b>Total Revenues and Financing</b>	<b>(99,924)</b>	<b>(66,855)</b>	<b>(87,095)</b>	<b>(20,240)</b>	<b>(30.3%)</b>
<b>Health Department Total</b>	<b>50,335</b>	<b>52,437</b>	<b>56,335</b>	<b>3,898</b>	<b>7.4%</b>


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance		
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
<b>Public Health</b>														
1 Healthy Living	9,020	15,953	-	(3,421)	(18)	12,514	16,483	24	(3,667)	(11)	12,829	315		
2 Healthy Families	5,954	10,613	-	(3,839)	-	6,774	10,696	18	(3,839)	-	6,875	101		
3 Infectious Diseases	31,877	18,117	80	(12)	(1,260)	16,925	32,018	3	(14,256)	(240)	17,525	600		
4 Health Protection Commissioner & MOH Office & Administration	5,651 4,385	7,707 6,748	10 -	(10) (43)	(1,109) (15)	6,598 6,690	8,712 7,894	10 371	(1,010) (925)	(729) (15)	6,983 7,325	385 635		
6 Facilities Management	728	744	27	(27)	-	744	767	-	(93)	-	674	(70)		
7 Headquarters Shared Cost - Public Health Portion	2,138	2,138	-	-	-	2,138	2,198	-	-	-	2,198	60		
8 Contribution from Province - Mandatory Programs	(37,759)	-	-	(30,313)	-	(30,313)	-	-	(30,313)	-	(30,313)	-		
<b>Public Health Subtotal</b>	<b>21,994</b>	<b>62,020</b>	<b>117</b>	<b>(37,665)</b>	<b>(2,402)</b>	<b>22,070</b>	<b>78,768</b>	<b>426</b>	<b>(54,103)</b>	<b>(995)</b>	<b>24,096</b>	<b>2,026</b>	<b>9.2%</b>	
<b>Paramedic Services</b>														
1 Administration	4,243	4,176	-	-	(18)	4,158	4,315	-	-	(18)	4,297	139		
2 Operations	41,359	41,893	-	-	(495)	41,398	44,596	-	-	(255)	44,341	2,943		
3 Quality Development	801	937	-	-	-	937	961	-	-	-	961	24		
4 Planning and Logistics	4,408	4,865	-	-	-	4,865	4,946	-	-	-	4,946	81		
5 Facilities Management	1,478	1,418	-	-	-	1,418	1,523	-	-	-	1,523	105		
6 Hospital Contract - Offload Delay	-	475	-	(475)	-	-	475	-	(475)	-	-	-		
7 Primary Care Outreach Program	260	343	-	-	-	343	539	90	-	-	629	286		
8 Community Paramedicine	-	344	37	(381)	-	-	2,999	1,011	(4,010)	-	-	-		
9 Tangible Capital Assets	2,098	-	2,667	(397)	(172)	2,098	-	2,781	-	(384)	2,397	299		
10 Contribution from Province	(26,306)	-	-	(24,850)	-	(24,850)	-	-	(26,855)	-	(26,855)	(2,005)		
<b>Paramedic Services Subtotal</b>	<b>28,341</b>	<b>54,451</b>	<b>2,704</b>	<b>(26,103)</b>	<b>(685)</b>	<b>30,367</b>	<b>60,354</b>	<b>3,882</b>	<b>(31,340)</b>	<b>(657)</b>	<b>32,239</b>	<b>1,872</b>	<b>6.2%</b>	
<b>Health Department Total</b>	<b>50,335</b>	<b>116,471</b>	<b>2,821</b>	<b>(63,768)</b>	<b>(3,087)</b>	<b>52,437</b>	<b>139,122</b>	<b>4,308</b>	<b>(85,443)</b>	<b>(1,652)</b>	<b>56,335</b>	<b>3,898</b>	<b>7.4%</b>	

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021	2022	Forecast					Forecast Total
	Approved Budget	Proposed Budget	2023	2024	2025	2026	2027-2031	
<b>Public Health</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	12	-	-	-	-	-	-	-
Information Technology	78	416	437	271	271	271	1,847	3,098
Furniture & Fixtures	27	10	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>117</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Capital Financing</b>								
General Levy	78	426	437	271	271	271	1,847	3,098
Subsidy / Grant	39	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>117</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Total Capital Public Health</b>	<b>117</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Region of Durham Paramedic Services</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	358	544	2,240	94	1,075	94	2,812	6,315
Information Technology	284	337	478	35	200	38	725	1,476
Vehicles	2,020	2,929	1,869	2,149	1,869	2,212	10,886	18,985
Furniture & Fixtures	42	72	40	40	40	40	200	360
<b>Capital Expenditure Subtotal</b>	<b>2,704</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Capital Financing</b>								
General Levy	2,098	2,487	2,387	2,106	2,109	2,172	11,614	20,388
Subsidy / Grant	434	1,011	-	-	-	-	-	-
Reserves / Reserve Funds	172	172	2,240	-	1,075	-	2,584	5,899
Development Charges - Residential	-	212	-	212	-	212	425	849
<b>Capital Financing Subtotal</b>	<b>2,704</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Total Capital Region of Durham Paramedic Services</b>	<b>2,704</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Total Capital Health Department</b>	<b>2,821</b>	<b>4,308</b>	<b>5,064</b>	<b>2,589</b>	<b>3,455</b>	<b>2,655</b>	<b>16,470</b>	<b>30,234</b>

## Details of Budget Changes

<b>Strategic Investments – Public Health</b>	<b>2022 Impact</b> (\$ 000's)
New Positions – details of the 7.0 FTEs are provided in Staffing Details section (\$941k annualized)	621
Temporary resources (\$129k) in infant and child development funded 100 per cent through the Ontario Autism Program, to provide play based early intervention services	-
COVID-19 extraordinary costs for response activities requiring \$16.1M for temporary staff, \$144k for personal protective equipment and \$93k for storage of pandemic supplies. It is anticipated that provincial one-time funding will cover these costs. Should the province not extend additional funding support, the Region will need to consider further cost mitigation measures and possible use of reserve funds	-
One-time cost for the replacement of vision screening kits, which require replacement every two years	20
Incremental investment in program materials to support Health Protection Services	100
<b>Strategic Investments – Public Health Subtotal</b>	<b>741</b>
<b>Base Adjustments – Public Health</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	926
Line-by-line review savings	(206)
Inflationary increases	166
Annualization of 5.0 FTEs approved in the 2021 budget	339
Increase in Public Health's share of costs for the operation and maintenance of Regional Headquarters	60
<b>Base Adjustments – Public Health Subtotal</b>	<b>1,285</b>
<b>Net Changes – Public Health</b>	<b>2,026</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Region of Durham Paramedic Services</b>	<b>2022 Impact</b> (\$ 000's)
12 full time paramedic positions to staff the new Seaton paramedic response station (\$1.7 million annualized) - details of the 12.0 FTEs are provided in the Staffing Details section - and one new ambulance and all associated equipment (\$290k). A portion of this initiative is being funded by subsidy (-\$549k) and Development Charges (-\$212k)	471
Expand the Primary Care Outreach Program (PCOP), effective July 1, 2022, with the addition of one new Advanced Care Paramedic (ACP) (\$149k annualized) - details of the 1.0 FTE are provided in the Staffing Details section. Budget includes allowance for one new Family Counsellor 2 (1.0 FTE included in the Social Services 2022 budget) (\$126k annualized), program materials (\$41k) and a new vehicle and equipment (\$90k) to enhance the PCOP program	289
Conversion of two eight hour ambulances to one 12 hour ambulance and one 24 hour ambulance including the conversion of eight 40 hour Primary Care Paramedics (PCPs) to 42 hours (\$172k annualized) and the hiring of one new full time PCP - details of the 1.0 FTE are provided in the Staffing Details section. This conversion results in four additional hours of paramedic service each day	172
Senior Accounting Clerk - details of the 1.0 FTE are provided in the Staffing Details section	40
Implement a new Community Paramedicine Program including 5 new PCPs, 5 new ACPs, one new Superintendent - details of the 11.0 FTEs are provided in the Staffing Details section - temporary resources, program materials and various capital vehicles and equipment at an estimated 2022 cost of \$3.7 million. The costs of this program is fully funded by the Ministry of Long-term Care	-
<b>Strategic Investments – Region of Durham Paramedic Services Subtotal</b>	<b>972</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b> (\$ 000's)
<b>Base Adjustments – Region of Durham Paramedic Services</b>	
Economic increases	2,128
Inflationary increases	276
Line-by-line review savings	(48)
Increase in Provincial Subsidy based on the approved 2021 Provincial Subsidy	(1,456)
<b>Base Adjustments – Region of Durham Paramedic Services Subtotal</b>	<b>900</b>
<b>Net Changes – Region of Durham Paramedic Services</b>	<b>1,872</b>
<b>Net Changes Health Department</b>	<b>3,898</b>

## Staffing Details

Public Health	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>396.8</u>
<b>Position Approved In-Year</b>	
Conversion of a part-time Senior Infant and Child Development Consultant to a permanent full time position. This position supports and is funded through Special Needs Resourcing in the Social Services Department	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<b>Proposed New Positions</b>	
Public Health Nurse – to address the growing needs related to mental health issues resulting from the pandemic	1.0
Public Health Nurse – responds to an increase in addictions, opioid use and visits to the ER resulting from opioid use	1.0
Climate Change Specialist – addressing climate change issues is both a Regional priority and Health Department requirement	1.0
Epidemiologist – due to demands and workload, there is a greater need for epidemiologist skills	1.0
Privacy Analyst – increased needs to address privacy related requests and security	1.0
Senior Clinical Dentist – increased needs related to Ontario Seniors Dental Care Program and a change in income thresholds. The hiring of this position is dependent on receiving 100 per cent provincial funding	1.0
Clinical Denturist – increased needs related to Ontario Seniors Dental Care Program. The hiring of this position is dependent on receiving 100 per cent provincial funding	1.0
<b>Total Proposed New Positions</b>	<u>7.0</u>
<b>Public Health Subtotal</b>	<b>404.8</b>



## Staffing Details *Continued*

Region of Durham Paramedic Services	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>294.0</u>
<b>Proposed New Positions</b>	
6 Advanced Care Paramedics and 6 Primary Care Paramedics to staff new Seaton Paramedic Station	12.0
1 Primary Care Paramedic to staff newly created 12-hour shift ambulance	1.0
1 Senior Accounting Clerk to address increased workload	1.0
1 Advanced Care Paramedic for Primary Care Outreach Program	1.0
5 Advanced Care Paramedics, 5 Primary Care Paramedics and 1 Superintendent for the Community Paramedicine program	11.0
<b>Total Proposed New Positions</b>	<u>26.0</u>
<b>Region of Durham Paramedic Services Subtotal</b>	<b>320.0</b>
<b>Total Health Department Complement</b>	<b>724.8</b>

## Looking Forward

As one of the Health Department's critical public health functions under the *Ontario Public Health Standards: Requirements for Programs, Services, and Accountability* (OPHS), it is required to prepare for emergencies to ensure 24/7 timely, integrated, safe, and effective response to, and recovery from emergencies with public health impacts. Since early 2020, the Health Department's main priority has been responding to COVID-19. In 2021, COVID-19 remained a priority with continued COVID-19 response, vaccine distribution and administration being the focus. In 2022, while most residents have been vaccinated, the pandemic continues and with the emergence of the Omicron variant, COVID-19 cases have increased and will likely continue to increase in the winter months. Additionally, administration of third doses and COVID-19 vaccines to children 5-11 began in 2021 and will continue in 2022. The Ministry of Health has indicated that public health will continue to have a significant role in vaccinating children and providing third doses throughout 2022. As such, COVID-19 response activities in 2022 will include case and contact management, communications, inspections and investigations, ongoing monitoring and surveillance, vaccine administration implementation of modified programs to ensure public and staff safety and plans that can be quickly adapted to mitigate risks. Despite the significant resource pressure that COVID-19 has caused, in 2022 the Health Department will aim to restore priority public health programs and services and focus on urgent recovery efforts including: catching up on childhood immunizations in accordance with the *Immunization of School Pupils Act* and *Child Care and Early Years Act, 2014*; proceeding with oral health screening for children under the Healthy Smiles Ontario program; and focusing on addressing mental health needs for residents and those living with addictions.

The Health Department must continue to engage with local and provincial partners to monitor risks of COVID-19 and implement provincial recommendations and directives. COVID-19 has resulted in an increased need for stakeholder support across various sectors. The Health Department must provide support to local businesses, congregate living settings, workplaces, and community settings where previously public health guidance or interventions were not required. Partnerships have grown, levels of engagement have increased, and new partnerships have developed requiring greater engagement and capacity to provide support. This increased support to local stakeholders will continue in 2022 as there are ongoing risks of COVID-19 spread across the region.

## Looking Forward *Continued*

The COVID-19 pandemic has caused a significant resource pressure and identified a need for additional resources to ensure capacity to respond to outbreaks of infectious and communicable diseases, support a growing list of stakeholders and ensure ongoing delivery of priority programs and services. The pandemic has also resulted in several changes required to programs and services such as implementation of new technology to improve virtual client support, changes to the scope of public health inspections to address provincial direction and requirements and identifying new ways to reach clients in the community while minimizing risks.

Further, in providing ongoing emergency response, Paramedic Services will continue to provide support to COVID-19 response activities as needed and will continue to provide community paramedicine services to address the needs of clients that require support in the community.

In addition to responding to COVID-19, the Health Department will continue to identify innovative ways to deliver programs and services that minimize risks for clients and staff. There will also be continued focus on addressing the needs of the growing population and priority populations, including vulnerable populations that may need increased support due to the effects of the pandemic.

In Paramedic Services, service improvements will focus on addressing population growth, the needs of vulnerable populations, and implementing efficiencies to improve performance of land ambulances, reduce carbon emissions and reduce fuel costs through the purchase of hybrid vehicles and identifying alternate fuel options for new ambulances.

**Appendix A: 2022 Public Health Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Region <b>Durham Budget</b>	2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>Public Health</b>																
<b>Information Technology</b>																
2	Environmental Health Printers	15	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
3	Mobile Laptops	27	Replacement	-	-	-	-	-	-	-	-	78	78	-	-	78
4	Monitor (Toxicology Equipment)	1	Replacement	-	-	-	-	-	-	-	-	7	7	-	-	7
5	Monitors	8	New	-	-	-	-	-	-	-	-	2	2	-	-	2
5	Monitors	8	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
6	Network Equipment including Servers	-	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
7	Printers	5	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
8	Standard Laptop and Monitor	7	New	-	-	-	-	-	-	-	-	14	14	-	-	14
9	Standard Laptops	130	Replacement	-	-	-	-	-	-	-	-	263	263	-	-	263
10	Standard Laptops For Health Emergency Operating Centre	11	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
<b>Information Technology Subtotal</b>				-	-	-	-	-	-	-	-	<b>416</b>	<b>416</b>	-	-	<b>416</b>
<b>Furniture &amp; Fixtures</b>																
11	Furniture	-	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
<b>Furniture &amp; Fixtures Subtotal</b>				-	-	-	-	-	-	-	-	<b>10</b>	<b>10</b>	-	-	<b>10</b>
<b>Total Capital - Public Health</b>				-	-	-	-	-	-	-	-	<b>426</b>	<b>426</b>	-	-	<b>426</b>

## Appendix B: 2022 - 2031 Public Health Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2023

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Public Health</b>							
<b>Information Technology</b>							
1 Computer & Monitor	-	2	-	-	-	-	2
2 Environmental Health Printers	10	-	-	-	-	-	-
3 Mobile Laptops	78	-	-	-	-	-	-
4 Monitor (Toxicology Equipment)	7	-	-	-	-	-	-
5 Monitors	4	-	-	-	-	-	-
6 Network Equipment including Servers	10	10	10	10	10	50	90
7 Printers	10	5	5	5	5	25	45
8 Standard Laptop and Monitor	14	-	-	-	-	-	-
9 Standard Laptops	263	420	256	256	256	1,772	2,961
10 Standard Laptops For Health Emergency Operating Centre	20	-	-	-	-	-	-
<b>Information Technology Subtotal</b>	<b>416</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>
<b>Furniture and Fixtures</b>							
11 Furniture	10	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital - Public Health</b>	<b>426</b>	<b>437</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>1,847</b>	<b>3,098</b>

**Appendix C: 2022 Region of Durham Paramedic Services Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Region of Durham Paramedic Services</b>																
<b>Machinery and Equipment</b>																
1 CP Crash Bags and CP Bags	-	New	-	-	-	-	-	-	-	8	-	-	8	-	-	8
2 Defibrillator	1	New	-	-	-	-	-	-	27	-	-	43	70	-	-	70
3 Fax Machine	1	New	-	-	-	-	-	-	-	2	-	-	2	-	-	2
4 Industrial Washer and Dryer	2	New	-	-	-	-	-	-	-	-	-	5	5	-	-	5
5 ISTAT	-	New	-	-	-	-	-	-	-	10	-	-	10	-	-	10
6 Medical Bag	1	New	-	-	-	-	-	-	-	-	-	4	4	-	-	4
7 Point of Care Ultrasound	1	New	-	-	-	-	-	-	-	10	-	-	10	-	-	10
8 Portable Medical Bags	1	New	-	-	-	-	-	-	-	-	-	40	40	-	-	40
9 Power Cot	1	New	-	-	-	-	-	-	20	-	-	5	25	-	-	25
10 Scoop stretchers	1	New	-	-	-	-	-	-	-	-	-	2	2	-	-	2
10 Scoop stretchers	86	Replacement	-	172	-	-	-	-	-	-	-	-	172	-	-	172
11 Stairchairs	1	New	-	-	-	-	-	-	-	-	-	4	4	-	-	4
12 Stryker Power Load	1	New	-	-	-	-	-	-	22	-	-	6	28	-	-	28
13 Urinalysis Machine	2	New	-	-	-	-	-	-	-	4	-	-	4	-	-	4
14 Zoll Cardiac Monitor	3	New	-	-	-	-	-	-	-	160	-	-	160	-	-	160
<b>Machinery and Equipment Subtotal</b>			-	<b>172</b>	-	-	-	-	<b>69</b>	<b>194</b>	-	<b>109</b>	<b>544</b>	-	-	<b>544</b>
<b>Information Technology</b>																
15 Computer Monitor	8	New	-	-	-	-	-	-	-	2	-	-	2	-	-	2
16 Coumputer	1	New	-	-	-	-	-	-	-	-	-	7	7	-	-	7
17 Coumputer Mount	1	New	-	-	-	-	-	-	-	-	-	2	2	-	-	2
18 Data Drop	4	New	-	-	-	-	-	-	-	4	-	-	4	-	-	4
19 Desk Top Computer	2	New	-	-	-	-	-	-	-	2	-	-	2	-	-	2
21 Ipad	4	New	-	-	-	-	-	-	-	4	-	-	4	-	-	4
22 Laptop including docking station	3	New	-	-	-	-	-	-	-	5	-	-	5	-	-	5
23 Modem	1	New	-	-	-	-	-	-	-	-	-	2	2	-	-	2
24 Narcotics Safe	1	New	-	-	-	-	-	-	-	1	-	-	1	-	-	1
25 Q&D Laptop	1	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	-	3
26 Remote Monitoring Software	1	New	-	-	-	-	-	-	-	220	-	-	220	-	-	220
27 Station/HQ Computers	1	Replacement	-	-	-	-	-	-	-	-	-	20	20	-	-	20
28 Toughbooks for Amb	2	New	-	-	-	-	-	-	-	-	-	15	15	-	-	15
29 Vehicle Tracking Software	1	New	-	-	-	-	-	-	-	50	-	-	50	-	-	50
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	<b>288</b>	-	-	<b>49</b>	<b>337</b>	-	-	<b>337</b>
<b>Vehicles</b>																
30 3/4 Ton Truck to pull conversion	1	New	-	-	-	-	-	-	-	100	-	-	100	-	-	100
31 Admin Hybrid Vehicle	1	Replacement	-	-	-	-	-	-	-	-	-	40	40	-	-	40
32 Ambulance	1	New	-	-	-	-	-	-	143	-	-	37	180	-	-	180
32 Ambulance	5	Replacement	-	-	-	-	-	-	-	-	-	815	815	-	-	815

**Appendix C: 2022 Region of Durham Paramedic Services Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast* **Continued**

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
33 Emergency Response Command Vehicle	2	Replacement	-	-	-	-	-	-	-	-	-	152	152	-	-	152
34 Hybrid Ambulance	5	Replacement	-	-	-	-	-	-	-	-	-	1,205	1,205	-	-	1,205
35 Hybrid Car	3	New	-	-	-	-	-	-	-	135	-	-	135	-	-	135
36 Hybrid SUV	1	New	-	-	-	-	-	-	-	66	-	-	66	-	-	66
38 Mobile Clinic Trailer and Conversion	1	New	-	-	-	-	-	-	-	65	-	-	65	-	-	65
39 SUV	2	New	-	-	-	-	-	-	-	131	-	-	131	-	-	131
40 Vehicle	1	New	-	-	-	-	-	-	-	-	-	40	40	-	-	40
<b>Vehicles Subtotal</b>			-	-	-	-	-	-	143	497	-	2,289	2,929	-	-	2,929
<b>Furniture and Fixtures</b>																
41 Chair	8	New	-	-	-	-	-	-	-	2	-	-	2	-	-	2
42 CP Room Furniture	-	New	-	-	-	-	-	-	-	12	-	-	12	-	-	12
43 Office and station furniture	1	Replacement	-	-	-	-	-	-	-	-	-	40	40	-	-	40
44 Superintendent Office Furniture	-	New	-	-	-	-	-	-	-	18	-	-	18	-	-	18
<b>Furniture and Fixtures Subtotal</b>			-	-	-	-	-	-	-	32	-	40	72	-	-	72
<b>Total Capital - Region of Durham Paramedic Services</b>			-	172	-	-	-	-	212	1,011	-	2,487	3,882	-	-	3,882

**Appendix D: 2022 - 2031 Region of Durham Paramedic Services Capital Forecast (\$,000's)** *Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*


	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Region of Durham Paramedic Services</b>							
<b>Machinery and Equipment</b>							
1 CP Crash Bags and CP Bags	8	-	-	-	-	-	-
2 Defibrillator	70	2,240	35	-	35	2,310	4,620
3 Fax Machine	2	-	-	-	-	-	-
4 Industrial Washer and Dryer	5	-	-	-	-	-	-
5 ISTAT	10	-	-	-	-	-	-
6 Medical Bag	4	-	-	-	-	-	-
7 Point of Care Ultrasound	10	-	-	-	-	-	-
8 Portable Medical Bags	40	-	-	-	-	40	40
9 Power Cot	25	-	25	1,075	25	50	1,175
10 Scoop stretchers	174	-	2	-	2	140	144
11 Stairchairs	4	-	4	-	4	216	224
12 Stryker Power Load	28	-	28	-	28	56	112
13 Urinalysis Machine	4	-	-	-	-	-	-
14 Zoll Cardiac Monitor	160	-	-	-	-	-	-
<b>Machinery and Equipment Subtotal</b>	<b>544</b>	<b>2,240</b>	<b>94</b>	<b>1,075</b>	<b>94</b>	<b>2,812</b>	<b>6,315</b>
<b>Information Technology</b>							
15 Computer Monitor	2	-	-	-	-	-	-
16 Coumputer	7	-	-	-	-	-	-
17 Coumputer Mount	2	-	-	-	-	-	-
18 Data Drop	4	-	-	-	-	-	-
19 Desk Top Computer	2	-	-	-	-	-	-
20 Inventory Mgmt System	-	275	-	-	-	-	275
21 Ipad	4	-	-	-	-	-	-
22 Laptop including docking station	5	-	-	-	-	-	-
23 Modem	2	-	-	-	-	-	-



**Appendix D: 2022 - 2031 Region of Durham Paramedic Services Capital Forecast (\$,000's)** *Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022* *Continued*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
24 Narcotics Safe	1	-	-	-	-	-	-
25 Q&D Laptop	3	3	-	-	3	10	16
26 Remote Monitoring Software	220	-	-	-	-	-	-
27 Station/HQ Computers	20	20	20	20	20	100	180
28 Toughbooks for Ambulance	15	180	15	180	15	615	1,005
29 Vehicle Tracking Software	50	-	-	-	-	-	-
<b>Information Technology Subtotal</b>	<b>337</b>	<b>478</b>	<b>35</b>	<b>200</b>	<b>38</b>	<b>725</b>	<b>1,476</b>
<b>Vehicles</b>							
30 3/4 Ton Truck to pull conversion	100	-	-	-	-	-	-
31 Admin Hybrid Vehicle	40	-	-	-	-	40	40
32 Ambulances	995	1,793	1,973	1,793	2,136	10,466	18,161
33 Emergency Response Command Vehicle	152	76	76	76	76	380	684
34 Hybrid Ambulance	1,205	-	-	-	-	-	-
35 Hybrid Car	135	-	-	-	-	-	-
36 Hybrid SUV	66	-	-	-	-	-	-
37 Logistics Delivery Truck	-	-	100	-	-	-	100
38 Mobile Clinic Trailer and Conversion	65	-	-	-	-	-	-
39 SUV	131	-	-	-	-	-	-
40 Vehicle	40	-	-	-	-	-	-
<b>Vehicles Subtotal</b>	<b>2,929</b>	<b>1,869</b>	<b>2,149</b>	<b>1,869</b>	<b>2,212</b>	<b>10,886</b>	<b>18,985</b>

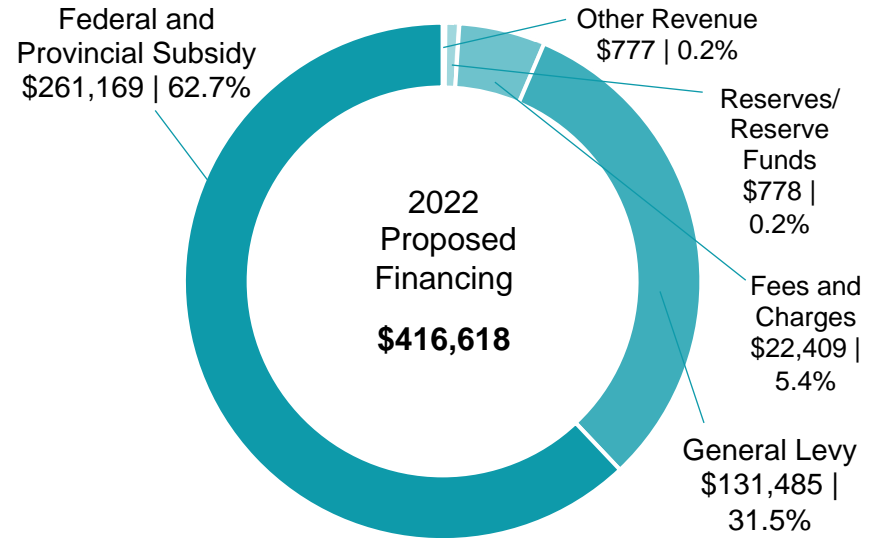
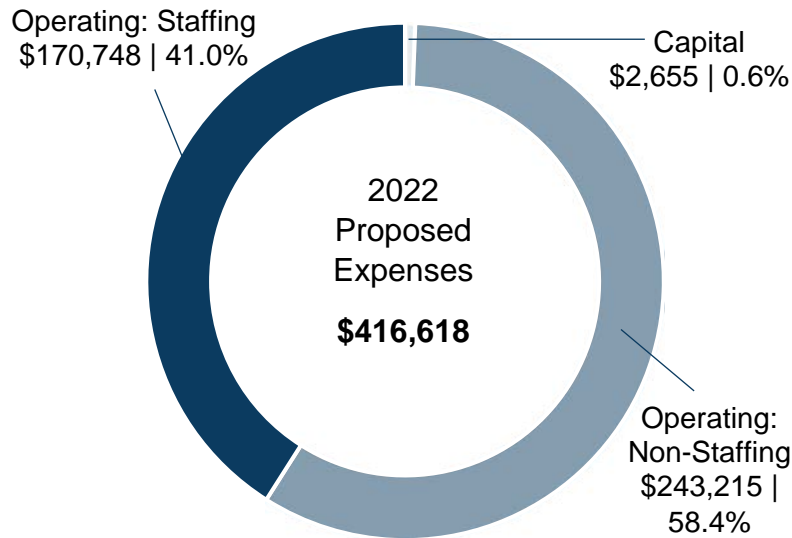
**Appendix D: 2022 - 2031 Region of Durham Paramedic Services Capital Forecast (\$,000's)** *Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022* *Continued*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Furniture and Fixtures</b>							
41 Chair	2	-	-	-	-	-	-
42 CP Room Furniture	12	-	-	-	-	-	-
43 Office and station furniture	40	40	40	40	40	200	360
44 Superintendent Office Furniture	18	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>72</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>200</b>	<b>360</b>
<b>Region of Durham Paramedic Services Total</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>
<b>Total Capital - Region of Durham Paramedic Services</b>	<b>3,882</b>	<b>4,627</b>	<b>2,318</b>	<b>3,184</b>	<b>2,384</b>	<b>14,623</b>	<b>27,136</b>



# SOCIAL SERVICES

We take care of people by providing high-quality programs and human services that meet the needs of Durham residents at all stages of their lives



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account  
Summary by Program  
Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Children’s Services, Emergency Management  
and Program Support Services, Family Services,  
Housing Services, and Social Assistance Capital  
Projects**

## **Table of Contents** *Continued*

- Appendix B:**           **2022 – 2031 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast**
- Appendix C:**           **2022 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects**
- Appendix D:**           **2022 - 2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast**

## Major Programs and Services

### **Children's Services**

Plan, manage and fund Durham's early years and child care system and take a lead role in Durham's Best Start Network. Operate seven licensed early learning and child care centres and Durham Behaviour Management Services.

### **Purchased Fee Subsidy Spaces**

Provide eligible parents with subsidy for quality early learning and child care spaces in licensed Child Care Centres, licensed Home Child Care settings and approved recreation programs.

### **Directly Operated Spaces**

Provide quality licensed child care programs which support parents; including low-income earners and full fee parents who are working and/or upgrading their education.

### **Ontario Works Child Care**

Provide Ontario Works recipients and eligible parents with child care subsidy to support employment, education or the recognized need of a child or parent.

### **Special Needs Resourcing**

Early learning inclusion services for children with special needs in licensed child care and licensed home child care programs.

### **Behaviour Management Services**

Provide consultation to the licensed child care sector and parents and care givers of children with developmental disabilities when they are experiencing difficulty managing child behaviour.

### **General Operating Program Subsidy**

Provide financial support to licensed child care operators for staff wages, benefits, lease costs, utilities, administration, nutrition, supplies and other operating costs.

### **Core Administration**

As the Consolidated Service System Manager ensure system planning and leadership that ensures efficient use of resources to provide quality early years and child care services in Durham.

## Major Programs and Services *Continued*

### **Special Purpose – Projects**

Projects including Non-Profit Pay Equity, Capacity Building, Provider Transformation, Small Water Works, Play-Based Materials and Equipment, and Repairs and Maintenance.

### **Wage Enhancement**

Flow Provincial funds to close the wage gap between Registered Early Child Care Educators (RECE's) working in School Boards and those in licensed child care.

### **Child and Family Supports**

EarlyON Child and Family Centres provide free programs for parents and children under 6 years of age.

### **Child Care Expansion Plan**

Support the provincial program to create and maintain 100,000 child care spaces over five years. The funding is to support children 0 - 3.8 years of age, with additional fee subsidies; and/or increased access to licensed child care.

### **Canada-Ontario Early Learning and Child Care**

Supports a shared commitment by the Provincial and Federal governments to provide investments in early learning and child care (ELCC).

### **Headquarters Shared Cost - Children's Services Portion**

The allocated share of cost attributable to Children's Services Division for the operation of Regional Headquarters facility.

### **Emergency Management and Program Support Services**

Continue to improve social services in Durham in response to community growth, cultural diversification and evolving resident needs. Also provides emergency social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

### **Emergency Management**

Provide social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

### **Program Support Services**

To assist the Department and the Commissioner's Office to continue to improve social services in Durham and to coordinate Departmental activities in sustaining its high level of quality response to community growth, cultural diversification and evolving resident needs.

## Major Programs and Services *Continued*

### **Family Services**

Improve the quality of life for residents living and working in Durham Region by providing timely and accessible mental health, counselling, education and other support services. Services are provided through various programs including Community Counselling, Employee and Family Assistance program, Partner Assault Response, Adult Community Support Services and outreach programs including the Mental Health Outreach Program and the Primary Care Outreach Program in partnership with Health Department Paramedic Services.

### **Core Community Services**

Provide professional individual, couple and family counselling to residents seeking assistance with personal or relationship distress, challenges, and transitions. Provide timely and accessible on-site and virtual counselling services improving mental health, employability and stability to Income and Employment Support Division clients in receipt of Ontario Works assistance. Partner with Health Department Paramedic Services to deliver the Primary Care Outreach program (PCOP) providing outreach primary care and social work services to at-risk and hard to reach populations focused primarily on homeless or at risk of homelessness populations.

### **Employee Assistance Program (EAP)**

Increase organizational effectiveness and improve the health and well-being of employees through the provision of high-quality human and organizational development services.

### **Adult Community Support Services**

Provide services and supports that assist adults with developmental disabilities to live, work and participate in the community independently and safely with improved quality of life.

### **Partner Assault Response**

Provide education and counselling to individuals who are mandated by the court to participate in response to a criminal charge involving domestic violence against a current or former partner. Provide outreach, safety planning and support to partners of individuals attending the program.

### **Facilities Management**

Provide a safe, comfortable work environment for Family Services staff and clients at various office locations.

### **Headquarters Shared Cost - Family Services Portion**

The allocated share of costs attributable to the Family Services Division for the operation of Regional Headquarters facility.



## Major Programs and Services *Continued*

### **Housing Services**

Plan, manage and fund the housing and homelessness system in Durham. Support community housing providers, administer housing benefits and manage properties directly owned by the Region. Fund programs to end homelessness and encourage the creation of affordable housing.

### **Community Housing Administration**

Monitor the delivery of community housing programs to ensure compliance with Provincial legislation and Regional policies.

### **Community Homelessness Prevention Initiative (CHPI)**

Manage specific programs designed to assist people experiencing homelessness, or at risk of becoming homeless.

### **Regional Investment in Homelessness Supports**

Provide dedicated Regional funding for programs focused on assisting people experiencing homelessness, or at risk of becoming homeless.

### **Durham Access to Social Housing (DASH)**

Administer the centralized wait list for Rent-Geared-to-Income (RGI), modified housing and portable housing benefits.

### **Investment in Affordable Housing (IAH)**

Administer the Durham Housing Benefit, Rental and Homeownership Components of the Investment in Affordable Housing (IAH) program and liaise with the Ministry of Finance on the delivery of the Housing Allowance Component.

### **Durham Regional Local Housing Corporation (DRLHC) - Property Management**

Provide effective, direct property management services and tenant supports for Regionally owned DRLHC properties.

### **Reaching Home**

Manage specific programs to support the National Housing Strategy goal to reduce chronic homelessness by 50% by 2027-2028.

### **Commercial Housing Provider Payments**

Provide eligible Housing Providers, with subsidy in accordance with the legislated funding formula under the Housing Services Act (HSA) for the provision of rent-geared-to-income units to support the Region's legislated Service Level Standard (SLS) and to sustain the community housing stock.

## Major Programs and Services *Continued*

### **Commercial Rent Supplement**

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis for households from the DASH waitlist and offered in accordance with legislated waitlist requirements.

### **Durham Region Rent Supplement**

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis from households on or eligible to be on the DASH waitlist and offered based on local needs.

### **Strong Communities Rent Supplements**

Flow time-limited Provincial funding to private landlords to bridge the gap between the established market rent and the rents received on an RGI basis from targeted households that are homeless or at risk of becoming homeless

### **Rent Supplement Direct Delivery**

Flow Investment in Affordable Housing (IAH) funds to private landlords to provide a household with a fixed time-limited housing benefit in accordance with Provincial program guidelines.

### **Rent Supplement and Housing Allowance Shared Delivery**

Flow IAH funds to third parties to provide a time-limited housing benefit to a household in accordance with Provincial program guidelines.

### **Home Ownership**

Flow Canada-Ontario Community Housing Initiative and Ontario Priorities Housing Initiative (COCHI/OPHI) funds to partner community organizations to provide down-payment assistance to qualifying homeowners in according with Provincial program guidelines.

### **Community Housing Repairs**

Flow Canada-Ontario Community Housing Initiative and Ontario Priorities Housing Initiative (COCHI/OPHI) funds to partner housing providers to address urgent capital repairs to help sustain the community housing stock in according with Provincial program guidelines.

### **Headquarters Shared Cost - Housing Services Portion**

The allocated share of costs attributable to the Housing Services Division for the operation of Regional Headquarters facility.

## Major Programs and Services *Continued*

### **Social Assistance**

Deliver the Ontario Works Program. Ontario Works provides financial assistance, basic health benefits and case management services to residents in need. Through life stabilization supports and employment services, residents create action plans to achieve personal goals which support the movement towards employability and financial independence.

### **Ontario Works Program Delivery**

Deliver Ontario Works and related programs, in a fiscally efficient, effective and ethically responsible fashion, in accordance with the Ontario Works Act.

### **Ontario Works Client Benefits**

Provide basic financial assistance which includes basic needs, shelter allowance, mandatory/discretionary supports and employment benefits to eligible residents in Durham Region.

### **Funerals and Burials**

Assist with the cost of funerals and burials for low-income residents of Durham Region who are not in receipt of Ontario Works or Ontario Disability Support Program Assistance.

### **Headquarters Shared Cost – Social Assistance Portion**

The allocated share of costs attributable to the Social Assistance Division for the operation of Regional Headquarters facility.

### **Long-Term Care and Services for Seniors**

Provides programs and services in four Regionally owned and operated accredited long-term care homes. Also provides respite care, caregiver relief and Adult Day programs.

### **For the Fairview Lodge, Hillsdale Estates, Hillsdale Terraces and Lakeview Manor Long-Term Care Homes Nursing and Personal Care**

Provide 24-hour high quality medical, nursing and personal care, including risk management, for 849 residents who may suffer from increasingly complex medical conditions and/or varying degrees of dementia or cognitive impairment.

## Major Programs and Services *Continued*

### **Resident Care Program Support (RCPS)**

Provide high quality recreational programs, therapy services, social work services, pastoral care services, and volunteer services for 849 residents with diversity in culture/ethnicity, age, disease processes and responsive behaviours.

### **Raw Food**

Expenditure and subsidy associated with the provision of nutrition and food services for residents.

### **Other Accommodation**

Responsible for administering the operations of the home. The services provided include - general business office functions, dietary services, housekeeping and laundry services, building and property maintenance, outreach services, information technology systems support services, continuous quality improvement and risk management initiatives, and other administrative services for all divisions of the home as well as the residents and their representatives.

### **Long-Term Care Administration**

#### **Divisional Administration**

Provide strategic direction, develop and promote divisional initiatives and provide administrative support to the Region's four long-term care (LTC) homes. The Senior's Safety Office, in partnership with Durham Regional Police Services, provides support to vulnerable seniors in the community at risk of abuse or neglect and provides education and training to community partners on the topic of abuse awareness and prevention.

### **Homemakers Services**

Purchase homemaking services for low-income persons in need, as determined by, and in accordance with, the Homemakers and Nurses' Act, to facilitate the frail, elderly and ill/disabled persons remaining in their own homes.

### **Adult Day Program**

Provide on-site and virtual day programs to meet the needs of frail, physically disabled and/or cognitively impaired adults living in the community and provide respite and assistance to the family caregiver.

# Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

## Community Vitality



Expand the hours and locations of the EarlyON Child and Family Centres in Durham Region



Expand access to affordable quality mental health, counselling and other supports and services that improve the lives of people living or working in Durham Region



Expand the Social Services Department's Seniors' Safety Office to meet the growing demand for assistance



Enhance support to caregivers who has a loved one that has moved into a Regional Long-Term Care Home

## Strategic Priorities *Continued*

### Social Investment



Expand Family Services 'Quick Access' Intake Counselling to all Ontario Works sites providing seamless, integrated and timely access to counselling and mental health supports and services



Continue to deliver and expand the Primary Care Outreach Program in partnership with Health Department Paramedic Services by providing primary care and social work services to vulnerable populations including homeless and at-risk of homelessness populations



Develop 'Built for Zero' scorecards for operationalization of a By-Name List and Coordinated Access



Implement Coordinated Access to facilitate the triaging of people experiencing chronic homelessness to match them with supported housing opportunities



Strengthen financial partnerships to provide and enhance affordable housing

## Strategic Priorities *Continued*



Develop long-term innovative approaches to prevent homelessness



Use knowledge and data to inform and engage the community on issues related to poverty



Assess and support the needs of individuals within vulnerable sectors including youth, victims of Human Trafficking, and residents living with mental health and addictions



Leverage technology to capture and assess the specific needs of clients in receipt of social assistance and effectively link to services and supports that improve employment and quality of life

## Key Targets for 2022

### Children's Services

- Support over 50 EarlyON Child and Family Centres in Durham Region - consistent with 2021 levels

### Emergency Management and Program Support Service

- Provide 24/7 support to municipal Community Emergency Management Coordinators in Durham Region - consistent with 2021 supports

### Family Services

- Provide 21,600 hours of direct counselling, education and case management services to clients - consistent with 2021 services

### Housing Services

- Maintain over 1,200 units for Rent-Geared-to-Income households - consistent with 2021 inventory

### Social Assistance

- Provide 1,200 participants with virtual life skills and employment workshops - consistent with 2021 levels

### Long-Term Care Homes

- Provide 3.8 hours of direct Nursing and Personal Care and 0.55 hours of Allied Health Care per resident per day in our Long-Term Care homes - an increase from the 2021 direct Nursing and Personal Care level of 3.4 hours
- Provide 2,500 hours of homemaking services for low income persons in need - an increase from 1,000 hours in 2021



## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*



2022

2021 Estimated Actuals

2021 Restated Budget

2022 Proposed Budget

Variance

\$

%

### Expenses


#### Operating Expenses

Personnel Expenses	164,610	155,082	170,748		
Personnel Related	568	988	1,057		
Communications	723	1,072	1,105		
Supplies	2,398	1,846	2,141		
Food	4,484	5,386	5,187		
Utilities	2,659	2,957	2,871		
Medical Care	2,443	1,949	1,966		
Computer Maintenance & Operations	421	443	514		
Materials & Services	2,798	2,377	2,431		
Buildings & Grounds Operations	2,037	1,933	2,026		
Equipment Maintenance & Repairs	938	699	823		
Vehicle Operations	46	36	36		
Client Benefit Expenses	64,936	83,489	83,489		
Outside Agency Expenses	45,234	44,095	44,959		
Social Housing Provider Expenses	1,039	1,039	979		
Debt Charges	7,882	7,882	7,882		
Professional Services	1,227	1,272	1,301		
Contracted Services	90,245	84,694	82,342		
Leased Facilities Expenses	1,737	1,735	1,735		
Financial Expenses	242	221	234		
Property Taxes	-	17	78		
Minor Assets & Equipment	577	54	20		
Major Repairs & Renovations	204	131	394		
Headquarters Shared Costs	2,562	2,562	2,635		
<b>Operating Expenses Subtotal</b>	<b>400,010</b>	<b>401,959</b>	<b>416,953</b>	<b>14,994</b>	<b>3.7%</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


Continued

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Internal Transfers &amp; Recoveries</b>					
NextGen Fees	6	6	6		
Health Charge	209	209	351		
Works - Facilities Management Charge	170	170	170		
Recovery - Corporate HR	(215)	(215)	(215)		
Recovery - PCOP Program	(126)	(126)	(189)		
Recovery - DRLHC	(2,820)	(2,820)	(3,113)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(2,776)</b>	<b>(2,776)</b>	<b>(2,990)</b>	<b>(214)</b>	<b>(7.7%)</b>
<b>Gross Operating Expenses</b>	<b>397,234</b>	<b>399,183</b>	<b>413,963</b>	<b>14,780</b>	<b>3.7%</b>
<b>Capital Expenses</b>					
New	15,552	15,552	132		
Replacement	1,786	1,786	2,523		
<b>Capital Expenses Subtotal</b>	<b>17,338</b>	<b>17,338</b>	<b>2,655</b>	<b>(14,683)</b>	<b>(84.7%)</b>
<b>Total Expenses</b>	<b>414,572</b>	<b>416,521</b>	<b>416,618</b>	<b>97</b>	<b>0.02%</b>
<b>Operating Revenue</b>					
Provincial Subsidy General	(240,607)	(245,816)	(249,714)		
Federal Subsidy	(19,235)	(12,424)	(10,756)		
Fees & Service Charges	(20,781)	(23,413)	(22,408)		
Rents	-	(44)	(64)		
Sundry Revenue	(515)	(159)	(662)		
Revenue from Municipalities	(36)	(36)	-		
Recovery from Operating Stabilization	(1,261)	(1,082)	(700)		
Reserve Fund	(20)	(20)	(20)		
Revenue from Related Entities	(20)	(20)	(20)		
<b>Operating Revenue Subtotal</b>	<b>(282,455)</b>	<b>(282,994)</b>	<b>(284,324)</b>	<b>(1,330)</b>	<b>(0.5%)</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Capital Financing</b>					
Grant - Capital	(1,531)	(1,531)	-		
Recovery from Reserves - Capital	(8,812)	(8,812)	-		
Recovery from Capital Impact	-	-	(778)		
Recovery from Related Entities	-	-	(31)		
<b>Capital Financing Subtotal</b>	<b>(10,343)</b>	<b>(10,343)</b>	<b>(809)</b>	<b>9,534</b>	<b>92.2%</b>
<b>Total Revenues and Financing</b>	<b>(292,798)</b>	<b>(293,337)</b>	<b>(285,133)</b>	<b>8,204</b>	<b>2.8%</b>
<b>Social Services Total</b>	<b>121,774</b>	<b>123,184</b>	<b>131,485</b>	<b>8,301</b>	<b>6.7%</b>

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Children's Services</b>													
1 Purchased Fee Subsidy Spaces	1,580	21,055	-	(19,476)	-	1,579	21,056	-	(19,476)	-	1,580	1	
2 Directly Operated Spaces	3,339	8,748	635	(5,045)	(1,494)	2,844	9,250	-	(4,507)	(1,493)	3,250	406	
3 Ontario Works Child Care	43	1,500	-	(1,227)	-	273	1,500	-	(1,227)	-	273	-	
4 Special Needs Resourcing	378	3,486	-	(3,108)	-	378	3,486	-	(3,108)	-	378	-	
5 Behaviour Management Services	460	2,116	-	(1,422)	(118)	576	2,674	-	(1,422)	(622)	630	54	
6 General Operating Program Subsidy	1,076	9,289	-	(8,213)	-	1,076	9,992	-	(9,025)	-	967	(109)	
7 Core Administration	2,557	4,833	-	(2,313)	-	2,520	4,905	-	(1,051)	-	3,854	1,334	
8 Special Purpose - Projects	-	1,142	-	(1,142)	-	-	1,061	-	(1,061)	-	-	-	
9 Wage Enhancement	206	11,797	-	(11,591)	-	206	11,797	-	(11,591)	-	206	-	
10 Child and Family Supports	-	4,754	-	(4,754)	-	-	5,086	-	(5,086)	-	-	-	
11 Child Care Expansion Plan	1,841	10,056	78	(8,003)	-	2,131	10,520	114	(8,534)	-	2,100	(31)	
12 Canada-Ontario Early Learning and Child Care	-	3,557	-	(3,557)	-	-	8,871	-	(8,871)	-	-	-	
13 Headquarters Shared Cost - Children's Services Portion	343	615	-	(272)	-	343	632	-	(272)	-	360	17	
<b>Children's Services Subtotal</b>	<b>11,823</b>	<b>82,948</b>	<b>713</b>	<b>(70,123)</b>	<b>(1,612)</b>	<b>11,926</b>	<b>90,830</b>	<b>114</b>	<b>(75,231)</b>	<b>(2,115)</b>	<b>13,598</b>	<b>1,672 14.0%</b>	
<b>Emergency Management and Program Support Services</b>													
1 Emergency Management	299	139	-	-	-	139	158	-	-	-	158	19	
2 Program Support Services	252	406	15	-	-	421	312	8	-	-	320	(101)	
<b>Emergency Management and Program Support Services Subtotal</b>	<b>551</b>	<b>545</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>560</b>	<b>470</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>478</b>	<b>(82) (14.6%)</b>	
<b>Family Services</b>													
1 Core Community Services	4,924	5,074	15	-	(197)	4,892	5,220	55	-	(197)	5,078	186	
2 Employee Assistance Program (EAP)	1	178	-	-	(178)	-	178	-	-	(178)	-	-	
3 Adult Community Support Services	102	690	-	(599)	-	91	725	-	(599)	-	126	35	

**Financial Details: Summary by Program (\$,000's)**

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

*Continued*

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
4 Partner Assault Response	87	480	-	(428)	(52)	-	480	-	(428)	(52)	-	-	
5 Facilities Management	249	251	-	-	-	251	254	-	-	-	254	3	
6 Headquarters Shared Cost - Family Services Portion	359	359	-	-	-	359	369	-	-	-	369	10	
<b>Family Services Subtotal</b>	<b>5,722</b>	<b>7,032</b>	<b>15</b>	<b>(1,027)</b>	<b>(427)</b>	<b>5,593</b>	<b>7,226</b>	<b>55</b>	<b>(1,027)</b>	<b>(427)</b>	<b>5,827</b>	<b>234</b>	<b>4.2%</b>
<b>Housing Services</b>													
1 Social Housing Administration	1,673	2,055	14,454	(5,663)	(8,893)	1,953	2,173	35	(43)	(64)	2,101	148	
2 Community Homelessness Prevention Initiative (CHPI)	-	17,432	2	(17,434)	-	-	9,067	-	(9,067)	-	-	-	
3 Regional Investment in Homelessness Supports	27	27	-	-	-	27	1,334	-	-	(700)	634	607	
4 Durham Access to Social Housing	87	96	-	-	-	96	118	-	-	-	118	22	
5 Investment in Affordable Housing (IAH)	-	247	-	(247)	-	-	247	-	(247)	-	-	-	
6 DRLHC - Property Management	-	-	-	-	-	-	-	31	-	(31)	-	-	
7 Reaching Home	-	3,070	-	(3,070)	-	-	2,054	-	(2,054)	-	-	-	
8 Community Housing Provider Payments	28,940	38,350	-	(9,230)	-	29,120	39,296	-	(8,578)	-	30,718	1,598	
9 Commercial Rent Supplement	3,322	3,322	-	-	-	3,322	3,273	-	-	-	3,273	(49)	
10 Durham Region Rent Supplement	604	604	-	-	-	604	511	-	-	-	511	(93)	
11 Strong Communities Rent Supplement	-	1,439	-	(1,439)	-	-	1,439	-	(1,439)	-	-	-	
12 Rent Supplement Direct Delivery	-	1,013	-	(1,013)	-	-	1,013	-	(1,013)	-	-	-	
13 Rent Supplement and Housing Allowance Shared Delivery	-	291	-	(291)	-	-	291	-	(291)	-	-	-	
14 Home Ownership	-	25	-	(25)	-	-	25	-	(25)	-	-	-	
15 Community Housing Repairs	-	288	-	(288)	-	-	288	-	(288)	-	-	-	
16 Headquarters Shared Cost - Housing Services Portion	132	132	-	-	-	132	136	-	-	-	136	4	
<b>Housing Services Subtotal</b>	<b>34,785</b>	<b>68,391</b>	<b>14,456</b>	<b>(38,700)</b>	<b>(8,893)</b>	<b>35,254</b>	<b>61,265</b>	<b>66</b>	<b>(23,045)</b>	<b>(795)</b>	<b>37,491</b>	<b>2,237</b>	<b>6.3%</b>

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

Continued

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Social Assistance</b>													
1 Ontario Works Program Delivery	15,951	35,817	449	(18,610)	(12)	17,644	36,595	485	(18,596)	(12)	18,472	828	
2 Ontario Works Client Benefits	-	81,732	-	(81,732)	-	-	81,732	-	(81,732)	-	-	-	
3 Funerals & Burials (100% Regional)	174	275	-	-	(101)	174	275	-	-	(101)	174	-	
4 Social Investment Fund	1,020	1,133	-	(50)	-	1,083	833	-	-	-	833	(250)	
5 Headquarters Shared Cost - Social Assistance Portion	697	1,332	-	(636)	-	696	1,370	-	(636)	-	734	38	
<b>Social Assistance Subtotal</b>	<b>17,842</b>	<b>120,289</b>	<b>449</b>	<b>(101,028)</b>	<b>(113)</b>	<b>19,597</b>	<b>120,805</b>	<b>485</b>	<b>(100,964)</b>	<b>(113)</b>	<b>20,213</b>	<b>616</b> <b>3.1%</b>	
<b>Fairview Lodge</b>													
1 Nursing and Personal Care	8,042	15,921	96	(9,323)	(60)	6,634	18,575	103	(11,805)	(56)	6,817	183	
2 Resident Care Program Support (RCPS)	1,047	1,698	-	(921)	(8)	769	2,011	-	(1,200)	(8)	803	34	
3 Raw Food	160	1,037	-	(709)	(80)	248	1,036	-	(721)	(80)	235	(13)	
4 Other Accommodation													
Administration	(6,464)	1,371	30	(1,493)	(4,825)	(4,917)	1,437	86	(1,908)	(4,483)	(4,868)	49	
Debt Charges	1,020	1,020	-	-	-	1,020	1,019	-	-	-	1,019	(1)	
Food Services	2,858	2,840	34	-	-	2,874	2,872	48	-	-	2,920	46	
Environmental Services	4,494	4,552	69	(60)	(60)	4,501	4,666	48	(60)	-	4,654	153	
Other Accommodation Subtotal	<b>1,908</b>	<b>9,783</b>	<b>133</b>	<b>(1,553)</b>	<b>(4,885)</b>	<b>3,478</b>	<b>9,994</b>	<b>182</b>	<b>(1,968)</b>	<b>(4,483)</b>	<b>3,725</b>		
<b>Fairview Lodge Subtotal</b>	<b>11,157</b>	<b>28,439</b>	<b>229</b>	<b>(12,506)</b>	<b>(5,033)</b>	<b>11,129</b>	<b>31,616</b>	<b>285</b>	<b>(15,694)</b>	<b>(4,627)</b>	<b>11,580</b>	<b>451</b> <b>4.1%</b>	
<b>Hillsdale Estates</b>													
1 Nursing and Personal Care	11,003	21,864	152	(12,333)	(136)	9,547	25,675	659	(15,255)	(566)	10,513	966	
2 Resident Care Program Support (RCPS)	1,648	1,818	-	(1,395)	(7)	416	2,270	-	(1,819)	(7)	444	28	
3 Raw Food	454	1,968	-	(1,075)	(174)	719	1,878	-	(1,092)	(84)	702	(17)	
4 Other Accommodation													
Administration	(9,838)	1,515	12	(1,462)	(7,980)	(7,915)	1,601	72	(1,955)	(7,598)	(7,880)	35	
Debt Charges	835	835	-	-	-	835	835	-	-	-	835	-	

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

Continued

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Food Services	3,878	3,509	43	-	(30)	3,522	3,726	236	(30)	-	3,932	410	
Environmental Services	6,181	5,848	442	(400)	(30)	5,860	6,088	145	(30)	-	6,203	343	
Other Accommodation Subtotal	<b>1,056</b>	<b>11,707</b>	<b>497</b>	<b>(1,862)</b>	<b>(8,040)</b>	<b>2,302</b>	<b>12,250</b>	<b>453</b>	<b>(2,015)</b>	<b>(7,598)</b>	<b>3,090</b>		
<b>Hillsdale Estates Subtotal</b>	<b>14,161</b>	<b>37,357</b>	<b>649</b>	<b>(16,665)</b>	<b>(8,357)</b>	<b>12,984</b>	<b>42,073</b>	<b>1,112</b>	<b>(20,181)</b>	<b>(8,255)</b>	<b>14,749</b>	<b>1,765</b>	<b>13.6%</b>
<b>Hillsdale Terraces</b>													
1 Nursing and Personal Care	7,461	13,858	72	(8,112)	(64)	5,754	16,214	84	(10,009)	(81)	6,208	454	
2 Resident Care Program Support (RCPS)	952	1,533	-	(930)	(5)	598	1,829	-	(1,212)	(5)	612	14	
3 Raw Food	272	1,215	-	(716)	(41)	458	1,110	-	(728)	(41)	341	(117)	
4 Other Accommodation													
Administration	(6,266)	1,358	42	(975)	(5,033)	(4,608)	1,393	64	(1,618)	(4,494)	(4,655)	(47)	
Debt Charges	3,434	3,434	-	-	-	3,434	3,434	-	-	-	3,434	-	
Food Services	2,663	2,770	31	-	-	2,801	2,899	61	-	-	2,960	159	
Environmental Services	4,213	4,285	360	(360)	(60)	4,225	4,297	-	(60)	-	4,237	12	
Other Accommodation Subtotal	<b>4,044</b>	<b>11,847</b>	<b>433</b>	<b>(1,335)</b>	<b>(5,093)</b>	<b>5,852</b>	<b>12,023</b>	<b>125</b>	<b>(1,678)</b>	<b>(4,494)</b>	<b>5,976</b>		
<b>Hillsdale Terraces Subtotal</b>	<b>12,729</b>	<b>28,453</b>	<b>505</b>	<b>(11,093)</b>	<b>(5,203)</b>	<b>12,662</b>	<b>31,176</b>	<b>209</b>	<b>(13,627)</b>	<b>(4,621)</b>	<b>13,137</b>	<b>475</b>	<b>3.8%</b>
<b>Lakeview Manor</b>													
1 Nursing and Personal Care	5,096	10,717	95	(5,807)	(20)	4,985	12,382	115	(7,244)	(85)	5,168	183	
2 Resident Care Program Support (RCPS)	1,345	1,508	-	(693)	(4)	811	1,738	-	(903)	(4)	831	20	
3 Raw Food	109	772	-	(534)	(25)	213	771	-	(542)	(26)	203	(10)	
4 Other Accommodation													
Administration	(4,520)	1,088	7	(726)	(3,768)	(3,399)	1,112	80	(1,064)	(3,485)	(3,357)	42	
Debt Charges	2,593	2,593	-	-	-	2,593	2,593	-	-	-	2,593	-	
Food Services	2,043	1,841	22	-	-	1,863	1,882	98	-	-	1,980	117	
Environmental Services	3,129	3,187	173	(173)	-	3,187	3,198	-	(20)	-	3,178	(9)	
Other Accommodation Subtotal	<b>3,245</b>	<b>8,709</b>	<b>202</b>	<b>(899)</b>	<b>(3,768)</b>	<b>4,244</b>	<b>8,785</b>	<b>178</b>	<b>(1,084)</b>	<b>(3,485)</b>	<b>4,394</b>		
<b>Lakeview Manor Subtotal</b>	<b>9,795</b>	<b>21,706</b>	<b>297</b>	<b>(7,933)</b>	<b>(3,817)</b>	<b>10,253</b>	<b>23,676</b>	<b>293</b>	<b>(9,773)</b>	<b>(3,600)</b>	<b>10,596</b>	<b>343</b>	<b>3.3%</b>

## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

*Continued*

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance		
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
<b>LTC Administration</b>														
1 Divisional Administration	3,194	3,104	10	-	-	3,114	3,806	28	(178)	-	3,656	542		
2 Homemakers Services	15	32	-	(26)	-	6	32	-	(26)	-	6	-		
<b>LTC Administration Subtotal</b>	<b>3,209</b>	<b>3,136</b>	<b>10</b>	<b>(26)</b>	<b>-</b>	<b>3,120</b>	<b>3,838</b>	<b>28</b>	<b>(204)</b>	<b>-</b>	<b>3,662</b>	<b>542</b>	<b>17.4%</b>	
<b>Adult Day Program</b>														
1 Adult Day Program	-	887	-	(670)	(111)	106	989	-	(724)	(111)	154	48		
<b>Adult Day Program Subtotal</b>	<b>-</b>	<b>887</b>	<b>-</b>	<b>(670)</b>	<b>(111)</b>	<b>106</b>	<b>989</b>	<b>-</b>	<b>(724)</b>	<b>(111)</b>	<b>154</b>	<b>48</b>	<b>45.3%</b>	
<b>Social Services Total</b>	<b>121,774</b>	<b>399,183</b>	<b>17,338</b>	<b>(259,771)</b>	<b>(33,566)</b>	<b>123,184</b>	<b>413,964</b>	<b>2,655</b>	<b>(260,470)</b>	<b>(24,664)</b>	<b>131,485</b>	<b>8,301</b>	<b>6.7%</b>	



## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Children's Services</b>									
<b>Capital Expenditures</b>									
Building & Structures		600	-	-	1,333	13	34	219	1,599
Machinery & Equipment		-	-	-	-	-	-	38	38
Information Technology		78	114	104	41	114	102	411	772
Furniture & Fixtures		35	-	17	17	17	34	144	229
<b>Capital Expenditure Subtotal</b>		<b>713</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>
<b>Capital Financing</b>									
General Levy		175	114	121	1,391	144	170	812	2,638
Subsidy / Grant		538	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>		<b>713</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>
<b>Total Capital Children's Services</b>		<b>713</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>
<b>Emergency Management and Program Support Services</b>									
<b>Capital Expenditures</b>									
Information Technology		15	8	11	17	8	11	61	107
<b>Capital Expenditure Subtotal</b>		<b>15</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Capital Financing</b>									
General Levy		15	8	11	17	8	11	61	107
<b>Capital Financing Subtotal</b>		<b>15</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Total Capital Emergency Management and Program Support Services</b>		<b>15</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Family Services</b>									
<b>Capital Expenditures</b>									
Building & Structures		-	-	-	1,900	-	-	-	1,900
Information Technology		15	55	57	15	55	86	225	437
<b>Capital Expenditure Subtotal</b>		<b>15</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


Continued

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>								
General Levy	15	55	57	218	55	86	225	640
Development Charges	-	-	-	547	-	-	-	547
Seaton Capital Reserve Fund	-	-	-	1,150	-	-	-	1,150
<b>Capital Financing Subtotal</b>	<b>15</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>
<b>Total Capital Family Services</b>	<b>15</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>
<b>Housing Services</b>								
<b>Capital Expenditures</b>								
Building & Structures	14,433	-	-	-	-	-	-	-
Information Technology	23	66	50	21	86	50	265	473
<b>Capital Expenditure Subtotal</b>	<b>14,456</b>	<b>66</b>	<b>50</b>	<b>21</b>	<b>86</b>	<b>50</b>	<b>265</b>	<b>473</b>
<b>Capital Financing</b>								
General Levy	23	35	50	21	36	50	164	321
Reserve / Reserve Funds	8,812	-	-	-	-	-	-	-
Subsidy / Grant	5,621	-	-	-	-	-	-	-
Other Financing	-	31	-	-	51	-	101	152
<b>Capital Financing Subtotal</b>	<b>14,456</b>	<b>66</b>	<b>-</b>	<b>-</b>	<b>51</b>	<b>-</b>	<b>101</b>	<b>152</b>
<b>Total Capital Housing Services</b>	<b>14,456</b>	<b>66</b>	<b>50</b>	<b>21</b>	<b>86</b>	<b>50</b>	<b>265</b>	<b>473</b>
<b>Social Assistance</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	60	6,400	-	-	20,000	26,460
Machinery & Equipment	-	57	50	-	-	-	-	50
Information Technology	449	428	202	494	382	325	2,075	3,478
<b>Capital Expenditure Subtotal</b>	<b>449</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>								
General Levy	449	485	312	1,213	382	325	19,690	21,922
Development Charges	-	-	-	1,831	-	-	2,385	4,216
Seaton Capital Reserve Fund	-	-	-	3,850	-	-	-	3,850
<b>Capital Financing Subtotal</b>	<b>449</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>
<b>Total Capital Social Assistance</b>	<b>449</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>

## Long-Term Care and Services for Seniors

### Fairview Lodge Long-Term Care Home

#### Capital Expenditures

Machinery & Equipment	180	193	129	194	158	137	726	1,344
Information Technology	48	82	59	59	94	59	366	638
Furniture & Fixtures	-	10	10	14	14	14	38	90
<b>Capital Expenditure Subtotal</b>	<b>229</b>	<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,072</b>

#### Capital Financing

Reserve/ Reserve Funds	-	56	-	-	-	-	-	-
Subsidy / Grant	60	-	-	-	-	-	-	-
General Levy	169	229	198	267	266	210	1,130	2,070
<b>Capital Financing Subtotal</b>	<b>229</b>	<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,070</b>

#### Total Capital Fairview Lodge Long-Term Care Home

	<b>229</b>	<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,072</b>
--	------------	------------	------------	------------	------------	------------	--------------	--------------

### Hillsdale Estates Long-Term Care Home


#### Capital Expenditures

Machinery & Equipment	563	1,058	853	1,347	442	239	920	3,803
Information Technology	73	54	59	59	50	50	250	468
Furniture & Fixtures	13	-	60	60	60	60	250	490
<b>Capital Expenditure Subtotal</b>	<b>649</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>								
Reserve/ Reserve Funds	-	559	-	-	-	-	-	-
Subsidy / Grant	400	-	-	-	-	-	-	-
General Levy	249	553	973	1,467	552	349	1,420	4,761
<b>Capital Financing Subtotal</b>	<b>649</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>
<b>Total Capital Hillsdale Estates Long-Term Care Home</b>	<b>649</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>
<b>Hillsdale Terraces Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	200	-	-	110	1,590	1,900
Machinery & Equipment	440	145	203	423	105	113	3,629	4,472
Information Technology	63	64	73	67	67	67	311	585
Furniture & Fixtures	3	-	15	-	-	-	-	15
<b>Capital Expenditure Subtotal</b>	<b>505</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>
<b>Capital Financing</b>								
Reserve/ Reserve Funds	-	77	-	-	-	-	-	-
Subsidy / Grant	360	-	-	-	-	-	-	-
General Levy	145	132	491	490	172	290	5,530	6,972
<b>Capital Financing Subtotal</b>	<b>505</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>
<b>Total Capital Hillsdale Terraces Long-Term Care Home</b>	<b>505</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>
<b>Lakeview Manor Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	-	-	-	60	640	700
Machinery & Equipment	277	231	133	259	87	72	370	921
Information Technology	20	62	50	50	50	50	250	450
Furniture & Fixtures	-	-	8	-	-	-	-	8
<b>Capital Expenditure Subtotal</b>	<b>297</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>1,260</b>	<b>2,079</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Capital Financing</b>								
Reserve/ Reserve Funds	-	85	-	-	-	-	-	-
Subsidy / Grant	173	-	-	-	-	-	-	-
General Levy	124	208	191	309	137	182	1,260	2,079
<b>Capital Financing Subtotal</b>	<b>297</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>1,260</b>	<b>2,079</b>
<b>Total Capital Lakeview Manor Long-Term Care Home</b>	<b>297</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>1,260</b>	<b>2,079</b>
<b>Long-Term Care Administration</b>								
<b>Capital Expenditures</b>								
Building and Structures	-	-	110,438	-	-	-	-	110,438
Information Technology	9	28	12	5	20	20	55	112
Furniture & Fixtures	0	-	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>9</b>	<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Capital Financing</b>								
Debenture - DC Funded	-	-	16,845	-	-	-	-	16,845
Debenture - Subsidy	-	-	24,466	-	-	-	-	24,466
Debenture - General Levy	-	-	58,602	-	-	-	-	58,602
Subsidy / Grant	-	-	10,525	-	-	-	-	10,525
General Levy	9	28	12	5	20	20	55	112
<b>Capital Financing Subtotal</b>	<b>9</b>	<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Total Capital Long-Term Care Administration</b>	<b>9</b>	<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Total Capital Social Services</b>	<b>17,337</b>	<b>2,655</b>	<b>112,853</b>	<b>12,775</b>	<b>1,823</b>	<b>1,693</b>	<b>32,832</b>	<b>161,976</b>

## Details of Budget Changes

<b>Strategic Investments – Children’s Services</b>	<b>2022 Impact</b> (\$ 000's)
The provincial government lowered the cap on administrative costs to five per cent of program costs. These eligible administration costs are then shared 50/50 between the Region and the province. The Region increased its tax levy funding in Childcare to offset this decrease in provincial subsidy (\$105k in Expansion and \$1,263k in Core Admin Funding)	1,368
The provincial government announced a one-time transitional grant of \$3.2 million. This funding was invested in fee subsidy (\$1.1 million) and funding for childcare providers (\$2.1 million)	-
Increased provincial funding for Early Learning and Child Care Program which has been offset by increased program costs (\$0.9 million)	-
Increased provincial subsidy offset by increasing program costs for the delivery of EarlyOn and Child Care programs (\$0.3 million)	-
Increased Federal subsidy, and related outflows, related to a one-time federal investment in the Child Care and Early Years Workforce funding (\$4.4 million)	-
The Region received funding under the Ontario Autism Program to support young children learn new skills and meet individualized goals in the area of social communication and play and build the capacity of caregivers to support their children (\$0.5 million)	-
Net increase in major repairs, renovations and capital expenditures at the Region’s directly operated childcare centres	354
<b>Strategic Investments – Children’s Services Subtotal</b>	<b>1,722</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b>
	(\$ 000's)
<b>Base Adjustments – Children’s Services</b>	
Economic increases	378
Line-by-line savings	(384)
Removal of one-time 2021 items	(61)
Increase in Children’s Services’ share of costs for the operation and maintenance of Regional Headquarters	17
<b>Base Adjustments – Children’s Services Subtotal</b>	<b>(50)</b>
<b>Net Changes – Children’s Services</b>	<b>1,672</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Emergency Management and Program Support Services</b>	
Position transfer – details of the 1.0 FTE being transferred out are provided in the Staffing Details section	(99)
<b>Strategic Investments – Emergency Management and Program Support Services Subtotal</b>	<b>(99)</b>
<hr/>	
	<b>2022 Impact</b> (\$ 000's)
<b>Base Adjustments – Emergency Management and Program Support Services</b>	
Economic increases	25
Miscellaneous adjustments	(8)
<b>Base Adjustments – Emergency Management and Program Support Services Subtotal</b>	<b>17</b>
<hr/>	
<b>Net Changes – Emergency Management and Program Support Services</b>	<b>(82)</b>



## Details of Budget Changes *Continued*

<b>Strategic Investments – Family Services</b>	<b>2022 Impact</b> (\$ 000's)
New position - details of the 1.0 FTE are provided in the Staffing Details section. Position is fully offset by cross charge to the Health Department (-\$63k).	-
<b>Strategic Investments – Family Services Subtotal</b>	<b>-</b>
<hr/>	
<b>Base Adjustments – Family Services</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	163
Annualization of 1.0 FTE approved in the 2021 budget	34
Increase in Family Services' share of costs for the operation and maintenance of Regional Headquarters	10
Increase in capital requirements	40
Line-by-line review savings	(13)
<b>Base Adjustments – Family Services Subtotal</b>	<b>234</b>
<hr/>	
<b>Net Changes – Family Services</b>	<b>234</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Housing Services</b>	<b>2022 Impact</b> (\$ 000's)
Regional investment of \$1.3 million to increase supports for people experiencing, or at risk of becoming homeless. This investment is partially funded by a contribution from the Operating Impact Stabilization Reserve Fund (\$0.7 million) as approved by Council (#2021-F-31) and a reallocation of Regional funding from the Social Investment Fund (\$0.2 million)	607
One-time increase in Federal Reaching Home Subsidy (\$1.1 million) and related outflows	-
Increases in provider payments under the Community Housing Provider program (\$0.9 million) and a further reduction in federal funding (\$0.7 million)	1,598
New positions – details of the 3.0 FTE cross charged to DRLHC (\$156k) are provided in the Staffing Details section	-
Beaverton Supportive Housing Development operating costs	60
Optimy Inc. Cloud-Based Software Licenses to support social impact projects	22
Partnership with Information Technology to develop a new DASH waitlist web-based software	20
<b>Strategic Investments – Housing Services Subtotal</b>	<b>2,307</b>

## Details of Budget Changes *Continued*

<b>Base Adjustments – Housing Services</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	95
Annualization of 1.0 FTE approved in the 2021 budget offset by cross charge to CHPI Administration	-
Line-by-line savings	(142)
Increase in Housing Services' share of costs for the operation and maintenance of Regional Headquarters	4
<b>Base Adjustments – Housing Services Subtotal</b>	<b>(43)</b>
<b>Net Changes – Housing Services</b>	<b>2,264</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Social Assistance</b>	<b>2022 Impact</b> (\$ 000's)
Position transfer – details of the 1.0 FTE being transferred out are provided in Staffing Details section	(85)
Reallocation of Social Investment Fund to Regional Investment in Housing Supports to Housing	(250)
Upgrades to the Cisco Voice Gateway Hardware at the Social Services locations of: 140 Commercial Ave, Ajax; 2 Campbell Street, Uxbridge; and 200 John Street, Oshawa.	57
Maintenance costs for the Electronic Document Management (EDM) tool that modernizes the ways that Ontario Works paper records are handled, transmitted and retained	40
<b>Strategic Investments – Social Assistance Subtotal</b>	<b>(238)</b>
<hr/>	
<b>Base Adjustments – Social Assistance</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	905
Increase in Social Assistance's share of costs for the operation and maintenance of Regional Headquarters	38
Removal of one-time 2021 items	(21)
Line-by-line review savings	(68)
<b>Base Adjustments – Social Assistance Subtotal</b>	<b>854</b>
<hr/>	
<b>Net Changes – Social Assistance</b>	<b>616</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Fairview Lodge Long-Term Care Home</b>	
New positions – details of the 15.0 FTEs are provided in the Staffing Details Section	1,248
Increase in part-time hours to achieve increase hours of direct care per resident	506
Additional provincial funding to increase direct hours of resident care for nursing and allied health	(1,614)
COVID-19 Related Impacts:	
Temporary resources to ensure mandated active screenings at all long-term care homes for all staff, contractor and visitors entering the building (\$962k). Additional cleaning supplies and personal protective equipment and infection control supplies (\$120k). Offset with anticipated one-time provincial subsidy (-\$1,082k)	-
Net investment in Capital – for further details see Appendix C	60
<b>Strategic Investments – Fairview Lodge Long-Term Home Subtotal</b>	<b>200</b>
<b>Base Adjustments – Fairview Lodge Long-Term Care Home</b>	
	<b>2022 Impact</b> (\$ 000's)
Economic increases	327
Annualization of 2.0 FTE approved in the 2021 budget	79
Removal of one-time items	112
Per diem subsidy increase	(445)
Addition of one-time items	178
<b>Base Adjustments – Fairview Lodge Long-Term Care Home Subtotal</b>	<b>251</b>
<b>Net Changes – Fairview Lodge Long-Term Care Home</b>	<b>451</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Hillsdale Estates Long-Term Care Home</b>	
New position – details of the 22.0 FTEs are provided in the Staffing Details Section	2,040
Position transfer – details on the 0.06 FTEs transferred in are provided in the Staffing Details Section	13
Increase in part-time hours to achieve increase hours of direct care per resident	630
Additional provincial funding to increase direct hours of resident care for nursing and allied health	(2,565)
COVID-19 Related Impacts:	
Temporary resources to ensure mandated active screenings at all long-term care homes for all staff, contractor and visitors entering the building (\$936k). Additional cleaning supplies and personal protective equipment and infection control supplies (\$190k). Offset with anticipated one-time provincial subsidy (-\$1,126k)	-
Provision for security guard service	50
Increase in equipment repairs to maintain service level of assets	125
Net investment in major repairs, renovations and capital – see details in Appendix C	370
<b>Strategic Investments – Hillsdale Estates Long-Term Care Home Subtotal</b>	<b>663</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b>
	(\$ 000's)
<b>Base Adjustments – Hillsdale Estates Long-Term Care Home</b>	
Economic increases	502
Annualization of 9.0 FTEs approved in the 2021 budget	368
Inflationary increases	343
Per diem subsidy increase	(249)
Miscellaneous adjustments	138
<b>Base Adjustments – Hillsdale Estates Long-Term Care Home Subtotal</b>	<b>1,102</b>
<b>Net Changes – Hillsdale Estates Long-Term Care Home</b>	<b>1,765</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Hillsdale Terraces Long-Term Care Home</b>	
New position – details of the 16.0 FTEs are provided in Staffing Details	1,374
Increase in part-time hours to achieve increase hours of direct care per resident	681
Additional provincial funding to increase direct hours of resident care for nursing and allied health	(1,710)
COVID-19 Related Impacts:	
Temporary resources to ensure mandated active screenings at all long-term care homes for all staff, contractor and visitors entering the building (\$479k). Additional cleaning supplies and personal protective equipment and infection control supplies (\$120k). Offset with anticipated one-time provincial subsidy (-\$599k)	-
<b>Strategic Investments – Hillsdale Terraces Long-Term Care Home Subtotal</b>	<b>345</b>



## Details of Budget Changes *Continued*

	<b>2022 Impact</b>
	(\$ 000's)
<b>Base Adjustments – Hillsdale Terraces Long-Term Care Home</b>	
Economic increases	446
Annualization of 5.0 FTEs approved in the 2021 budget	164
Realignment to actuals	185
Removal of one-time items	67
Per Diem subsidy increase	(732)
<b>Base Adjustments – Hillsdale Terraces Long-Term Care Home Subtotal</b>	<b>130</b>
<b>Net Changes – Hillsdale Terraces Long-Term Care Home</b>	<b>475</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Lakeview Manor Long-Term Care Home</b>	<b>2022 Impact</b> (\$ 000's)
New positions – details of the 11.0 FTEs are provided in Staffing Details	914
Position transfer – details on the 0.02 FTEs transferred in are provided in the Staffing Details Section	4
Increase in part-time hours to achieve increase hours of direct care per resident	470
Additional provincial funding to increase direct hours of resident care for nursing and allied health	(1,072)
COVID-19 Related Impacts: Temporary resources to ensure mandated active screenings at all long-term care homes for all staff, contractor and visitors entering the building (\$363k). Additional cleaning supplies and personal protective equipment and infection control supplies (\$39k). Offset with anticipated one-time provincial subsidy (-\$402k)	-
Net investment in Capital - see details in Appendix C	84
<b>Strategic Investments – Lakeview Manor Long-Term Care Home Subtotal</b>	<b>400</b>

## Details of Budget Changes *Continued*

	<b>2022 Impact</b>
	(\$ 000's)
<b>Base Adjustments – Lakeview Manor Long-Term Care Home</b>	
Economic increases	221
Annualization of 0.5 FTEs approved in the 2021 budget	73
Removal of one-time items	96
Line-by-line savings	(188)
Subsidy changes	(373)
Addition of one-time items	114
<b>Base Adjustments – Lakeview Manor Long-Term Care Home Subtotal</b>	<b>(57)</b>
<b>Net Changes – Lakeview Manor Long-Term Care Home</b>	<b>343</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Long-Term Care Administration</b>	<b>2022 Impact</b> (\$ 000's)
New position – details of the 1.0 FTEs are provided in the Staffing Details section	68
Position transfer – details of the 2.0 FTEs being transferred in are provided in Staffing Details section	224
Supporting the Temporary Surveillance Clinic and Scheduling Clerk (\$183K) partially offset with anticipated one-time provincial subsidy (-\$178k)	5
Net investment in Capital - see details in Appendix C	17
<b>Strategic Investments – Long-Term Care Administration Subtotal</b>	<b>314</b>
<hr/>	
<b>Base Adjustments – Long-Term Care Administration</b>	<b>2022 Impact</b> (\$ 000's)
Annualization of 2.0 FTEs approved in the 2021 budget	117
Economic increases	97
Removal of one-time items	(10)
Miscellaneous adjustments	24
<b>Base Adjustments – Long-Term Care Administration Subtotal</b>	<b>228</b>
<hr/>	
<b>Net Changes – Long-Term Care Administration</b>	<b>542</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Adult Day Program</b>	<b>2022 Impact</b> (\$ 000's)
New position – details of the 1.0 FTEs are provided in the Staffing Details section	125
Position transfer – details of the (0.08) FTEs being transferred out are provided in Staffing Details section	(17)
<b>Strategic Investments – Adult Day Program Subtotal</b>	<b>108</b>

<b>Base Adjustments – Adult Day Program</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	7
Line-by-line savings	(67)
<b>Base Adjustments – Adult Day Program Subtotal</b>	<b>(60)</b>
<b>Net Changes – Adult Day Program</b>	<b>48</b>

<b>Net Changes Social Services</b>	<b>8,301</b>
------------------------------------	--------------

## Staffing Details

	<b>Full Time Equivalents (FTE's)</b>
<b>Children's Services</b>	
<b>2021 Approved Complement</b>	<u>134.24</u>
<b>Children's Services Subtotal</b>	<b>134.24</b>
<hr/>	
<b>Emergency Management and Program Support Services</b>	
<b>2021 Approved Complement</b>	<u>3.0</u>
<b>Positions Transferred In-Year</b>	
Administrative Assistant 1 to Long-Term Care Administration to assist with ongoing management needs.	(1.0)
<b>Total Positions Transferred In-Year</b>	<u>(1.0)</u>
<b>Emergency Management and Program Support Services Subtotal</b>	<b>2.0</b>

## Staffing Details *Continued*

	<b>Full Time Equivalents (FTE's)</b>
<b>Family Services</b>	
<b>2021 Approved Complement</b>	<u>58.56</u>
<b>Proposed New Positions</b>	
Family Counsellor 2 to continue to support the Primary Care Outreach Program (PCOP) in partnership with the Health Department - Paramedic Services., effective July 1, 2022	1.00
<b>Total Proposed New Positions</b>	<u>1.00</u>
<hr/>	
<b>Family Services Subtotal</b>	<b>59.56</b>

## Staffing Details *Continued*

Housing Services	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>48.06</u>
<b>Proposed New Positions</b>	
Senior Project Manager, Maintenance Mechanic and Program Assistant for DRLHC maintenance staffing needs to support Maximo and Major Repairs & Renovations initiatives, effective July 1, 2022	3.0
<b>Total Proposed New Positions</b>	<u>3.0</u>
<hr/> <b>Housing Services Subtotal</b>	<hr/> <b>51.06</b>



## Staffing Details *Continued*

Social Assistance	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>291.14</u>
<b>Positions Transferred In-Year</b>	
Clerk 2 to Long-Term Care – Administration to assist with ongoing needs	(1.0)
<b>Total Positions Approved In-Year</b>	<u>1.0</u>
<b>Social Assistance Subtotal</b>	<u>290.14</u>

## Staffing Details *Continued*

Fairview Lodge Long-Term Care Home	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>161.0</u>
<b>Proposed and Pre-Approved New Positions</b>	
Assistant Chef to allow for more in-house cooking to increase resident satisfaction, effective July 1, 2022	1.0
Personal Support Worker to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	7.0
Registered Practical Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	3.0
Registered Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	1.0
Recreation Programmer to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	2.0
Adjuvant to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	1.0
<b>Total Proposed and Pre-Approved New Positions</b>	<u>15.0</u>
<b>Fairview Lodge Long-Term Care Home Subtotal</b>	<b>176.0</b>

## Staffing Details *Continued*

Hillsdale Estates Long-Term Care Home	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>218.94</u>
<b>Position Transfers</b>	
Administrator, Homes transfer from Adult Day Program	0.06
<b>Total Position Transfers</b>	<u>0.06</u>
<b>Proposed and Pre-Approved New Positions</b>	
Personal Support Worker to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	12.0
Registered Practical Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	4.0
Registered Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	2.0
Infection Control Practitioner to ensure that infection control practices are always maintained and we are using best practices, effective March 1, 2022	1.0
Recreation Programmer to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	1.0
Occupational Therapist to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	1.0
Registered Dietician to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	1.0
<b>Total Proposed and Pre-Approved New Positions</b>	<u>22.00</u>
<b>Hillsdale Estates Long-Term Care Home Subtotal</b>	<u>241.0</u>

## Staffing Details *Continued*

Hillsdale Terraces Long-Term Care Home	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>150.0</u>
<b>Proposed and Pre-Approved New Positions</b>	
Assistant Chef to allow for more in-house cooking to increase resident satisfaction, effective July 1, 2022	1.0
Personal Support Worker to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	5.0
Registered Practical Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	6.0
Registered Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	1.0
Recreation Programmer to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	3.0
<b>Total Proposed and Pre-Approved New Positions</b>	<u>16.0</u>
<b>Hillsdale Terraces Long-Term Care Home Subtotal</b>	<u>166.0</u>

## Staffing Details *Continued*

Lakeview Manor Long-Term Care Home	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>112.98</u>
<b>Position Transfers</b>	
Administrator, Homes transfer from Adult Day Program	0.02
<b>Total Position Transfers</b>	<u>0.02</u>
<b>Proposed and Pre-Approved New Positions</b>	
Coordinator-Administration Services to provide more time for nursing leadership to focus on clinical and care issues, effective January 1, 2022	1.0
Personal Support Worker to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	8.0
Registered Practical Nurse to increase direct hours of nursing care towards goal of 4 hours per resident per day, effective January 1, 2022	1.0
Recreation Programmer to increase direct hours of allied health care towards goal of 36 minutes per resident per day, effective January 1, 2022	1.0
<b>Total Proposed and Pre-Approved New Positions</b>	<u>11.00</u>
<b>Lakeview Manor Long-Term Care Home Subtotal</b>	<u>124.0</u>

## Staffing Details *Continued*

	Full Time Equivalents (FTE's)
<b>Long-Term Care Administration</b>	
<b>2021 Approved Complement</b>	<u>20.0</u>
<b>Position Transfer</b>	
Clerk 2, Budget transfer from Social Services – Budget and Finance Division	1.0
Manager, Centralized Scheduling and Scheduling Applications transfer and upgrade from Admin Assistant Position in Social Services – Program Support	1.0
<b>Total Position Transfers</b>	<u>2.0</u>
<b>Proposed New Positions</b>	
Senior Safety Advisor to assist with the community need in dealing with Senior Safety, effective July 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<b>Long-Term Care Administration Subtotal</b>	<u>23.0</u>

## Staffing Details *Continued*

	<b>Full Time Equivalents (FTE's)</b>
<b>Adult Day Program</b>	
<b>2021 Approved Complement</b>	<u>4.08</u>
<b>Position Transfer</b>	
Administrator, Homes transfer to Hillsdale Estates Long-Term Care Home	(0.06)
Administrator, Homes transfer to Lakeview Manor Long-Term Care Home	(0.02)
<b>Total Position Transfers</b>	<u>(0.08)</u>
<b>Proposed New Positions</b>	
Supervisor to oversee the Beaverton and Port Perry ADP programs, effective January 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<b>Adult Day Program Subtotal</b>	<u>5.0</u>
<b>Total Complement Social Services</b>	<b>1,272</b>

## Looking Forward

Population growth, changing demographics, increased demand for services and increasingly complex needs of residents will continue to be key drivers for Social Services programs. Further, adjustments to provincial funding and a changing legislative and regulatory landscape will present additional challenges in the provision of vital programs and services.

The Region will continue to improve the ways it addresses the needs of the communities it serves through strategic investments aimed at providing quick and easy access to the services residents need, shortening response times and continuing to build partnerships and collaborations that efficiently leverage and allocate resources to high-demand programs. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- Expedite the development of innovative supportive housing options for vulnerable sectors to relieve pressure on our shelter systems.
- Bring forward a final business case for Regional Council consideration and approval, regarding the development of a Long-Term Care Home in north Pickering in the community of Seaton, while concurrently expediting efforts for advocacy for additional funding from the Province to account for escalating costs related to construction.
- Explore the expansion of PCOP by examining outreach mobile models that address the social and healthcare needs of marginalized populations.
- Develop innovative collaborations for the delivery of in-person and virtual social and mental healthcare offerings.
- Establish outreach collaborations (virtual, online and in-person) serving working poor and marginalized populations (supporting families, parents, youth).
- Explore virtual care models within the Long-Term Care Homes in partnership with Lakeridge Health.
- Investigate the possibility of establishing a 'virtual long-term care' alternative for individuals requiring additional support so they could remain in their own homes safely.
- Investigate flexible licensed child care options to support families working shifts or in rural industries.



## Looking Forward *Continued*

- Develop and implement a system recovery plan that supports capacity building within early learning and child care related to human resources, financial stability and programs that promote learning environments that focus on the overall wellbeing of children and families.
- Explore the expansion of hours and locations of the EarlyON Child and Family Centres in Durham Region.
- Support health and safety education and recovery plan implementation in the early learning and child care community.
- Mitigate the risks of deep poverty by expediting efforts through tax filing, eviction prevention and credit counselling.
- Establish accessible and resourceful financial information for the public targeting the working poor, seniors and vulnerable sectors.
- Undertake an analysis and review of the current process for community investment allocations to the non-profit community sector in Durham Region.
- Implement a transparent and accountable Community Social Investment Framework for funding allocations of local community priorities in supporting vulnerable populations.
- Undertake, in partnership with the Internal Audit Division of the Finance Department, a multi-year review of key processes, systems, data, budgets and best practices to integrate services for improved client outcomes and resource utilization and to construct a more client-focused organization.

The Region will also continue to support our qualified and engaged long-term care workforce with effective and accountable leadership to provide residents with a safe and supportive living environment by increasing the hours of direct care for residents to an average of four hours per day over four years, increasing the hours of Allied Health Care to an average of 0.55 hours per day by 2022-23, and modernizing the workplace.

**Appendix A: 2022 Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)**

Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Region <b>Durham Budget</b> 2022	Quantity	New / Replacement	2022 Proposed Financing										2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Children's Services</b>																
<b>Information Technology</b>																
8 iPads	10	Replacement	-	-	-	-	-	-	-	-	-	5	5	-	-	5
10 Laptops with Monitor	52	Replacement	-	-	-	-	-	-	-	-	-	109	109	-	-	109
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>114</b>	<b>114</b>	-	-	<b>114</b>
<b>Children's Services Capital Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>114</b>	<b>114</b>	-	-	<b>114</b>
<b>Emergency Management and Program Support Services</b>																
<b>Information Technology</b>																
14 Laptops with Monitor	4	Replacement	-	-	-	-	-	-	-	-	-	8	8	-	-	8
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>8</b>	<b>8</b>	-	-	<b>8</b>
<b>Emergency Management and Program Support Services Capital Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>8</b>	<b>8</b>	-	-	<b>8</b>
<b>Family Services</b>																
<b>Information Technology</b>																
16 Laptops with Monitor	26	Replacement	-	-	-	-	-	-	-	-	-	55	55	-	-	55
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>55</b>	<b>55</b>	-	-	<b>55</b>
<b>Family Services Capital Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>55</b>	<b>55</b>	-	-	<b>55</b>
<b>Housing Services</b>																
<b>Information Technology</b>																
17 Laptops with Monitors	7	New	15	-	-	-	-	-	-	-	-	-	15	-	-	15
17 Laptops with Monitors	17	Replacement	-	-	-	-	-	-	-	-	-	35	35	-	-	35
18 Microsoft Surfaces	4	New	16	-	-	-	-	-	-	-	-	-	16	-	-	16
<b>Information Technology Subtotal</b>			<b>31</b>	-	-	-	-	-	-	-	-	<b>35</b>	<b>66</b>	-	-	<b>66</b>
<b>Housing Services Capital Subtotal</b>			<b>31</b>	-	-	-	-	-	-	-	-	<b>35</b>	<b>66</b>	-	-	<b>66</b>

**Appendix A: 2022 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)**

*Continued*

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget	2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Social Assistance</b>																	
<b>Machinery and Equipment</b>																	
		1	Replacement	-	-	-	-	-	-	-	-	-	57	57	-	-	57
<b>Machinery and Equipment Subtotal</b>				-	-	-	-	-	-	-	-	-	57	57	-	-	57
<b>Information Technology</b>																	
		35	Replacement	-	-	-	-	-	-	-	-	-	46	46	-	-	46
		182	Replacement	-	-	-	-	-	-	-	-	-	382	382	-	-	382
<b>Information Technology Subtotal</b>				-	-	-	-	-	-	-	-	-	428	428	-	-	428
<b>Social Assistance Capital Subtotal</b>				-	-	-	-	-	-	-	-	-	485	485	-	-	485
<b>Total Capital - Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance</b>				31	-	-	-	-	-	-	-	-	697	728	-	-	728


**Appendix B: 2022 - 2031 Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Children's Services</b>							
<b>Buildings and Structures</b>							
1 Building - North Durham Expansion	-	-	1,250	-	-	-	1,250
2 Replacement of Full Fence	-	-	-	13	-	-	13
3 Replacement of Parking Lot	-	-	-	-	-	57	57
4 Replacement of Roof - Construction	-	-	-	-	-	128	128
5 Replacement of Roof - Design	-	-	-	-	34	34	68
6 Retrofit of LED Lighting	-	-	83	-	-	-	83
<b>Buildings and Structures Subtotal</b>	<b>-</b>	<b>-</b>	<b>1,333</b>	<b>13</b>	<b>34</b>	<b>219</b>	<b>1,599</b>
<b>Machinery and Equipment</b>							
7 Replacement of Furnace (2) and Condensing Unit (1)	-	-	-	-	-	38	38
<b>Machinery and Equipment Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38</b>	<b>38</b>
<b>Information Technology</b>							
8 iPads	5	5	5	5	5	25	45
9 Laptops - North Durham Expansion	-	-	-	-	6	6	13
10 Laptops with Monitors	109	99	36	109	90	380	714
<b>Information Technology Subtotal</b>	<b>114</b>	<b>104</b>	<b>41</b>	<b>114</b>	<b>102</b>	<b>411</b>	<b>772</b>
<b>Furniture and Fixtures</b>							
11 Furniture	-	17	17	17	17	85	153
12 Furniture - North Durham Expansion	-	-	-	-	17	-	17
13 Replacement of Kitchen Cabinets and Counters	-	-	-	-	-	59	59
<b>Furniture and Fixtures Subtotal</b>	<b>-</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>34</b>	<b>144</b>	<b>229</b>
<b>Children's Services Total</b>	<b>114</b>	<b>121</b>	<b>1,391</b>	<b>144</b>	<b>170</b>	<b>812</b>	<b>2,638</b>


**Appendix B: 2022 - 2031 Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)** *Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Emergency Management and Program Support Services</b>							
<b>Information Technology</b>							
14 Laptops with Monitor	8	11	17	8	11	61	107
<b>Information Technology Subtotal</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Emergency Management and Program Support Services Total</b>	<b>8</b>	<b>11</b>	<b>17</b>	<b>8</b>	<b>11</b>	<b>61</b>	<b>107</b>
<b>Family Services</b>							
<b>Building and Structures</b>							
15 New Seaton Facility	-	-	1,900	-	-	-	1,900
<b>Building and Structures Subtotal</b>	<b>-</b>	<b>-</b>	<b>1,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,900</b>
<b>Information Technology</b>							
16 Laptops with Monitor	55	57	15	55	86	225	437
<b>Information Technology Subtotal</b>	<b>55</b>	<b>57</b>	<b>15</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>437</b>
<b>Family Services Total</b>	<b>55</b>	<b>57</b>	<b>1,915</b>	<b>55</b>	<b>86</b>	<b>225</b>	<b>2,337</b>
<b>Housing Services</b>							
<b>Information Technology</b>							
17 Laptops with Monitor	50	50	21	50	50	193	365
18 Microsoft Surfaces	16	-	-	36	-	72	108
<b>Information Technology Subtotal</b>	<b>66</b>	<b>50</b>	<b>21</b>	<b>86</b>	<b>50</b>	<b>265</b>	<b>473</b>
<b>Housing Services Total</b>	<b>66</b>	<b>50</b>	<b>21</b>	<b>86</b>	<b>50</b>	<b>265</b>	<b>473</b>

**Appendix B: 2022 - 2031 Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)** *Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Social Assistance</b>							
<b>Buildings and Structures</b>							
19 Bathroom Renovations - 140 Commercial	-	60	-	-	-	-	60
20 New Ontario Works Location	-	-	-	-	-	20,000	20,000
21 New Seaton Facility	-	-	6,400	-	-	-	6,400
<b>Buildings and Structures Subtotal</b>	<b>-</b>	<b>60</b>	<b>6,400</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>26,460</b>
<b>Machinery &amp; Equipment</b>							
22 AV Equipment - 200 John St - C1A	-	50	-	-	-	-	50
23 Cisco Voice Gateway Hardware	57	-	-	-	-	-	-
<b>Machinery and Equipment Subtotal</b>	<b>57</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>
<b>Information Technology</b>							
24 Desktops with Monitor	46	-	-	-	46	45	91
25 Laptops with Monitor	382	202	494	382	279	2,030	3,387
<b>Information Technology Subtotal</b>	<b>428</b>	<b>202</b>	<b>494</b>	<b>382</b>	<b>325</b>	<b>2,075</b>	<b>3,478</b>
<b>Social Assistance Capital Total</b>	<b>485</b>	<b>312</b>	<b>6,894</b>	<b>382</b>	<b>325</b>	<b>22,075</b>	<b>29,988</b>
<b>Total Capital - Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance</b>	<b>728</b>	<b>551</b>	<b>10,237</b>	<b>676</b>	<b>642</b>	<b>23,438</b>	<b>35,543</b>

**Appendix C: 2022 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)**

Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Budget 2022		Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Fairview Lodge Long-Term Care Home</b>																	
<b>Machinery and Equipment</b>																	
1	2 Door Reach in Freezer	1	Replacement	-	-	-	-	-	-	-	-	-	7	7	-	7	
3	Bath Lift	3	Replacement	-	-	-	-	-	-	-	-	-	9	9	-	9	
4	Bath Tub	1	Replacement	-	-	-	-	-	-	-	-	-	20	20	-	20	
5	Blood Pressure Monitor	1	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	15	
6	Dish Machine	1	Replacement	-	-	-	-	-	-	-	-	-	22	22	-	22	
7	Dryer	1	Replacement	-	-	-	-	-	-	-	-	-	1	1	-	1	
8	Dual Temp Fridge and Freezer	2	Replacement	-	-	-	-	-	-	-	-	-	14	14	-	14	
11	Hi-Low Beds with mattresses	16	Replacement	-	56	-	-	-	-	-	-	-	-	56	-	56	
12	Kitchen Blitzer	1	Replacement	-	-	-	-	-	-	-	-	-	8	8	-	8	
13	Mattress Replacement	6	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	3	
17	Synergy Software implementation equipment	1	New	-	-	-	-	-	-	-	-	-	18	18	-	18	
18	Telus Upgrade	1	Replacement	-	-	-	-	-	-	-	-	-	18	18	-	18	
19	Washing Machine	1	Replacement	-	-	-	-	-	-	-	-	-	1	1	-	1	
<b>Machinery and Equipment Subtotal</b>				-	<b>56</b>	-	-	-	-	-	-	-	<b>137</b>	<b>193</b>	-	-	<b>193</b>
<b>Information Technology</b>																	
20	Building Automation System (BAS)	1	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	15	
22	Desktops	33	Replacement	-	-	-	-	-	-	-	-	-	36	36	-	36	
23	Laptops - Mobile	4	Replacement	-	-	-	-	-	-	-	-	-	12	12	-	12	
24	Laptops - Standard	6	Replacement	-	-	-	-	-	-	-	-	-	11	11	-	11	
25	Printers	6	Replacement	-	-	-	-	-	-	-	-	-	6	6	-	6	
26	Tablets	2	Replacement	-	-	-	-	-	-	-	-	-	2	2	-	2	
<b>Information Technology Subtotal</b>				-	-	-	-	-	-	-	-	-	<b>82</b>	<b>82</b>	-	-	<b>82</b>
<b>Furniture and Fixtures</b>																	
28	Furniture for Resident Home Areas	2	Replacement	-	-	-	-	-	-	-	-	-	10	10	-	10	
<b>Furniture and Fixtures Subtotal</b>				-	-	-	-	-	-	-	-	-	<b>10</b>	<b>10</b>	-	-	<b>10</b>
<b>Fairview Lodge Long-Term Care Home Capital Subtotal</b>				-	<b>56</b>	-	-	-	-	-	-	-	<b>229</b>	<b>285</b>	-	-	<b>285</b>

**Appendix C: 2022 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)**

Continued

Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing										2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy						
<b>Hillsdale Estates Long-Term Care Home</b>																	
<b>Machinery and Equipment</b>																	
30 Bariatric Specialty Mattress	1	Replacement	-	3	-	-	-	-	-	-	-	-	3	-	-	3	
31 Bladder Scanner	1	Replacement	-	-	-	-	-	-	-	-	-	6	6	-	-	6	
32 Ceiling Lifts	157	Replacement	-	310	-	-	-	-	-	-	-	82	393	-	-	393	
33 Continuous Ambulatory Delivery Device (CADD) Pumps	3	Replacement	-	-	-	-	-	-	-	-	-	9	9	-	-	9	
37 Electrocardiogram (EKG-6) Lead	1	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	-	3	
39 Griddle	1	Replacement	-	-	-	-	-	-	-	-	-	10	10	-	-	10	
40 Hatch Transport Food Carts	36	Replacement	-	-	-	-	-	-	-	-	-	13	13	-	-	13	
41 Hi/Low Beds	50	Replacement	-	173	-	-	-	-	-	-	-	-	173	-	-	173	
43 Industrial Washer	2	Replacement	-	-	-	-	-	-	-	-	-	45	45	-	-	45	
44 Kitchen Appliances - Building Condition Assessment (BCA) Report	1	Replacement	-	-	-	-	-	-	-	-	-	135	135	-	-	135	
50 Mattresses	61	Replacement	-	43	-	-	-	-	-	-	-	-	43	-	-	43	
51 Mobile Heating Carts	2	Replacement	-	-	-	-	-	-	-	-	-	10	10	-	-	10	
54 Outdoor Cameras	1	New	-	-	-	-	-	-	-	-	-	100	100	-	-	100	
57 Robo Coupe Blixer	2	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	-	15	
60 Specialty Mattresses	10	Replacement	-	30	-	-	-	-	-	-	-	-	30	-	-	30	
62 Stand Up Freezers	3	Replacement	-	-	-	-	-	-	-	-	-	18	18	-	-	18	
63 Synergy Software implementation equipment	1	New	-	-	-	-	-	-	-	-	-	36	36	-	-	36	
65 Telus Upgrade	1	Replacement	-	-	-	-	-	-	-	-	-	18	18	-	-	18	
<b>Machinery and Equipment Subtotal</b>			-	<b>559</b>	-	-	-	-	-	-	-	<b>499</b>	<b>1,058</b>	-	-	<b>1,058</b>	
<b>Information Technology</b>																	
67 Desktops	25	Replacement	-	-	-	-	-	-	-	-	-	28	28	-	-	28	
68 iPads	5	New	-	-	-	-	-	-	-	-	-	3	3	-	-	3	
69 Laptops - Mobile	2	Replacement	-	-	-	-	-	-	-	-	-	6	6	-	-	6	
70 Laptops - Standard	8	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	-	15	
71 Laptops - Standard	1	New	-	-	-	-	-	-	-	-	-	2	2	-	-	2	
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>54</b>	<b>54</b>	-	-	<b>54</b>	
<b>Hillsdale Estates Long-Term Care Home Capital Subtotal</b>			-	<b>559</b>	-	-	-	-	-	-	-	<b>553</b>	<b>1,112</b>	-	-	<b>1,112</b>	



**Appendix C: 2022 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)**

Continued

Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing										2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031		
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy							
<b>Hilldales Terraces Long-Term Care Home</b>																		
<b>Machinery and Equipment</b>																		
	82	Bladder Scanner	1	Replacement	-	-	-	-	-	-	-	-	-	7	7	-	7	
	86	Ceiling Lifts	22	Replacement	-	57	-	-	-	-	-	-	-	-	57	-	57	
	95	Hi-Low Beds	4	Replacement	-	10	-	-	-	-	-	-	-	-	10	-	10	
	96	Induction Cooktop	1	Replacement	-	-	-	-	-	-	-	-	4	-	4	-	4	
	97	Low Air Loss Surfaces	4	Replacement	-	10	-	-	-	-	-	-	-	-	10	-	10	
	99	Mobile Hot Food TransportCarts	2	Replacement	-	-	-	-	-	-	-	-	9	-	9	-	9	
	104	Roll in Fridge	1	Replacement	-	-	-	-	-	-	-	-	7	-	7	-	7	
	107	Synergy Software impementation equipment	1	New	-	-	-	-	-	-	-	-	21	-	21	-	21	
	108	Tilt Skillet	1	Replacement	-	-	-	-	-	-	-	-	21	-	21	-	21	
	<b>Machinery and Equipment Subtotal</b>					-	77	-	-	-	-	-	-	68	145	-	-	145
<b>Information Technology</b>																		
	110	Desktops	9	Replacement	-	-	-	-	-	-	-	-	10	-	10	-	10	
	111	iPads	30	Replacement	-	-	-	-	-	-	-	-	16	-	16	-	16	
	112	Laptops - Mobile	3	Replacement	-	-	-	-	-	-	-	-	9	-	9	-	9	
	113	Laptops - Standard	15	Replacement	-	-	-	-	-	-	-	-	29	-	29	-	29	
	<b>Information Technology Subtotal</b>					-	-	-	-	-	-	-	64	64	-	-	64	
<b>Hilldales Terraces Long-Term Care Home Capital Subtotal</b>							-	77	-	-	-	-	-	132	209	-	-	209
<b>Lakeview Manor Long-Term Care Home</b>																		
<b>Machinery and Equipment</b>																		
	117	Alto Sham	1	Replacement	-	-	-	-	-	-	-	-	8	-	8	-	8	
	119	Ceiling Lifts	12	Replacement	-	40	-	-	-	-	-	-	-	-	40	-	40	
	120	Combi Oven	1	Replacement	-	-	-	-	-	-	-	-	24	-	24	-	24	
	121	Deep Fryer	1	Replacement	-	-	-	-	-	-	-	-	12	-	12	-	12	
	123	Floor Sit to Stand Lifts	3	Replacement	-	-	-	-	-	-	-	-	30	-	30	-	30	
	126	Hi-Low Beds	9	Replacement	-	34	-	-	-	-	-	-	-	-	34	-	34	
	129	Ice/Water Dispenser	3	Replacement	-	-	-	-	-	-	-	-	24	-	24	-	24	
	133	Specialty Surfaces	2	Replacement	-	12	-	-	-	-	-	-	-	-	12	-	12	
	137	Synergy Software impementation equipment	1	New	-	-	-	-	-	-	-	-	13	-	13	-	13	
	138	Telus Upgrade	1	Replacement	-	-	-	-	-	-	-	-	18	-	18	-	18	
	139	Tilt Skillet	1	Replacement	-	-	-	-	-	-	-	-	16	-	16	-	16	
	<b>Machinery and Equipment Subtotal</b>					-	86	-	-	-	-	-	-	145	231	-	-	231

**Appendix C: 2022 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)**

*Continued*

*Provides financing details for capital project proposed in 2022. See Appendix D for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing										2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Information Technology</b>																
	29	Replacement	-	-	-	-	-	-	-	-	-	32	32			32
	3	Replacement	-	-	-	-	-	-	-	-	-	9	9			9
	10	Replacement	-	-	-	-	-	-	-	-	-	19	19			19
	2	Replacement	-	-	-	-	-	-	-	-	-	2	2			2
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>62</b>	<b>62</b>	-	-	<b>62</b>
<b>Lakeview Manor Long-Term Care Home Capital Subtotal</b>			-	86	-	-	-	-	-	-	-	207	293	-	-	293
<b>Long-Term Care Administration</b>																
<b>Information Technology</b>																
	4	New	-	-	-	-	-	-	-	-	-	8	8			8
	4	Replacement	-	-	-	-	-	-	-	-	-	8	8			8
	4	Replacement	-	-	-	-	-	-	-	-	-	12	12			12
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>28</b>	<b>28</b>	-	-	<b>28</b>
<b>Long-Term Care Administration Capital Subtotal</b>			-	-	-	-	-	-	-	-	-	28	28	-	-	28
<b>Total Capital - Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration</b>			-	779	-	-	-	-	-	-	-	1,148	1,927	-	-	1,927

## Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)


Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Fairview Lodge Long-Term Care Home</b>								
<b>Machinery and Equipment</b>								
1	2 Door Reach in Freezer	7	7	7	-	-	-	14
2	Bariatric Mattresses	-	-	15	-	15	30	60
3	Bath Lift	9	9	9	9	9	45	81
4	Bath Tub	20	20	20	20	20	100	180
5	Blood Pressure Monitor	15	-	-	-	-	-	-
6	Dish Machine	22	22	22	22	22	110	198
7	Dryer	1	1	1	1	1	5	9
8	Dual Temp Fridge and Freezer	14	-	-	-	-	-	-
9	Elevator Touchless Commands (infection control)	-	-	50	-	-	-	50
10	Furniture for Resident Home Areas	-	-	-	-	-	30	30
11	Hi-Low Beds with mattresses	56	56	56	56	56	280	504
12	Kitchen Blitzer	8	-	-	8	-	16	24
13	Mattress Replacement	3	3	3	3	3	15	27
14	Retherm Unit	-	-	-	28	-	-	28
15	Ride in Floor Machine	-	-	-	-	-	40	40
16	Specialty Mattresses	-	10	10	10	10	50	90
17	Synergy Software implementation equipment	18	-	-	-	-	-	-
18	Telus Upgrade	19	-	-	-	-	-	-
19	Washing Machine	1	1	1	1	1	5	9
<b>Machinery and Equipment Subtotal</b>		<b>193</b>	<b>129</b>	<b>194</b>	<b>158</b>	<b>137</b>	<b>726</b>	<b>1,344</b>

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Information Technology</b>									
20	Building Automation System (BAS)	15	-	-	-	-	-	-	
21	Computer Equipment - Synergy	-	-	-	35	-	70	105	
22	Desktops	36	21	21	21	21	105	189	
23	Laptops - Mobile	12	-	-	-	-	-	-	
24	Laptops - Standard	11	32	32	32	32	161	290	
25	Printers	6	6	6	6	6	30	54	
26	Tablets	2	-	-	-	-	-	-	
<b>Information Technology Subtotal</b>		<b>82</b>	<b>59</b>	<b>59</b>	<b>94</b>	<b>59</b>	<b>366</b>	<b>638</b>	
<b>Furniture and Fixtures</b>									
27	Dining Room Furniturs	-	-	4	4	4	18	30	
28	Furniture for Resident Home Areas	10	10	10	10	10	20	60	
<b>Furniture and Fixtures Subtotal</b>		<b>10</b>	<b>10</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>38</b>	<b>90</b>	
<b>Fairview Lodge Long-Term Care Home Capital Total</b>		<b>285</b>	<b>198</b>	<b>267</b>	<b>266</b>	<b>210</b>	<b>1,130</b>	<b>2,072</b>	
<b>Hillsdale Estates Long-Term Care Home</b>									
<b>Machinery and Equipment</b>									
29	Accessibiliity Upgrades	-	-	400	-	-	-	400	
30	Bariatric Specialty Mattress	3	-	-	-	-	-	-	
31	Bladder Scanner	6	-	-	-	-	-	-	
32	Ceiling Lifts	393	78	78	78	78	150	460	
33	Continuous Ambulatory Delivery Device (CADD) Pumps	9	-	-	-	-	-	-	
34	Dishwasher	-	60	-	60	-	-	120	
35	Dishwasher -ADP	-	-	-	9	-	-	9	
36	Dishwashers	-	-	-	-	-	60	60	

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
37	Electorcardiogram (EKG-6) Lead	3	-	-	-	-	-	-
38	Food Processor	-	-	-	-	10	-	10
39	Griddle	10	-	-	-	-	-	-
40	Hatch Transport Food Carts	13	-	-	-	-	-	-
41	Hi/Low Beds	173	329	329	173	90	450	1,370
42	Ice Machines	-	8	8	8	-	-	24
43	Industrial Washer	45	-	-	-	-	-	-
44	Kitchen Appliances - Building Condition Assessment (BCA) Report	135	-	-	-	-	-	-
45	Kitchen Carts	-	2	2	2	2	-	6
46	Kitchen Exhaust (BCA Report)	-	-	20	-	-	-	20
47	Kitchen Refrigeration (BCA Report)	-	-	320	-	-	-	320
48	Low Air Loss Mattresses	-	11	11	11	11	55	99
49	Main Kitchen Exhaust System	-	60	-	-	-	-	60
50	Mattresses	43	82	82	43	21	105	332
51	Mobile Heating Carts	10	-	-	-	-	-	-
52	Mobile Work Tables	-	14	-	-	-	-	14
53	Nourishment Fridges	-	3	3	3	3	-	13
54	Outdoor Cameras	100	-	-	-	-	-	-
55	Rethem Units	-	60	60	40	-	-	160
56	RHA Appliances (BCA Report)	-	117	-	-	-	-	117
57	Robo Coupe Blixer	15	6	6	6	15	-	33
58	Roll in Refrigerators	-	10	10	10	10	20	60
59	Soup Kettle	-	15	-	-	-	-	15

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

Durham Budget 2022	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
	60 Specialty Mattresses	30	-	-	-	-	-	-
	61 Stand Mixer	-	-	20	-	-	-	20
	62 Stand Up Freezers	18	-	-	-	-	-	-
	63 Synergy Software implementation equipment	36	-	-	-	-	-	-
	64 Telus Upgrade	18	-	-	-	-	-	-
	65 Wagon/Carts	-	-	-	-	-	80	80
	<b>Machinery and Equipment Subtotal</b>	<b>1,058</b>	<b>853</b>	<b>1,347</b>	<b>442</b>	<b>239</b>	<b>920</b>	<b>3,803</b>
	<b>Information Technology</b>							
	66 Computers	-	50	50	50	50	250	450
	67 Desktops	28	-	-	-	-	-	-
	68 iPads	3	-	-	-	-	-	-
	69 Laptops - Mobile	6	-	-	-	-	-	-
	70 Laptops - Standard	17	-	-	-	-	-	-
	71 Resident Computers	-	9	9	-	-	-	18
	<b>Information Technology Subtotal</b>	<b>54</b>	<b>59</b>	<b>59</b>	<b>50</b>	<b>50</b>	<b>250</b>	<b>468</b>
	<b>Furniture and Fixtures</b>							
	72 Furniture Replacement	-	50	50	50	50	250	450
	73 Patio Furniture	-	10	10	10	10	-	40
	<b>Information Technology Subtotal</b>	<b>-</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>250</b>	<b>490</b>
	<b>Hillsdale Estates Long-Term Care Home Capital Total</b>	<b>1,112</b>	<b>973</b>	<b>1,467</b>	<b>552</b>	<b>349</b>	<b>1,420</b>	<b>4,761</b>

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Hilldales Terraces Long-Term Care Home</b>							
<b>Building and Structures</b>							
74 Parking Lot Rehab	-	-	-	-	110	1,320	1,430
75 Snow Melting System (tied to Parking Lot Rehab)	-	-	-	-	-	270	
76 Storm Water System	-	200	-	-	-	-	200
<b>Building and Structures Subtotal</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>110</b>	<b>1,590</b>	<b>1,900</b>
<b>Machinery and Equipment</b>							
77 A/C Unit - Split System	-	-	-	-	-	35	35
78 Bariatric Bed and Surface	-	4	-	-	-	-	4
79 Bariatric Low Air Loss Surface	-	6	-	-	-	-	6
80 Bariatric Therapeutic Surface	-	4	-	-	-	-	4
81 Bath Tub	-	20	-	-	-	-	20
82 Bladder Scanner	7	-	-	-	-	-	-
83 Blanket Warmers	-	9	-	-	-	-	9
84 Broda Chairs	-	42	21	21	21	105	210
85 Building Automation System	-	-	-	-	-	1,000	1,000
86 Ceiling Lifts	57	-	20	-	20	40	80
87 Commercial 4 slice Toaster	-	4	4	4	-	-	11
88 Domestic Hot Water Pump	-	-	-	-	-	63	63
89 Domestic Water Storage Tank	-	-	-	-	-	100	100
90 Eavestrough, gutter. downspouts	-	-	-	-	-	41	41
91 Elevator Upgrade	-	-	-	-	-	600	600
92 Exhaust Fan Replacement	-	-	-	-	-	60	60
93 Expansion joints	-	-	-	-	-	70	70
94 Fire Alarm System Replacement	-	-	-	-	-	1,200	1,200
95 Hi-Low Beds	10	-	10	-	10	20	40
96 Induction Cooktop	4	-	-	-	-	-	-

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

Durham Budget 2022	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
	97 Low Air Loss Surfaces	10	10	10	10	10	50	90
	98 Manual Wheelchair	-	13	13	13	13	63	113
	99 Mobile Hot Food TransportCarts	9	-	-	-	-	-	-
	100 Positioning Sliders	-	15	-	-	-	30	45
	101 Refridgeration Units - Main Kitchen	-	-	300	-	-	-	300
	102 Rethem Carts	-	20	20	20	20	20	100
	103 ROHO Therapeutic Surfaces	-	13	13	13	13	66	119
	104 Roll in Fridge	7	7	7	7	-	-	20
	105 Security Camera Upgrade	-	20	-	-	-	-	20
	106 Sit to Stand Lift	-	6	6	6	6	30	54
	107 Synergy Software impementation equipment	21	-	-	-	-	-	-
	108 Tilt Skillet	21	-	-	-	-	-	-
	109 Vitals Machine	-	12	-	12	-	36	60
	<b>Machinery and Equipment Subtotal</b>	<b>145</b>	<b>203</b>	<b>423</b>	<b>105</b>	<b>113</b>	<b>3,629</b>	<b>4,472</b>
	<b>Information Technology</b>							
	110 Desktops	10	20	20	20	20	100	180
	111 iPads	16	6	-	-	-	-	6
	112 Laptops - Mobile	9	-	-	-	-	-	-
	113 Laptops - Standard	29	35	35	35	35	175	315
	114 Smart Board for Resident Home Areas	-	12	12	12	12	36	84
	<b>Information Technology Subtotal</b>	<b>64</b>	<b>73</b>	<b>67</b>	<b>67</b>	<b>67</b>	<b>311</b>	<b>585</b>
	<b>Furniture and Fixtures</b>							
	115 Dining Room Furniture	-	15	-	-	-	-	15
	<b>Furniture and Fixtures Subtotal</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15</b>
	<b>Hilldales Terraces Long-Term Care Home Capital Total</b>	<b>209</b>	<b>491</b>	<b>490</b>	<b>172</b>	<b>290</b>	<b>5,530</b>	<b>6,972</b>



**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	

**Lakeview Manor Long-Term Care Home**

**Building and Structures**

116 Parking Lot Rehab (BCA)	-	-	-	-	-	60	640	700
<b>Building and Structures Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60</b>	<b>640</b>	<b>700</b>

**Machinery and Equipment**

117 Alto Sham	8	-	-	-	-	-	-	-
118 AODA	-	-	133	-	-	-	-	133
119 Ceiling Lifts	40	-	-	-	-	-	-	-
120 Combi Oven	24	-	-	-	-	-	-	-
121 Deep Fryer	12	-	-	-	-	-	-	-
122 Dish Machine	-	25	25	25	-	-	-	75
123 Floor Sit to Stand Lifts	30	-	-	-	-	-	-	-
124 Fridge/Freezer compressor coil (R22 phase out)	-	10	10	10	10	-	-	40
125 Griddle & Gas Range	-	-	-	-	20	-	-	20
126 Hi-Low Beds	34	30	30	-	30	60	-	150
127 Hot/Cold Transfer Carts	-	3	-	-	-	-	-	3
128 Ice Machine - Main Kitchen	-	-	8	-	-	-	-	8
129 Ice/Water Dispenser	24	-	8	-	-	-	-	8
130 Replace Boilers and Steam Boilers	-	-	-	-	-	-	250	250
131 Roll in Fridge	-	8	8	8	-	-	-	24
132 Rotary Toasters	-	5	5	-	-	-	-	10
133 Specialty Surfaces	12	12	12	12	12	60	-	108
134 Stainless steel Fridge/Freezer	-	12	12	12	-	-	-	36
135 Steam Kettle	-	-	-	10	-	-	-	10
136 Steamer	-	-	-	10	-	-	-	10
137 Synergy Software impementation equipment	13	-	-	-	-	-	-	-

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*


*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
138 Telus Upgrade	18	-	-	-	-	-	-
139 Tilt Skillet	16	-	-	-	-	-	-
140 Undercounter Ice Dispenser	-	8	8	-	-	-	16
141 UPS	-	20	-	-	-	-	20
<b>Machinery and Equipment Subtotal</b>	<b>231</b>	<b>133</b>	<b>259</b>	<b>87</b>	<b>72</b>	<b>370</b>	<b>921</b>
<b>Information Technology</b>							
142 Desktops	32	20	20	20	20	100	180
143 Laptops - Mobile	9	-	-	-	-	-	-
144 Laptops - Standard	19	30	30	30	30	150	270
145 Tablets	2	-	-	-	-	-	-
<b>Information Technology Subtotal</b>	<b>62</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>250</b>	<b>450</b>
<b>Furniture and Fixtures</b>							
146 Hand Wash Stations/Basins	-	8	-	-	-	-	8
<b>Furniture and Fixtures Subtotal</b>	<b>-</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8</b>
<b>Lakeview Manor Long-Term Care Home Capital Total</b>	<b>-</b>	<b>293</b>	<b>191</b>	<b>309</b>	<b>137</b>	<b>182</b>	<b>2,079</b>
<b>Long-Term Care Administration</b>							
<b>Building and Structures</b>							
147 Seaton Long Term Care Facility	-	110,438	-	-	-	-	110,438
<b>Building and Structures Subtotal</b>	<b>-</b>	<b>110,438</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>110,438</b>

**Appendix D: 2022-2031 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**

*Continued*

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022*

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Information Technology</b>								
148 Laptops - Standard		16	12	5	20	20	55	112
149 Laptops - Mobile		12	-	-	-	-	-	-
<b>Information Technology Subtotal</b>		<b>28</b>	<b>12</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>112</b>
<b>Long-Term Care Administration Capital Total</b>		<b>28</b>	<b>110,450</b>	<b>5</b>	<b>20</b>	<b>20</b>	<b>55</b>	<b>110,550</b>
<b>Total Capital - Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration</b>		<b>1,927</b>	<b>112,303</b>	<b>2,538</b>	<b>1,147</b>	<b>1,051</b>	<b>9,395</b>	<b>126,433</b>



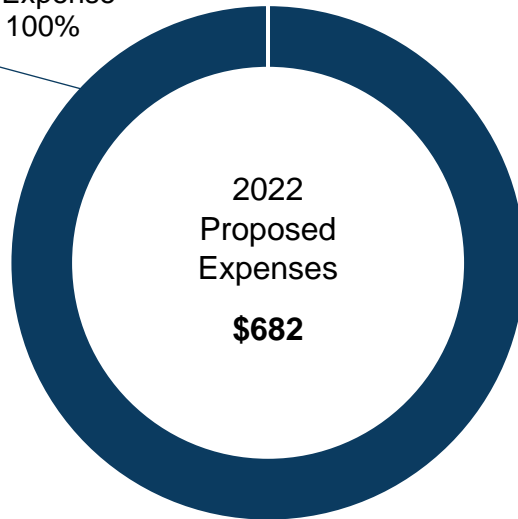
**Durham**  
**Budget**

**2022**

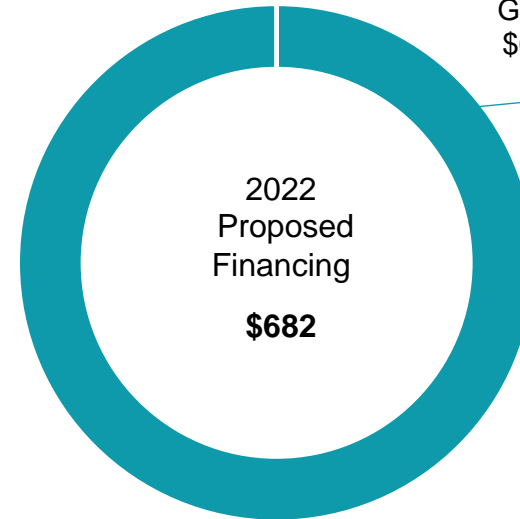
# OFFICE OF THE REGIONAL CHAIR

The Regional Chair is the head of Regional Council and Chief Executive Officer of the Regional Corporation. This position is selected via direct election, in accordance with the Municipal Elections Act, 1996

Program Expense  
\$682 | 100%



General Levy  
\$682 | 100%



Amounts are in \$,000's

## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Office of the Regional Chair Capital  
Projects**

**Appendix B: 2022-2031 Office of the Regional Chair  
Capital Forecast**

## Major Programs and Services

### Office of the Regional Chair

Presides over all meetings of Regional Council and Regional Committee of the Whole, represents the Region on a variety of boards, committees and organizations, and advances the Regional position and perspective with other levels of government and other agencies.

### Headquarters Shared Costs – Office of the Regional Chair Portion

The allocated share of costs attributable to Office of the Regional Chair for the operation of Regional Headquarters facility.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### Service Excellence




Ensure Durham residents and businesses enjoy a high quality of life with quality programs and services that promote environmental sustainability, community vitality, economic prosperity, social investment, and service excellence

## Key Targets for 2022

- Continue serving as a member of all Regional Committees, serving on the Durham Regional Police Services Board and as Chief Executive Officer of the Durham Region Transit Commission and the Regional Corporation
- Promote Durham Region locally, nationally and internationally – particularly in supporting the local economy
- Provide leadership, information and recommendations to Council in navigating the COVID-19 recovery

**Financial Details: Summary by Account (\$,000's)**

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Expenses</b>					
<b>Operating Expenses</b>					
Personnel Expenses	453	487	495		
Personnel Related	5	64	64		
Communications	7	20	20		
Supplies	-	1	1		
Materials & Services	1	2	2		
Rentals - Tribute Communities Centre Box	16	20	20		
Financial Expenses	1	1	1		
Headquarters Shared Costs	71	71	74		
<b>Operating Expenses Subtotal</b>	<b>554</b>	<b>666</b>	<b>677</b>	<b>11</b>	<b>1.7%</b>
<b>Gross Operating Expenses</b>	<b>554</b>	<b>666</b>	<b>677</b>	<b>11</b>	<b>1.7%</b>
<b>Capital Expenses</b>					
Replacement	8	8	5		
<b>Capital Expenses Subtotal</b>	<b>8</b>	<b>8</b>	<b>5</b>	<b>(3)</b>	<b>(37.5%)</b>
<b>Total Expenses</b>	<b>562</b>	<b>674</b>	<b>682</b>	<b>8</b>	<b>1.2%</b>
<b>Total Office of the Regional Chair</b>	<b>562</b>	<b>674</b>	<b>682</b>	<b>8</b>	<b>1.2%</b>

**Financial Details: Summary by Program (\$,000's)**


*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Office of the Regional Chair</b>													
1 Regional Chair's Office	491	595	8	-	-	603	603	5	-	-	608	5	
2 Headquarters Shared Cost - Office of the Regional Chair Portion	71	71	-	-	-	71	74	-	-	-	74	3	
<b>Office of the Regional Chair Subtotal</b>	<b>562</b>	<b>666</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>674</b>	<b>677</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>682</b>	<b>8</b>	<b>1.2%</b>
<b>Total - Office of the Regional Chair</b>	<b>562</b>	<b>666</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>674</b>	<b>677</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>682</b>	<b>8</b>	<b>1.2%</b>



## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

 <b>Durham Budget 2021</b>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Office of the Regional Chair</b>								
<b>Capital Expenditures</b>								
Information Technology	8	-	-	8	-	-	18	26
Furniture & Fixtures	-	5	5	5	5	5	25	45
<b>Capital Expenditure Subtotal</b>	<b>8</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>
<b>Capital Financing</b>								
General Levy	8	5	5	13	5	5	43	71
<b>Capital Financing Subtotal</b>	<b>8</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>
<b>Total Capital Office of the Regional Chair</b>	<b>8</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>

## Details of Budget Changes

Base Adjustments – Office of the Regional Chair	2021 Impact (\$ 000's)
Miscellaneous adjustments	5
Increase in the Office of the Regional Chair's share of costs for the operation and maintenance of Regional Headquarters	3
<b>Base Adjustments – Office of the Regional Chair Subtotal</b>	<b>8</b>
<b>Net Changes Office of the Regional Chair</b>	<b>8</b>

## Staffing Details

Office of the Regional Chair	Full Time Equivalents (FTE's)
<b>2020 Approved Complement</b>	<b><u>3.0</u></b>
<b>Office of the Regional Chair Subtotal</b>	<b>3.0</b>
<b>Total Office of the Regional Chair Complement</b>	<b>3.0</b>

## Looking Forward

Durham Region provides a wide range of programs and services to a growing and increasingly diverse community of residents, businesses and visitors.

The Office of the Regional Chair remains committed to meeting with residents to better understand the issues that matter to them and – working collaboratively with Regional Council, community groups and the Corporation – delivering on the vision of a better Durham Region: the best place to live, work, play, innovate and invest.


**Appendix A: 2022 Office of the Regional Chair Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Office of the Regional Chair</b>																
<b>Furniture &amp; Fixtures</b>																
Furniture & Fixtures		Replacement	-	-	-	-	-	-	-	-	-	5	5	-	45	50
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	-	<b>5</b>	<b>5</b>	-	<b>45</b>	<b>50</b>
<b>Total Capital Office of the Regional Chair</b>			-	-	-	-	-	-	-	-	-	<b>5</b>	<b>5</b>	-	<b>45</b>	<b>50</b>

## Appendix B: 2022-2031 Office of the Regional Chair Capital Forecast (\$,000's)

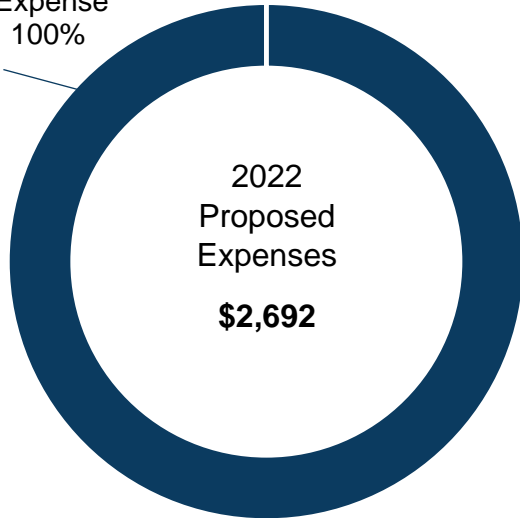
*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Office of the Regional Chair</b>							
<b>Information Technology</b>							
1 Standard Laptop	-	-	4	-	-	9	13
2 Tablet	-	-	4	-	-	9	13
<b>Information Technology Subtotal</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>18</b>	<b>26</b>
<b>Furniture &amp; Fixtures</b>							
3 Furniture & Fixtures	5	5	5	5	5	25	45
<b>Furniture &amp; Fixtures Subtotal</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>25</b>	<b>45</b>
<b>Total Capital Office of the Regional Chair</b>	<b>5</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>43</b>	<b>71</b>



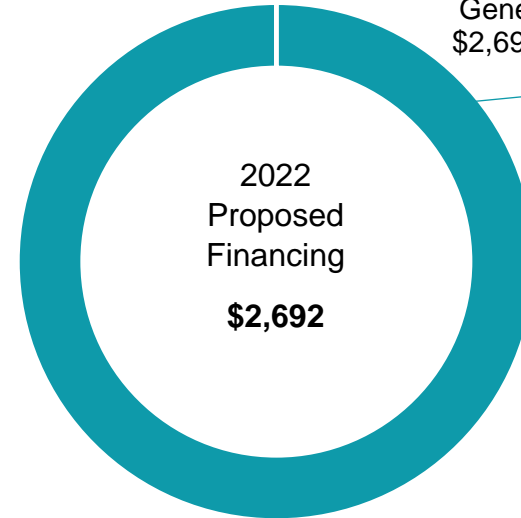
Regional Council represents the public and considers the well-being and interests of the Region. Regional Council composition includes the Regional Chair, the Mayors and Regional Councillors from the eight local area municipalities

Program Expense  
\$2,692 | 100%



2022  
Proposed  
Expenses  
**\$2,692**

General Levy  
\$2,692 | 100%



2022  
Proposed  
Financing  
**\$2,692**

Amounts are in \$,000's

## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account  
Summary by Program**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

## Major Programs and Services

### Regional Council

According to the *Municipal Act 2001* the purpose of Regional Council is “to be responsible and accountable” for matters within their jurisdiction and carry out the powers and duties assigned to them by the Municipal Act including providing the services and other things the municipality considers necessary or desirable for the municipality; managing and preserving the public assets of the municipality; fostering the current and future economic, social and environmental well-being of the municipality; and delivering and participating in Provincial programs and initiatives.

### Headquarters Shared Costs – Regional Council Portion

The allocated share of costs attributable to Regional Council for the operation of Regional Headquarters facility.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### Service Excellence




Continue working collaboratively to promote environmental sustainability, community vitality, economic prosperity, social investment, and service excellence

## Key Targets for 2022

- Continue to convene and hold Council and Committee meetings to provide strategic direction and accountability for the Corporation and ensure programs and services are effective, timely and responsive to the needs of residents and businesses

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Expenses</b>					
<b>Operating Expenses</b>					
Personnel Expenses	2,075	2,119	2,161		
Personnel Related	15	145	145		
Supplies and Memberships	161	169	169		
Materials & Services	-	1	1		
Equipment Maintenance & Repairs	-	4	4		
Headquarters Shared Costs	206	206	212		
<b>Operating Expenses Subtotal</b>	<b>2,457</b>	<b>2,644</b>	<b>2,692</b>	<b>48</b>	<b>1.8%</b>
<b>Gross Operating Expenses</b>	<b>2,457</b>	<b>2,644</b>	<b>2,692</b>	<b>48</b>	<b>1.8%</b>
<b>Regional Council Total</b>	<b>2,457</b>	<b>2,644</b>	<b>2,692</b>	<b>48</b>	<b>1.8%</b>



## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Regional Council</b>													
1 Regional Council	2,251	2,438	-	-	-	2,438	2,480	-	-	-	2,480	42	
2 Headquarters Shared Cost - Regional Council Portion	206	206	-	-	-	206	212	-	-	-	212	6	
<b>Regional Council Subtotal</b>	<b>2,457</b>	<b>2,644</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,644</b>	<b>2,692</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,692</b>	<b>48</b>	<b>1.8%</b>
<b>Regional Council Total</b>	<b>2,457</b>	<b>2,644</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,644</b>	<b>2,692</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,692</b>	<b>48</b>	<b>1.8%</b>

## Details of Budget Changes

Base Adjustments – Regional Council	2021 Impact (\$ 000's)
Miscellaneous adjustments	42
Increases in the Regional Council's share of the costs for the operation and maintenance of Regional Headquarters	6
<b>Base Adjustments – Regional Council Subtotal</b>	<b>48</b>
<b>Net Changes Regional Council</b>	<b>48</b>

## Staffing Details

Regional Council	Full Time Equivalents (FTE's)
<b>2020 Approved Complement</b>	<b><u>28.0</u></b>
<b>Regional Council Subtotal</b>	<b>28.0</b>
<b>Total Regional Council Complement</b>	<b>28.0</b>

## Looking Forward

Durham Region provides a wide range of programs and services to a growing and increasingly diverse community of residents, businesses, and visitors.

Regional Council, guided by the 2020 to 2024 Durham Region Strategic Plan, is committed to taking steps to implement – in partnership with the community - the vision of a better Durham Region; the best place to live, work, play, innovate and invest.

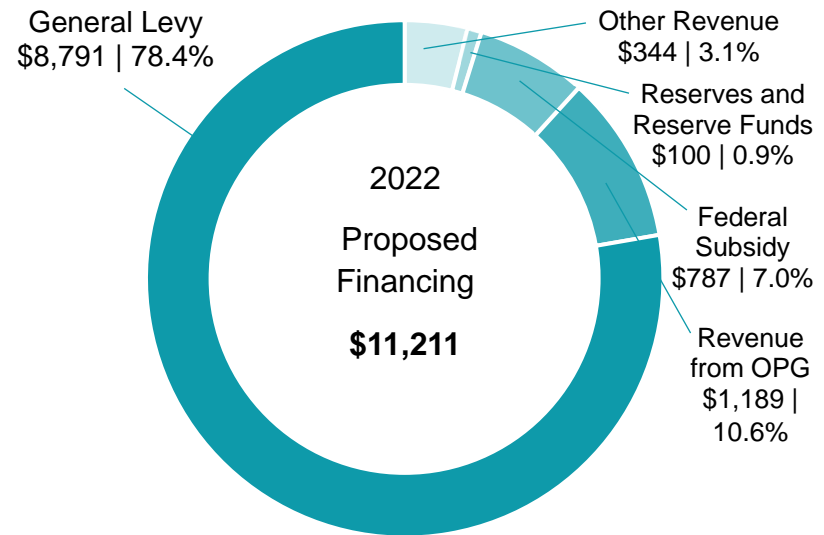
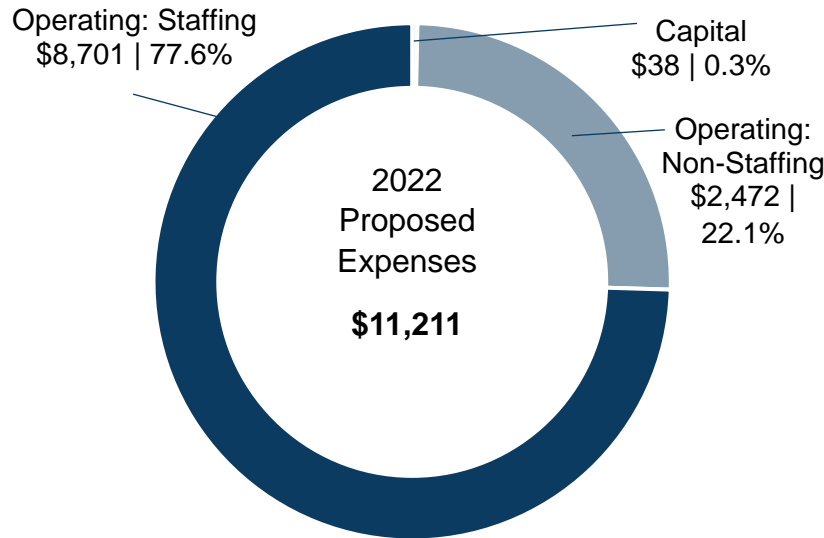


# Durham Budget

# 2022

# OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

The CAO's Office ensures good governance in leading the implementation of strategic and intergovernmental initiatives, including climate change, corporate communications, diversity, equity and inclusion, and Durham's emergency management program.



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Office of the Chief Administrative Officer Capital Projects**

**Appendix B: 2022 – 2031 Office of the Chief Administrative Officer Capital Forecast**

# Major Programs and Services

## Office of the Chief Administrative Officer

### **Chief Administrative Officer**

The Chief Administrative Officer (CAO) provides overall leadership and direction to foster efficient and effective operations in a collaborative, high performing work environment. With a focus on modernization, innovation and continuous improvement, the CAO ensures accountability, transparency and good governance while providing quality advice and support to Regional Council. Divisions within the CAO's Office extensively identify, build and maintain strong, collaborative partnerships and focus on interdepartmental and intergovernmental initiatives that require extensive coordination and collaboration across public, private and not-for-profit sectors.

### **Corporate Communications Office**

The Corporate Communications Office (CCO) delivers strategic, two-way communications to help improve stakeholder relationships and achieve organizational goals. This team leads the Corporation's internal and external communications programs, crisis communications, media relations, digital and social media, and corporate identity, with a focus on community engagement.

### **Strategic Initiatives**

The Strategic Initiatives division leads the development and implementation of corporate strategies and plans, providing advice and enhancing the integration of policies and initiatives across program functions. Current priorities include development of the Regional Strategic Plan and organizational performance; relentless implementation of approved community climate change adaptation plans, community energy planning and corporate climate action to address Regional Council's declaration of a climate emergency; facilitating key interdepartmental policy development and reviews; relationship building and advocacy with federal and provincial governments on strategic Regional priorities; community engagement; cross-sectoral information sharing and partnership development; leading the CityStudio experiential learning program with Durham's local post-secondary institutions, DRPS and some local area municipalities; enhancing innovation capacity through enterprise resources, tools and techniques; and using research to support corporate decision making.

## Major Programs and Services *Continued*

### **Diversity, Equity and Inclusion**

The Diversity, Equity and Inclusion (DEI) division provides a dedicated focus to the Region's anti-racism, equity and inclusion initiatives. As a key priority across the entire corporation, the DEI office is developing a new Regional DEI Strategy, prioritizing a Reconciliation Action Plan, undertaking an Employment Systems Review of workforce trends, and an updated Employee Census. The office leads broad community-facing activities, including the Durham Region Anti-Racism Taskforce (DRART), accessibility, and implementation of the Region's Community Safety and Well-Being Plan (CSWB), ensuring Durham remains a place where everyone feels safe, has a sense of belonging, and where individuals and families can meet their needs for education, health care, food, housing, income, as well as social and cultural expression. With 2022 as its first full year of operations, several functions have been consolidated under this division, including the Durham Local Immigration Partnership.

### **Durham Emergency Management Office**

Durham Emergency Management (DEM) coordinates with area municipalities to develop, implement and maintain an emergency management program that focuses on risk assessments, emergency plans and procedures, training, exercises, business continuity, public education, and awareness. The office is the lead agency responsible for all aspects related to the nuclear emergency management program for both the Pickering and Darlington facilities.

Durham Emergency Management continues to play a critical role in managing programs required to respond to the COVID19 pandemic, including being a key stakeholder in Health Department COVID-19 Immunization Clinics Planning Group. This group directs the implementation of COVID-19 immunization clinics through the development of various models of delivery and is responsible for the overall vaccine distribution, operations, and determination of priority groups for immunization. DEM also participates in the development of the re-opening strategy for all regional buildings, including an internal communication strategy, Town Halls, determination of occupancy limits, development of policies and guidelines for a hybrid work model and determination of the front counter service delivery model.

DEM also leads the Business Continuity Management (BCM) program which is the holistic process that identifies and analyzes all parts of an organization to create plans to recover business processes in the event of a disruption or possible disruption. The business continuity process played an important role when determining and planning for staff shortages.

## Major Programs and Services *Continued*

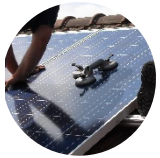
### Headquarters Shared Cost - Office of the Chief Administrative Officer Portion

The allocated share of costs attributable to the Office of the Chief Administrative Officer for the operation of Regional Headquarters facility.

## Strategic Priorities

For 2022 some of the key priorities and planned actions across the five divisions in the CAO's Office include:

### Environmental Sustainability



Launch an innovative Durham Greener Homes Program to help homeowners reduce energy costs and greenhouse gas emissions while generating local jobs and investment



Continue to expand tree planting across the Region to help meet the Region's Official Plan woodland cover target of 30% of total land area



Continue to integrate a climate lens into the annual business planning and budget process to align corporate capital and operating plans with achieving the Region's greenhouse gas reduction target of net zero by 2045. Implement short-term GHG reduction projects in 2022, including energy efficiency retrofits and low carbon fleet transitions, as a demonstration of corporate leadership

## Strategic Priorities *Continued*



Form a Building Industry Liaison Team to foster dialogue and collaboration between municipalities, utilities, and the building development industry to enable the transition to low carbon and net zero new construction in Durham Region



Work with local area municipalities, Conservation Authorities, and other public and private sector partners to implement a flood risk resilience strategy to support increased public awareness and capacity to proactively address the increasing risks of flooding due to climate change



Research, develop and launch a sustainable energy alliance that focusses on the strategic alignment between local governments, post secondary institutions, the energy sector and business partners to address the acceleration of climate action on a regional scale

## Community Vitality



Implement the Community Safety and Well-Being (CSWB) Plan by building robust community capacity to ensure residents get the right services at the right time. In January 2019, changes to the Police Services Act mandated municipalities across the province to lead the development of CSWB plans. The CSWB aligns existing relationships, plans and strategies at the Regional, area municipal, and community level to ensure individuals and families can meet their needs for education, health care, food, housing, income, as well as social and cultural expression



Create a Reconciliation Action Plan to identify areas for reconciliation and cultural safety relevant to Indigenous residents and employees to better understand, live alongside of, and work with Indigenous Peoples



## Strategic Priorities *Continued*



Continue the work of the new Durham Region Anti-Racism Taskforce (DRART) with community stakeholders, Regional staff, and other relevant partners to ensure that Durham Region successfully implements its anti-racism framework in a manner consistent with the principles of the Ontario Human Rights Code and Region of Durham's aim to demonstrate leadership in addressing systemic racism

### Economic Prosperity



Continue to implement the Regional Intelligent Communities framework by supporting signature community projects including expanding the successful Business Showcase Event, and hosting challenge statements to attract entrepreneurs and small businesses to demonstrate innovative technology



Strengthen Durham's position as Canada's premier nuclear jurisdiction by supporting research, innovation, community engagement, and partnerships through implementation of Region's nuclear sector strategy. Priorities for 2022 include launching the nuclear sector strategy with a virtual event, completing the Financial, Economic, and Social Impact study on the retirement of the Pickering Nuclear Generating Station (PNGS), using consultation and research findings to develop outreach tools to improve nuclear sector awareness, developing orientation materials/sessions for staff and Regional Council, and establishing a nuclear sector information sharing forum

### Service Excellence



Expand on the early success of CityStudio Durham, including the launch of a new CityStudio Summer Innovation Fellowship Program where students, faculty and regional staff collaborate to solve complex challenges

## Strategic Priorities *Continued*



Advance the Region's innovation capacity by bringing to life the Drivers of Innovation Framework and deliver year one of a 5-year innovation strategy for the organization. Some deliverables include developing an enterprise-wide project management resource hub and building an innovation incubator program



Expand the membership and support system for Durham's Community Data Consortium to facilitate the use of 'big data' to tell stories and inform effective policy and program design



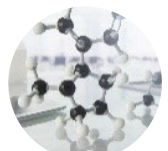
Launch an organization-wide Innovation and Research community of practice, connecting staff with customized tools, services, annual events, and training opportunities to drive innovation and research capabilities across the organization



Launch our community focus performance dashboard to provide more comprehensive, dynamic, and transparent information on progress toward meeting the goals established in the Region's Strategic Plan



Enhance communications of our commitment to strategic goals and share results with the community to support transparency and accountability



Improve community engagement on Regional programs and services through an updated digital platform

## Strategic Priorities *Continued*



Develop a new Diversity, Equity and Inclusion strategy informed by jurisdictional scan data, a staff survey, and Regional demographics. This new strategy is essential in advancing DEI strategies that will support the Region's recovery plan



Undertake an Employment Systems Review to examine equity-related data for trends in workforce patterns, and in the workplace experiences of employees to identify practices which may create barriers to inclusive employment and workplaces for designated equity groups. This review will ensure that employment practices within the organization are equitable and safe and do not cause harm or exclude groups of employees




Continue to implement a government relations strategy to advance key priorities with the provincial and federal governments

## Key Targets for 2022

- Work with Conservation Authorities to plant more than 100,000 trees in 2021-2022, and close to 750,000 trees by 2025
- Launch the Durham Greener Homes Program and deliver 100 retrofits in the first year of program operations
- Increase the number of CityStudio Durham collaborations with academic institutions
- Increase Regional understanding, expertise, and capacity to engage on developments in the nuclear sector through research, education, and community outreach
- Continue to grow the Region's capacity to respond to federal and provincial legislative, regulatory and policy initiatives through interdepartmental collaboration

## Financial Details: Summary by Account (\$,000's)


*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Expenses</b>					
<b>Operating Expenses</b>					
Personnel Expenses	6,623	7,667	8,701		
Personnel Related	118	261	269		
Communications	339	774	715		
Supplies	23	62	59		
Computer Maintenance & Operations	10	2	2		
Materials & Services	232	215	218		
Equipment Maintenance & Repairs	4	17	17		
Vehicle Operations	-	1	1		
Outside Agency Expenses	38	-	-		
Professional Services	1,460	1,433	1,667		
Minor Assets & Equipment	-	13	13		
Headquarters Shared Costs	156	156	161		
<b>Operating Expenses Subtotal</b>	<b>9,003</b>	<b>10,601</b>	<b>11,823</b>	<b>1,222</b>	<b>11.5%</b>
<b>Internal Transfers &amp; Recoveries</b>					
NextGen Fees	4	3	6		
Recoveries - Communications	(647)	(647)	(656)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(643)</b>	<b>(644)</b>	<b>(650)</b>	<b>(6)</b>	<b>(0.9%)</b>
<b>Gross Operating Expenses</b>	<b>8,360</b>	<b>9,957</b>	<b>11,173</b>	<b>1,216</b>	<b>12.2%</b>
<b>Capital Expenses</b>					
New	-	-	15		
Replacement	54	54	23		
<b>Capital Expenses Subtotal</b>	<b>54</b>	<b>54</b>	<b>38</b>	<b>(16)</b>	<b>(29.8%)</b>
<b>Total Expenses</b>	<b>8,414</b>	<b>10,011</b>	<b>11,211</b>	<b>1,200</b>	<b>12.0%</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Revenues and Financing</b>					
<b>Operating Revenue</b>					
Federal Subsidy	(210)	(492)	(787)		
Recovery from OPG	(1,189)	(1,189)	(1,189)		
Sundry Revenue	(38)	-	-		
Reserve Fund Financing for Operations	(183)	(183)	(100)		
Recovery from DRT (Communications)	(336)	(336)	(344)		
<b>Operating Revenue Subtotal</b>	<b>(1,956)</b>	<b>(2,200)</b>	<b>(2,420)</b>	<b>(220)</b>	<b>(10.0%)</b>
<b>Total Revenues and Financing</b>	<b>(1,956)</b>	<b>(2,200)</b>	<b>(2,420)</b>	<b>(220)</b>	<b>(10.0%)</b>
<b>Office of the Chief Administrative Officer Total</b>	<b>6,458</b>	<b>7,811</b>	<b>8,791</b>	<b>980</b>	<b>12.5%</b>


## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance		
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
<b>Office of the Chief Administrative Officer</b>														
1 Chief Administrative Officer	899	949	8	-	-	957	967	8	-	-	975	18		
2 Corporate Communications	1,298	2,226	38	-	(436)	1,828	2,278	6	-	(344)	1,940	112		
3 Strategic Initiatives	2,996	3,541	8	(210)	(83)	3,256	4,101	12	(505)	-	3,608	352		
4 Diversity, Equity and Inclusion	818	1,194	-	(282)	-	912	1,733	12	(282)	(100)	1,363	451		
Durham Emergency Management														
6 Office	291	1,891	-	-	(1,189)	702	1,933	-	-	(1,189)	744	42		
7 Headquarters Shared Cost - Office of the CAO Portion	156	156	-	-	-	156	161	-	-	-	161	5		
<b>Office of the Chief Administrative Officer Subtotal</b>	<b>6,458</b>	<b>9,957</b>	<b>54</b>	<b>(492)</b>	<b>(1,708)</b>	<b>7,811</b>	<b>11,173</b>	<b>38</b>	<b>(787)</b>	<b>(1,633)</b>	<b>8,791</b>	<b>980</b>	<b>12.5%</b>	
<b>Office of the Chief Administrative Officer Total</b>	<b>6,458</b>	<b>9,957</b>	<b>54</b>	<b>(492)</b>	<b>(1,708)</b>	<b>7,811</b>	<b>11,173</b>	<b>38</b>	<b>(787)</b>	<b>(1,633)</b>	<b>8,791</b>	<b>980</b>	<b>12.5%</b>	

## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Restated Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Office of the Chief Administrative Officer</b>								
<b>Capital Expenditures</b>								
Information Technology	48	32	40	84	28	40	264	456
Furniture & Fixtures	6	6	6	6	6	6	29	53
<b>Capital Expenditure Subtotal</b>	<b>54</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>
<b>Capital Financing</b>								
General Levy	54	38	46	90	34	46	293	509
<b>Capital Financing Subtotal</b>	<b>54</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>
<b>Total Capital Office of the Chief Administrative Officer</b>	<b>54</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>

## Details of Budget Changes

<b>Strategic Investments – Office of the Chief Administrative Officer</b>	<b>2022 Impact</b> (\$ 000's)
New Positions – details of the 2.0 FTEs transferred in-year, and the 8.0 FTEs new positions are provided in the Staffing Details section	706
Building innovation capacity through the CityStudio fellowship opportunity	35
Intercultural Development Assessment (\$35k), Employee Census (\$30k), Employment Systems Review (\$25k) fully funded from the Operating Impact Stabilization Reserve Fund	-
Establishment and implementation of the new Community Safety and Wellbeing office to implement that council approved Community Safety and Wellbeing Plan	31
Implementation of Durham Home Energy Savings Program (\$500k) offset by federal subsidy (-\$470k)	30
Program costs for the establishment of the Diversity, Equity and Inclusion Office	40
Policy co-op student and partnerships to support the nuclear sector strategy	33
<b>Strategic Investments – Office of the Chief Administrative Officer Subtotal</b>	<b>875</b>



## Details of Budget Changes *Continued*

<b>Base Adjustments – Office of the Chief Administrative Officer</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	188
Removal of one-time items	(66)
Line-by-line review savings	(22)
Increase in the Office of the Chief Administrative Officer's share of costs for the operation and maintenance of Regional Headquarters	5
<b>Base Adjustments – Office of the Chief Administrative Officer Subtotal</b>	<b>105</b>

<b>Net Changes – Office of the Chief Administrative Officer</b>	<b>980</b>
---	------------

## Staffing Details

<b>Chief Administrative Officer</b>	<b>Full Time</b> <b>Equivalents</b> (FTE's)
<b>2021 Approved Complement</b>	<u>4.0</u>
<b>Chief Administrative Officer Subtotal</b>	<b>4.0</b>

## Staffing Details *Continued*

	<b>Full Time Equivalents (FTE's)</b>
<b>Corporate Communications</b>	
<b>2021 Approved Complement</b>	<u>20.0</u>
<b>New Positions</b>	
1 Communications Coordinator to support communications for Diversity, Equity & Inclusion	1.0
<b>Total New Positions</b>	<u>1.0</u>
<b>Corporate Communications Subtotal</b>	<b>21.0</b>

	<b>Full Time Equivalents (FTE's)</b>
<b>Strategic Initiatives</b>	
<b>2021 Approved Complement</b>	<u>15.0</u>
<b>Positions Transferred In-Year</b>	
Transfer of 1 Accessibility Coordinator and 1 Program Coordinator to Diversity, Equity and Inclusion Division	(2.0)
<b>Total Positions Transferred In-Year</b>	<u>(2.0)</u>
<b>New Positions</b>	
1 Policy Advisor for the Climate Change program	1.0
2 Policy Advisors for Government Relations	2.0
<b>Total New Positions</b>	<u>3.0</u>
<b>Strategic Initiatives Subtotal</b>	<b>16.0</b>

## Staffing Details *Continued*

	<b>Full Time Equivalents (FTE's)</b>
<b>Diversity, Equity and Inclusion</b>	
<b>2021 Approved Complement</b>	<u>3.0</u>
<b>Positions Transferred In-Year</b>	
Transfer of 1 Policy Advisor for Local Immigration from Economic Development and Tourism	1.0
Transfer of 1 Program Manager from Corporate Services – Human Resources	1.0
Transfer of 1 Accessibility Coordinator and 1 Program Coordinator from Strategic Initiatives Division	2.0
<b>Total Positions Transferred In-Year</b>	<u>4.0</u>
<b>New Positions</b>	
New Staff for Community Safety and Wellbeing Plan Program including 1 Manager, 1 Policy Advisor and 1 Program Assistant	3.0
New Staff for Diversity, Equity and Inclusion including 1 Indigenous Specialist	1.0
<b>Total New Positions</b>	<u>4.0</u>
<b>Diversity, Equity and Inclusion Subtotal</b>	<u>11.0</u>

## Staffing Details *Continued*

	Full Time Equivalents (FTE's)
Durham Emergency Management Office	
2021 Approved Complement	<u>11.0</u>
Durham Emergency Management Office Subtotal	<u>11.0</u>
<b>Total Complement Office of the Chief Administrative Officer</b>	<b>63.0</b>

## Looking Forward

The Office of the Chief Administrative Officer is implementing the vision of a healthy and prosperous Durham Region; the best place to live, work, play, innovate and invest by:


- Advancing strategies that will support the Region's post-pandemic recovery;
- Following the Region of Durham's declaration of a climate emergency in early 2020, and adoption of net zero carbon targets for both Regional operations, and the community at large, continuing to deliver on the implementation of the Corporate Climate Change Master Plan (CCMP), Durham Community Energy Plan, and Durham Community Climate Adaptation Plan;
- Launching an Employment Systems Review to leverage data-driven insights to converge on those practices which may create barriers to inclusive employment and workplaces for designated equity groups; and
- Building on the current momentum of modernization initiatives by supporting innovative projects.

**Appendix A: 2022 Office of the Chief Administrative Officer Capital Projects (\$,000's)** *Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget	2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture				
<b>Office of the Chief Administrative Officer</b>															
<b>Information Technology</b>															
1 Laptops	7	New	-	-	-	-	-	-	-	-	14	14	-	-	14
1 Laptops	4	Replacement	-	-	-	-	-	-	-	-	9	9	-	-	9
2 Power Laptops	3	Replacement	-	-	-	-	-	-	-	-	9	9	-	-	9
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	<b>32</b>	<b>32</b>	-	-	<b>32</b>
<b>Furniture &amp; Fixtures</b>															
3 Furniture & Fixtures	1	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	<b>6</b>	<b>6</b>	-	-	<b>6</b>
<b>Total Capital Office of the Chief Administrative Officer</b>			-	-	-	-	-	-	-	-	<b>38</b>	<b>38</b>	-	-	<b>38</b>

## Appendix B: 2022 - 2031 Office of the Chief Administrative Officer Capital Forecast (\$,000's)

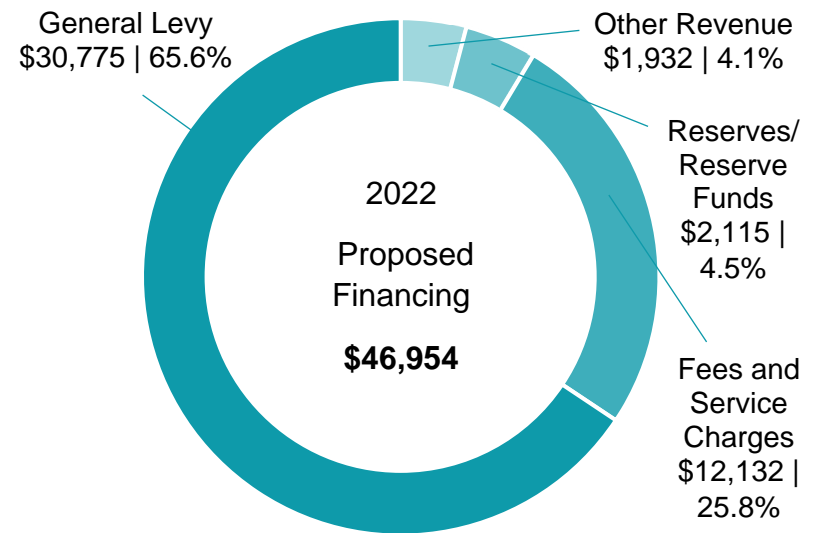
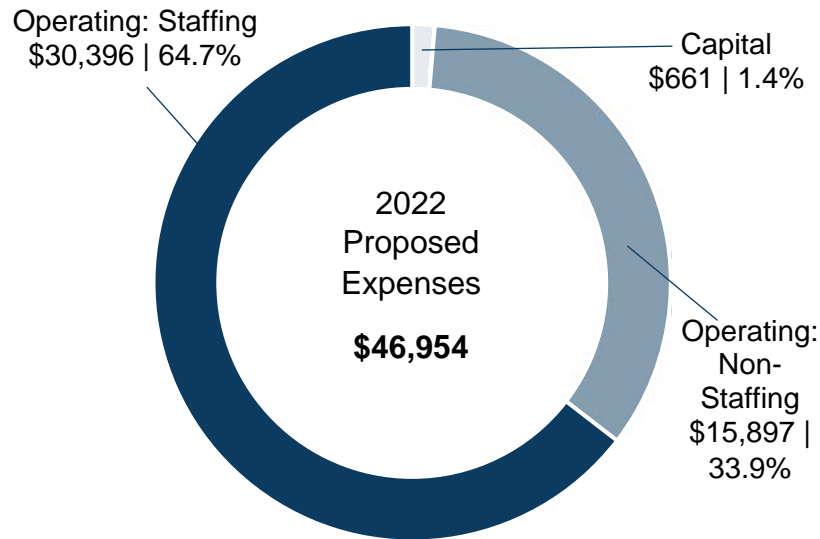
*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Office of the Chief Administrative Officer</b>							
<b>Information Technology</b>							
1 Laptops	23	18	41	22	18	143	242
2 Power laptops	9	22	43	6	22	121	214
<b>Information Technology Subtotal</b>	<b>32</b>	<b>40</b>	<b>84</b>	<b>28</b>	<b>40</b>	<b>264</b>	<b>456</b>
<b>Furniture and Fixtures</b>							
3 Furniture & Fixtures	6	6	6	6	6	29	53
<b>Furniture and Fixtures Subtotal</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>29</b>	<b>53</b>
<b>Total Capital - Office of the CAO</b>	<b>38</b>	<b>46</b>	<b>90</b>	<b>34</b>	<b>46</b>	<b>293</b>	<b>509</b>

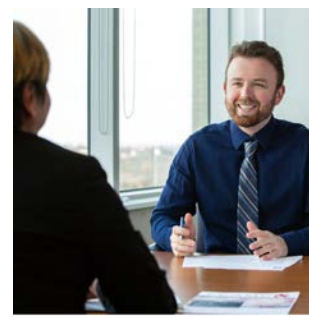
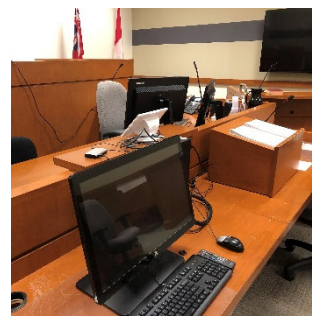


# CORPORATE SERVICES

Responsible for empowering the organization to meet constituent demands by providing the right people, processes and technologies from each division resulting in effective and efficient services to the citizenship



Amounts are in \$,000's





# **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Corporate Services Capital Projects**

**Appendix B: 2022 – 2031 Corporate Services Capital Forecast**

# Major Programs and Services

## Human Resources

### Commissioner's Office

Provide overall leadership, direction, guidance and co-ordination between divisions and sections of the Corporate Services Department.

### Talent Acquisition and Organization Development

Lead the organization in attracting and retaining a diverse and highly skilled talent pool to support service delivery to the community inclusive of recruitment, succession planning, employee development and providing progressive metrics of accomplishment.

### Compensation and Benefits

Provide a fulsome, competitive, and fiscally responsible total compensation package to attract and retain a diverse workforce.

### Health, Safety and Wellness

Lead the organization in providing a healthy workplace in compliance with health and safety legislation and in adopting best standards for wellness support programs.

### Labour Relations

Provide support and expertise to ensure harmonious relationships with the Region's eight bargaining units including attendance support, workplace investigations and promoting the Region's Civility and Respect program.

### Headquarters Shared Cost - Human Resources Portion

The allocated share of costs attributable to the Human Resources Division for the operation of Regional Headquarters facility.

## Information Technology

### Administration

Provide strategic planning and support within Information Technology.

### Engagement and Innovation

Provide, manage, and support software applications across Regional departments. Actively promote innovative solutions that focus on collaboration, productivity, and business automation.

## Major Programs and Services *Continued*

### **Geographic Information Services and Data Analytics**

Provide internal and external access to a Corporate Geographic Information framework, enabling effective use of data, resources, and technology. Develop new services in data analytics and visualization.

### **Asset Management Systems**

Develop and maintain Enterprise asset and operational tracking applications. Enable electronic asset lifecycle planning to efficiently track, monitor and support Regional asset management.

### **Service Durham**

MyDurham311 is a transformational project aimed at improving the customer experience across all channels. This project will ensure service is always available and accessible. Customers will access support and information at the time that is right for them and in the manner they prefer.

### **Service Durham Administration**

Provide strategic planning and support within Service Durham.

### **Legal Services**

Provide legal services to Regional Council, all Regional departments, in addition to supporting several external clients in a timely and cost-effective manner.

### **Legal Administration**

Provide strategic planning and support within Legal Services.

### **Headquarters Shared Cost - Legal Services Portion**

The allocated share of costs attributable to the Legal Services Division for the operation of Regional Headquarters facility.

### **Legal Services - Provincial Offences Act Administration**

Provide a modern, professional, neutral and quality Provincial Offences Court service in the Region of Durham, according to the Memorandum of Understanding with the Provincial government and in partnership with justice stakeholders, including the judiciary.

## Major Programs and Services *Continued*

### **Prosecution**

Provide effective Provincial Offences prosecution services for the Region of Durham.

### **Default Fines Collection**

Provide services to collect Administrative Monetary Penalties, and fines for traffic offenses.

### **French Language Services**

Provide justice service in both Official Languages to the public for the Region of Durham in compliance with Federal Regulations.

### **Headquarters Shared Cost – Legal Services - Provincial Offences Act Portion**

The allocated share of costs attributable to the Legal Services - Provincial Offences Act Division for the operation of Regional Headquarters facility.

### **Revenues from Provincial Offences Act Fines**

Revenue from fines collected through the appearance before a Justice of the Peace and an agreed-upon settlement.

### **Municipal Share Provincial Offences Act Disbursement**

Local municipal share of net revenue from the Provincial Offences Act court operation.

### **Legislative Services**

#### **Council Services**

Carry out the statutory duties of the Clerk found in the Municipal Act and other Provincial Acts. Legislative Services acts as Secretariat to Durham Regional Council and its committees and manages the legislative process to ensure easy access to information and responds to the changing needs of residents and other organizations by providing transparent government.

#### **Information Management**

Lead the provision of information governance, records and information management training and consulting services to the Corporation, as well as manage the Regional archives.

## Major Programs and Services *Continued*

### **Public Front Counter**

As the first point of contact for staff and members of the public, the Public Front Counter team offers immediate response to general inquiries regarding Regional programs and services; and provides oversight and direction on matters relating to the use of the common meeting rooms on the first floor and lower level at Regional Headquarters.

### **Access and Privacy Office**

Co-ordinate Freedom of Information (FOI) access requests under the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA), and Personal Health Information Protection Act (PHIPA) for our long-term care facilities; as well as conduct Privacy Impact Assessments (PIAs), privacy breaches, provide policy and procedural guidance, address privacy complaints, and proactively provide education and consultation on privacy best practices, both internally and externally.

### **Headquarters Shared Cost – Legislative Services Portion**

The allocated share of costs attributable to the Legislative Services Division for the operation of Regional Headquarters facility

# Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

## Service Excellence



Continue implementation of the MyDurham311 program to modernize customer service delivery and provide a seamless customer experience.



Continue leading information governance initiatives and the implementation of the Enterprise Information Management Strategy for the corporation to improve information management gaps. This will ensure consistency and accountability through the development of Information Management policies and addressing the use of technology improvements such as Enterprise Content Management.



Begin substantive cross-corporate implementation of a modernized agenda management process for the Region, including Council Chamber modernization. Implement a hybrid meeting model for the legislative process, ensuring transparency of the decision-making process.



Deliver digital literacy programs and services to Regional employees that focus on IT security, digital enablement, and a modernized workforce.



Promote the use of analytics tools to enable Regional staff to serve our citizens.

## Strategic Priorities *Continued*



Enhance Court delivery through greater remote/electronic delivery.



Continue implementation of the process and procedures associated with the Automated Speed Enforcement and Red-Light Camera program.



Pilot a Regional mentorship program for staff seeking professional growth opportunities.



Introduce short-term disability plans for multiple employee groups to provide a more comprehensive, balanced disability plan, replacing an antiquated sick leave system.



Enhance real-time grievance data to client groups through system development.



Continue to identify modernizations and efficiencies to HR processes by providing 24/7 information bytes to employees on variety of topics and services

## Strategic Priorities *Continued*



Enhance our Health and Safety metrics by implementing a Health and Safety Software, allowing for real-time data on commonplace workplace accidents.



Enhance our Wellness offerings to staff with a 24/7 virtual platform and development of a mental health strategy.



## Key Targets for 2022

- Provide support to over 265,000 customer inquiries via the Corporate Call Centre, consistent with 2021
- Provide Council and Committee support for 150 virtual and hybrid meetings, compared to 134 in 2021
- Process 95-100% of Freedom of Information Requests within 30 days through the Corporate Privacy Office
- Provide records and information management training to Regional staff on various topics including records management software, with 29 training sessions and over 660 employees trained in 2021
- Provide support to approximately 25,000 IT related employee inquiries through itHelp contact centre channels
- Maintain Regional core technology to have 99% uptime while promoting a modern technology portfolio that remains secure to outside threats
- Provide for 100 remote/accessible court appearances
- Launch an Employee Mentorship Program
- Launch Health and Safety software enabling real-time metrics reporting
- Develop a Wellness Strategy with emphasis on mental health supports
- Launch an accessible (24/7) wellness module to support the Region's Healthy Workplace model
- Continue to identify modernizations in human resources services by offering virtual platforms to access human resources services in recruitment and learning
- Modernize the Region's sick program with a short-term disability program
- Continue to offer virtual organizational development programs to reduce costs and optimize participation capacity
- Identify efficiencies in compensation processes which are fiscally responsible and competitive in attracting and retaining a highly skilled and diverse workforce.

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement



2022

2021 Estimated Actuals

2021 Restated Budget

2022 Proposed Budget

Variance

\$

%

### Expenses


#### Operating Expenses

Personnel Expenses	27,774	28,657	30,396		
Personnel Related	1,137	1,466	1,336		
Communications	239	408	408		
Supplies	138	238	238		
Computer Maintenance & Operations	9,292	8,575	8,688		
Materials & Services	414	474	476		
Equipment Maintenance & Repairs	14	62	62		
Outside Agency Expenses	-	2,321	2,188		
Professional Services	2,858	3,639	2,588		
Contracted Services	275	275	-		
Financial Expenses	129	106	106		
Minor Assets & Equipment	217	286	386		
Major Repairs & Renovations	31	41	41		
Customer Service Recovery from Departments	(1,089)	(1,089)	(1,094)		
Headquarters Shared Costs	1,834	1,834	1,886		
<b>Operating Expenses Subtotal</b>	<b>43,263</b>	<b>47,293</b>	<b>47,705</b>	<b>412</b>	<b>0.9%</b>
<b>Internal Transfers &amp; Recoveries</b>					
Family Services Charge	215	215	215		
Finance Charge	1,080	1,080	1,100		
Corporate Communications Charge	39	39	39		
Departmental Recoveries	(2,656)	(2,656)	(2,766)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(1,322)</b>	<b>(1,322)</b>	<b>(1,412)</b>	<b>(90)</b>	<b>(6.8%)</b>
<b>Gross Operating Expenses</b>	<b>41,941</b>	<b>45,971</b>	<b>46,293</b>	<b>322</b>	<b>0.7%</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

*Continued*

	2021 Estimated Actuals	2021 Restated Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Capital Expenses</b>					
New	109	109	449		
Replacement	467	467	212		
<b>Capital Expenses Subtotal</b>	<b>576</b>	<b>576</b>	<b>661</b>	<b>85</b>	<b>14.8%</b>
<b>Total Expenses</b>	<b>42,517</b>	<b>46,547</b>	<b>46,954</b>	<b>407</b>	<b>0.9%</b>
<b>Operating Revenue</b>					
Provincial Subsidy General	(228)	(283)	(290)		
Fees & Service Charges	(239)	(328)	(328)		
POA Fines	(6,500)	(11,804)	(11,804)		
Sale of Publications	(8)	(6)	(6)		
Revenue from Municipalities	(548)	(172)	(290)		
Recoveries from Reserve Funds	(3,169)	(3,169)	(2,115)		
Revenue from Related Entities	(1,049)	(1,049)	(1,346)		
<b>Operating Revenue Subtotal</b>	<b>(11,741)</b>	<b>(16,811)</b>	<b>(16,179)</b>	<b>632</b>	<b>3.8%</b>
<b>Total Revenues</b>	<b>(11,741)</b>	<b>(16,811)</b>	<b>(16,179)</b>	<b>632</b>	<b>3.8%</b>
<b>Corporate Services Total</b>	<b>30,776</b>	<b>29,736</b>	<b>30,775</b>	<b>1,039</b>	<b>3.5%</b>

## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Human Resources</b>													
1 Administration	536	652	48	-	(40)	660	661	41	-	(40)	662	2	
2 Human Resources Services	6,962	7,453	-	-	(364)	7,089	7,671	5	-	(373)	7,303	214	
3 Headquarters Shared Cost - Human Resources Portion	228	228	-	-	-	228	234	-	-	-	234	6	
<b>Human Resources Subtotal</b>	<b>7,726</b>	<b>8,333</b>	<b>48</b>	<b>-</b>	<b>(404)</b>	<b>7,977</b>	<b>8,566</b>	<b>46</b>	<b>-</b>	<b>(413)</b>	<b>8,199</b>	<b>222 2.8%</b>	
<b>Information Technology</b>													
1 Administration	1,199	964	124	-	(50)	1,038	983	73	-	(50)	1,006	(32)	
2 Engagement and Innovation	2,364	1,905	-	-	-	1,905	1,754	-	-	-	1,754	(151)	
3 Geographic Information Services and Data Analytics	1,042	1,450	-	-	(175)	1,275	1,629	-	-	(178)	1,451	176	
4 Asset Management Systems	744	1,059	-	-	-	1,059	1,296	-	-	-	1,296	237	
5 Technical Services	1,930	1,699	-	-	-	1,699	1,761	-	-	-	1,761	62	
6 Service Delivery	1,482	1,432	-	-	-	1,432	1,509	3	-	-	1,512	80	
7 Security	1,114	1,413	-	-	-	1,413	1,518	3	-	-	1,521	108	
8 Wide Area Network (WAN)	1,610	1,787	-	-	(126)	1,661	1,787	-	-	(123)	1,664	3	
9 Data and Infrastructure Protection	544	731	-	-	-	731	581	-	-	-	581	(150)	
10 Telecommunications	80	149	-	-	-	149	98	-	-	-	98	(51)	
11 Corporate IT Support	4,342	3,655	188	-	-	3,843	3,677	-	-	(22)	3,655	(188)	
12 Headquarters Shared Cost - Information Technology Portion	370	370	-	-	-	370	380	-	-	-	380	10	
<b>Information Technology Subtotal</b>	<b>16,821</b>	<b>16,614</b>	<b>312</b>	<b>-</b>	<b>(351)</b>	<b>16,575</b>	<b>16,973</b>	<b>79</b>	<b>-</b>	<b>(373)</b>	<b>16,679</b>	<b>104 0.6%</b>	

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

Continued

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Service Durham</b>													
1 Service Durham Administration	700	3,269	100	-	(2,669)	700	2,268	400	-	(1,865)	803	103	
<b>Service Durham Subtotal</b>	<b>700</b>	<b>3,269</b>	<b>100</b>	<b>-</b>	<b>(2,669)</b>	<b>700</b>	<b>2,268</b>	<b>400</b>	<b>-</b>	<b>(1,865)</b>	<b>803</b>	<b>103 14.7%</b>	
<b>Legal Services</b>													
1 Legal Administration	2,417	2,959	11	-	(561)	2,409	3,577	40	-	(826)	2,791	382	
2 Headquarters Shared Cost - Legal Services Portion	111	111	-	-	-	111	114	-	-	-	114	3	
<b>Legal Services Subtotal</b>	<b>2,528</b>	<b>3,070</b>	<b>11</b>	<b>-</b>	<b>(561)</b>	<b>2,520</b>	<b>3,691</b>	<b>40</b>	<b>-</b>	<b>(826)</b>	<b>2,905</b>	<b>385 15.3%</b>	
<b>Legal Services - Provincial Offences Act</b>													
1 Administration	3,159	4,269	35	-	(122)	4,182	4,394	30	-	(122)	4,302	120	
2 Prosecution	1,465	1,760	3	-	(62)	1,701	1,920	13	-	(179)	1,754	53	
3 Default Fines Collection	1,044	1,044	-	-	-	1,044	1,064	-	-	-	1,064	20	
4 French Language Services	-	283	-	(283)	-	-	290	-	(290)	-	-	-	
5 Headquarters Shared Cost - Legal Services - Provincial Offences Act Portion	1,009	1,009	-	-	-	1,009	1,037	-	-	-	1,037	28	
8 Revenues from POA Fines	(6,500)	-	-	-	(11,804)	(11,804)	-	-	-	(11,804)	(11,804)	-	
<b>Subtotal</b>	<b>177</b>	<b>8,365</b>	<b>38</b>	<b>(283)</b>	<b>(11,988)</b>	<b>(3,868)</b>	<b>8,705</b>	<b>43</b>	<b>(290)</b>	<b>(12,105)</b>	<b>(3,647)</b>		
9 Municipal Share POA Disbursement (60%)	-	2,321	-	-	-	2,321	2,188	-	-	-	2,188	(133)	
<b>Legal Services - Provincial Offences Act Subtotal</b>	<b>177</b>	<b>10,686</b>	<b>38</b>	<b>(283)</b>	<b>(11,988)</b>	<b>(1,547)</b>	<b>10,893</b>	<b>43</b>	<b>(290)</b>	<b>(12,105)</b>	<b>(1,459)</b>	<b>88 5.7%</b>	

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

Continued

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Legislative Services</b>													
1 Council Services	1,217	1,748	13	-	(55)	1,706	1,781	23	-	(57)	1,747	41	
2 Information Management	1,160	1,798	5	-	(500)	1,303	1,634	5	-	(250)	1,389	86	
3 Public Counter	-	(31)	31	-	-	-	(25)	25	-	-	-	-	
4 Corporate Call Centre	-	(15)	15	-	-	-	-	-	-	-	-	-	
5 Access and Privacy Office	330	382	3	-	-	385	391	-	-	-	391	6	
6 Headquarters Shared Cost - Legislative Services Portion	117	117	-	-	-	117	121	-	-	-	121	4	
<b>Legislative Services Subtotal</b>	<b>2,824</b>	<b>3,999</b>	<b>67</b>	<b>-</b>	<b>(555)</b>	<b>3,511</b>	<b>3,902</b>	<b>53</b>	<b>-</b>	<b>(307)</b>	<b>3,648</b>	<b>137</b>	<b>3.9%</b>
<b>Corporate Services Total</b>	<b>30,776</b>	<b>45,971</b>	<b>576</b>	<b>(283)</b>	<b>(16,528)</b>	<b>29,736</b>	<b>46,293</b>	<b>661</b>	<b>(290)</b>	<b>(15,889)</b>	<b>30,775</b>	<b>1,039</b>	<b>3.5%</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Human Resources</b>									
<b>Capital Expenditures</b>									
Machinery & Equipment			-	-	25	25	-	50	100
Information Technology	48	43	43	52	6	27	52	117	254
Furniture & Fixtures			3	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>48</b>	<b>46</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>
<b>Capital Financing</b>									
General Levy	48	46	46	52	31	52	52	167	354
<b>Capital Financing Subtotal</b>	<b>48</b>	<b>46</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>
<b>Total Capital Human Resources</b>	<b>48</b>	<b>46</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>
<b>Information Technology</b>									
<b>Capital Expenditures</b>									
Machinery & Equipment	187	-	-	-	-	-	-	-	-
Information Technology	110	72	72	350	205	67	65	696	1,383
Furniture & Fixtures	15	6	6	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>312</b>	<b>78</b>	<b>78</b>	<b>350</b>	<b>205</b>	<b>67</b>	<b>65</b>	<b>696</b>	<b>1,383</b>
<b>Capital Financing</b>									
General Levy	312	78	78	350	205	67	65	696	1,383
<b>Capital Financing Subtotal</b>	<b>312</b>	<b>78</b>	<b>78</b>	<b>350</b>	<b>205</b>	<b>67</b>	<b>65</b>	<b>696</b>	<b>1,383</b>
<b>Total Capital Information Technology</b>	<b>312</b>	<b>78</b>	<b>78</b>	<b>350</b>	<b>205</b>	<b>67</b>	<b>65</b>	<b>696</b>	<b>1,383</b>

# Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

Durham Budget 2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Service Durham</b>								
<b>Capital Expenditures</b>								
Information Technology	100	100	400	-	-	-	-	400
Furniture & Fixtures		300	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>100</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Capital Financing</b>								
Innovation and Modernization Reserve Fund	100	400	400	-	-	-	-	400
<b>Capital Financing Subtotal</b>	<b>100</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Total Capital Service Durham</b>	<b>100</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Legal Services</b>								
<b>Capital Expenditures</b>								
Information Technology	12	32	7	-	22	7	50	86
Furniture & Fixtures		9	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>12</b>	<b>41</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>
<b>Capital Financing</b>								
General Levy	12	40	7	-	22	7	50	86
<b>Capital Financing Subtotal</b>	<b>12</b>	<b>40</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>
<b>Total Capital Legal Services</b>	<b>12</b>	<b>41</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>



## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Continued

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Legal Services - POA</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	15	-	-	-	-	-	-	-
Information Technology	17	37	357	77	34	72	143	683
Furniture & Fixtures	6	6	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>38</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Capital Financing</b>								
General Levy	38	43	357	77	34	72	143	683
<b>Capital Financing Subtotal</b>	<b>38</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Total Capital Legal Services - POA</b>	<b>38</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Legislative Services</b>								
<b>Capital Expenditures</b>								
Information Technology	43	25	332	5	23	32	88	480
Furniture & Fixtures	25	28	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>68</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Capital Financing</b>								
General Levy	68	53	332	5	23	32	88	480
<b>Capital Financing Subtotal</b>	<b>68</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Total Capital Legislative Services</b>	<b>68</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Total Capital Corporate Services</b>	<b>578</b>	<b>661</b>	<b>1,498</b>	<b>318</b>	<b>198</b>	<b>228</b>	<b>1,144</b>	<b>3,386</b>

## Details of Budget Changes

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Human Resources</b>	
New position – details of the 1.0 FTE are provided in Staffing Details	55
SkillCheck software licenses	22
<b>Strategic Investments – Human Resources Subtotal</b>	<b>77</b>

	<b>2022 Impact</b> (\$ 000's)
<b>Base Adjustments – Human Resources</b>	
Economic and inflationary increases	144
Line-by-line savings	(5)
Increase in Human Resources' share of costs related to the operation and maintenance of Regional Headquarters	6
<b>Base Adjustments – Human Resources Subtotal</b>	<b>145</b>

<b>Net Changes – Human Resources</b>	<b>222</b>
--------------------------------------	------------

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Information Technology</b>	
New positions – details of the 2.0 FTEs are provided in Staffing Details	131
<b>Strategic Investments – Information Technology Subtotal</b>	<b>131</b>

## Details of Budget Changes *Continued*

<b>Base Adjustments – Information Technology</b>	<b>2022 Impact</b>
	(\$ 000's)
Economic increases	195
Line-by-line savings	(233)
Increase in Information Technology's share of costs for the operation and maintenance of Regional Headquarters	11
<b>Base Adjustments – Information Technology Subtotal</b>	<b>(27)</b>
<b>Net Changes – Information Technology</b>	<b>104</b>
<b>Strategic Investments – Service Durham</b>	<b>2022 Impact</b>
	(\$ 000's)
Service Durham call centre software licenses	50
<b>Strategic Investments – Service Durham Subtotal</b>	<b>50</b>
<b>Base Adjustment – Service Durham</b>	<b>2022 Impact</b>
	(\$ 000's)
Annualization of 1.0 FTE approved in the 2021 Budget	53
<b>Base Adjustments – Service Durham Subtotal</b>	<b>53</b>
<b>Net Changes – Service Durham</b>	<b>103</b>

## Details of Budget Changes *Continued*

<b>Strategic Investments – Legal Services</b>	<b>2022 Impact</b> (\$ 000's)
New positions – details of the 3.0 FTEs are provided in Staffing Details	574
One new position cross-charged to the Durham Regional Police Service	(260)
<b>Strategic Investments – Legal Services Subtotal</b>	<b>314</b>
<hr/>	
<b>Base Adjustment – Legal Services</b>	<b>2022 Impact</b> (\$ 000's)
Economic Increases	57
Annualization of 1.0 FTE approved in the 2021 Budget (\$59k cross charged to Transit Oriented Development)	-
Increase in Capital requirements	11
Increase in Legal Services' share of the operation and maintenance of Regional Headquarters	3
<b>Base Adjustments – Legal Services Subtotal</b>	<b>71</b>
<hr/>	
<b>Net Changes – Legal Services</b>	<b>385</b>
<hr/>	
<b>Strategic Investments – Legal Services - Provincial Offences Act</b>	<b>2022 Impact</b> (\$ 000's)
New positions – details of the 2.0 FTEs are provided in Staffing Details	128
Increase in Revenue from Local Area Municipalities	(118)
Net decrease in Regional share of POA net revenue	(133)
<b>Strategic Investments – Legal Services - Provincial Offences Act Subtotal</b>	<b>(123)</b>

## Details of Budget Changes *Continued*

<b>Base Adjustments – Legal Services - Provincial Offences Act</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	140
Annualization of 1.0 FTE approved in the 2021 Budget	56
Line-by-line savings	(6)
Increase in subsidy	(8)
Increase in Legal Services- POA's share of the operation and maintenance of Regional Headquarters	29
<b>Base Adjustments – Legal Services - Provincial Offences Act Subtotal</b>	<b>211</b>
<b>Net Changes – Legal Services - Provincial Offences Act</b>	<b>88</b>
<b>Strategic Investments – Legislative Services</b>	<b>2022 Impact</b> (\$ 000's)
New position – details of the 1.0 FTE are provided in Staffing Details	48
Professional fee expense for implementation of electronic document management (\$250k). Cost fully funded from the Innovation and Modernization Reserve Fund	-
<b>Strategic Investments – Legislative Services Subtotal</b>	<b>48</b>

## Details of Budget Changes *Continued*

<b>Base Adjustments – Legislative Services</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	86
Increase in Legislative Services' share of costs for the operation and maintenance of Regional Headquarters	3
<b>Base Adjustments – Legislative Services Subtotal</b>	<b>89</b>
<b>Net Changes – Legislative Services</b>	<b>137</b>
<b>Net Changes Corporate Services</b>	<b>1,039</b>

## Staffing Details

Human Resources	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>56.0</u>
<b>Positions Transferred In-Year</b>	
Transfer of 1 Policy Advisor to Diversity, Equity and Inclusion Division of the Chief Administrative Officer's Office	(1.0)
<b>Total Positions Transferred In-Year</b>	<u>(1.0)</u>
<b>2021 Approved Complement</b>	<u>55.0</u>
<b>Proposed New Positions</b>	
Human Resources Assistant – Compensation and Benefits, effective July 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<b>Human Resources Subtotal</b>	<u>56.0</u>
Information Technology	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>71.0</u>
<b>Proposed New Positions</b>	
Senior Security Specialist to provide security leadership, advice, guidance, and project management, effective July 1, 2022	1.0
Technology Refresh Coordinator to coordinate the replacement program of technology endpoints across the Region, effective July 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>2.0</u>
<b>Information Technology Subtotal</b>	<u>73.0</u>

## Staffing Details *Continued*

Service Durham	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>1.0</u>
<hr/>	
<b>Service Durham Subtotal</b>	<b>1.0</b>
<hr/>	
Legal Services	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>16.0</u>
<b>Positions Approved In-Year</b>	
Senior Solicitor, effective January 1, 2022.	1.0
Senior Solicitor cross charged to Durham Regional Police Service, effective January 1, 2022.	1.0
<b>Total Positions Approved In-Year</b>	<u>2</u>
<b>Proposed New Positions</b>	
Paralegal - Tribunals, effective July 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<hr/>	
<b>Legal Services Subtotal</b>	<b>19.0</b>



## Staffing Details *Continued*

<b>Legal Services - Provincial Offences Act</b>	<b>Full Time Equivalents (FTE's)</b>
<b>2021 Approved Complement</b>	<u>40.0</u>
<b>Proposed New Positions</b>	
Prosecutor - Municipal By-Law Prosecutions, effective July 1, 2022	1.0
Prosecution Assistant - Municipal By-Law Prosecutions, effective July 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>2</u>
<b>Legal Services - Provincial Offences Act Subtotal</b>	<b>42.0</b>
<hr/>	
<b>Legislative Services</b>	<b>Full Time Equivalents (FTE's)</b>
<b>2021 Approved Complement</b>	<u>38.0</u>
<b>Proposed New Positions</b>	
Information Management Technician, effective July 1, 2022	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<b>Legislative Services Subtotal</b>	<b>39.0</b>
<hr/>	
<b>Total Complement Corporate Services</b>	<b>230.0</b>

## Looking Forward

The Corporate Services Department is anticipating a series of changes and impacts including:

- Provincial legislation affecting court proceedings may impact service delivery;
- Updates to labour law which may impact employee base benefits and potential contract negotiations; and
- Updates to privacy laws and data management which could potentially affect cloud management services.

The Department will continue to monitor the changing legislative environment - performing regular analysis of the anticipated impacts on current Regional process and procedures.

The Department will maintain a focus on the customer experience by working with departmental representatives to implement the Council-approved MyDurham311 program which will enhance the customer journey and provide a consistent, convenient and customized experience for the customer.

Corporate Services will continue to work with departments on the implementation of the Enterprise Information Management Strategy as presented and approved by Regional Council to move from a paper-based organization to a more digital organization.

Corporate Services provides support to a number of Regional projects, such as: Anaerobic Digestion, Broadband, Rapid Transit Office, Transportation Oriented Design, the Region's COVID-19 vaccination response, and Enterprise Maintenance Management System implementation amongst others. During 2022 the Human Resources Division, in conjunction with the Legal Services Division, will continue to work on several collective agreement negotiations. Other activities that will take place within the Human Resources Division include:

- Implement Workforce Planning and Mentorship Program
- Continue to review job postings and incorporate changes to reflect the use of inclusive language and the removal of barriers to competition processes
- Update Human Resources Dashboard
- Conduct additional Civility and Respect activities to promote and maintain awareness and support for a healthy workplace

## Looking Forward *Continued*

- Continue to utilize and implement enhancement of virtual recruiting tools and methods
- Review Job Evaluation process to determine efficiencies
- Incorporate Anti-Racism component into respective Human Resources Policies
- Implement Corporate Health and Safety software to identify compliance vulnerabilities

As a service department to the Corporation, all five of the divisions within Corporate Services are connected to all projects and activities throughout the Region and provide specific project support to meet the need of departments, in addition to oversight of regular activities with respect to the employee lifecycle, technology lifecycle, legal matters and legislative requirements.

**Appendix A: 2022 Corporate Services Capital Projects (\$,000's)**

Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>Human Resources</b>															
<b>Information Technology</b>															
2 Mobile Laptop	2	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
3 Power Laptop	1	Replacement	-	-	-	-	-	-	-	-	3	3	-	-	3
4 Standard Laptop	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
4 Standard Laptop	11	Replacement	-	-	-	-	-	-	-	-	21	21	-	-	21
5 Tablets	3	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	<b>43</b>	<b>43</b>	-	-	<b>43</b>
<b>Furniture &amp; Fixtures</b>															
6 Furniture	1	New	-	-	-	-	-	-	-	-	3	3	-	-	3
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	<b>3</b>	<b>3</b>	-	-	<b>3</b>
<b>Human Resources Capital Subtotal</b>			-	-	-	-	-	-	-	-	<b>46</b>	<b>46</b>	-	-	<b>46</b>
<b>Information Technology</b>															
<b>Information Technology</b>															
7 Accessories	17	Replacement	-	-	-	-	-	-	-	-	16	16	-	-	16
9 Mobile Laptop	2	New	-	-	-	-	-	-	-	-	6	6	-	-	6
9 Mobile Laptop	9	Replacement	-	-	-	-	-	-	-	-	26	26	-	-	26
11 Power Laptop	3	Replacement	-	-	-	-	-	-	-	-	9	9	-	-	9
12 Standard Laptop	8	Replacement	-	-	-	-	-	-	-	-	15	15	-	-	15
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	<b>72</b>	<b>72</b>	-	-	<b>72</b>
<b>Furniture &amp; Fixtures</b>															
16 Furniture	1	New	-	-	-	-	-	-	-	-	6	6	-	-	6
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	<b>6</b>	<b>6</b>	-	-	<b>6</b>
<b>Information Technology Capital Subtotal</b>			-	-	-	-	-	-	-	-	<b>78</b>	<b>78</b>	-	-	<b>78</b>
<b>Service Durham</b>															
<b>Information Technology</b>															
17 Call Centre Equipment		New	-	100	-	-	-	-	-	-	-	100	-	-	100
<b>Information Technology Subtotal</b>			-	<b>100</b>	-	-	-	-	-	-	-	<b>100</b>	-	-	<b>100</b>
<b>Furniture &amp; Fixtures</b>															
18 Call Centre Furniture and Fixtures		New	-	300	-	-	-	-	-	-	-	300	-	-	300
<b>Furniture &amp; Fixtures Subtotal</b>			-	<b>300</b>	-	-	-	-	-	-	-	<b>300</b>	-	-	<b>300</b>
<b>Service Durham Capital Subtotal</b>			-	<b>400</b>	-	-	-	-	-	-	-	<b>400</b>	-	-	<b>400</b>

**Appendix A: 2022 Corporate Services Capital Projects (\$,000's)**

Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast

*Continued*

Durham Region <b>Durham Budget</b>	2022	Quantity	New / Replacement	2022 Proposed Financing							2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant					Debenture
<b>Legal Services</b>															
<b>Information Technology</b>															
19 Mobile Laptop	3	New	-	-	-	-	-	-	-	-	9	9	-	-	9
19 Mobile Laptop	3	Replacement	-	-	-	-	-	-	-	-	9	9	-	-	9
20 Standard Laptop	5	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
21 Tablet	1	Replacement	-	-	-	-	-	-	-	-	4	4	-	-	4
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	<b>32</b>	<b>32</b>	-	-	<b>32</b>
<b>Furniture &amp; Fixtures</b>															
22 Furniture	3	New	-	-	-	-	-	-	-	-	9	9	-	-	9
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	<b>9</b>	<b>9</b>	-	-	<b>9</b>
<b>Legal Services Capital Subtotal</b>			-	-	-	-	-	-	-	-	<b>41</b>	<b>41</b>	-	-	<b>41</b>
<b>Legal Services -POA</b>															
<b>Information Technology</b>															
23 Mobile Laptop	4	Replacement	-	-	-	-	-	-	-	-	12	12	-	-	12
26 Power Laptop	1	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
28 Standard Laptop	2	New	-	-	-	-	-	-	-	-	4	4	-	-	4
28 Standard Laptop	10	Replacement	-	-	-	-	-	-	-	-	19	19	-	-	19
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	<b>37</b>	<b>37</b>	-	-	<b>37</b>
<b>Furniture &amp; Fixtures</b>															
30 Furniture	2	New	-	-	-	-	-	-	-	-	6	6	-	-	6
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	<b>6</b>	<b>6</b>	-	-	<b>6</b>
<b>Legal Services - POA Capital Subtotal</b>			-	-	-	-	-	-	-	-	<b>43</b>	<b>43</b>	-	-	<b>43</b>
<b>Legislative Services</b>															
<b>Information Technology</b>															
33 Power Laptop	2	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
34 Standard Laptop	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
34 Standard Laptop	9	Replacement	-	-	-	-	-	-	-	-	17	17	-	-	17
<b>Information Technology Subtotal</b>			-	-	-	-	-	-	-	-	<b>25</b>	<b>25</b>	-	-	<b>25</b>
<b>Furniture &amp; Fixtures</b>															
35 Furniture	1	New	-	-	-	-	-	-	-	-	3	3	-	-	3
35 Furniture	1	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25
<b>Furniture &amp; Fixtures Subtotal</b>			-	-	-	-	-	-	-	-	<b>28</b>	<b>28</b>	-	-	<b>28</b>
<b>Legislative Services Capital Subtotal</b>			-	-	-	-	-	-	-	-	<b>53</b>	<b>53</b>	-	-	<b>53</b>
<b>Total Capital Corporate Services</b>			-	400	-	-	-	-	-	-	<b>261</b>	<b>661</b>	-	-	<b>661</b>

**Appendix B: 2022 - 2031 Corporate Services Capital Forecast (\$,000's)**


Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Durham Budget 2022	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Human Resources</b>							
<b>Machinery &amp; Equipment</b>							
1 Portacount	-	-	25	25	-	50	100
<b>Machinery &amp; Equipment Subtotal</b>	<b>-</b>	<b>-</b>	<b>25</b>	<b>25</b>	<b>-</b>	<b>50</b>	<b>100</b>
<b>Information Technology</b>							
2 Mobile Laptop	6	-	-	-	-	-	-
3 Power Laptop	3	6	-	6	6	19	37
4 Standard Laptop	23	46	6	21	46	98	217
5 Tablets	11	-	-	-	-	-	-
<b>Information Technology Subtotal</b>	<b>43</b>	<b>52</b>	<b>6</b>	<b>27</b>	<b>52</b>	<b>117</b>	<b>254</b>
<b>Furniture and Fixtures</b>							
6 Furniture	3	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Human Resources Total</b>	<b>46</b>	<b>52</b>	<b>31</b>	<b>52</b>	<b>52</b>	<b>167</b>	<b>354</b>

**Appendix B: 2022 - 2031 Corporate Services Capital Forecast (\$,000's)**

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022


*Continued*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Information Technology</b>							
<b>Information Technology</b>							
7 Accessories	16	17	17	17	17	85	153
8 Digital/Analog Converter	-	-	50	-	-	50	100
9 Mobile Laptop	32	24	8	26	24	93	175
10 Network Diagnostic Tool	-	30	-	-	-	-	30
11 Power Laptop	9	6	-	9	6	25	46
12 Standard Laptop	15	11	-	15	11	42	79
13 Tablets	-	7	40	-	7	86	140
14 Upgrade/Implement Data Circuits	-	90	90	-	-	-	180
15 VOIP Hardware/Software	-	165	-	-	-	315	480
<b>Information Technology Subtotal</b>	<b>72</b>	<b>350</b>	<b>205</b>	<b>67</b>	<b>65</b>	<b>696</b>	<b>1,383</b>
<b>Furniture and Fixtures</b>							
16 Furniture	6	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Information Technology Total</b>	<b>78</b>	<b>350</b>	<b>205</b>	<b>67</b>	<b>65</b>	<b>696</b>	<b>1,383</b>
<b>Service Durham</b>							
<b>Information Technology</b>							
17 Call Centre Equipment	100	400	-	-	-	-	400
<b>Information Technology Subtotal</b>	<b>100</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Furniture and Fixtures</b>							
18 Call Centre Furniture	300	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Service Durham Total</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400</b>

**Appendix B: 2022 - 2031 Corporate Services Capital Forecast (\$,000's)**

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

*Continued*


	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Legal Services</b>							
<b>Information Technology</b>							
19 Mobile Laptop	18	3	-	9	3	20	35
20 Standard Laptop	10	4	-	9	4	23	40
21 Tablet	4	-	-	4	-	7	11
<b>Information Technology Subtotal</b>	<b>32</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>
<b>Furniture and Fixtures</b>							
22 Furniture	9	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Legal Services Total</b>	<b>41</b>	<b>7</b>	<b>-</b>	<b>22</b>	<b>7</b>	<b>50</b>	<b>86</b>
<b>Legal - POA</b>							
<b>Information Technology</b>							
23 Courtroom/Tribunal Room Upgrade	-	150	-	-	-	-	150
24 Courts/Tribunal Case Mgt System	-	60	-	-	-	-	60
25 Mobile Laptop	12	15	-	12	15	38	80
26 Power Laptop	2	-	-	3	-	6	9
27 Queuing/Scheduling System	-	75	-	-	-	-	75
28 Standard Laptop	23	57	2	19	57	99	234
29 Tribunal Room Upgrade	-	-	75	-	-	-	75
<b>Information Technology Subtotal</b>	<b>37</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>
<b>Furniture and Fixtures</b>							
30 Furniture	6	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Legal - POA Total</b>	<b>43</b>	<b>357</b>	<b>77</b>	<b>34</b>	<b>72</b>	<b>143</b>	<b>683</b>



**Appendix B: 2022 - 2031 Corporate Services Capital Forecast (\$,000's)**

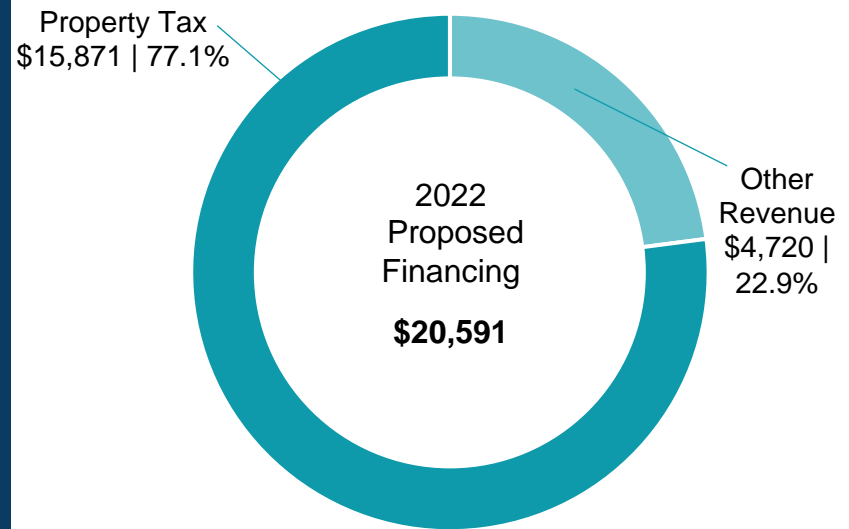
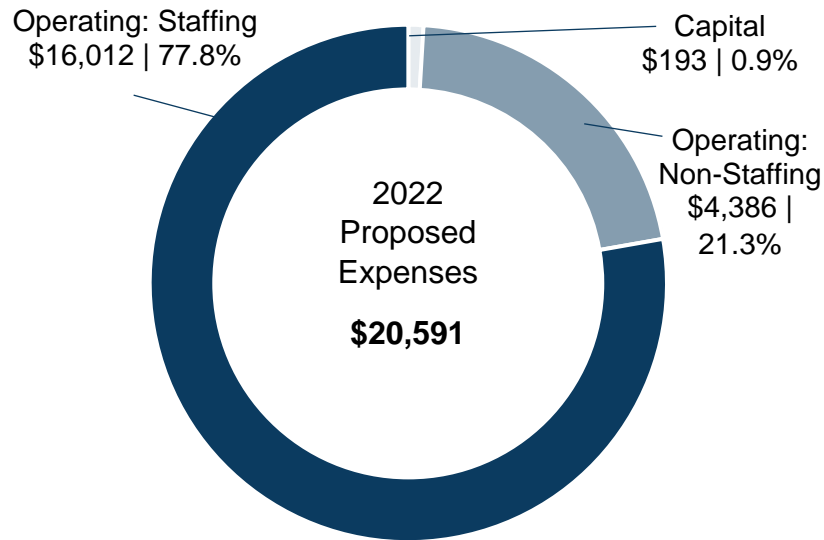
Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

*Continued*

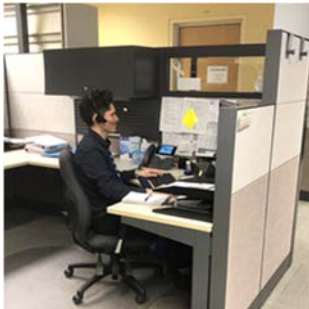
 <b>Durham Budget</b> <span style="font-size: 2em; font-weight: bold; color: white;">2022</span>	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Legislative Services</b>							
<b>Information Technology</b>							
31 ECM Software	-	300	-	-	-	-	300
32 Mobile Laptop	-	9	3	-	9	15	36
33 Power Laptop	6	-	-	6	-	12	18
34 Standard Laptop	19	23	2	17	23	61	126
<b>Information Technology Subtotal</b>	<b>25</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Furniture and Fixtures</b>							
35 Furniture	28	-	-	-	-	-	-
<b>Furniture and Fixtures Subtotal</b>	<b>28</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Legislative Services Total</b>	<b>53</b>	<b>332</b>	<b>5</b>	<b>23</b>	<b>32</b>	<b>88</b>	<b>480</b>
<b>Total Capital - Corporate Services</b>	<b>661</b>	<b>1,498</b>	<b>318</b>	<b>198</b>	<b>228</b>	<b>1,144</b>	<b>3,386</b>



Provide financial stewardship and policy advice to guide business decisions so that resources are invested in the Regional programs and services the community values



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Finance Department Capital Projects**

**Appendix B: 2022-2031 Finance Department Capital Forecast**

## Major Programs and Services

### **Business Planning and Budgeting**

Lead the annual business planning and budget process including the development of the annual Strategic Property Tax Study and the Water Supply and Sanitary Sewerage User Rate Study. The business planning and budget process ensures resource allocations are aligned with Regional Council's strategic objectives and meet service, infrastructure and legislative requirements. This is achieved through the delivery of Business Plans and Budgets, the Multi-Year Economic and Financial Forecast, the Ten-Year Capital Plan, and the Asset Management Plan.

### **Risk Management, Economic Studies and Procurement**

Oversee and coordinate risk management to minimize the adverse effects of risk on the Region and members of the Durham Municipal Insurance Pool. Provide long term strategic, financial and economic advice, analysis and strategies, including business case development, development charges, credit rating reviews and performance measurement to Regional Council and Regional Departments. Obtain goods and services on behalf of the Region through a fair and open competitive centralized procurement process that promotes value-for-money, and the provision of mail, postage, courier, inventory, disposal of assets, centralized high speed print services and shipping/receiving at Regional Headquarters.

### **Administration**

Ensure that the statutory duties and responsibilities of the Treasurer are carried out to promote and maintain the financial strength, stability and accountability of the Region including providing advice to Regional Council, the Finance and Administration Committee, and the Corporation more broadly.

### **Internal Audit**

Promote accountability of the Regional Corporation for the quality and value of its stewardship over public funds, support best practices in the Corporation through risk and business consulting services, independent and objective assurance services, and business process reviews to strengthen internal controls, streamline processes and continuously improve financial activities to manage business risks.

### **Financial Services**

Provide innovative and effective centralized financial management, reporting and accounting services to the Regional Corporation, including Durham Region Transit, the Durham Regional Local Housing Corporation, and Durham Regional Police Services.

### **Provincial Offences Act - Default Fine Collections**

Collect outstanding Provincial Offences fines in default, and provide collection services.

## Major Programs and Services *Continued*

### **Financial Solutions and Portfolio Management**

Provide the Corporation with fully supported and secure financial applications and management of the Region's investment portfolio and debt issuance requirements.

### **COMRA/PARA**

Funding of the COMRA Marine Rescue Association ("COMRA") and the Pickering Auxiliary Rescue Association ("PARA"), to provide marine search and rescue capability in Canadian waters of Lake Ontario adjacent to the Region of Durham.

### **Headquarters Shared Cost - Finance Portion**

The allocated share of costs attributable to Finance Department for the operation of Regional Headquarters facility.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### **Service Excellence**



Increase the number of Regional financial services which are supported by ecommerce to support efficient, modern and customer-focused functions



Continue to advance the multi-year update of PeopleSoft Financial software to increase functionality, improve business processes, and achieve efficiencies

## Strategic Priorities *Continued*



Continue to deliver Regional services in a financially prudent and sustainable manner including those priorities outlined in the COVID-19 Recovery Framework and Action Plan



Maximize returns on the Region's Investment Portfolio through dedicated resources, enhanced strategic policies and active portfolio management



Continue to enhance the integration of the Internal Audit function in Regional decision-making through engagement and support to all Departments



Provide for the ongoing maintenance and renewal of the Region's assets (including buildings, furniture and fixtures, vehicles, machinery and equipment, and IT infrastructure) in alignment with the Region's Asset Management Plan and prudent asset management practices to maximize the value of the Region's assets over their life cycle



Collaborate with Regional partners to further integrate climate change adaptation and mitigation measures into business planning processes



Continue to advance the multi-year review and modernization of the Region's business planning and budget function including embedding enhanced public engagement into the process

## Key Targets for 2022

- 4,500 invoices issued per accounts receivable staff member - a decrease of 11% from 2021 levels due to COVID-19 impacts
- \$396,000 dollars collected per POA staff member - a 5% increase from 2021 actuals
- Every dollar spent in the collection of POA defaulted fines is expected to result in \$2.23 recovered - consistent with 2021 budgeted levels
- 6,000 staff actively using the PeopleSoft Financials, Human Capital Management, Enterprise Learning Management, and Employee Portal applications including 4,600 Regional staff and 1,400 police staff
- Continue to innovate by modernizing financial applications in order to better serve our business partners and our community
- New opportunities are made available for residents to learn more about the Region's budget and to provide their input

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*



2022

2021 Estimated Actuals

2021 Approved Budget

2022 Proposed Budget

Variance

\$

%

### Expenses

#### Operating Expenses


Personnel Expenses	18,922	19,960	21,329		
Personnel Related	137	231	223		
Communications	733	907	794		
Supplies	154	231	218		
Computer Maintenance & Operations	1,191	1,218	1,197		
Materials & Services	18	104	105		
Equipment Maintenance & Repairs	212	243	240		
Vehicle Operations	12	31	31		
Outside Agency Expenses	111	111	113		
Professional Services	689	715	715		
Financial Expenses	22	22	22		
Minor Assets & Equipment	10	11	11		
Contribution to Reserves / Reserve Funds	18	18	18		
Headquarters Shared Costs	680	680	699		
<b>Operating Expenses Subtotal</b>	<b>22,909</b>	<b>24,482</b>	<b>25,715</b>	<b>1,233</b>	<b>5.0%</b>
<b>Internal Transfers &amp; Recoveries</b>					
Departmental Recoveries	(5,239)	(5,239)	(5,317)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(5,239)</b>	<b>(5,239)</b>	<b>(5,317)</b>	<b>(78)</b>	<b>(1.5%)</b>
<b>Gross Operating Expenses</b>	<b>17,670</b>	<b>19,243</b>	<b>20,398</b>	<b>1,155</b>	<b>6.0%</b>
<b>Capital Expenses</b>					
New	9	9	9		
Replacement	109	109	184		
<b>Capital Expenses Subtotal</b>	<b>118</b>	<b>118</b>	<b>193</b>	<b>75</b>	<b>63.6%</b>
<b>Total Expenses</b>	<b>17,788</b>	<b>19,361</b>	<b>20,591</b>	<b>1,230</b>	<b>6.4%</b>



## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

 <b>Durham Budget</b>	<b>2022</b>				<b>Variance</b>	
		<b>2021 Estimated Actuals</b>	<b>2021 Approved Budget</b>	<b>2022 Proposed Budget</b>	<b>\$</b>	<b>%</b>
<b>Operating Revenue</b>						
Fees & Service Charges	(755)	(755)	(766)			
Sundry Revenue	(21)	(26)	(26)			
Revenue from Municipalities	(126)	(150)	(150)			
Investment & Interest Income	(1,075)	(939)	(1,075)			
Recoveries from Reserve and Reserve Funds	(197)	(266)	(370)			
Revenue from Related Entities	(2,139)	(2,139)	(2,333)			
<b>Operating Revenue Subtotal</b>	<b>(4,313)</b>	<b>(4,275)</b>	<b>(4,720)</b>	<b>(445)</b>	<b>(10.4%)</b>	
<b>Total Revenues and Financing</b>	<b>(4,313)</b>	<b>(4,275)</b>	<b>(4,720)</b>	<b>(445)</b>	<b>(10.4%)</b>	
<b>Finance Total</b>	<b>13,475</b>	<b>15,086</b>	<b>15,871</b>	<b>785</b>	<b>5.2%</b>	


## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Projected Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Finance</b>													
1 Business Planning and Budgeting	1,792	1,990	-	-	-	1,990	2,290	-	-	-	2,290	300	
2 Risk Management, Economic Studies and Procurement	2,957	5,006	-	-	(1,581)	3,425	5,115	-	-	(1,597)	3,518	93	
3 Administration	130	1,346	-	-	(884)	462	1,299	-	-	(1,020)	279	(183)	
4 Internal Audit, Compliance and Controls	368	374	-	-	-	374	645	-	-	(170)	475	101	
5 Financial Services	4,965	5,878	-	-	(613)	5,265	6,240	4	-	(689)	5,555	290	
6 POA - Default Fine Collections	(8)	248	7	-	(280)	(25)	251	8	-	(280)	(21)	4	
7 Financial Solutions and Portfolio Management	2,480	3,610	111	-	(917)	2,804	3,746	181	-	(964)	2,963	159	
8 COMRA/PARA	111	111	-	-	-	111	113	-	-	-	113	2	
9 Headquarters Shared Cost - Finance Portion	680	680	-	-	-	680	699	-	-	-	699	19	
<b>Finance Subtotal</b>	<b>13,475</b>	<b>19,243</b>	<b>118</b>	<b>-</b>	<b>(4,275)</b>	<b>15,086</b>	<b>20,398</b>	<b>193</b>	<b>-</b>	<b>(4,720)</b>	<b>15,871</b>	<b>785</b>	<b>5.2%</b>
<b>Finance Total</b>	<b>13,475</b>	<b>19,243</b>	<b>118</b>	<b>-</b>	<b>(4,275)</b>	<b>15,086</b>	<b>20,398</b>	<b>193</b>	<b>-</b>	<b>(4,720)</b>	<b>15,871</b>	<b>785</b>	<b>5.2%</b>

## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Finance Department</b>								
<b>Capital Expenditures</b>								
Machinery & Equipment	-	-	-	-	-	-	40	40
Information Technology	118	193	111	112	112	111	556	1,002
Vehicles	-	-	50	-	50	-	165	265
<b>Capital Expenditure Subtotal</b>	<b>118</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>
<b>Capital Financing</b>								
General Levy	118	193	111	112	112	111	596	1,042
Reserve Fund	-	-	50	-	50	-	165	265
<b>Capital Financing Subtotal</b>	<b>118</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>
<b>Total Capital Finance Department</b>	<b>118</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>

## Details of Budget Changes

	<b>2022 Impact</b> (\$ 000's)
<b>Strategic Investments – Finance Department</b>	
New positions – details of the 4.0 FTEs are provided in the Staffing Details section	308
Net investment in capital – details included in Appendix A	75
<b>Strategic Investments – Finance Department Subtotal</b>	<b>383</b>
<b>Base Adjustments – Finance Department</b>	
	<b>2022 Impact</b> (\$ 000's)
Economic increase	492
Annualization of positions approved in the 2021 budget	211
Line-by-line review savings	(301)
<b>Base Adjustments – Finance Department Subtotal</b>	<b>402</b>
<b>Net Changes Finance Department</b>	<b>785</b>

## Staffing Details

Finance Department	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>148.5</u>
<b>Proposed New Positions</b>	
Payroll Officer to meet volume needs for growth in the organization as well as significant provincial reporting and pay adjustments and overtime as a result of the ongoing COVID priorities	1.0
Senior Financial Analyst 2 to support the provincially mandated asset management planning and the Region's long-term capital planning program	1.0
Economic Analyst 2 to support the Economic Studies division including projects with corporate wide implications like development charge studies and MBNCanada participation	1.0
Business Analyst to provide applications support in Finance to fully leverage PeopleSoft and Workforce Management applications	1.0
<b>Total Proposed New Positions</b>	<u>4.0</u>
<b>Finance Department Subtotal</b>	<b>152.5</b>
<hr/>	
<b>Total Complement Finance Department</b>	<b>152.5</b>

## Looking Forward


As part of the Region's commitment to provide exceptional value to Durham taxpayers through responsive and effective customer service delivery the Finance Department is - led by a clear vision, modernized technologies and streamlined organizational structures – committed to providing exceptional value to Durham taxpayers through the delivery of a series of transformations. These transformations include:

- Implement substantive system enhancements that drive enhanced transparency in the Region's financial outlook and leverages dashboards and other innovative reporting mechanisms;
- Advance the Region's Long-Term Financial Planning Framework – through a focus on policy development and performance measurement – to deliver on a commitment to financial sustainability, flexibility and affordability;
- Champion the multi-year business planning and budget process review and modernization project that will:
  - Review and streamline business planning and budget processes;
  - Procure and implement a new integrated business planning, budget and forecast system with robust financial reporting that will support and automate the Region's renewed business planning and budget process; and
  - Embed enhanced public engagement in the Region's business planning and budget process;
- Advance investment opportunities and returns in alignment with the updated Statement of Investment Policy and Goals to improve the financial sustainability of the Region;
- Build a modernized internal audit function to provide value added consulting and assurance services to the Corporation; and
- Continue to support the implementation of the COVID-19 Recovery Framework and Action Plan in response to the significant and evolving impacts on the Region through increased demands on a number of critical Regional programs and services and changes to how Regional programs and services are delivered.

These transformations will ensure the Corporation - and the Region as a whole - continues to the benefit from economic and financial expertise that effectively translates data-driven insights and best practices into timely and viable advice.

**Appendix A: 2022 Finance Department Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture				
<b>Finance Department</b>															
<b>Information Technology</b>															
2	Standard Laptop	82	Replacement	-	-	-	-	-	-	-	156	156	-	894	1,050
2	Standard Laptop	4	New	-	-	-	-	-	-	-	9	9	-	-	9
3	Power Laptop	7	Replacement	-	-	-	-	-	-	-	22	22	-	81	103
4	Mobile Laptop	2	Replacement	-	-	-	-	-	-	-	6	6	-	27	33
<b>Information Technology Subtotal</b>				-	-	-	-	-	-	-	<b>193</b>	<b>193</b>	-	<b>1,002</b>	<b>1,195</b>
<b>Total Capital Finance Department</b>				-	-	-	-	-	-	-	<b>193</b>	<b>193</b>	-	<b>1,002</b>	<b>1,195</b>

## Appendix B: 2022-2031 Finance Department Capital Forecast (\$,000's)

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2023*

Durham Budget 2022	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Finance Department</b>							
<b>Machinery &amp; Equipment</b>							
1 Postage/Mail Machine	-	-	-	-	-	40	40
<b>Machinery and Equipment Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40</b>	<b>40</b>
<b>Information Technology</b>							
2 Standard Laptop	165	105	101	93	105	490	894
3 Power Laptop	22	3	8	16	3	51	81
4 Mobile Laptop	6	3	3	3	3	15	27
<b>Information Technology Subtotal</b>	<b>193</b>	<b>111</b>	<b>112</b>	<b>112</b>	<b>111</b>	<b>556</b>	<b>1,002</b>
<b>Vehicles</b>							
5 Courier vans	-	50	-	50	-	165	265
<b>Vehicles Subtotal</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>165</b>	<b>265</b>
<b>Total Capital Finance Department</b>	<b>193</b>	<b>161</b>	<b>112</b>	<b>162</b>	<b>111</b>	<b>761</b>	<b>1,307</b>



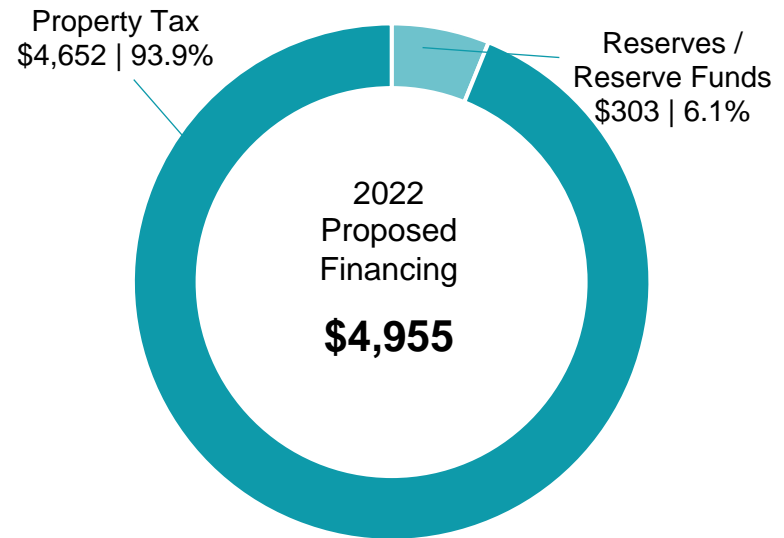
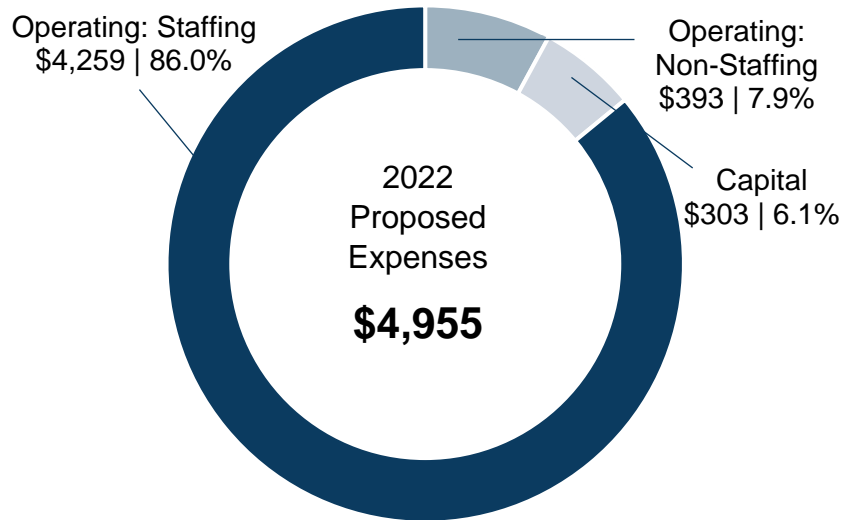


Durham Budget

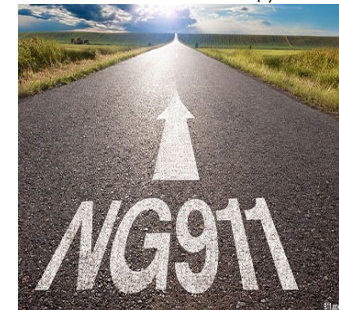
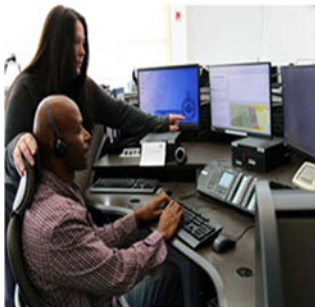
2022

# 9-1-1 EMERGENCY SERVICE SYSTEM

Ensuring the residents and public in Durham Region have immediate access – 24 hours a day 7 days a week - to all emergency services through one central number: 9-1-1



Amounts are in \$,000's



# Table of Contents

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details:**   **Summary by Account**  
                                  **Summary by Program**  
                                  **Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A:**           **2022 9-1-1 Emergency Service System**  
                                  **Capital Projects**

**Appendix B:**           **2022-2031 9-1-1 Emergency Service System**  
                                  **Capital Forecast**

## Major Programs and Services

### 9-1-1 Emergency Service System

To ensure that the Public Safety Answering Points (PSAPs) in the Region can respond to any and all Emergency 9-1-1 calls for Police, Fire and/or Ambulance services.

To facilitate training for 9-1-1 Emergency Service System personnel to enhance/advance their call taking skills.

To ensure that the newest technology trends are researched and made available to the citizens of Durham Region.

To support the installation of Next Generation 9-1-1 (NG 9-1-1) systems which will pave the road to future improvements like higher location accuracy, the acceptance and processing of texts, pictures and videos, and crash analytics.

The call center is governed by a 9-1-1 Management Board that oversees the operating policies and procedures exclusive to 9-1-1 service delivery.

### Asset Replacement Reserve

To provide sustainable funding for the replacement of the 9-1-1 Emergency Service System assets in alignment with the Region's Asset Management Plan and prudent asset management practices to maximize value of the Region's assets over their life cycle.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### Community Vitality



Upgrade of Next Generation 9-1-1 (NG 9-1-1) systems will allow residents to not only call 9-1-1 but text as well. 9-1-1 Emergency Service System will coordinate with PSAP partners in Durham Region to ensure full functionality of NG 9-1-1 regardless of the caller's emergency type. It is expected that Durham Region PPSAP will migrate to the new NG 9-1-1 nationwide network in 2022



Utilize GPS technology to continue to enhance location services to improve accuracy when locating callers. Additional integrations with the 9-1-1 systems will allow the PSAP to use location information from 3rd party sources

## Strategic Priorities (Continued)

### Service Excellence



Optimize organizational assets and partnerships to implement the NG 9-1-1 systems to deliver modern, high quality services and modernize the 9-1-1 systems in Durham Region

## Key Targets for 2022

- Calls answered within 8 seconds, 96 per cent of the time - consistent with 2021 levels
- 247,500 projected calls - 6% increase over the 2021 projected call volume levels
- Achieve the Durham Region Public Safety standard of a minimum of 6 call takers 24/7 - consistent with 2021 levels

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Expenses</b>					
<b>Operating Expenses</b>					
Personnel Related	9	29	30		
Communications	97	123	123		
Supplies	6	12	12		
Computer Maintenance & Operations	31	54	120		
Equipment Maintenance & Repairs	1	1	1		
Professional Services	-	7	7		
Contribution to Reserves / Reserve Funds	100	100	100		
<b>Operating Expenses Subtotal</b>	<b>244</b>	<b>326</b>	<b>393</b>	<b>67</b>	<b>20.6%</b>
<b>Internal Transfers &amp; Recoveries</b>					
Police-Payroll Charge	3,887	3,887	4,259		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>3,887</b>	<b>3,887</b>	<b>4,259</b>	<b>372</b>	<b>9.6%</b>
<b>Gross Operating Expenses</b>	<b>4,131</b>	<b>4,213</b>	<b>4,652</b>	<b>439</b>	<b>10.4%</b>
<b>Capital Expenses</b>					
Replacement	-	-	303		
<b>Capital Expenses Subtotal</b>	<b>-</b>	<b>-</b>	<b>303</b>	<b>303</b>	<b>100.0%</b>
<b>Total Expenses</b>	<b>4,131</b>	<b>4,213</b>	<b>4,955</b>	<b>742</b>	<b>17.6%</b>
<b>Revenues and Financing</b>					
<b>Capital Financing</b>					
Emergency 9-1-1 Equipment Replacement Reserve	-	-	(303)		
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>-</b>	<b>(303)</b>	<b>(303)</b>	<b>(100.0%)</b>
<b>Total Revenues and Financing</b>	<b>-</b>	<b>-</b>	<b>(303)</b>	<b>(303)</b>	<b>(100.0%)</b>
<b>9-1-1 Emergency Service System Total</b>	<b>4,131</b>	<b>4,213</b>	<b>4,652</b>	<b>439</b>	<b>10.4%</b>


## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>9-1-1 Emergency Service System</b>													
1 9-1-1 Emergency Service System	4,031	4,113	-	-	-	4,113	4,552	303	-	(303)	4,552	439	
2 Asset Replacement Reserve	100	100	-	-	-	100	100	-	-	-	100	-	
<b>9-1-1 Emergency Service System Subtotal</b>	<b>4,131</b>	<b>4,213</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,213</b>	<b>4,652</b>	<b>303</b>	<b>-</b>	<b>(303)</b>	<b>4,652</b>	<b>439</b>	<b>10.4%</b>
<b>9-1-1 Emergency Service System Total</b>	<b>4,131</b>	<b>4,213</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,213</b>	<b>4,652</b>	<b>303</b>	<b>-</b>	<b>(303)</b>	<b>4,652</b>	<b>439</b>	<b>10.4%</b>

**Financial Details: Summary of Capital (\$,000's)**

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b>	2022	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>9-1-1 Emergency Service System</b>									
<b>Capital Expenditures</b>									
Information Technology		-	303	73	10	253	269	530	1,135
<b>Capital Expenditure Subtotal</b>		-	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>
<b>Capital Financing</b>									
Reserves / Reserve Funds		-	303	73	-	253	269	520	1,115
General Levy		-	-	-	10	-	-	10	20
<b>Capital Financing Subtotal</b>		-	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>
<b>Total Capital 9-1-1 Emergency Service System</b>		-	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>

## Details of Budget Changes

<b>Strategic Investments</b>	<b>2022 Impact</b> (\$ 000's)
System upgrades to support the implementation of Next Generation 9-1-1 (NG9-1-1) and the ability to accept video calls (\$303k). This capital project is proposed to be funded by the Emergency 9-1-1 Equipment Replacement reserve (-\$303k)	-
Annual maintenance costs to maintain the new Komutel system	64
New Positions – details of the four new positions are provided in the Staffing Details section. Annualized cost (\$520k)	260
<b>Strategic Investments Subtotal</b>	<b>324</b>
<hr/>	
<b>Base Adjustments</b>	<b>2022 Impact</b> (\$ 000's)
Inflationary increases	3
Adjustment of Durham Regional Police Service cross charge	112
<b>Base Adjustments Subtotal</b>	<b>115</b>
<hr/>	
<b>Net Changes</b>	<b>439</b>



## Staffing Details

35 resources are cross charged from Durham Regional Police Service. This is an increase of 4 positions from the 2021 approved budget.

- 32 of 77 Durham Regional Police Service Communicators are charged to 9-1-1 Emergency Service System. This is an increase from 28 of 68 communicators in 2021.
- 3 of 9 Durham Regional Police Service Communication Supervisors are charged to 9-1-1 Emergency Service System. This is a change from 3 of 8 supervisors in 2021.

These positions are required to maintain the required number of 9-1-1 operator positions 24 hours a day and are consistent with the staffing levels approved in the 2021 9-1-1 Emergency Service System Business Plan and Budget.

## Looking Forward

The Region of Durham is enhancing and modernizing its 9-1-1 Emergency Service System to provide residents with increased flexibility and more options to ensure they have immediate access to the emergency services they need when they need it.

Telecommunications networks are evolving and can now offer more than just traditional voice services. Next Generation 9-1-1 is a Canadian wide initiative affecting all public-safety access points coast to coast. To support Next Generation 9-1-1 the Region is making investments in IT infrastructure, in software upgrades and in training enhancements to provide enhanced access to emergency services that more fully leverages technological advancements to better support the changing needs of Durham residents. It is projected that over the forecast period the hardware and software maintenance costs will increase to support the new IT infrastructure and software upgrades.

9-1-1 Emergency Service System is evaluating future resources required to support the addition of the Text to 9-1-1 capability and the time required to handle these emergency calls.

It is expected that 2022 will be the year that Durham Region PSAP's migrate to the new NG9-1-1 Nation Wide Network.


**Appendix A: 2022 9-1-1 Emergency Service System Capital Projects (\$,000's)**

Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Proposed	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	New Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>9-1-1 Emergency Service System</b>															
<b>Information Technology</b>															
6 Upgrade Komutel Software NG911	1	Replacement	-	303	-	-	-	-	-	-	-	303	696	-	999
<b>Information Technology Subtotal</b>			-	<b>303</b>	-	-	-	-	-	-	-	<b>303</b>	<b>696</b>	-	<b>999</b>
<b>Total Capital 9-1-1 Emergency Service System</b>			-	<b>303</b>	-	-	-	-	-	-	-	<b>303</b>	<b>696</b>	-	<b>999</b>

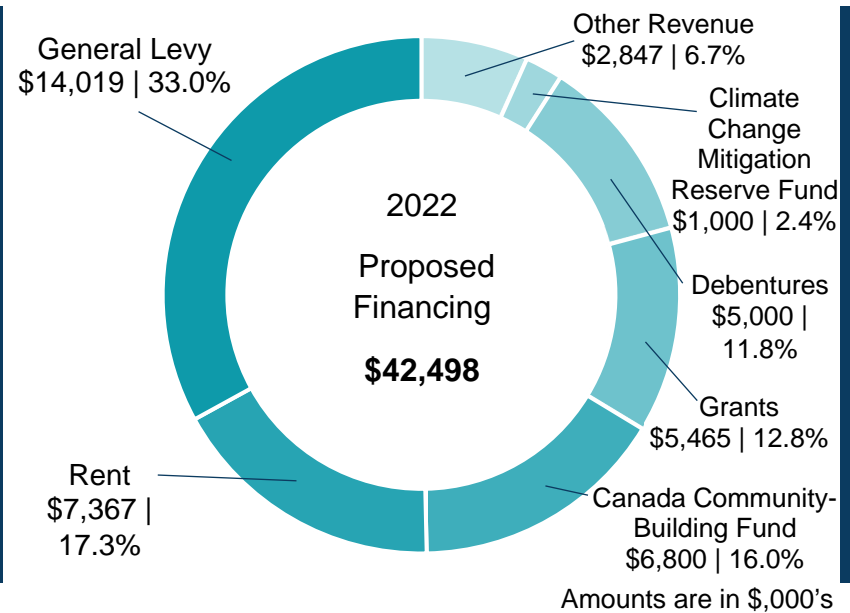
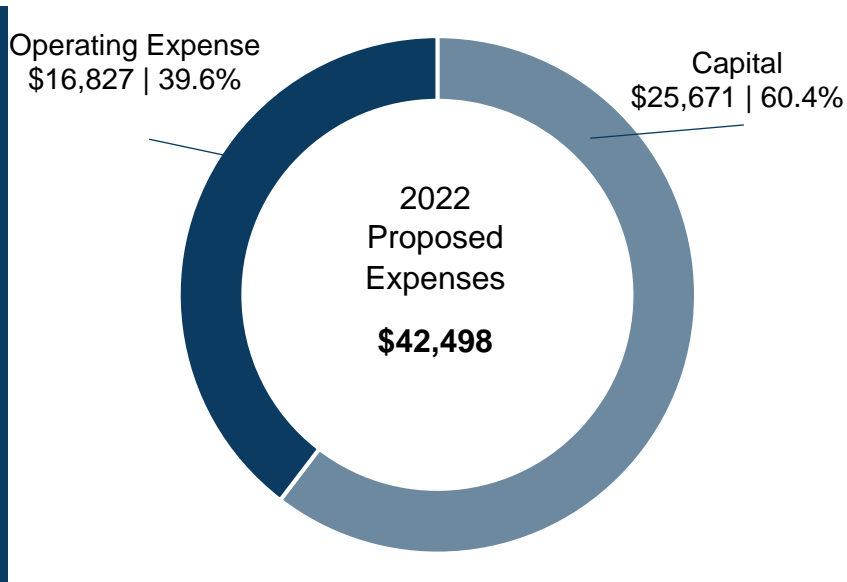
## Appendix B: 2022-2031 9-1-1 Emergency Service System Capital Forecast (\$,000's)

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>9-1-1 Emergency Service System</b>							
<b>Information Technology</b>							
1 Computer Hardware (Recorder/Logger)	-	-	-	180	-	180	360
2 Computer Hardware (server/San)	-	-	-	-	269	-	269
3 Computer Hardware (PBX)	-	-	-	-	-	120	120
4 Reader Board	-	-	10	-	-	10	20
5 Software Upgrade	-	73	-	73	-	220	366
6 Upgrade Komutel Software NG911	303	-	-	-	-	-	-
<b>Information Technology Subtotal</b>	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>
<b>Total Capital 9-1-1 Emergency Service System</b>	<b>303</b>	<b>73</b>	<b>10</b>	<b>253</b>	<b>269</b>	<b>530</b>	<b>1,135</b>



Provide effective property management services for the Durham Regional Local Housing Corporation (DRLHC) public housing stock



## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account  
Summary by Program  
Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Durham Regional Local Housing Corporation  
Capital Projects**

**Appendix B: 2022 – 2031 Durham Regional Local Housing  
Corporation Capital Forecast**

**Appendix C: 2022 Durham Regional Local Housing Corporation  
Major Repairs and Renovations**

**Appendix D: 2022 – 2031 Durham Regional Local Housing  
Corporation Major Repairs and Renovations Forecast**

## Major Programs and Services

### Public Housing

Provide effective property management services – including preventative and restorative property maintenance, capital planning and asset management - for 1,274 units at 23 sites, including rent-g geared-to-income program delivery and 2 units designated to provide community support services.

### Affordable Housing

Provide effective property management services – including preventative and restorative property maintenance, capital planning and asset management - for 17 units at 2 sites, including 5 affordable housing units designated for seniors.

### Tangible Capital Assets

Consolidated capital program for the Durham Regional Local Housing Corporation.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### Community Vitality



Ensure attainable housing is available for Regional residents at all ages and stages of life

### Social Investment



Continue the revitalization of public housing to address sustainability

## Strategic Priorities *Continued*

### Service Excellence




Support capital investments in Durham Regional Local Housing Corporation's aging public housing portfolio

## Key Targets for 2022

- \$10,465 - property management operating cost per unit – 13% increase over 2021 budgeted costs
- 15% - monthly arrears as a percentage of revenues – consistent with 2021, reflecting challenges during the pandemic
- 45 days – average length of vacancy on unit turnover – consistent with 2021, reflecting challenges during the pandemic

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*


 <b>Durham Budget</b>	2022				Variance	
		2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	\$	%
<b>Expenses</b>						
<b>Operating Expenses</b>						
Purchased Services from Durham Region		3,531	3,531	3,892		
Buildings & Grounds Maintenance		4,324	3,069	4,089		
Communication		53	64	66		
Professional Services		51	44	44		
Miscellaneous Services		-	11	11		
Computer Maintenance & Operations		17	116	116		
Financial Charges		293	308	314		
Property Taxes		2,645	2,643	2,709		
Utilities		2,193	2,239	2,295		
Contribution to Reserves/Reserve Funds		8	8	8		
Major Repairs & Renovations		2,500	2,500	3,283		
<b>Operating Expenses Subtotal</b>		<b>15,615</b>	<b>14,533</b>	<b>16,827</b>	<b>2,294</b>	<b>15.8%</b>
<b>Gross Operating Expenses</b>		<b>15,615</b>	<b>14,533</b>	<b>16,827</b>	<b>2,294</b>	<b>15.8%</b>
<b>Capital Expenses</b>						
Major Capital		6,000	6,000	25,671		
<b>Capital Expenses Subtotal</b>		<b>6,000</b>	<b>6,000</b>	<b>25,671</b>	<b>19,671</b>	<b>327.9%</b>
<b>Total Expenses</b>		<b>21,615</b>	<b>20,533</b>	<b>42,498</b>	<b>21,965</b>	<b>107.0%</b>



## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

*Continued*

 <b>Durham Budget</b>	2022				Variance	
		2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	\$	%
<b>Revenues and Financing</b>						
<b>Operating Revenue</b>						
Rents		(7,137)	(7,280)	(7,367)		
Sundry Revenue		(117)	(170)	(170)		
<b>Operating Revenue Subtotal</b>		<b>(7,254)</b>	<b>(7,450)</b>	<b>(7,537)</b>	<b>(87)</b>	<b>(1.2%)</b>
<b>Capital Financing</b>						
Canada Community-Building Fund (Federal Gas Tax)		-	-	(6,800)		
Grant		-	-	(5,465)		
Debentures		-	-	(5,000)		
Other Financing		-	-	(2,677)		
Climate Change Mitigation Reserve Fund		-	-	(1,000)		
<b>Capital Financing Subtotal</b>		<b>-</b>	<b>-</b>	<b>(20,942)</b>	<b>(20,942)</b>	<b>0.0%</b>
<b>Total Revenues and Financing</b>		<b>(7,254)</b>	<b>(7,450)</b>	<b>(28,479)</b>	<b>(21,029)</b>	<b>(282.3%)</b>
<b>Durham Regional Local Housing Corporation Total</b>		<b>14,361</b>	<b>13,083</b>	<b>14,019</b>	<b>936</b>	<b>7.2%</b>


## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budget					2022 Proposed Budget					Variance		
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
<b>Durham Regional Local Housing Corporation</b>														
1 Public Housing	8,340	14,330	-	-	(7,260)	<b>7,070</b>	16,619	-	-	(7,344)	<b>9,275</b>	2,205		
2 Affordable Housing	21	203	-	-	(190)	<b>13</b>	208	-	-	(193)	<b>15</b>	2		
3 Tangible Capital Assets	6,000	-	6,000	-	-	<b>6,000</b>	-	25,671	(12,265)	(8,677)	<b>4,729</b>	(1,271)		
<b>Durham Regional Local Housing Corporation Subtotal</b>	<b>14,361</b>	<b>14,533</b>	<b>6,000</b>	<b>-</b>	<b>(7,450)</b>	<b>13,083</b>	<b>16,827</b>	<b>25,671</b>	<b>(12,265)</b>	<b>(16,214)</b>	<b>14,019</b>	<b>936</b>	<b>7.2%</b>	
<b>Durham Regional Local Housing Corporation Total</b>	<b>14,361</b>	<b>14,533</b>	<b>6,000</b>	<b>-</b>	<b>(7,450)</b>	<b>13,083</b>	<b>16,827</b>	<b>25,671</b>	<b>(12,265)</b>	<b>(16,214)</b>	<b>14,019</b>	<b>936</b>	<b>7.2%</b>	

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Durham Regional Local Housing Corporation</b>								
<b>Capital Expenditures</b>								
Building & Structures	5,940	25,591	18,138	10,358	7,257	4,952	14,257	54,962
Machinery & Equipment	-	-	-	10	-	10	-	20
Vehicles	60	80	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>6,000</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>
<b>Capital Financing</b>								
General Levy	6,000	4,729	18,138	10,368	7,257	4,962	14,257	54,982
Canada Community-Building Fund (Federal Gas Tax)	-	6,800	-	-	-	-	-	-
Grant	-	5,465	-	-	-	-	-	-
Debentures	-	5,000	-	-	-	-	-	-
Other Financing	-	2,677	-	-	-	-	-	-
Climate Change Mitigation Reserve Fund	-	1,000	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>6,000</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>
<b>Total Capital</b> Durham Regional Local Housing Corporation	<b>6,000</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>

## Details of Budget Changes

<b>Strategic Investments – Durham Regional Local Housing Corporation</b>	<b>2022 Impact</b> (\$ 000's)
Investment in building and grounds maintenance and repairs and renovations to address systemic budget pressures	531
3 additional positions allocated from the Region's Social Housing Program including a Program Assistant, Maintenance Mechanic and a Senior Project Coordinator to support the introduction of the Maximo Enterprise Maintenance Management system and advance Major Repairs and Renovations initiatives. These positions are cross charged from the Social Services Department	156
<b>Strategic Investments – Durham Regional Local Housing Corporation Subtotal</b>	<b>687</b>
<b>Base Adjustments – Durham Regional Local Housing Corporation</b>	<b>2022 Impact</b> (\$ 000's)
Economic increases	205
Inflationary increases	131
Increase in projected rental revenue	(87)
<b>Base Adjustments – Durham Regional Local Housing Corporation Subtotal</b>	<b>249</b>
<b>Net Changes Durham Regional Housing Corporation</b>	<b>936</b>

## Staffing Details

28.0 Full-time equivalents are cross charged from Social Services. This includes 3.0 new full-time equivalents: 1 Program Assistant, 1 Maintenance Mechanic and 1 Senior Project Coordinator

5.0 Full-time equivalents are cross charged from Finance

1.0 Full-time equivalent is cross charged from Works

These positions are required to provide effective property management services.

## Looking Forward

The Region remains committed to meeting housing needs of the Region's single, family and senior populations through effective property management and working to ensure public housing is affordable, accessible and inclusive.

The planned implementation of the Maximo Enterprise Maintenance Management system in 2022 is expected to provide more precise reporting and tracking of work order response times.

Despite COVID-19 restrictions impacting supply chains and contractor responses, the Durham Regional Local Housing Corporation has continued to maintain the buildings in a safe, responsible manner. Recognizing the impact that the COVID-19 pandemic has had on many of the tenants, connections with community agencies have been strengthened to provide community outreach services. Many community development programs will continue post-pandemic as they have a positive impact on individuals and the greater community. An example of one of these community outreach services is the We Grow initiative at Lakeview-Harbourside which provides fresh vegetables for the community. In addition, the Income Tax Clinics provided over \$780,000 in tax returns to Durham Regional Local Housing Corporation tenants.

Further, in alignment with Regional Council's commitment to confront climate change, a core element in the design, construction and rehabilitation of DRLHC infrastructure is sustainability. The Region continues to identify and evaluate potential investments and funding opportunities to promote sustainable infrastructure and mitigate climate impacts.

**Appendix A: 2022 Durham Regional Local Housing Corporation Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>Durham Regional Local Housing Corporation</b>																
<b>Building and Structures</b>																
4	103 Cameron - Domestic Water Service Recirc. Lines, Supply Headers and Risers	1	Replacement	-	-	-	-	-	-	-	-	120	120	-	120	
43	155 King Street - HVAC Replacements	1	Replacement	-	-	-	-	-	-	-	-	72	72	-	72	
45	155 King Street - Paving and Resurfacing	1	Replacement	-	-	-	-	-	-	-	-	250	250	-	250	
50	155 King Street - Windows and Balcony Doors (SHAIP)	1	Replacement	-	-	-	-	-	-	-	-	125	125	-	125	
52	1910 Faylee - Balcony Repairs	1	Replacement	-	-	-	-	-	-	-	-	228	228	-	228	
60	2 Nelson - Balcony Repairs	1	Replacement	-	-	-	-	-	-	-	-	20	20	-	20	
71	2 Nelson - Roof Repairs	1	Replacement	-	-	-	-	-	-	-	-	45	45	-	45	
88	315 Colborne - Asphalt Paving & Surfacing	1	Replacement	-	-	-	-	-	-	-	-	100	100	-	100	
150	385 Beatrice - Roof Finishes	1	Replacement	-	-	-	-	-	-	-	-	140	140	-	140	
179	4 Nelson - Roof Repairs	1	Replacement	-	-	-	-	-	-	-	-	60	60	-	60	
188	409 Centre Street - Roof Repairs	1	Replacement	-	-	-	-	-	-	-	-	60	60	-	60	
202	439 Dean Avenue - Paving and Resurfacing	1	Replacement	-	-	-	-	-	-	-	-	85	85	-	85	
212	460 Normandy - Parking Lot Resurfacing	1	Replacement	-	-	-	-	-	-	-	-	75	75	-	75	
218	655 Harwood - Domestic Hot Water Recirc. Lines	1	Replacement	-	-	-	-	-	-	-	-	65	65	-	65	
228	655 Harwood - Paving and Resurfacing	1	Replacement	-	-	-	-	-	-	-	-	100	100	-	100	
267	Harwood, Green, Faylee, Colborne - Senior's Housing Energy Efficiency Retrofits*	1	Replacement	9,477	1,000	-	-	-	-	5,400	5,000	1,363	22,240	-	22,240	
271	Lakeview - Doors, Steps and Entrance Slabs	1	Replacement	-	-	-	-	-	-	-	-	200	200	-	200	
299	Linden / Poplar - Wall Foundation Repairs	1	Replacement	-	-	-	-	-	-	-	-	450	450	-	450	
335	Various - EV Charging Infrastructure	1	Replacement	-	-	-	-	-	-	65	-	134	199	-	199	
336	Various - High Priority Rehabilitation Projects	1	Replacement	-	-	-	-	-	-	-	-	957	957	-	957	
<b>Building and Structures Subtotal</b>				<b>9,477</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,465</b>	<b>5,000</b>	<b>4,649</b>	<b>25,591</b>	<b>-</b>	<b>-</b>	<b>25,591</b>
<b>Vehicles</b>																
	339 Vehicle	1	Replacement	-	-	-	-	-	-	-	-	80	80	-	80	
<b>Vehicles Subtotal</b>				<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>80</b>	<b>80</b>	<b>-</b>	<b>-</b>	<b>80</b>
<b>Durham Regional Local Housing Corporation Capital Subtotal</b>				<b>9,477</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,465</b>	<b>5,000</b>	<b>4,729</b>	<b>25,671</b>	<b>-</b>	<b>-</b>	<b>25,671</b>
<b>Total Capital Durham Regional Local Housing Corporation</b>				<b>9,477</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,465</b>	<b>5,000</b>	<b>4,729</b>	<b>25,671</b>	<b>-</b>	<b>-</b>	<b>25,671</b>

\* Approval of this project is contingent on receipt of Federal financing under the Federation of Canadian Municipalities' (FCM) Green Municipal Fund (GMF) Sustainable Affordable Housing Program

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Durham Regional Local Housing Corporation</b>							
<b>Buildings and Structures</b>							
1 103 Cameron - Asphalt Shingle Replacement	-	-	-	-	-	100	100
2 103 Cameron - Balcony Repairs	-	-	-	-	-	100	100
3 103 Cameron - Ceramic Tile Replacement	-	-	-	40	-	-	40
4 103 Cameron - Domestic Water Service Recirc. Lines, Supply Headers and Risers	120	-	-	-	-	-	-
5 103 Cameron - Electrical Distribution System	-	-	-	50	-	-	50
6 103 Cameron - Electrical Panel Replacement - In Suite	-	-	-	26	-	-	26
7 103 Cameron - Elevator Upgrades	-	400	-	-	-	-	400
8 103 Cameron - Exterior Brick Wall Repairs	-	-	-	-	40	-	40
9 103 Cameron - Exterior Siding Repairs	-	80	-	-	-	-	80
10 103 Cameron - Front Entrance Doors	-	-	-	-	-	15	15
11 103 Cameron - Interior Balcony Door Replacement	-	-	-	-	-	90	90
12 103 Cameron - Interior Suite Entrance Doors	-	-	-	-	-	90	90
13 103 Cameron - Water Softener System	-	-	-	-	-	15	15
14 103 Cameron - Window Replacements	-	-	-	-	-	90	90
15 1330 Foxglove - Asphalt Paving & Surfacing	-	-	-	-	135	-	135
16 1330 Foxglove - Balcony Windows & Doors	-	180	-	-	-	-	180
17 1330 Foxglove - Domestic Boiler Replacement	-	-	-	-	-	160	160
18 1330 Foxglove - Electrical Distribution System	-	-	-	-	160	-	160
19 1330 Foxglove - Electrical Panel Replacement - In Suite	-	-	-	-	36	-	36
20 1330 Foxglove - Electrical Switchboard Replacement	-	-	-	135	-	-	135
21 1330 Foxglove - Emergency Lighting Replacement	-	-	-	-	-	20	20
22 1330 Foxglove - Enterphone System Replacement	-	-	-	-	-	15	15
23 1330 Foxglove - Entrance Windows & Doors	-	-	-	25	-	-	25
24 1330 Foxglove - Exterior Wall Brick Repairs	-	-	-	-	-	40	40

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
25 1330 Foxglove - Fence Replacement	-	-	-	-	-	30	30
26 1330 Foxglove - Interior Door Replacements	-	-	-	-	72	-	72
27 1330 Foxglove - Interior Metal Door Replacements	-	120	-	-	-	-	120
28 1330 Foxglove - Lift Replacement	-	-	-	-	-	250	250
29 1330 Foxglove - Make Up Air Unit Replacement	-	-	150	-	-	180	330
30 1330 Foxglove - Masonry Repairs	-	-	120	-	-	-	120
31 1330 Foxglove - Pitched Roof Construction	-	-	-	270	-	-	270
32 1330 Foxglove - Replace Stair Handrails	-	-	-	-	-	4	4
33 1330 Foxglove - Replace Stair Treads & Landing Finishes	-	-	-	-	-	12	12
34 155 King Street - Ceramic Tile Replacement	-	-	132	-	-	-	132
35 155 King Street - Chain Link Fencing Replacement	-	-	-	54	-	-	54
36 155 King Street - Common Area Walls & Doors Repainting	-	120	-	-	-	-	120
37 155 King Street - Electrical Distribution System	-	-	-	-	550	-	550
38 155 King Street - Electrical Panel Replacement - In Suite	-	-	-	-	165	-	165
39 155 King Street - Elevator Rehabilitation	-	80	-	-	-	-	80
40 155 King Street - Elevator Replacement	-	-	500	-	-	-	500
41 155 King Street - Exterior Pole & Wall Mounted Lights	-	-	-	-	25	-	25
42 155 King Street - Fire Suppression System	-	-	-	-	-	100	100
43 155 King Street - HVAC Replacements	72	-	-	-	-	-	-
44 155 King Street - Interior Door Replacements	-	-	-	-	-	185	185
45 155 King Street - Paving and Resurfacing	250	-	-	-	-	-	-
46 155 King Street - Replace Carpet with Hard Surfaces	-	-	150	-	-	-	150
47 155 King Street - Replace Deteriorated Pavers	-	-	-	50	-	-	50
48 155 King Street - Sanitary Piping Replacement	-	-	-	-	200	-	200
49 155 King Street - Sanitary Sewer Connection Replacement	-	-	-	-	-	35	35



## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
50 155 King Street - Windows and Doors (SHAIP)	125	-	-	-	-	-	-
51 155 King Street - Storm Sewer Replacement	-	-	-	-	-	35	35
52 1910 Faylee - Balcony Repairs	228	-	-	-	-	-	-
53 1910 Faylee - Electrical Distribution System	-	-	-	-	150	-	150
54 1910 Faylee - Electrical Panel Replacement - In Suite	-	-	-	-	54	-	54
55 1910 Faylee - Exterior Wall Brick Repairs	-	-	50	-	-	-	50
56 1910 Faylee - Exterior Wall Metal Siding Repairs	-	120	-	-	-	-	120
57 1910 Faylee - Interior Suite Entrance Doors	-	-	-	-	90	-	90
58 1910 Faylee - Lift Replacement	-	-	-	250	-	-	250
59 2 Nelson - Asphalt Paving & Surfacing	-	-	108	-	-	-	108
60 2 Nelson - Balcony Repairs	20	-	-	-	-	-	-
61 2 Nelson - Electrical Distribution System	-	120	-	-	-	-	120
62 2 Nelson - Electrical Panel Replacement - In Suite	-	-	21	-	-	-	21
63 2 Nelson - Entrance Canopy Repairs	-	30	-	-	-	-	30
64 2 Nelson - Exterior Brick Wall Repairs	-	50	-	-	-	-	50
65 2 Nelson - Glazed Entrance Doors	-	-	-	6	-	-	6
66 2 Nelson - Interior Suite Entrance Doors	-	-	-	-	-	50	50
67 2 Nelson - Lift Replacement	-	-	-	-	-	250	250
68 2 Nelson - Make Up Air Unit Replacement	-	-	140	-	-	-	140
69 2 Nelson - Replace Stair Treads	-	10	-	-	-	-	10
70 2 Nelson - Roof Eaves Replacement	-	-	36	-	-	-	36
71 2 Nelson - Roof Repairs	45	-	-	-	-	-	-
72 2 Nelson - Window Replacements	-	-	-	-	-	63	63
73 20 Perry Street - Asphalt Paving & Surfacing	-	-	-	-	-	80	80
74 20 Perry Street - Balcony & Patio Door Replacements	-	-	-	-	-	168	168
75 20 Perry Street - Balcony Floor Replacements	-	-	-	-	-	120	120
76 20 Perry Street - Domestic Cold Water Supply Risers	-	175	-	-	-	-	175
77 20 Perry Street - Domestic Hot Water Supply Risers	-	175	-	-	-	-	175

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
78 20 Perry Street - Enterphone System Replacement	-	-	-	-	-	15	15
79 20 Perry Street - Exterior Brick Wall Repairs	-	-	-	-	50	-	50
80 20 Perry Street - Exterior Pole & Wall Mounted Lights	-	-	-	-	-	16	16
81 20 Perry Street - Fire Alarm Control Panel	-	-	30	-	-	-	30
82 20 Perry Street - Interior Suite Entrance Doors	-	-	-	-	-	150	150
83 20 Perry Street - Lift Replacement	-	-	250	-	-	-	250
84 20 Perry Street - Make Up Air Unit Replacement	-	-	-	100	-	-	100
85 20 Perry Street - Patio Surfaces	-	-	-	-	-	83	83
86 20 Perry Street - Replace Stair Treads	-	-	-	12	-	-	12
87 20 Perry Street - Window & Balcony Door Replacements	-	-	-	-	-	300	300
88 315 Colborne - Asphalt Paving & Surfacing	100	372	-	-	-	-	372
89 315 Colborne - Backup Electrical Generator	-	-	-	300	-	-	300
90 315 Colborne - Ceramic Tile Replacement	-	-	-	-	30	-	30
91 315 Colborne - Concrete Sidewalk Repairs	-	-	30	-	-	-	30
92 315 Colborne - Concrete Step Replacement	-	-	14	-	-	-	14
93 315 Colborne - Domestic Cold Water Supply Risers	-	-	-	200	-	-	200
94 315 Colborne - Domestic Hot Water Recirculation Lines	-	-	-	50	-	-	50
95 315 Colborne - Domestic Hot Water Storage Tanks	-	-	200	-	-	-	200
96 315 Colborne - Domestic Hot Water Supply Risers	-	-	-	200	-	-	200
97 315 Colborne - Electrical Distribution System	-	-	-	-	-	500	500
98 315 Colborne - Electrical Panel Replacement - In Suite	-	-	-	-	-	105	105
99 315 Colborne - Exterior Wall Repairs	-	-	-	-	100	-	100
100 315 Colborne - Fire Alarm System	-	-	-	-	-	110	110
101 315 Colborne - Fire Pump Replacement	-	25	-	-	-	-	25
102 315 Colborne - Guardrails & Barriers	-	-	20	-	-	14	34
103 315 Colborne - Main Switchboard Replacement	-	80	-	-	-	-	80

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
104 315 Colborne - Metal Interior Doors	-	-	-	-	-	130	130
105 315 Colborne - Painting	-	137	-	-	-	-	137
106 315 Colborne - Repoint Mortar Joints	-	100	-	-	-	-	100
107 315 Colborne - Sanitary Piping Replacement	-	-	-	-	-	200	200
108 315 Colborne - Water Supply Headers	-	-	-	50	-	-	50
109 315 Colborne - Wood Interior Doors	-	-	-	-	-	210	210
110 327 Kellett - Balcony Handrails & Walls	-	-	-	51	-	-	51
111 327 Kellett - Balcony Membrane & Floor Repairs	-	-	-	190	-	-	190
112 327 Kellett - Electrical Distribution System	-	50	-	-	-	-	50
113 327 Kellett - Electrical Panel Replacement - In Suite	-	-	-	-	36	-	36
114 327 Kellett - Elevator Upgrades	-	400	-	-	-	-	400
115 327 Kellett - Exterior Brick Wall Repairs	-	-	65	-	-	-	65
116 327 Kellett - Fire Alarm Control Panel	-	-	-	-	-	20	20
117 327 Kellett - Interior Balcony Door Replacement	-	70	-	-	-	-	70
118 327 Kellett - Interior Metal Door Replacements	-	-	-	-	45	-	45
119 327 Kellett - Interior Suite Entrance Doors	-	-	-	-	-	75	75
120 327 Kellett - Main Disconnect Switch Replacement	-	-	50	-	-	-	50
121 327 Kellett - Make Up Air Unit Replacement	-	-	115	-	-	-	115
122 327 Kellett - Metal Siding Repairs	-	-	-	-	-	80	80
123 327 Kellett - Paving & Resurfacing Patio Stones	-	-	-	20	-	-	20
124 327 Kellett - Window Replacements	-	102	-	-	-	-	102
125 342 Main - Balcony & Handrail Replacements	-	-	-	-	-	150	150
126 342 Main - Ceramic Tile Replacement	-	-	-	-	-	25	25
127 342 Main - Domestic Hot Water Line Replacement	-	-	450	-	-	-	450
128 342 Main - Domestic Hot Water Storage Tanks	-	-	-	12	-	-	12
129 342 Main - Exterior Brick Wall Repairs	-	-	30	-	-	-	30
130 342 Main - Fire Alarm Control Panel	-	-	30	-	-	-	30
131 342 Main - Glazed Entrance Doors	-	-	-	12	-	-	12

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
132 342 Main - In Suite Breaker Panels	-	-	-	-	-	40	40
133 342 Main - Lift Replacement	-	250	-	-	-	-	250
134 342 Main - Metal Siding Repairs	-	-	-	35	-	-	35
135 342 Main - Poured Concrete Patios	-	48	-	-	-	-	48
136 342 Main - Window Replacements	-	-	-	-	-	170	170
137 385 Beatrice - Asphalt Paving & Surfacing	-	40	-	-	-	-	40
138 385 Beatrice - Balcony & Patio Door Replacements	-	-	150	-	-	-	150
139 385 Beatrice - Balcony Floor Replacements	-	-	-	-	-	200	200
140 385 Beatrice - Ceramic Tile Replacement	-	-	-	20	-	-	20
141 385 Beatrice - Chain Link Fencing Replacement	-	-	-	-	-	32	32
142 385 Beatrice - Electrical Distribution System	-	-	-	-	-	201	201
143 385 Beatrice - Electrical Switchboard Replacement	-	140	-	-	-	-	140
144 385 Beatrice - Entrance Door Replacements	-	-	-	-	-	30	30
145 385 Beatrice - Exterior Wall Repairs	-	100	-	-	-	-	100
146 385 Beatrice - Fire Alarm Control Panel	-	-	20	-	-	-	20
147 385 Beatrice - Ground Floor Patio Repairs	-	35	-	-	-	-	35
148 385 Beatrice - Lift Replacement	-	-	-	-	-	250	250
149 385 Beatrice - Potable Water Distribution System	-	-	-	-	-	250	250
150 385 Beatrice - Roof Finishes	140	-	-	-	-	-	-
151 385 Beatrice - Storage Shed Replacement	-	-	-	-	-	10	10
152 385 Beatrice - Walkways & Curb Repairs	-	45	-	-	-	-	45
153 385 Beatrice - Window Replacements	-	-	200	-	250	-	450
154 385 Beatrice - Wood Fence Replacement	-	-	-	-	-	17	17
155 385 Rosa - Balcony & Patio Door Replacements	-	-	114	-	-	-	114
156 385 Rosa - Balcony Repairs	-	35	-	-	-	-	35
157 385 Rosa - Ceramic Tile Replacement	-	-	-	-	60	-	60
158 385 Rosa - Chain Link Fencing Replacement	-	-	-	-	-	25	25
159 385 Rosa - Domestic Hot Water Boiler	-	-	-	-	-	80	80

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
160 385 Rosa - Domestic Hot Water Recirculation Lines	-	-	400	-	-	-	400
161 385 Rosa - Domestic Hot Water Storage Tanks	-	40	-	-	-	-	40
162 385 Rosa - Domestic Water Softening System	-	-	-	15	-	-	15
163 385 Rosa - Elevator Upgrades	-	450	-	-	-	-	450
164 385 Rosa - Entrance Door Replacements	-	-	15	-	-	10	25
165 385 Rosa - Exterior Soffit Repairs	-	-	-	35	-	-	35
166 385 Rosa - Exterior Wall Repairs	-	50	-	-	-	-	50
167 385 Rosa - Interior Wood Doors	-	-	-	-	-	90	90
168 385 Rosa - Lift Replacement	-	250	-	-	-	-	250
169 385 Rosa - Main Switchboard Replacement	-	-	-	60	-	-	60
170 385 Rosa - Make Up Air Unit Replacement	-	-	-	-	-	60	60
171 385 Rosa - Soffit & Fascia Repairs	-	-	-	29	-	-	29
172 385 Rosa - Window Replacements	-	-	160	-	-	-	160
173 4 Nelson - Ceramic Tile Replacement	-	-	8	-	-	-	8
174 4 Nelson - Exterior Siding Repairs	-	-	-	-	30	-	30
175 4 Nelson - Exterior Wall Repairs	-	20	-	-	-	-	20
176 4 Nelson - Glazed Entrance Doors	-	-	-	8	-	-	8
177 4 Nelson - Lift Replacement	-	-	-	-	-	250	250
178 4 Nelson - Make Up Air Unit Replacement	-	-	-	130	-	-	130
179 4 Nelson - Roof Repairs	60	-	-	-	50	-	50
180 4 Nelson - Sanitary Sewer Repairs	-	-	-	-	-	35	35
181 4 Nelson - Soffit & Eaves Replacement	-	-	-	-	10	-	10
182 4 Nelson - Storm Sewer Replacement	-	-	-	-	-	35	35
183 409 Centre Street - Exterior Brick Wall Repairs	-	80	-	-	-	-	80
184 409 Centre Street - Exterior Metal Siding Repairs	-	60	-	-	-	-	60
185 409 Centre Street - Fire Alarm Control Panel	-	-	-	-	-	50	50
186 409 Centre Street - Glazed Entrance Doors	-	-	-	-	-	5	5
187 409 Centre Street - Lift Replacement	-	-	240	-	-	70	310

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
188 409 Centre Street - Roof Repairs	60	-	-	-	-	-	-
189 439 Dean Avenue - Backup Electrical Generator	-	300	-	-	-	-	300
190 439 Dean Avenue - Ceramic Tile Replacement	-	-	-	10	-	-	10
191 439 Dean Avenue - Concrete Sidewalk Repairs	-	-	-	20	-	-	20
192 439 Dean Avenue - Domestic Hot Water Boiler	-	-	80	-	-	-	80
193 439 Dean Avenue - Domestic Hot Water Recirculation Lines	-	333	-	-	-	-	333
194 439 Dean Avenue - Domestic Hot Water Storage Tanks	-	-	-	-	-	40	40
195 439 Dean Avenue - Electrical Distribution System	-	-	-	-	-	50	50
196 439 Dean Avenue - Entrance Doors	-	-	-	6	-	-	6
197 439 Dean Avenue - Exterior Pole & Wall Mounted Lights	-	-	-	-	30	-	30
198 439 Dean Avenue - Exterior Wall Repairs	-	-	-	106	-	-	106
199 439 Dean Avenue - Glazed Entrance Doors	-	-	6	-	-	-	6
200 439 Dean Avenue - Interior Window Replacement	-	-	30	-	-	-	30
201 439 Dean Avenue - Patio & Balcony Door Replacements	-	130	-	-	-	-	130
202 439 Dean Avenue - Paving and Resurfacing	85	-	-	-	-	-	-
203 439 Dean Avenue - Suite Door Replacement	-	-	-	-	150	-	150
204 439 Dean Avenue - Window Replacements	-	-	156	-	-	-	156
205 460 Normandy - Ceramic Tile Replacement	-	-	-	10	-	-	10
206 460 Normandy - Domestic Hot Water Heater Replacement	-	40	-	-	-	-	40
207 460 Normandy - Electrical Distribution System	-	-	40	-	-	-	40
208 460 Normandy - Exterior Wall Repairs	-	60	-	-	-	-	60
209 460 Normandy - Glazed Entrance Doors	-	-	-	-	-	5	5
210 460 Normandy - Lift Replacement	-	-	-	250	-	250	500
211 460 Normandy - Metal Siding Repairs	-	-	56	-	-	-	56

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

Durham Budget 2022	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
212 460 Normandy - Parking Lot Resurfacing	75	-	-	-	-	-	-
213 460 Normandy - Pitched Roof Construction	-	-	-	-	150	-	150
214 460 Normandy - Sanitary Piping Replacement	-	-	-	-	65	125	190
215 460 Normandy - Window Replacements	-	-	-	150	-	10	160
216 655 Harwood - Asphalt Paving & Surfacing	-	700	-	-	-	-	700
217 655 Harwood - Backup Electrical Generator	-	-	-	-	550	-	550
218 655 Harwood - Domestic Hot Water Recirc. Lines	65	-	-	-	-	-	-
219 655 Harwood - Domestic Hot Water Recirculation Lines	-	750	-	-	-	-	750
220 655 Harwood - Electrical Distribution System	-	-	-	-	-	160	160
221 655 Harwood - Electrical Panel Replacement - In Suite	-	-	-	-	175	-	175
222 655 Harwood - Elevator Rehabilitation	-	80	-	-	-	-	80
223 655 Harwood - Elevator Replacement	-	300	-	-	-	-	300
224 655 Harwood - Fire Pump Replacement	-	25	-	-	-	-	25
225 655 Harwood - Interior Common Area Flooring	-	150	-	-	-	-	150
226 655 Harwood - Interior Common Area Painting	-	288	-	-	-	-	288
227 655 Harwood - Interior Suite Entrance Doors	-	-	-	-	-	250	250
228 655 Harwood - Paving and Resurfacing	100	-	-	-	-	-	-
229 655 Harwood - Sanitary Piping Replacement	-	-	-	-	-	125	125
230 655 Harwood - Storm Piping System Replacement	-	-	-	-	-	125	125
231 655 Harwood - Walkway Paving	-	100	-	-	-	-	100
232 850 Green - Backup Electrical Generator	-	-	-	400	-	-	400
233 850 Green - Ceramic Tile Replacement	-	20	-	-	-	-	20
234 850 Green - Concrete Coating on Stairwell Steps	-	20	-	-	-	-	20
235 850 Green - Electrical Distribution System	-	200	390	-	-	-	590
236 850 Green - Elevator Rehabilitation	-	80	-	-	-	-	80
237 850 Green - Entrance Canopy Repairs	-	5	-	-	-	-	5
238 850 Green - Entrance Door Replacements	-	-	-	6	-	-	6
239 850 Green - Flat Roof Replacement	-	-	-	-	-	200	200

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
240 850 Green - Interior Suite Entrance Doors	-	-	-	-	-	240	240
241 850 Green - Lift Replacement	-	-	-	400	-	-	400
242 850 Green - Photo Voltaic Panels	-	30	-	-	-	-	30
243 850 Green - Redirect Unit Exhaust	-	30	30	-	-	-	60
244 850 Green - Sanitary Piping Replacement	-	-	125	-	-	-	125
245 850 Green - Storm Piping System Replacement	-	-	50	-	-	-	50
246 850 Green - Wood Fence Replacement	-	-	-	8	-	-	8
247 Cedar - Chain Link Fencing Replacement	-	30	40	-	-	26	96
248 Cedar - Concrete Walkway Placements	-	70	70	-	-	-	140
249 Cedar - Exterior Brick Wall Repairs	-	15	15	15	-	-	45
250 Cedar - Exterior Concrete Walkways	-	-	-	-	-	210	210
251 Cedar - Exterior Metal Siding Repairs	-	200	-	-	-	-	200
252 Cedar - Exterior Wooden Step Replacements	-	50	50	50	-	-	150
253 Cedar - Roof Insulation & Fill Replacement	-	60	60	60	-	-	180
254 Cedar - Sidewalk & Curbs Paving & Surfacing	-	50	50	50	-	-	150
255 Cedar - Window Replacements	-	150	150	-	-	-	300
256 Christine / Nevis - Asphalt Paving & Surfacing	-	60	60	60	-	-	180
257 Christine / Nevis - Chain Link Fencing Replacement	-	150	150	-	-	-	300
258 Christine / Nevis - Concrete Steps & Curbs Replacement	-	50	50	50	-	56	206
259 Christine / Nevis - Driveway Replacement	-	60	60	-	-	-	120
260 Christine / Nevis - Exterior Soffit Repairs	-	20	20	20	-	-	60
261 Christine / Nevis - Exterior Wall Brick Repairs	-	105	-	-	-	-	105
262 Christine / Nevis - Exterior Wall Panel Repairs	-	120	-	-	-	-	120
263 Christine / Nevis - Glazed Entrance Doors	-	-	-	210	-	-	210
264 Christine / Nevis - Replace Vinyl Siding	-	-	20	-	-	-	20
265 Christine / Nevis - Sidewalk & Curbs Paving & Surfacing	-	-	-	-	175	56	231



## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
266 Christine / Nevis - Window Replacements	-	250	250	-	-	-	500
267 Harwood, Green, Faylee, Colborne - Senior's Housing Energy Efficiency Retrofits*	22,240	-	-	-	-	-	-
268 Lakeview - Asphalt Paving & Surfacing	-	500	500	-	-	-	1,000
269 Lakeview - Brickwork Repairs	-	50	-	-	-	-	50
270 Lakeview - Catch Basin Replacement	-	-	-	-	-	80	80
271 Lakeview - Doors, Steps and Entrance Slabs	200	-	-	-	-	-	-
272 Lakeview - Drainage System Replacement	-	-	-	-	-	783	783
273 Lakeview - Eaves & Downspout Repairs	-	-	-	-	-	16	16
274 Lakeview - Elevator Control Modernization	-	-	-	40	-	40	80
275 Lakeview - Entrance Door Replacements	-	100	100	100	100	-	400
276 Lakeview - Exterior Wood Siding Replacement	-	-	-	-	-	519	519
277 Lakeview - Kitchen Exhaust Hood Replacement	-	60	60	60	60	180	420
278 Lakeview - Moisture Barrier Protection	-	1,740	-	-	-	-	1,740
279 Lakeview - Patio Door Replacement	-	100	100	100	100	-	400
280 Lakeview - Patio Stone Paving & Surfacing	-	30	30	30	30	30	150
281 Lakeview - Potable Water Distribution System	-	702	-	-	-	-	702
282 Lakeview - Roof Insulation & Fill Replacement	-	-	-	-	-	865	865
283 Lakeview - Sanitary Piping Replacement	-	-	-	-	-	865	865
284 Lakeview - Sanitary Sewer Replacement	-	-	-	-	-	702	702
285 Lakeview - Sidewalk & Curbs Paving & Surfacing	-	630	630	630	-	-	1,890
286 Lakeview - Storm Sewer Replacement	-	-	-	-	-	783	783
287 Lakeview - Window Replacements	-	400	400	400	400	-	1,600
288 Linden / Poplar - Ceramic Tile Replacement	-	-	-	-	60	-	60
289 Linden / Poplar - Concrete Step Replacement	-	38	-	-	-	-	38
290 Linden / Poplar - Driveway & Parking Lot Paving	-	-	-	325	-	-	325
291 Linden / Poplar - Exterior Metal Siding Repairs	-	-	180	-	-	-	180
292 Linden / Poplar - Exterior Transite Siding Replacement	-	25	240	-	-	-	265

**Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
293 Linden / Poplar - Guardrails & Barries	-	-	-	-	-	12	12
294 Linden / Poplar - Patio Door Replacement	-	-	-	-	112	-	112
295 Linden / Poplar - Patio Paving & Surfacing	-	-	-	-	-	115	115
296 Linden / Poplar - Potable Water Distribution System	-	-	-	-	-	110	110
297 Linden / Poplar - Roof Eaves & Soffit Replacement	-	-	-	-	15	-	15
298 Linden / Poplar - Sidewalk & Curbs Paving & Surfacing	-	-	-	-	-	220	220
299 Linden / Poplar - Wall Foundation Repairs	450	-	-	-	-	-	-
300 Linden / Poplar - Window Replacements	-	-	123	123	123	-	369
301 Lomond - Asphalt Driveways	-	82	-	-	-	-	82
302 Lomond - Chain Link Fencing Replacement	-	180	-	-	-	-	180
303 Lomond - Downspout Replacement	-	4	4	4	-	-	12
304 Lomond - Exterior Soffit Repairs	-	15	17	15	-	-	47
305 Lomond - Front Door Replacements	-	-	-	45	-	-	45
306 Lomond - Interlocking Brick Replacement	-	45	-	-	-	-	45
307 Lomond - Main Electrical Connection Repair	-	-	-	-	120	-	120
308 Lomond - Metal Downspout Replacement	-	12	12	12	-	-	36
309 Lomond - Potable Water Distribution System	-	-	-	-	100	-	100
310 Lomond - Redesign Front Steps	-	70	-	-	-	-	70
311 Lomond - Siding Replacement	-	240	60	60	-	-	360
312 Lomond - Soffit Replacement	-	20	20	20	-	-	60
313 Lomond - Unit Paver Replacement	-	-	-	16	-	-	16
314 Lomond - Window Replacements	-	-	-	198	-	-	198
315 Lomond - Wooden Back Stair Replacement	-	90	-	-	-	-	90
316 Malaga - Asphalt Roadways Paving & Surfacing	-	250	-	-	-	-	250
317 Malaga - Asphalt Sidewalks Paving & Surfacing	-	200	-	-	-	-	200
318 Malaga - Brick Veneer Repairs	-	-	40	-	-	-	40
319 Malaga - Chain Link Fencing Replacement	-	-	-	-	99	198	297
320 Malaga - Entrance Canopy Replacement	-	-	650	650	-	-	1,300

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022


Continued

Durham Budget 2022	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
321 Malaga - Entrance Doors	-	-	260	-	-	-	260
322 Malaga - Exterior Step Repairs	-	-	-	30	-	-	30
323 Malaga - Exterior Vinyl Siding Replacement	-	-	550	-	-	-	550
324 Malaga - Garage Door Replacements	-	195	-	-	-	-	195
325 Malaga - Guardrails & Barriers	-	-	-	18	-	-	18
326 Malaga - Patio Stone Replacements	-	195	-	-	-	-	195
327 Malaga - Perimeter Drainage & Insulation	-	325	-	-	-	-	325
328 Malaga - Retaining Wall Repairs	-	20	-	-	-	-	20
329 Malaga - Sidewalk & Curbs Paving & Surfacing	-	750	-	-	-	-	750
330 Malaga - Storage Closet Repairs	-	-	26	-	-	-	26
331 Malaga - Storm Sewer Replacement	-	1,000	-	-	-	-	1,000
332 Malaga - Underground Power Distribution System	-	-	-	-	-	423	423
333 Malaga - Window Replacements	-	350	350	-	-	-	700
334 Malaga - Wood Fence Replacement	-	-	-	65	-	-	65
335 Various - EV Charging Infrastructure	199	-	-	-	-	-	-
336 Various - High Priority Rehabilitation Projects	957	-	-	-	-	-	-
<b>Buildings and Structures Subtotal</b>	<b>25,591</b>	<b>18,138</b>	<b>10,358</b>	<b>7,257</b>	<b>4,952</b>	<b>14,257</b>	<b>54,962</b>

## Appendix B: 2022 - 2031 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Machinery and Equipment</b>							
337 409 Centre Street - Garbage Storage Bin Replacement	-	-	-	-	10	-	10
338 850 Green - Garbage Compactor	-	-	10	-	-	-	10
<b>Machinery and Equipment Subtotal</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>20</b>
<b>Vehicles</b>							
339 Various - Vehicle	80	-	-	-	-	-	-
<b>Vehicles Subtotal</b>	<b>80</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Durham Regional Local Housing Corporation</b>	<b>25,671</b>	<b>18,138</b>	<b>10,368</b>	<b>7,257</b>	<b>4,962</b>	<b>14,257</b>	<b>54,982</b>

\* Approval of this project is contingent on receipt of Federal financing under the Federation of Canadian Municipalities' (FCM) Green Municipal Fund (GMF) Sustainable Affordable Housing Program

**Appendix C: 2022 Durham Regional Local Housing Corporation Major Repairs and Renovations (\$,000's)**

*Provides financing details for major repairs and renovations proposed in 2022. See Appendix D for the comprehensive list of major repairs and renovations within the 2022 budget and 2023 to 2031 forecast.*

Durham Budget 2022		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>Durham Regional Local Housing Corporation</b>																
<b>Major Repairs and Renovations</b>																
1	Asbestos Abatement	1	Replacement	-	-	-	-	-	-	-	-	260	260	-	260	
2	Building Envelope (caulking, exterior walls, doors)	1	Replacement	-	-	-	-	-	-	-	-	300	300	-	300	
3	Common Area Rehabilitation	1	Replacement	-	-	-	-	-	-	-	-	359	359	-	359	
4	Electrical Upgrades / Repairs	1	Replacement	-	-	-	-	-	-	-	-	150	150	-	150	
5	Elevator / Lift Repairs	1	Replacement	-	-	-	-	-	-	-	-	50	50	-	50	
6	Equipment Upgrades / Repairs	1	Replacement	-	-	-	-	-	-	-	-	69	69	-	69	
7	Hardscape / Landscape (driveways, parking lots, retaining walls, fences)	1	Replacement	-	-	-	-	-	-	-	-	630	630	-	630	
8	HVAC Replacements / Repairs	1	Replacement	-	-	-	-	-	-	-	-	100	100	-	100	
10	Move Out and Unit Renovations - Bathroom Replacements	1	Replacement	-	-	-	-	-	-	-	-	250	250	-	250	
11	Move Out and Unit Renovations - Kitchen Cabinets	1	Replacement	-	-	-	-	-	-	-	-	300	300	-	300	
12	Move Out and Unit Renovations - Unit Flooring	1	Replacement	-	-	-	-	-	-	-	-	300	300	-	300	
13	Painting	1	Replacement	-	-	-	-	-	-	-	-	165	165	-	165	
14	Security / Life Safety Systems Upgrades / Repairs	1	Replacement	-	-	-	-	-	-	-	-	200	200	-	200	
15	Unit Modification for Accessibility (requirements as per AODA legislation)	1	Replacement	-	-	-	-	-	-	-	-	150	150	-	150	
<b>Major Repairs and Renovations Subtotal</b>				-	-	-	-	-	-	-	-	<b>3,283</b>	<b>3,283</b>	-	-	<b>3,283</b>
<b>Total Durham Regional Local Housing Corporation Major Repairs and Renovations</b>				-	-	-	-	-	-	-	-	<b>3,283</b>	<b>3,283</b>	-	-	<b>3,283</b>

**Appendix D: 2022-2031 Durham Regional Local Housing Corporation Major Repairs and Renovations Forecast (\$000's)**

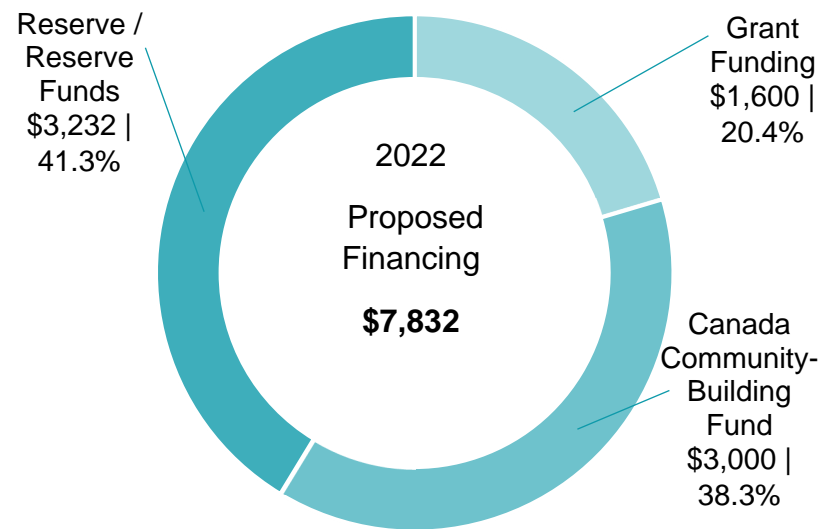
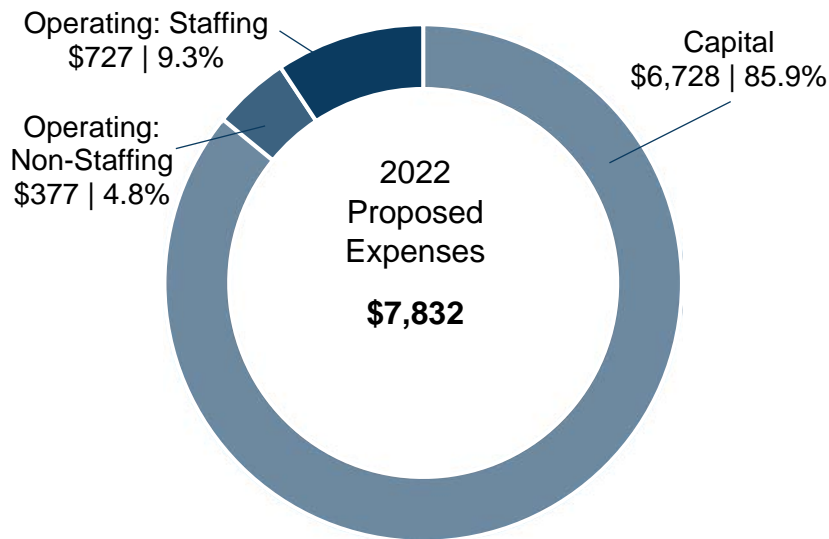
*Provides all major repairs and renovations in the 2022 budget and nine-year forecast. See Appendix C for financing details proposed in 2022*

	2022 Proposed Budget	Forecast					Forecast Total
		2023	2024	2025	2026	2027-2031	
<b>Durham Regional Local Housing Corporation</b>							
<b>Major Repairs and Renovations</b>							
1 Asbestos Abatement	260	260	260	200	200	950	1,870
2 Building Envelope (caulking, exterior walls, doors)	300	200	200	200	200	1,000	1,800
3 Common Area Rehabilitation	359	300	300	300	100	500	1,500
4 Electrical Upgrades / Repairs	150	100	50	50	50	250	500
5 Elevator / Lift Repairs	50	50	50	50	50	250	450
6 Equipment Upgrades / Repairs	69	30	-	-	-	-	30
7 Hardscape / Landscape (driveways, parking lots, retaining walls, fences)	630	325	325	325	325	1,625	2,925
8 HVAC Replacements / Repairs	100	150	150	150	150	750	1,350
9 Landscaping Replacements	-	125	125	100	100	375	825
10 Move Out and Unit Renovations - Bathroom Replacements	250	400	150	150	150	750	1,600
11 Move Out and Unit Renovations - Kitchen Cabinets	300	250	250	250	150	750	1,650
12 Move Out and Unit Renovations - Unit Flooring	300	50	25	200	200	1,000	1,475
13 Painting	165	165	165	165	165	825	1,485
14 Security / Life Safety Systems Upgrades / Repairs	200	150	100	75	75	300	700
15 Unit Modification for Accessibility (requirements as per AODA legislation)	150	150	150	150	100	750	1,300
<b>Major Repairs and Renovations Subtotal</b>	<b>3,283</b>	<b>2,705</b>	<b>2,300</b>	<b>2,365</b>	<b>2,015</b>	<b>10,075</b>	<b>19,460</b>
<b>Total Durham Regional Local Housing Corporation Major Repairs and Renovations</b>	<b>3,283</b>	<b>2,705</b>	<b>2,300</b>	<b>2,365</b>	<b>2,015</b>	<b>10,075</b>	<b>19,460</b>

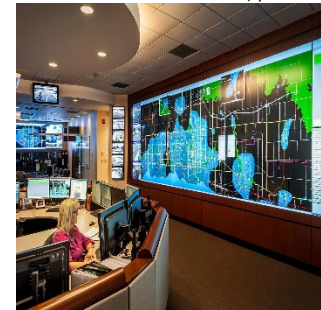


# DURHAM ONENET INC.

The Region's Broadband Municipal Service Corporation - Durham OneNet Inc. - will develop, build and commercially operate a Regional Broadband Network (RBN), improving Regional service delivery, while enabling internet service providers (ISPs) to deliver improved broadband connectivity to residents and businesses in communities across Durham and ultimately drive economic development and innovation in the Region



Amounts are in \$,000's



## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Key Targets for 2022**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: 2022 Durham OneNet Inc. Capital Project**

**Appendix B: 2022 – 2031 Durham OneNet Inc. Capital Forecast**



## Major Programs and Services

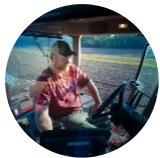
### Durham OneNet Inc.

A Region-owned Municipal Services Corporation (MSC) that builds value for the Region through collaboration with other levels of government and the private sector, that strengthens the individual and collective position of Region-owned and other assets. Develop, build and commercially operate the Region's Broadband Network by extending the existing network built for traffic operations to various Regional sites and communities.

## Strategic Priorities

For 2022 some of the key priorities and planned actions focus on:

### Economic Prosperity



Develop and expand the Region's Broadband Network and establish partnerships to enable the delivery of broadband services in unserved and underserved communities across the Region, positioning Durham Region as the location of choice for business



Leverage the Region's Broadband Network to enhance communication and transportation networks to better connect people and move goods more effectively, supporting a full-service broadband network across the Region

### Service Excellence



Leverage programs from upper tiers of government, and establish partnerships with private sector companies to build high-quality, high-speed broadband infrastructure, enabling the Region and internet service providers to deliver exceptional quality services and value

## Strategic Priorities *Continued*



Work with private sector partners to build the expertise and skilled workforce to design, construct and commercially operate a fibre broadband network interconnecting Region sites, enabling the Region to deliver innovative, modernized services

## Key Targets for 2022

- Establish the Broadband Municipal Service Corporation – Durham OneNet Inc. and begin operations to build and manage the Region's Broadband Network
- Complete construction of approximately 40 km of fibre infrastructure from Uxbridge to Pickering started in 2021, connecting various Regional sites and making it commercially available to internet service providers
- Complete the engineering design and construction of an additional 60 km of the Region's Broadband Network fibre backbone infrastructure expansion
- Establish a partnership with one or more private sector internet service providers to deliver broadband services to various communities in Durham
- Establish at least 10 connections to customer sites

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

Durham Budget 2022	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Expenses</b>					
<b>Operating Expenses</b>					
Personnel Expenses	-	-	727		
Communications	-	-	30		
Supplies	-	-	78		
Computer Maintenance & Operations	-	-	50		
Professional Services	-	-	62		
Financial Expenses	-	-	13		
<b>Operating Expenses Subtotal</b>	<b>-</b>	<b>-</b>	<b>960</b>	<b>960</b>	<b>100.0%</b>
<b>Internal Transfers &amp; Recoveries</b>					
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>-</b>	<b>-</b>	<b>144</b>	<b>144</b>	<b>100.0%</b>
<b>Gross Operating Expenses</b>	<b>-</b>	<b>-</b>	<b>1,104</b>	<b>1,104</b>	<b>100.0%</b>
<b>Capital Expenses</b>					
New	-	-	28		
Major Capital	-	-	6,700		
<b>Capital Expenses Subtotal</b>	<b>-</b>	<b>-</b>	<b>6,728</b>	<b>6,728</b>	<b>100.0%</b>
<b>Total Expenses</b>	<b>-</b>	<b>-</b>	<b>7,832</b>	<b>7,832</b>	<b>100.0%</b>
<b>Revenues and Financing</b>					
<b>Operating Revenue</b>					
Operating Impact Stabilization Reserve Fund	-	-	(1,104)		
<b>Operating Revenue Subtotal</b>	<b>-</b>	<b>-</b>	<b>(1,104)</b>	<b>(1,104)</b>	<b>(100.0%)</b>
<b>Capital Financing</b>					
Capital Impact Stabilization Reserve Fund	-	-	(2,128)		
Canada Community-Building Fund Grant	-	-	(3,000)		
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>-</b>	<b>(6,728)</b>	<b>(6,728)</b>	<b>(100.0%)</b>
<b>Total Revenues and Financing</b>	<b>-</b>	<b>-</b>	<b>(7,832)</b>	<b>(7,832)</b>	<b>(100.0%)</b>
<b>Durham OneNet Inc. Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>


## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

	2021 Estimated Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Durham OneNet Inc.</b>													
1 Durham OneNet Inc.	-	-	-	-	-	-	1,104	6,728	(1,600)	(6,232)	-	-	-
<b>Durham OneNet Inc. Subtotal</b>	-	-	-	-	-	-	<b>1,104</b>	<b>6,728</b>	<b>(1,600)</b>	<b>(6,232)</b>	-	-	<b>0.0%</b>
<b>Durham OneNet Inc. Total</b>	-	-	-	-	-	-	<b>1,104</b>	<b>6,728</b>	<b>(1,600)</b>	<b>(6,232)</b>	-	-	<b>0.0%</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Durham OneNet Inc.</b>								
<b>Capital Expenditures</b>								
Information Technology Infrastructure	-	6,728	14,500	14,500	15,200	11,100	17,700	73,000
<b>Capital Expenditure Subtotal</b>	<b>-</b>	<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>
<b>Capital Financing</b>								
Capital Impact Stabilization Reserve Fund*	-	2,128	12,500	14,500	15,200	11,100	17,700	71,000
Canada Community-Building Fund	-	3,000	-	-	-	-	-	-
Grant	-	1,600	2,000	-	-	-	-	2,000
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>
<b>Total Capital Durham OneNet Inc.</b>	<b>-</b>	<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>

\* The Capital Forecast identifies financing from the Capital Impact Stabilization Reserve Fund; it is anticipated that significant grant funds will be applied each year as opportunities arise and partnerships with internet service providers are developed.

## Details of Budget Changes

On December 22, 2021 Regional Council approved the establishment of the Region's Broadband Municipal Service Corporation, Durham OneNet Inc. The 2022 budget is consistent with the business case adopted by Regional Council through Report 2021-COW-32.

## Staffing Details

Durham OneNet Inc.	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<b><u>0.0</u></b>
<b>Proposed New Positions*</b>	
President / CEO	1.0
Chief Financial Officer	1.0
Head, Networks	1.0
Head, Marketing and Business Development	1.0
Head, Corporate Services	1.0
Administrative Clerk	1.0
<b>Total Proposed New Positions</b>	<b><u>6.0</u></b>
<b>Durham OneNet Inc. Subtotal</b>	<b><u>6.0</u></b>
<b>Total Durham OneNet Inc. Complement</b>	<b><u>6.0</u></b>

\*These positions are employees of Durham OneNet Inc., the Region's Broadband Municipal Service Corporation and not employees of the Region of Durham.

## Looking Forward

Demand for bandwidth continues to increase – accelerated by the COVID 19 pandemic – and has become an essential service through which students access online education, individuals access healthcare, employees work remotely, and businesses service and reach their customers and suppliers.

The digital divide that exists in Durham Region and across Canada is too large for individual actors to solve on their own - the private sector has been primarily focused on densely populated urban areas and communities where acceptable rates of return can be more readily realized while some rural Region sites have had to rely on more traditional low-speed connectivity solutions at relatively high prices.

Durham OneNet will enable Durham's residents, businesses, and institutions to access fast, reliable and affordable broadband services so that they may fully participate, compete and thrive in the 21<sup>st</sup> century by:

- Building the backbone infrastructure to interconnect Region sites and, by making it available, enable private sector internet service providers to deliver enhanced broadband services to communities;
- Continuing to expand and grow the Regional Broadband Network to communities across the Region;
- Strengthening partnerships with upper tiers of government and the private sector to expand and operate the Regional Broadband Network; and
- Making the Regional Broadband Network commercially available to private sector internet service providers enabling them to accelerate the delivery of retail broadband services to unserved and underserved communities.

**Appendix A: 2022 Durham OneNet Inc. Capital Projects (\$,000's)**

*Provides financing details for capital project proposed in 2022. See Appendix B for the comprehensive capital 2022 budget and 2023-2031 forecast*

Durham Budget 2022	Quantity	New / Replacement	2022 Proposed Financing									2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Project to 2031	
			Canada Community- Building Fund	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
<b>Durham OneNet Inc.</b>																
<b>Information Technology Infrastructure</b>																
1 Backbone	-	-	3,000	1,400	-	-	-	-	-	1,600	-	-	6,000	-	44,000	50,000
2 Computers + 2 Monitors	8	New	-	28	-	-	-	-	-	-	-	-	28	-	-	28
3 Network Access Builds	-	-	-	600	-	-	-	-	-	-	-	-	600	-	14,100	14,700
4 Networking Equipment	-	-	-	100	-	-	-	-	-	-	-	-	100	-	4,900	5,000
<b>Information Technology Infrastructure Subtotal</b>			<b>3,000</b>	<b>2,128</b>	-	-	-	-	-	<b>1,600</b>	-	-	<b>6,728</b>	-	<b>63,000</b>	<b>69,728</b>
<b>Durham OneNet Inc. Subtotal</b>			<b>3,000</b>	<b>2,128</b>	-	-	-	-	-	<b>1,600</b>	-	-	<b>6,728</b>	-	<b>63,000</b>	<b>69,728</b>
<b>Total Capital Durham OneNet Inc.</b>			<b>3,000</b>	<b>2,128</b>	-	-	-	-	-	<b>1,600</b>	-	-	<b>6,728</b>	-	<b>63,000</b>	<b>69,728</b>



## Appendix B: 2022-2031 Durham OneNet Inc. Capital Forecast (\$,000's)

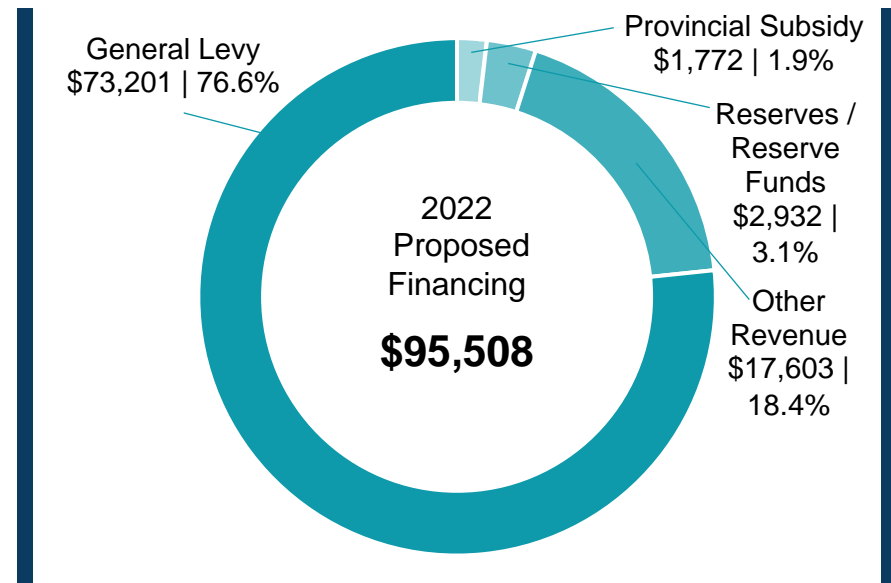
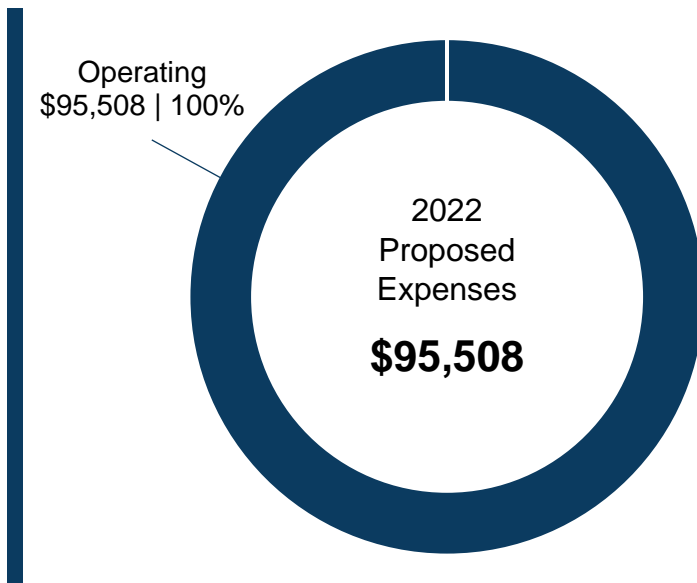
Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022.

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Durham OneNet Inc.</b>									
<b>Information Technology</b>									
1 Backbone	Pre-Construction		984	1,732	1,851	1,800	1,466	-	6,849
	Construction		5,016	10,268	10,149	10,200	6,534	-	37,151
	Total		6,000	12,000	12,000	12,000	8,000	-	44,000
2 Computers + 2 Monitors	Pre-Construction		-	-	-	-	-	-	-
	Construction		28	-	-	-	-	-	-
	Total		28	-	-	-	-	-	-
3 Network Access Builds	Pre-Construction		98	216	231	330	403	1,539	2,719
	Construction		502	1,284	1,269	1,870	1,797	5,161	11,381
	Total		600	1,500	1,500	2,200	2,200	6,700	14,100
4 Networking Equipment	Pre-Construction		16	144	154	150	165	240	853
	Construction		84	856	846	850	735	760	4,047
	Total		100	1,000	1,000	1,000	900	1,000	4,900
5 Potential Network Enhancements	Pre-Construction		-	-	-	-	-	2,400	2,400
	Construction		-	-	-	-	-	7,600	7,600
	Total		-	-	-	-	-	10,000	10,000
<b>Information Technology Subtotal</b>			<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>
<b>Total Durham OneNet Inc.</b>			<b>6,728</b>	<b>14,500</b>	<b>14,500</b>	<b>15,200</b>	<b>11,100</b>	<b>17,700</b>	<b>73,000</b>



# CORPORATE ITEMS

Those items which contribute to the Regional administration of programs and services but that are not directly related to the operations of any one department



Amounts are in \$,000's

## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Financial Details: Summary by Program**

**Details of Budget Changes**

## Major Programs and Services

### Personnel Related

#### **Fire Coordination**

Payment for fire coordination services.

#### **CUPE 1764 President's Wages**

Payment for salary and benefits of CUPE 1764 President.

#### **AMO OMERS Support Funding**

Funds will be administered as a separate and distinct business activity exclusively for OMERS related activities. AMO will fully and frequently report on this fund to municipal employer participants.

#### **Employee Committee**

Provide employees with an opportunity to participate in activities with their families and colleagues, while exploring and experiencing a variety of venues within Durham Region.

#### **Applicant Tracking Software**

Provide a tool to enable the Region of Durham to attract and recruit active and passive job seekers via the internet; track all applications received via the internet; and enable hiring managers to ask key questions to serve as a screening tool and help identify qualified candidates quickly.

#### **Post Retirement Benefit Underfunded Liabilities**

Provide funding for post retirement benefit liabilities.

### Corporate Requirements

#### **Integrity Commissioner and Municipal Ombudsman**

To support the accountability and transparency portfolio which includes the Region's Integrity Commissioner and Ombudsman. To meet legislated requirements in accordance with the Municipal Act, to have an Integrity Commissioner to provide for the functions as outlined in the Act. To provide for an Ombudsman in accordance with the Municipal Act.

## Major Programs and Services *Continued*

### **Municipal Elections**

Conduct the election for the office of the Regional Chair in accordance with the Municipal Elections Act, 1996, the Municipal Act, and the Education Act. To meet all legislated deadlines. To provide impartial administration of municipal elections.

### **Regional Materials and Supplies**

To maintain proper inventory of office materials and supplies for corporate events.

### **Regional Chair/CAO's Consulting Group Fees**

Contribution to Emergency Services Steering Committee.

### **Property Assessment**

Payment made to the Municipal Property Assessment Corporation for property assessment activities.

### **Official Plan Review**

To conduct a municipal comprehensive review of the Regional Official Plan in accordance with the Provincial Policy Statement and updated Provincial Plans (Greenbelt, Oak Ridges Moraine and Growth Plan).

### **Broadband Strategy**

Region of Durham corporate activities to support Durham OneNet Inc.

### **Project Woodward**

The Region will pursue taking an active development role for its vacant 20 acre parcel on the north side of Energy Drive, in the Clarington Energy Park, with the goal of establishing a clean energy innovation hub for business. Throughout development, the Region will seek to attract and select Energy, Engineering, and Environment Sector businesses to invest and locate in this hub. Early-stage development costs include permitting, environmental studies, conceptual designs, and the development of a business case.

### **Employment Survey**

To conduct the annual Region of Durham Employment Survey.

## Major Programs and Services *Continued*

### **Community Improvement Plan**

Section 28 of the Planning Act gives municipalities the ability to prepare Community Improvement Plans (CIPs), provided they have enabling policies in their official plans. Community Improvement Plans are intended to encourage rehabilitation initiatives and/or stimulate development. Once implemented, a CIP allows municipalities to develop and administer programs that may include tax assistance, grants or loans to assist in the rehabilitation of lands and/or buildings within the defined Community Improvement Project Area.

### **Seaton Project Management**

Lead Regional efforts regarding the development of Seaton in the City of Pickering. This involves facilitating and coordinating activities of the Interdepartmental Team including facilitating the completion of studies and financial arrangements, liaising with the Province and Seaton landowners, developing and implementing front-ending agreements and development charge by-laws and preparing and presenting Committee Reports.

### **Farm 9-1-1**

To improve emergency response times through improved 9-1-1 sign coverage and documentation of property access points, with a focus on rural vacant properties and large properties with secondary entrances.

### **DRT Passes for ODSP Recipients**

Funding provided to Durham Region Transit for the provision of passes, free of charge, to Ontario Disability Support Program recipients.

### **Mental Health Support Unit**

Funding, in partnership with the Durham Regional Police Service and Lakeridge Health, for community social and health services to reduce incidence of harm and suicide, ease visits to emergency rooms, reduce time spent in police custody as a place of safety, and contribute to enhanced interaction with citizens.

### **Performance Measurement**

To ensure we are meeting the service delivery needs of our residents in an efficient and cost effective manner. Measuring our performance allows us to determine which service areas are meeting performance standards and which areas need improvement

## Major Programs and Services *Continued*

### **Auction, Disposal of Material**

Costs and proceeds associated with the auction of Regional materials.

### **Electronic DC Application Phase II**

This e-business solution provides an alternative to processing paper-based Regional development charges forms, allowing users to complete and submit forms online.

### **Financial and Human Capital Management System**

On-going application licenses, maintenance fees, upgrade and maintenance costs for the Financial and Human Capital Management Systems.

### **Regional Asset Management Audits and Software**

To continue with detailed technical audits of Regionally owned facilities selected by the Works and Finance Departments, in accordance with the 2020 Asset Management Update Report.

### **Enterprise Maintenance Management**

Implementation of an integrated maintenance management application to support leading practices related to the maintenance management processes for Regional assets across the Region's business lines.

### **Zylmage**

A repository for Council and Committee Minutes, Commissioners' Reports and By-laws and Durham Region Transit Committee Minutes and Commissioners' Reports.

### **Technology and Cybersecurity Risk Management**

Building on the Security Strategy Assessment the Region is committed to creating a comprehensive security roadmap, protecting mission critical business processes, and information systems, and aligning the technology strategy, security strategy and roadmap in support of current business objectives and/or specific security concerns through a focus on more robust management, reporting, tracking, audits and assessments.

## Major Programs and Services *Continued*

### **Insurance**

Funds set aside for claims where the Region self-insures.

### **Debt Issuance Expense**

Funds for the cost of issuing municipal debentures.

### **Working Capital Contingencies**

Working capital funding to sustain ongoing Regional operations.

### **Innovation and Modernization Initiatives Reserves Fund**

To support modernization of legacy processes and systems across departments.

### **Climate Change Mitigation and Environmental Reserve Fund**

To support initiatives to enhance the Region's response to climate change and environment concerns.

### **Infrastructure Renewal Fund**

Provides sustainable funding to support major infrastructure renewal projects.

### **Road Rehabilitation Reserve Fund**

Provides sustainable funding to address the rehabilitation needs of the road network.

### **Bridge Rehabilitation Reserve Fund**

Provides sustainable funding to address structures replacement and rehabilitation requirements.

### **Regional Roads Reserve**

Provide sustainable funding for the property tax portion of growth-related road projects.

### **Regional Headquarters Reserve**

Provide funding for capital improvements associated with the Regional Headquarters.

### **Equipment Reserve Fund**

To fund the replacement of major equipment and fleet.



## Major Programs and Services *Continued*

### **Social Housing Capital Provision**

One-time capital investment in 2020 to advance Council's commitment to the development of 1,000 new affordable housing units during the next five years and ready for occupancy over the following five years.

### **Paramedic Station**

Capital financing for new and replacement paramedic response stations.

### **9-1-1 Phone System Backup Equipment**

Provide sustainable funding for improvements and replacement of the 9-1-1 Phone System Backup Equipment.

### **Regional Revitalization Reserve Fund**

Targeted regional funding for the Region's Revitalization Program in conjunction with lower tier municipalities within Community Improvement Plans.

### **Property Assessment Appeals**

To fund significant property assessment appeal settlements.

### **Assessment Adjustments**

Funding set aside through the 2016 Business Planning and Budget process to mitigate against future significant assessment losses.

### **Deferral for Seaton Growth**

To account for a potential timing difference between the related property tax revenue and the cost for providing Regional programs and services to the Seaton community.

### **Revenue/Recovery Programs**

#### **Payment in Lieu**

Payments made by senior governments and related crown corporations in lieu of taxes for specific land/structures.

#### **Unallocated Revenues**

Interest and other corporate sundry revenue.

## Major Programs and Services *Continued*

### **Ontario Works Program Delivery – Departmental Services Recovery**

Provincial subsidy for Ontario Works to address corporate costs.

### **Region of Durham Paramedic Services Program Delivery - Departmental Services Recovery**

Provincial subsidy for paramedic services to address corporate costs.

### **Water Supply and Sanitary Sewerage - Inter Departmental Recovery**

Recovery of the shared costs to deliver the water supply and sanitary sewerage programs.

### **Special Contributions**

#### **Land Conservation and Protection Reserve Fund**

Funds dedicated to Regional land purchase for land conservation and protection.

#### **Durham Region Community Investment Grant**

Funds for capital infrastructure projects related to healthcare and post-secondary education institutions.

# Strategic Priorities

For 2021 some of the key priorities and planned actions focus on:

## Environmental Sustainability



Continue to support initiatives that enhance the Region's response to climate change and environment concerns

## Community Vitality



Support the Mental Health Support Unit to provide a range of mental health services to the community

## Economic Prosperity



Continue to advance initiatives that support a full service broadband network across the Region

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Corporate Items</b>													
<b>Personnel Related:</b>													
1 Fire Coordination	4	4	-	-	-	4	4	-	-	-	4	-	
2 CUPE 1764 President's Wages	106	106	-	-	-	106	109	-	-	-	109	3	
3 AMO OMERS Support Funding	28	27	-	-	-	27	27	-	-	-	27	-	
4 Employee Committee	-	25	-	-	-	25	25	-	-	-	25	-	
5 Applicant Tracking Software	48	48	-	-	-	48	48	-	-	-	48	-	
6 Post Retirement Benefit Underfunded Liabilities	1,957	1,957	-	-	-	1,957	1,957	-	-	-	1,957	-	
<b>Personnel Related Subtotal</b>	<b>2,143</b>	<b>2,167</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,167</b>	<b>2,170</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,170</b>	<b>3 0.1%</b>	
<b>Corporate Requirements:</b>													
7 Integrity Commissioner and Municipal Ombudsman	-	95	-	-	-	95	95	-	-	-	95	-	
8 Municipal Elections - New Council	10	10	-	-	-	10	140	-	-	(130)	10	-	
9 Regional Materials and Supplies	15	25	-	-	-	25	25	-	-	-	25	-	
10 Regional Chair's/CAO's Consulting Group Fees	3	8	-	-	-	8	8	-	-	-	8	-	
11 Property Assessment	9,058	9,058	-	-	-	9,058	9,081	-	-	-	9,081	23	
12 Official Plan Review	-	180	-	-	-	180	300	-	-	-	300	120	
13 Broadband Strategy	-	296	2,826	(2,826)	(175)	121	(133)	-	-	-	(133)	(254)	
14 Project Woodward	-	475	-	-	(475)	-	425	-	-	(425)	-	-	
15 Employment Survey	120	122	-	-	-	122	147	-	-	-	147	25	
16 Community Improvement Plan	-	-	-	-	-	-	500	-	-	-	500	500	
17 Seaton Project Management	103	103	-	-	-	103	103	-	-	-	103	-	
18 Farm 9-1-1	-	-	-	-	-	-	100	-	-	(100)	-	-	
19 DRT Passes for ODSP Recipients	350	350	-	-	-	350	350	-	-	-	350	-	

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service


Continued

	2021 Estimated Actuals	2021 Restated Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
20 Mental Health Support Unit	-	450	-	-	-	450	450	-	-	-	450	-	
21 Performance Measurement	130	159	-	-	-	159	162	-	-	-	162	3	
22 Auction, Disposal of Material	19	19	-	-	(19)	-	19	-	-	(19)	-	-	
23 Electronic DC Application Phase II	110	110	-	-	-	110	110	-	-	-	110	-	
24 Financial and Human Capital Management System	416	850	-	-	(500)	350	812	-	-	(500)	312	(38)	
25 Regional Asset Management Audits and Software	269	269	-	-	-	269	269	-	-	-	269	-	
26 Enterprise Maintenance Management	1,007	1,640	-	-	(650)	990	1,401	-	-	(827)	574	(416)	
27 Zylmage	2	73	-	-	-	73	73	-	-	-	73	-	
28 Technology and Cyber Security Risk Management	-	-	-	-	-	-	150	-	-	(150)	-	-	
29 Insurance	120	120	-	-	-	120	129	-	-	-	129	9	
30 Debt Issuance Expense	-	38	-	-	-	38	38	-	-	-	38	-	
31 Working Capital Contingencies	1,000	1,000	-	-	-	1,000	1,000	-	-	-	1,000	-	
32 Innovation and Modernization Initiatives Reserve Fund	1,741	1,741	-	-	-	1,741	1,141	-	-	-	1,141	(600)	
33 Climate Change Mitigation and Environmental Reserve Fund	250	250	-	-	(250)	-	-	-	-	-	-	-	
34 Infrastructure Renewal Fund	16,986	16,986	-	-	-	16,986	16,986	-	-	-	16,986	-	
35 Road Rehabilitation Reserve Fund	26,050	26,050	-	-	-	26,050	26,050	-	-	-	26,050	-	
36 Bridge Rehabilitation Reserve Fund	5,525	5,525	-	-	-	5,525	5,525	-	-	-	5,525	-	
37 Regional Roads Reserve	12,549	12,549	-	-	-	12,549	12,549	-	-	-	12,549	-	
38 Regional Headquarters Reserve Fund	1,250	1,250	-	-	-	1,250	1,250	-	-	-	1,250	-	
39 Equipment Reserve Fund	750	750	-	-	-	750	750	-	-	-	750	-	
40 Social Housing Capital Provision	1,146	1,146	-	-	-	1,146	1,146	-	-	-	1,146	-	

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service


Continued

		2021 Estimated Actuals	2021 Restated Budgets				2022 Proposed Budgets					Variance		
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
41	Paramedic Station	1,783	1,783	-	-	-	1,783	1,783	-	-	-	1,783	-	
42	911 Phone System Backup Equipment	500	500	-	-	-	500	500	-	-	-	500	-	
43	Regional Revitalization Reserve Fund	1,860	1,860	-	-	-	1,860	1,860	-	-	-	1,860	-	
44	Property Assessment Appeals	1,000	1,000	-	-	-	1,000	1,200	-	-	(200)	1,000	-	
45	Assessment Adjustments	392	392	-	-	-	392	392	-	-	-	392	-	
46	Deferral for Seaton Growth	5,271	5,271	-	-	-	5,271	5,527	-	-	-	5,527	256	
<b>Corporate Requirements Subtotal</b>		<b>89,785</b>	<b>92,503</b>	<b>2,826</b>	<b>(2,826)</b>	<b>(2,069)</b>	<b>90,434</b>	<b>92,413</b>	<b>-</b>	<b>-</b>	<b>(2,351)</b>	<b>90,062</b>	<b>(372)</b>	<b>(0.4%)</b>
<b>Revenue/Recovery Programs:</b>														
47	Payment in Lieu - General Purposes	(12,472)	-	-	-	(12,472)	(12,472)	-	-	-	(11,393)	(11,393)	1,079	
48	Payment in Lieu - Transit	-	-	-	-	-	-	-	-	-	(1,102)	(1,102)	(1,102)	
49	Payment in Lieu - Solid Waste	-	-	-	-	-	-	-	-	-	(976)	(976)	(976)	
50	Unallocated Revenues	(1,960)	-	-	-	(1,960)	(1,960)	-	-	-	(4,113)	(4,113)	(2,153)	
51	OW Program Delivery: Dept. Services Recovery	(1,125)	-	-	(900)	-	(900)	-	-	(900)	-	(900)	-	
52	RDPS Program Delivery: Dept Services Recovery	-	-	-	(824)	-	(824)	-	-	(872)	-	(872)	(48)	
53	Water/Sewer Inter Dept. Recovery	(6,214)	(6,214)	-	-	-	(6,214)	(6,288)	-	-	-	(6,288)	(74)	
<b>Revenue/Recovery Programs Subtotal</b>		<b>(21,771)</b>	<b>(6,214)</b>	<b>-</b>	<b>(1,724)</b>	<b>(14,432)</b>	<b>(22,370)</b>	<b>(6,288)</b>	<b>-</b>	<b>(1,772)</b>	<b>(17,584)</b>	<b>(25,644)</b>	<b>(3,274)</b>	<b>(14.6%)</b>

## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

*Continued*

		2021 Estimated Actuals	2021 Restated Budgets				2022 Proposed Budgets					Variance	
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Restated Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$
<b>Special Contributions:</b>													
54	Land Conservation and Protection Reserve Fund	374	374	-	-	-	374	393	-	-	-	393	19
55	Trent University Durham	474	474	-	-	-	474	-	-	-	-	-	(474)
56	Durham College	667	667	-	-	-	667	1,267	-	-	(600)	667	-
57	Durham Region Community Investment Grant	3,269	3,269	-	-	-	3,269	5,553	-	-	-	5,553	2,284
<b>Purchase of Special Services Subtotal</b>		<b>4,784</b>	<b>4,784</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,784</b>	<b>7,213</b>	<b>-</b>	<b>-</b>	<b>(600)</b>	<b>6,613</b>	<b>1,829 38.2%</b>
<b>Corporate Items Total</b>		<b>74,941</b>	<b>93,240</b>	<b>2,826</b>	<b>(4,550)</b>	<b>(16,501)</b>	<b>75,015</b>	<b>95,508</b>	<b>-</b>	<b>(1,772)</b>	<b>(20,535)</b>	<b>73,201</b>	<b>(1,814) (2.4%)</b>

## Details of Budget Changes

<b>Strategic Investments – Corporate Items</b>	<b>2022 Impact</b> (\$ 000's)
Establish funding for the Region's Community Improvement Plan. The Region's plan will be presented to Council in 2022	500
Increase in annual provision for future healthcare investments under the Region's Community Investment Grant Policy	1,810
<b>Strategic Investments – Corporate Items</b>	<b>2,310</b>

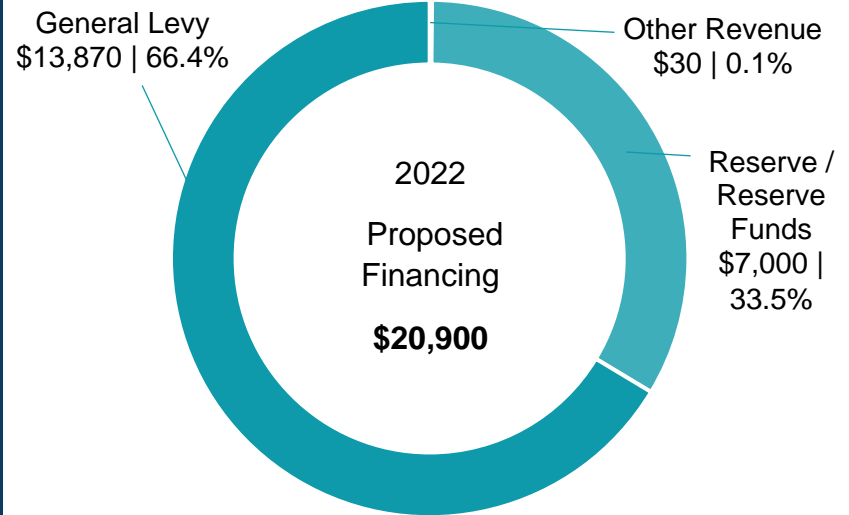
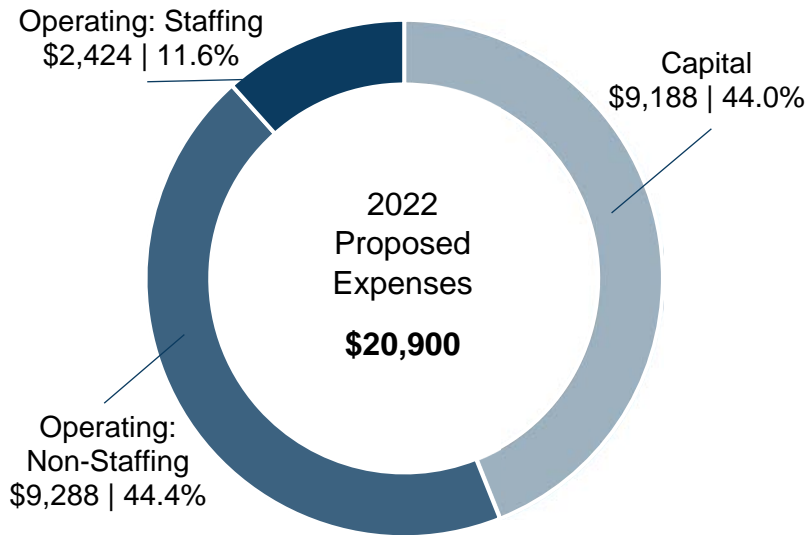
<b>Base Adjustments – Corporate Items</b>	<b>2022 Impact</b> (\$ 000's)
Inflation	336
Line-by-line review savings	(3,461)
Increase Payment in Lieu of Taxes (PILs) to align with actuals	(999)
<b>Base Adjustments – Rapid Transit and Transit Oriented Development Office Subtotal</b>	<b>(4,124)</b>

<b>Net Changes Corporate Items</b>	<b>(1,814)</b>
------------------------------------	----------------





Advancing service excellence in the management and operations of the Region's Headquarters Building



Amounts are in \$,000's

## **Table of Contents**

**Major Programs and Services**

**Strategic Priorities**

**Financial Details: Summary by Account**  
**Summary by Program**  
**Summary of Capital**

**Details of Budget Changes**

**Staffing Details**

**Looking Forward**

**Appendix A: Detailed 2022 Capital Project Listing**

## Major Programs and Services

### Regional Headquarters

#### Regional Headquarters Facility

Operate and maintain Regional Headquarters in an efficient and cost-effective manner, providing a safe and vibrant facility for staff and visitors.

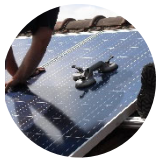
#### Public Counter and Call Centre Operations

Provide front line assistance to visitors and callers inquiring about Regional service offerings or requiring assistance while at Regional Headquarters.

## Strategic Priorities

For 2022 some of the key priorities and planned actions include:

### Environmental Sustainability



Exploring further energy and green house gas (GHG) emission reduction options through upgrade and replacement of building components and the installation of measures such as solar energy generation on site. In 2021, work commenced to replace the sliding doors at the West Entrance of Regional Headquarters with revolving doors. Revolving doors have been identified to be a significant source of energy savings and are approximately eight times more energy efficient than the existing sliders. The revolving door system provides increased comfort and traffic flow; the doors are always open and receptive to pedestrians, but simultaneously always closed to the outside elements



Optimizing and modernizing the footprint of Regional Headquarters to eliminate GHG emissions and energy needs associated with expansion and to maximize the life cycle of the existing building. Workplace Modernization was founded on an approach to better utilize space within the existing building, combined with changes in the approach to work, to avoid the need to expand this facility for several decades

## Strategic Priorities *Continued*

### Service Excellence



Advance Workplace Modernization, providing a variety of workspaces that support a collaborative, hybrid workforce and improve the way the public accesses services within Regional Headquarters. Workplace Modernization will ensure space is appropriate for a modern, mobile workforce, ensure natural light penetration into the building core and provide universally ergonomic space to accommodate a hybrid work model. Technology improvements and state of good repair needs will also be addressed through this initiative



Support the delivery of myDurham311 through the provision of space modifications and design considerations to create one point of customer contact and a consolidated service desk within Regional Headquarters. Through these modifications, security improvements will also be introduced to limit free public access to specific areas of the building and separate public space from staff space

### Community Vitality



Creating vibrant and accessible outdoor space where staff, visitors and the community can meet, enjoy community events and public art displays, and connect with each other. As part of the measures to address safety issues in the northwest courtyard, design work has included enhancements to make this area welcoming outdoor space for staff and visitors to Regional Headquarters

### Social Investment



Create spaces that are inclusive and welcoming, reflective of Durham's diverse community. As part of the Workplace Modernization work, staff are investigating amenity improvements to build on the multifaith reflection space such as all gender washrooms and dedicated family/breastfeeding space. Accessibility improvements will also be part of the project work, including wayfinding for visually impaired visitors and direct elevator access from the lower level to the main level

## Financial Details: Summary by Account (\$,000's)


*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*

Durham Budget	2022	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
					\$	%
<b>Expenses</b>						
<b>Operating Expenses</b>						
Personnel Expenses		2,251	2,332	2,424		
Personnel Related		5	17	17		
Communications		702	672	673		
Supplies		90	122	122		
Utilities		953	953	954		
Computer Maintenance & Operations		89	26	106		
Materials & Services		101	82	105		
Buildings & Grounds Operations		1,123	1,150	1,099		
Equipment Maintenance & Repairs		23	25	32		
Debt Charges		4,594	4,594	4,594		
Professional Services		-	25	25		
Contracted Services		873	1,131	931		
Financial Expenses		192	192	206		
Major Repairs & Renovations		95	71	-		
Contribution to Reserves / Reserve Funds		403	403	-		
<b>Operating Expenses Subtotal</b>		<b>11,494</b>	<b>11,795</b>	<b>11,288</b>	<b>(507)</b>	<b>(4.3%)</b>
<b>Internal Transfers &amp; Recoveries</b>						
Inter-Departmental Transfers		413	413	424		
<b>Internal Transfers &amp; Recoveries Subtotal</b>		<b>413</b>	<b>413</b>	<b>424</b>	<b>11</b>	<b>2.7%</b>
<b>Gross Operating Expenses</b>		<b>11,907</b>	<b>12,208</b>	<b>11,712</b>	<b>(496)</b>	<b>(4.1%)</b>
<b>Capital Expenses</b>						
New		-	-	659		
Replacement		5,847	5,847	8,529		
<b>Capital Expenses Subtotal</b>		<b>5,847</b>	<b>5,847</b>	<b>9,188</b>	<b>3,341</b>	<b>57.1%</b>
<b>Total Expenses</b>		<b>17,754</b>	<b>18,055</b>	<b>20,900</b>	<b>2,845</b>	<b>15.8%</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


Continued

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Revenues and Financing</b>					
<b>Operating Revenue</b>					
Rents	(1)	(14)	(26)		
Sundry Revenue	(18)	(4)	(4)		
<b>Operating Revenue Subtotal</b>	<b>(19)</b>	<b>(18)</b>	<b>(30)</b>	<b>(12)</b>	<b>(66.7%)</b>
<b>Capital Financing</b>					
Grant- Capital	(551)	(551)	-		
Reserve	(4,000)	(4,000)	(7,000)		
<b>Capital Financing Subtotal</b>	<b>(4,551)</b>	<b>(4,551)</b>	<b>(7,000)</b>	<b>(2,449)</b>	<b>(53.8%)</b>
<b>Total Revenues and Financing</b>	<b>(4,570)</b>	<b>(4,569)</b>	<b>(7,030)</b>	<b>(2,461)</b>	<b>(53.9%)</b>
<b>Regional Headquarters Before Allocation to Departments</b>	<b>13,184</b>	<b>13,486</b>	<b>13,870</b>	<b>384</b>	<b>2.8%</b>

## Financial Details: Summary by Account (\$,000's)

*Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement*


*Continued*

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
<b>Allocation to Departments</b>					
Durham Regional Police Service	(1,706)	(1,744)	(1,793)		
Durham Region Transit	(72)	(75)	(76)		
Works					
General Tax	(634)	(649)	(667)		
Sanitary Sewerage System	(1,100)	(1,124)	(1,157)		
Solid Waste Management	(211)	(216)	(222)		
Water Supply System	(1,100)	(1,124)	(1,157)		
Economic Development and Planning					
Economic Development & Tourism	(116)	(118)	(122)		
Planning	(440)	(450)	(463)		
Public Health	(2,091)	(2,138)	(2,198)		
Social Services:					
Children's Services	(601)	(614)	(633)		
Family Services	(351)	(359)	(369)		
Housing Services	(129)	(133)	(136)		
Social Assistance	(1,302)	(1,332)	(1,370)		
Office of the Regional Chair	(69)	(71)	(74)		
Regional Council	(201)	(206)	(212)		
Office of the Chief Administrative Officer	(152)	(156)	(161)		

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


Continued

	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variance	
				\$	%
Corporate Services:					
Human Resources	(223)	(228)	(234)		
Information Technology	(362)	(370)	(380)		
Legal Services	(109)	(110)	(114)		
Legal Services - Provincial Offences Act	(986)	(1,009)	(1,037)		
Legislative Services	(114)	(118)	(121)		
Finance	(786)	(804)	(827)		
Utility Finance	(329)	(338)	(347)		
<b>Allocation to Departments Subtotal</b>	<b>(13,184)</b>	<b>(13,486)</b>	<b>(13,870)</b>	<b>(384)</b>	<b>2.8%</b>
<b>Total Allocation to Departments</b>	<b>(13,184)</b>	<b>(13,486)</b>	<b>(13,870)</b>	<b>(384)</b>	<b>2.8%</b>
<b>Total Regional Headquarters</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>




## Financial Details: Summary by Program (\$,000's)

*Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service*

 <b>Durham Budget</b> <span style="float: right; font-size: 2em; font-weight: bold;">2022</span>	2021 Estimated Actuals	2021 Approved Budgets					2022 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Regional Headquarters</b>													
1 Regional Headquarters Facility	-	11,165	5,801	(551)	(16,415)	-	10,644	9,163	-	(19,807)	-	-	-
2 Call Center Operations	-	630	15	-	(645)	-	646	-	-	(646)	-	-	-
3 Public Counter Operations	-	413	31	-	(444)	-	422	25	-	(447)	-	-	-
<b>Regional Headquarters Subtotal</b>	-	<b>12,208</b>	<b>5,847</b>	<b>(551)</b>	<b>(17,504)</b>	-	<b>11,712</b>	<b>9,188</b>	-	<b>(20,900)</b>	-	-	<b>0.0%</b>
<b>Regional Headquarters Total</b>	-	<b>12,208</b>	<b>5,847</b>	<b>(551)</b>	<b>(17,504)</b>	-	<b>11,712</b>	<b>9,188</b>	-	<b>(20,900)</b>	-	-	<b>0.0%</b>

## Financial Details: Summary of Capital (\$,000's)

*Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects*

	2021 Approved Budget	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Regional Headquarters</b>								
<b>Capital Expenditures</b>								
Building & Structures	5,801	9,163	9,216	8,445	9,957	10,046	11,829	49,493
Machinery & Equipment	-	-	404	478	1,497	600	1,680	4,659
<b>Capital Expenditure Subtotal</b>	<b>5,801</b>	<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>
<b>Capital Financing</b>								
General Levy	1,250	2,163	1,620	923	3,454	1,646	3,409	11,052
Capital Project Reserve	4,000	-	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund	-	7,000	6,466	6,466	6,466	7,274	8,162	34,834
Water Rate Stabilization Reserve Fund	-	-	767	767	767	863	969	4,133
Sewer Rate Stabilization Reserve Fund	-	-	767	767	767	863	969	4,133
Subsidy / Grant	551	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>5,801</b>	<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>
<b>Total Capital Regional Headquarters</b>	<b>5,801</b>	<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>

## Details of Budget Changes

<b>Strategic Investments – Regional Headquarters</b>	<b>2022 Impact</b> (\$ 000's)
Workstation Hoteling Software (800 Licenses) to support the Workplace Modernization Project	80
Advancing the next stages of the Workplace Modernization Project (\$7,000k) funded from reserve fund (-\$7,000k)	-
New Elevator Installation to improve accessibility for the public between the lower level and main level	620
Net increase in capital investment – see detailed project listing in Appendix A	1,568
<b>Strategic Investments – Regional Headquarters Subtotal</b>	<b>2,268</b>

<b>Base Adjustments – Regional Headquarters</b>	<b>2022 Impact</b> (\$ 000's)
Economic increase	93
Inflationary increases	26
Line-by-line review savings	(64)
Realignment to actuals	53
Removal of one-time items	(1,980)
Adjustment to Café Rental Revenue to reflect re-opening	(12)
Adjustment to departmental allocation of costs	(384)
<b>Base Adjustments – Regional Headquarters Subtotal</b>	<b>(2,268)</b>

**Net Changes**

-

## Staffing Details

Regional Headquarters	Full Time Equivalents (FTE's)
<b>2021 Approved Complement</b>	<u>14.0</u>

<b>Total Complement Regional Headquarters</b>	<b>14.0</b>
---	-------------

## Looking Forward

The Region is committed to championing service excellence at Regional Headquarters by:

- Advancing and integrating technology through the Workplace Modernization Project
- Evaluating opportunities to contribute to reduced emissions from Regional facilities and partnering with academia to explore climate change mitigation impacts
- Providing a safe, clean, well-maintained, and inclusive facility for staff and visitors
- Introducing further diversity initiatives and creating space for public art to reflect the changing neighbourhood that Regional Headquarters is a part of
- Addressing state of good repair and asset management requirements within the facility; and
- Through the implementation of myDurham311 ensuring visitors to Regional Headquarters will have front counter access to Regional services and information and improving their service experience.

**Appendix A: 2022 Regional Headquarters Capital Projects (\$,000's)**

*Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast*

Durham Budget 2022		Quantity	New / Replacement	2022 Proposed Financing								2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
<b>Regional Headquarters</b>																
<b>Building &amp; Structures</b>																
6	Installation of new elevator	1	New	-	-	-	-	-	-	-	-	620	620	-	-	620
7	Installation of structural framing around roof opening in penthouse	1	New	-	-	-	-	-	-	-	-	39	39	-	149	188
8	Replacement of Fire System Standpipe System	1	Replacement	-	-	-	-	-	-	-	-	462	462	-	-	462
15	West Entrance reconfigure sidewalk at NE entrance to parking garage	1	Replacement	-	-	-	-	-	-	-	-	1,042	1,042	-	-	1,042
16	Workplace Modernization	1	Replacement	-	7,000	-	-	-	-	-	-	-	7,000	-	33,000	40,000
<b>Building &amp; Structures Subtotal</b>				-	<b>7,000</b>	-	-	-	-	-	-	<b>2,163</b>	<b>9,163</b>	-	<b>33,149</b>	<b>42,312</b>
<b>Total Capital Regional Headquarters</b>				-	<b>7,000</b>	-	-	-	-	-	-	<b>2,163</b>	<b>9,163</b>	-	<b>33,149</b>	<b>42,312</b>

## Appendix B: 2022-2031 Regional Headquarters Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast.  
See Appendix A for financing details for capital projects proposed in 2022



**Durham**  
Budget

2022

	Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
			2023	2024	2025	2026	2027-2031	
<b>Regional Headquarters</b>								
<b>Building &amp; Structures</b>								
1 Alarm and intercom replacement	Pre-Construction	-	-	-	-	-	-	-
	Construction	-	140	-	-	-	-	140
	Total	-	140	-	-	-	-	140
2 Asphalt replacement of existing parking lot and replacement of curbs and sidewalks	Pre-Construction	-	-	-	-	-	-	-
	Construction	-	182	75	502	488	1,438	2,685
	Total	-	182	75	502	488	1,438	2,685
3 Elevator modernization - controls and mechanicals	Pre-Construction	-	-	-	47	-	-	47
	Construction	-	-	-	-	558	-	558
	Total	-	-	-	47	558	-	605
4 Expand Parking Garage - 2 Levels	Pre-Construction	-	-	-	-	-	100	100
	Construction	-	-	-	-	-	10,000	10,000
	Total	-	-	-	-	-	10,100	10,100
5 Green roof - Living roof	Pre-Construction	-	-	109	-	-	-	109
	Construction	-	-	-	1,293	-	-	1,293
	Total	-	-	109	1,293	-	-	1,402
6 Installation of new elevator	Pre-Construction	-	-	-	-	-	-	-
	Construction	620	-	-	-	-	-	-
	Total	620	-	-	-	-	-	-
7 Installation of structural framing around roof opening in penthouse	Pre-Construction	39	-	-	-	-	-	-
	Construction	-	149	-	-	-	-	149
	Total	39	149	-	-	-	-	149

**Appendix B: 2022-2031 Regional Headquarters Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
8	Replacement of Fire System Standpipe System	Pre-Construction	-	-	-	-	-	-	-
		Construction	462	-	-	-	-	-	-
		Total	462	-	-	-	-	-	-
9	RHQ Parking Garage - Accessible ramp and stair replacement at NE Entrance	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	317	-	-	-	-	317
		Total	-	317	-	-	-	-	317
10	RHQ Parking Garage - Control access gates	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	50	-	-	-	-	50
		Total	-	50	-	-	-	-	50
11	RHQ Parking Garage - Maintenance of waterproofing system	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	30	261	-	-	291	582
		Total	-	30	261	-	-	291	582
12	RHQ Parking Garage - NW and SW stairwell repairs	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	250	-	-	-	-	250
		Total	-	250	-	-	-	-	250
13	RHQ Parking Garage - Snow Chute	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	115	-	-	115
		Total	-	-	-	115	-	-	115
14	SBS Modified Bituminous Membrane Roofing Repairs	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	98	-	-	-	-	98
		Total	-	98	-	-	-	-	98
15	West Entrance reconfigure sidewalk at NE entrance to parking garage	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,042	-	-	-	-	-	-
		Total	1,042	-	-	-	-	-	-
16	Workplace Modernization	Pre-Construction	-	-	-	-	-	-	-
		Construction	7,000	8,000	8,000	8,000	9,000	-	33,000
		Total	7,000	8,000	8,000	8,000	9,000	-	33,000
<b>Building &amp; Structures Subtotal</b>			<b>9,163</b>	<b>9,216</b>	<b>8,445</b>	<b>9,957</b>	<b>10,046</b>	<b>11,829</b>	<b>49,493</b>

**Appendix B: 2022-2031 Regional Headquarters Capital Forecast (\$,000's)**

*Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022*

*Continued*

		Expenditure Category	2022 Proposed Budget	Forecast					Forecast Total
				2023	2024	2025	2026	2027-2031	
<b>Machinery &amp; Equipment</b>									
17	Air Cooled Chiller for Shoulder Season (Jockey Chiller)	Pre-Construction	-	45	-	-	-	-	45
		Construction	-	342	-	-	-	-	342
		<b>Total</b>	-	<b>387</b>	-	-	-	-	<b>387</b>
18	Generator/Load bank quick connection	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	266	-	-	-	266
		<b>Total</b>	-	-	<b>266</b>	-	-	-	<b>266</b>
19	Repiping of cooling tower and installation of access platform	Pre-Construction	-	17	-	-	-	-	17
		Construction	-	-	102	-	-	-	102
		<b>Total</b>	-	<b>17</b>	<b>102</b>	-	-	-	<b>119</b>
20	Replacement of AC in Server Room (3 Systems)	Pre-Construction	-	-	-	50	-	-	50
		Construction	-	-	-	-	600	-	600
		<b>Total</b>	-	-	-	<b>50</b>	<b>600</b>	-	<b>650</b>
21	Replacement of Chiller 1 & 2	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	-	-	1,500	1,500
		<b>Total</b>	-	-	-	-	-	<b>1,500</b>	<b>1,500</b>
22	Replacement of UPS batteries/capacitors	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	-	-	180	180
		<b>Total</b>	-	-	-	-	-	<b>180</b>	<b>180</b>
23	UPS Refeed & Replacement	Pre-Construction	-	-	110	-	-	-	110
		Construction	-	-	-	1,447	-	-	1,447
		<b>Total</b>	-	-	<b>110</b>	<b>1,447</b>	-	-	<b>1,557</b>
<b>Machinery &amp; Equipment Subtotal</b>			-	<b>404</b>	<b>478</b>	<b>1,497</b>	<b>600</b>	<b>1,680</b>	<b>4,659</b>
<b>Total Capital Regional Headquarters</b>			<b>9,163</b>	<b>9,620</b>	<b>8,923</b>	<b>11,454</b>	<b>10,646</b>	<b>13,509</b>	<b>54,152</b>





**REGIONAL MUNICIPALITY  
OF DURHAM**

**LISTING OF  
FEES AND CHARGES**

**2022**

**February 2022**

---



## **LISTING OF FEES AND CHARGES - 2022**

The following is a complete listing of Fees and Charges for The Regional Municipality of Durham for the various service areas throughout the Region. The Council approved listing is also available on the Region's web-site at [www.durham.ca](http://www.durham.ca). The Finance Department will update the web-site version of the attached listings periodically throughout the year. The public is encouraged to contact the applicable department to verify the correct fee and/or charge before application. Please contact the Corporate Services Department – Legislative Services at (905) 668-7711 or 1-800-372-1102 for the telephone number of the applicable department.



## **TABLE OF CONTENTS**

### **Service Areas:**

	Page Number
Corporate Services Department -	
Legal Services	4
Legislative Services	5
Durham Regional Police Service	6
Durham Region Transit	8
Finance Department	10
Water and Sewer User Rates	24
Health Department	40
Planning and Economic Development Department	45
Social Services Department -	
Children's Services	53
Family Services	55
Services for Seniors	56
Works Department -	
Environmental Laboratory	58
Solid Waste Management	76
General Services	78

## Legal Services Program Fees

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Agreements prepared pursuant to Land Division Committee decision	\$450.00	N	D		
Servicing Agreements	\$1,125.00	N	D		Report 2007-J-39
Subdivision Agreement	\$2,125.00	N	D		Report 2007-J-39
Releases of agreements, easements, etc. (Registration costs extra)	\$140.00	Y	D	January 1, 2014	
Letters of Compliance with agreements	\$80.00	N	D	January 1, 2014	
Rush Letters of Compliance (24 hour turn around)	\$160.00	N	D	January 1, 2014	

## Administrative and Related Fees

Description	Specific Documents	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Photocopies		/page	\$0.20	Y	I/D *	September 30, 2020	By-law 39-2020
Faxed Material	Charge is for providing the service and transmittal costs	/page	\$0.20	Y	I/D *	September 30, 2020	By-law 39-2020
Certification	Fee for certification of any record or document	/certification	\$10.00	Y	I/D	July 1, 2008	By-law 39-2020
Documents	Budget - Consolidated Current and Capital	/document	\$25.00	Y	I/D	July 1, 2008	By-law 39-2020
	Council Rules of Procedure - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
	Development Charge Background Study	/document	\$25.00	Y	I/D	July 1, 2008	By-law 39-2020
	Traffic By-law - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
	Sewer Use By-law - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
	Water and Sewer By-laws - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
Regional Official Plan	Office Consolidation - Text and Maps	/set	\$60.00	Y	D	July 1, 2008	By-law 39-2020
	Office Consolidation - In an Electronic Format (CD) Maps Available at the Planning Department (see Planning)	/disk	\$25.00	Y	D	July 1, 2008	By-law 39-2020
Reports/ Documents	Fee for reports or documents not listed which do not have to be photocopied		Printing Costs + \$10.50 handling & distribution	Y	I/D	July 1, 2008	By-law 39-2020
Electronic Documents	Reports or documents available in an electronic format, such as CD, DVD, thumb drive, or memory stick	/disk	\$25.00	Y	I/D	July 1, 2008	By-law 39-2020

\* An invoice is requisitioned for all transactions over \$5.00 (over 7 pages). There is no charge for transactions under \$5.00 (7 pages free).

## Police Fees and Charges

Item Code	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge \$	Effective Date	Notes / Comments
1	Destruction of Fingerprints	Per Request	\$57.52	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
2	Police Record Check - Employment	Per Request	\$48.67	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
3	Police Record Check - Volunteer	Per Request	\$17.70	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
3a	RCMP Finger Print Fee	Per Request	\$25.00	N	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
4	Incident Requests Level 1	Per Request	\$30.97	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
5	Incident Requests Level 2	Per Request	\$53.10	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
6	Local Police Records Check process	Per Request	\$88.50	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
7	Field Notes & Sketch Level 2 Investigation	Per Request	\$200.00	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
8	Field Notes & Sketch Level 3/4 Investigation	Per Request	\$300.00	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
9	Reconstruction Report Level 3 Investigation	Per Request	\$800.00	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
10	Reconstruction Report Level 4 Investigation	Per Request	\$1,327.43	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
11	Executive Summary Report - Collision	Per Request	\$265.49	Y	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
12	FOI Application Fee	Per Request	\$5.00	N	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
13	FOI Fee Recovery - Documents	Per Page	\$0.20	N	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
14	FOI Fee Recovery - Shipping		Cost Recovery	N	D	N/A	January 1, 2022	DRPS Board By-law 11-2021
15	FOI Fee Recovery - Search & Preparation Time	Per Hour	\$30.00	N	I/D	N/A	January 1, 2022	DRPS Board By-law 11-2021
16	FOI Fee Recovery - Computer Disc	Per Disc	\$10.00	N	I/D	N/A	January 1, 2022	DRPS Board By-law 11-2021
17	FOI Fee Recovery - Programming	Per Hour	\$60.00	N	I/D	N/A	January 1, 2022	DRPS Board By-law 11-2021
18	FOI Fee Recovery - Video & Audio Tapes	Per Tape	\$10.00	N	I/D	N/A	January 1, 2022	DRPS Board By-law 11-2021

FOI = Freedom of Information

## Police Fees and Charges (continued)

Item Code	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge \$	Effective Date	Notes / Comments
19	False Alarm Attendance	Per occurrence	\$175.00	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
20	False Alarm Cancellation	Per occurrence	\$100.00	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
21	False Alarm Attendance - No Service Agreement	Per occurrence	\$175.00	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
22	Additional Disclosure Tapes - Crown Office	Per occurrence	\$8.00	N	I	\$8.00	January 1, 2022	DRPS Board By-law 11-2021
23	Standard Photocopying Charges	Per Page	\$0.25	Y	I	\$0.25	January 1, 2022	DRPS Board By-law 11-2021
24	Incident Photographs on Disc	Per Disc	\$19.47	Y	I	19.47	January 1, 2022	DRPS Board By-law 11-2021
25	Digital/Audio media on disc	Flat Rate	\$42.92	Y	I	\$42.92	January 1, 2022	DRPS Board By-law 11-2021
26	Research and Redaction	Per Hour	\$40.00	Y	I	\$40.00	January 1, 2022	DRPS Board By-law 11-2021
27	Prisoner Escort - charge to Crown Attorney	Per Return	Cost Recovery	N	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
28	Officer Interview - Constable (Overtime rate)	Per Hour	\$114.94	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
29	Officer Interview - Sergeant (Overtime rate)	Per Hour	\$129.66	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
30	Pay Duties - Constable Rate	Per Hour	\$76.00	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
31	Pay Duties - Sergeant Rate	Per Hour	\$86.00	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
32	Pay Duties - Administration Fee		20.00%	Y	I	N/A	January 1, 2022	DRPS Board By-law 11-2021
33	Pay Duties - Vehicle Fee	Hourly	\$38.00	Y	I	\$100.00 (for the first 3 hours)	January 1, 2022	DRPS Board By-law 11-2021

## Conventional Transit Fares

Grouping	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Adult Fares	Adult Cash Fare	\$4.00	N	D	May 1, 2020	Report 2020-DRT-02
	Adult Monthly Pass <sup>1</sup>	\$117.00	N	D	May 1, 2019	Report 2019-DRT-6
	Adult 10-tickets	\$32.50	N	D	May 1, 2020	Report 2020-DRT-02
	Adult PRESTO E-Purse	\$3.25	N	D	May 1, 2020	Report 2020-DRT-02
Youth Fares <sup>2</sup>	Youth Cash Fare	\$4.00	N	D	May 1, 2020	Report 2020-DRT-02
	Youth Monthly Pass	\$93.50	N	D	May 1, 2019	Report 2019-DRT-6
	Youth 10-tickets	\$29.00	N	D	May 1, 2020	Report 2020-DRT-02
	Youth PRESTO E-Purse	\$2.90	N	D	May 1, 2020	Report 2020-DRT-02
	2 for 1 Summer Pass <sup>3</sup>	\$93.50	N	D	July 1, 2019	Report 2018-DRT-03
	Y10 PRESTO Monthly Pass incentive (based on 10 monthly purchases) <sup>4</sup>	\$53.50	N	D	September 1, 2021	Report 2021-DRT-07
	School Board Bulk Purchase of Youth Monthly Pass <sup>5</sup>	\$73.50	N	I	September 1, 2021	Report 2021-DRT-07
Senior Fares <sup>6</sup>	Senior Cash Fare	\$2.75	N	D	May 1, 2020	Report 2020-DRT-02
	Senior Monthly Pass	\$46.00	N	D	May 1, 2019	Report 2019-DRT-6
	Senior 10-tickets	\$21.50	N	D	May 1, 2020	Report 2020-DRT-02
	Senior PRESTO E-Purse	\$2.15	N	D	May 1, 2020	Report 2020-DRT-02
Child Fares	Child up to 12 years of age	Free	N	D	March 1, 2020	Report 2020-DRT-02
GO Transit Co-Fare-link <sup>7</sup>	Co-Fare Cash Fare	\$0.80	N	D	May 1, 2019	Report 2019-DRT-6
	PRESTO Co-Fare	\$0.80	N	D	May 1, 2019	Report 2019-DRT-6
Transit Assistance Program <sup>8</sup>	TAP PRESTO E-Purse <sup>9</sup>	\$45.50	N	D	May 1, 2020	Report 2020-DRT-02
	TAP PRESTO Monthly Pass	\$46.00	N	D	November 1, 2021	Report 2021-DRT-06
Universal Transit Pass (U-Pass)	Per semester	\$147.25	N	I	September 1, 2022	Report 2021-DRT-30



## Conventional Transit Fares

### Notes:

<sup>1</sup> Adult monthly pass is transferable provided it is not used at the same time (no pass back).

<sup>2</sup> Age 13 to 19 inclusive.

<sup>3</sup> Purchase of a monthly PRESTO Youth pass in July will receive August Youth pass free.

<sup>4</sup> Requirements for Youth Y10 concession on PRESTO card and valid on consecutive monthly Y10 purchases only (through to June).

<sup>5</sup> Available to school boards in Durham, with discount rate of \$20 per month, from \$93.50 to \$73.50, when an agreed upon minimum number of monthly passes are purchased collectively for a given month.

<sup>6</sup> Age 65 and over.

<sup>7</sup> Agreement with GO Transit where a reduced PRESTO and cash fare are accepted when presenting a valid PRESTO card, GO Transit day pass or single ride ticket.

<sup>8</sup> Eligibility requirements for OW and ODSP recipients.

<sup>9</sup> Recipients with a TAP concession on PRESTO card can receive unlimited travel during the month following 14 single adult fare paid trips at \$3.25. Customers have the option to load funds onto the PRESTO card all at once or in installments at amounts as low as \$0.05. Any unused value on the card at the end of the month carries over to the next month.

## Finance Department Fees and Charges

### Birder Permit

- Issuance of a permit to provide restricted access to the Nonquon Sewage Lagoon to bird watchers for the purpose of observing and studying birds.

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Birder Permit (Annual fee)	\$10.00	N	D		Report 2009-F-61

### Dishonored Payments and Financial Administration Fees

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Processing of Dishonored Payments	/payment	\$48.00	N	I/D	January 1, 2019	Report 2018-COW-178
Financial Administration Fee - Subdivision and Servicing Agreements	/letter of credit registration	\$350.00	N	D		Report 2007-J-39
Financial Administration Fee - Subdivision and Servicing Agreements with pay assurance	/letter of credit registration	\$475.00	N	D		Report 2007-J-39

### Interest Rate on Overdue Accounts Receivable

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Rate to be applied to the outstanding balance of an account remaining unpaid after the due date of the invoice	1.25%		I		

## Development Charges

- Area Specific Development Charges exist for the Seaton Service Area (see pages 9 -14)

### Residential Development Charges

#### Single and Semi Detached

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$10,332.00	N	*	July 1, 2021	By-law 28-2018
	GO Transit	Per Unit	\$790.00	N	*	July 1, 2021	By-law 86-2001
	Regional Transit	Per Unit	\$1,275.00	N	*	July 1, 2021	By-law 81-2017
	Regional Police Services	Per Unit	\$798.00	N	*	July 1, 2021	By-law 28-2018
	Long Term Care	Per Unit	\$266.00	N	*	July 1, 2021	By-law 28-2018
	Paramedic Services	Per Unit	\$210.00	N	*	July 1, 2021	By-law 28-2018
	Health and Social Services	Per Unit	\$137.00	N	*	July 1, 2021	By-law 28-2018
	Housing Services	Per Unit	\$479.00	N	*	July 1, 2021	By-law 28-2018
	<b>Subtotal Region-Wide</b>		<b>\$14,287.00</b>				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$10,522.00	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$10,241.00</u>	N	*	July 1, 2021	By-law 28-2018
	<b>Total of All Charges</b>		<b><u>\$35,050.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

## Development Charges (continued)

### Residential Development Charges (continued)

#### Medium Density Multiple

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$8,302.00	N	*	July 1, 2021	By-law 28-2018
	GO Transit	Per Unit	\$699.00	N	*	July 1, 2021	By-law 86-2001
	Regional Transit	Per Unit	\$1,026.00	N	*	July 1, 2021	By-law 81-2017
	Regional Police Services	Per Unit	\$642.00	N	*	July 1, 2021	By-law 28-2018
	Long Term Care	Per Unit	\$214.00	N	*	July 1, 2021	By-law 28-2018
	Paramedic Services	Per Unit	\$168.00	N	*	July 1, 2021	By-law 28-2018
	Health and Social Services	Per Unit	\$110.00	N	*	July 1, 2021	By-law 28-2018
	Housing Services	Per Unit	\$387.00	N	*	July 1, 2021	By-law 28-2018
<b>Subtotal Region-Wide</b>			<b>\$11,548.00</b>				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$8,454.00	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$8,228.00</u>	N	*	July 1, 2021	By-law 28-2018
<b>Total of All Charges</b>			<b><u>\$28,230.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

## Development Charges (continued)

### Residential Development Charges (continued)

#### Apartments – Two Bedrooms and Larger

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$6,001.00	N	*	July 1, 2021	By-law 28-2018
	GO Transit	Per Unit	\$496.00	N	*	July 1, 2021	By-law 86-2001
	Regional Transit	Per Unit	\$741.00	N	*	July 1, 2021	By-law 81-2017
	Regional Police Services	Per Unit	\$465.00	N	*	July 1, 2021	By-law 28-2018
	Long Term Care	Per Unit	\$154.00	N	*	July 1, 2021	By-law 28-2018
	Paramedic Services	Per Unit	\$122.00	N	*	July 1, 2021	By-law 28-2018
	Health and Social Services	Per Unit	\$80.00	N	*	July 1, 2021	By-law 28-2018
	Housing Services	Per Unit	\$279.00	N	*	July 1, 2021	By-law 28-2018
<b>Subtotal Region-Wide</b>			<b>\$8,338.00</b>				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$6,113.00	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$5,950.00</u>	N	*	July 1, 2021	By-law 28-2018
<b>Total of All Charges</b>			<b><u>\$20,401.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

## Development Charges (continued)

### Residential Development Charges (continued)

#### Apartments - One Bedroom and Smaller

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$3,912.00	N	*	July 1, 2021	By-law 28-2018
	GO Transit	Per Unit	\$295.00	N	*	July 1, 2021	By-law 86-2001
	Regional Transit	Per Unit	\$480.00	N	*	July 1, 2021	By-law 81-2017
	Regional Police Services	Per Unit	\$302.00	N	*	July 1, 2021	By-law 28-2018
	Long Term Care	Per Unit	\$100.00	N	*	July 1, 2021	By-law 28-2018
	Paramedic Services	Per Unit	\$79.00	N	*	July 1, 2021	By-law 28-2018
	Health and Social Services	Per Unit	\$52.00	N	*	July 1, 2021	By-law 28-2018
	Housing Services	Per Unit	\$181.00	N	*	July 1, 2021	By-law 28-2018
<b>Subtotal Region-Wide</b>			<b>\$5,401.00</b>				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$3,983.00	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$3,878.00</u>	N	*	July 1, 2021	By-law 28-2018
<b>Total of All Charges</b>			<b><u>\$13,262.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

## Development Charges (continued)

### Commercial Use Development Charges

- Based on Square Foot of Gross Floor Area

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Sq. Ft.	\$9.52	N	*	July 1, 2021	By-law 28-2018
	Regional Transit	Per Sq. Ft.	<u>\$0.61</u>	N	*	July 1, 2021	By-law 81-2017
	<b>Subtotal Region-Wide</b>			<b>\$10.13</b>			
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Sq. Ft.	\$3.91	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Sq. Ft.	<u>\$6.57</u>	N	*	July 1, 2021	By-law 28-2018
	<b>Total of All Charges</b>			<b><u>\$20.61</u></b>			

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the non-residential development charge is not applicable to lands developed within the Seaton Community.

## Development Charges (continued)

### Institutional Use Development Charges

- Based on Square Foot of Gross Floor Area

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Sq. Ft.	\$8.01	N	*	July 1, 2021	By-law 28-2018
	Regional Transit	Per Sq. Ft.	<u>\$0.61</u>	N	*	July 1, 2021	By-law 81-2017
	<b>Subtotal Region-Wide</b>			<b>\$8.62</b>			
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Sq. Ft.	\$0.95	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Sq. Ft.	<u>\$1.16</u>	N	*	July 1, 2021	By-law 28-2018
	<b>Total of All Charges</b>			<b><u>\$10.73</u></b>			

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the non-residential development charge is not applicable to lands developed within the Seaton Community.



## Development Charges (continued)

### Industrial Use Development Charges

- Based on Square Foot of Gross Floor Area

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Sq. Ft.	\$3.62	N	*	July 1, 2021	By-law 28-2018
	Regional Transit	Per Sq. Ft.	<u>\$0.61</u>	N	*	July 1, 2021	By-law 81-2017
	<b>Subtotal Region-Wide</b>			<b>\$4.23</b>			
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Sq. Ft.	\$3.12	N	*	July 1, 2021	By-law 28-2018
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Sq. Ft.	<u>\$3.76</u>	N	*	July 1, 2021	By-law 28-2018
	<b>Total of All Charges</b>			<b><u>\$11.11</u></b>			

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price index.

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the non-residential development charge is not applicable to lands developed within the Seaton Community.

## Area Specific Development Charges

### Seaton Residential Area Specific Development Charges

#### Single and Semi Detached

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Unit	\$2,526.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit	\$6,066.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs	Per Unit	<u>\$4,312.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Water Supply</b>			<b>\$12,904.00</b>			
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Unit	\$6,087.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit	\$2,551.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs	Per Unit	<u>\$2,541.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>			<b>\$11,179.00</b>			
<b>Total</b>			<b><u>\$24,083.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price Index.

Region-wide residential development charges for Regional Roads, Regional Transit, GO Transit, Regional Police Services, Long Term Care, Paramedic Services, Health and Social Services and Housing Services are also payable.

**Area Specific Development Charges (continued)**

**Seaton Residential Area Specific Development Charges**

**Medium Density Multiples**

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Unit	\$1,996.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit	\$4,793.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs	Per Unit	<u>\$3,406.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Water Supply</b>			<b>\$10,195.00</b>			
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Unit	\$4,809.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit	\$2,016.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs	Per Unit	<u>\$2,007.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>			<b>\$8,832.00</b>			
<b>Total</b>			<b><u>\$19,027.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price Index.

Region-wide residential development charges for Regional Roads, Regional Transit, GO Transit, Regional Police Services, Long Term Care, Paramedic Services, Health and Social Services and Housing Services are also payable.

**Area Specific Development Charges (continued)**

**Seaton Residential Area Specific Development Charges**

**Apartments**

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Unit	\$1,162.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit	\$2,790.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs	Per Unit	<u>\$1,983.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Water Supply</b>			<b>\$5,935.00</b>			
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Unit	\$2,801.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit	\$1,173.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs	Per Unit	<u>\$1,169.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>			<b>\$5,143.00</b>			
<b>Total</b>			<b><u>\$11,078.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price Index.

Region-wide residential development charges for Regional Roads, Regional Transit, GO Transit, Regional Police Services, Long Term Care, Paramedic Services, Health and Social Services and Housing Services are also payable.

## Area Specific Development Charges (continued)

### Seaton Non-Institutional Use Development Charges

- Per Square Foot of Gross Floor Area

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$0.25	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.59	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$1.34</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Water Supply</b>		<b>\$2.18</b>				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$1.76	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.74	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$1.70</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>		<b>\$4.20</b>				
<b>Total</b>			<b><u>\$6.38</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price Index.

Region-wide non-residential development charges for Regional Roads and Regional Transit are also payable.

<sup>(1)</sup> An additional payment applies as an early payment of the Regional Attributions Development Charge, equal to \$2.17 / sq. ft. for non-institutional.

## Area Specific Development Charges (continued)

### Seaton Institutional Use Development Charges

- Per Square Foot of Gross Floor Area

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$0.08	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.21	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$0.46</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Water Supply</b>			<b>\$0.75</b>			
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$0.62	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.25	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$0.58</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>			<b>\$1.45</b>			
<b>Total</b>			<b><u>\$2.20</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price Index.

Region-wide non-residential development charges for Regional Roads and Regional Transit are also payable.

<sup>(1)</sup> An additional payment applies as an early payment of the Regional Attributions Development Charge, equal to \$0.45 / sq. ft. for institutional.

## Area Specific Development Charges (continued)

### Prestige Employment Land Area Development Charges

- Per Net Hectare

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Hectare	\$12,511.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Hectare	\$28,983.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Hectare	<u>\$64,247.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Water Supply</b>			<b>\$105,741.00</b>			
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Hectare	\$85,624.00	N	*	January 1, 2022	By-law 38-2019
	Regional Seaton Specific DCs	Per Hectare	\$35,920.00	N	*	January 1, 2022	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Hectare	<u>\$81,299.00</u>	N	*	January 1, 2022	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>			<b>\$202,843.00</b>			
<b>Total</b>			<b><u>\$308,584.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Quarterly Construction Price Index.

Region-wide non-residential development charges for Regional Roads and Regional Transit are also payable.

<sup>(1)</sup> An additional payment applies as an early payment of the Regional Attributions Development Charge, equal to \$192,065 per net hectare for prestige employment lands.

## Monthly Water and Sewer Usage Rate Schedule

### Volumetric Charges

- Metered Rates (based on water consumption volume).
- All Usage by Residential Customers Billed at First Block Rates.
- Water Meters Servicing Multiple Units: For multiple units, the consumption block limits are calculated by multiplying the consumption block limits by the number of units.
- Volumetric Sewer Surcharge Rates: The volumetric Sewer Surcharge Rates are calculated based on the following surcharge on the Regional metered water rates.

First Block	167.7%
Second Block	173.5%
Third Block	158.9%

Block	Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
First	0 to 45 cubic metres/month	/cubic metre	\$1.148	\$1.925	N		January 1, 2022	By-law 46-2021/By-law 47-2021
	0 to 10,000 gallons/month	/1,000 gallons	\$5.217	\$8.750	N		January 1, 2022	By-law 46-2021/By-law 47-2021
	0 to 1,600 cubic feet/month	/100 cubic feet	\$3.250	\$5.451	N		January 1, 2022	By-law 46-2021/By-law 47-2021
Second	46 to 4,500 cubic metres/month	/cubic metre	\$0.976	\$1.694	N		January 1, 2022	By-law 46-2021/By-law 47-2021
	10,001 to 1,000,000 gallons/month	/1,000 gallons	\$4.437	\$7.700	N		January 1, 2022	By-law 46-2021/By-law 47-2021
	1,601 to 160,000 cubic feet/month	/100 cubic feet	\$2.764	\$4.797	N		January 1, 2022	By-law 46-2021/By-law 47-2021
Third	Over 4,500 cubic metres/month	/cubic metre	\$0.896	\$1.424	N		January 1, 2022	By-law 46-2021/By-law 47-2021
	Over 1,000,000 gallons/month	/1,000 gallons	\$4.073	\$6.472	N		January 1, 2022	By-law 46-2021/By-law 47-2021
	Over 160,000 cubic feet/month	/100 cubic feet	\$2.537	\$4.032	N		January 1, 2022	By-law 46-2021/By-law 47-2021



## Monthly Water and Sewer Usage Rate Schedule (continued)

### Basic Service Charges

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Metered Service Charge (\$/Month):	Standard Meter (17 to 19 mm)	\$19.29	-	N	I	January 1, 2022	By-law 46-2021
	25 mm (1 inch)	\$39.20	-	N	I	January 1, 2022	By-law 46-2021
	38 mm (1 1/2 inches)	\$83.43	-	N	I	January 1, 2022	By-law 46-2021
	51 mm (2 inches)	\$180.17	-	N	I	January 1, 2022	By-law 46-2021
	76 mm (3 inches)	\$316.73	-	N	I	January 1, 2022	By-law 46-2021
	102 mm (4 inches)	\$629.78	-	N	I	January 1, 2022	By-law 46-2021
	152 mm (6 inches)	\$1,170.47	-	N	I	January 1, 2022	By-law 46-2021
	203 mm (8 inches)	\$1,995.40	-	N	I	January 1, 2022	By-law 46-2021
	254 mm (10 inches)	\$3,247.08	-	N	I	January 1, 2022	By-law 46-2021
Sewer Service Charge:	/year	-	\$90.60	N	I	January 1, 2022	By-law 47-2021
	/quarter	-	\$22.65	N	I	January 1, 2022	By-law 47-2021
	/month	-	\$7.55	N	I	January 1, 2022	By-law 47-2021
Water Minimum Charge (\$/Month):	25 mm (1 inch)	\$65.00	-	N	I	January 1, 2022	By-law 46-2021
	38 mm (1 1/2 inches)	\$125.00	-	N	I	January 1, 2022	By-law 46-2021
	51 mm (2 inches)	\$241.00	-	N	I	January 1, 2022	By-law 46-2021
	76 mm (3 inches)	\$413.00	-	N	I	January 1, 2022	By-law 46-2021
	102 mm (4 inches)	\$815.00	-	N	I	January 1, 2022	By-law 46-2021
	152 mm (6 inches)	\$1,489.00	-	N	I	January 1, 2022	By-law 46-2021
	203 mm (8 inches)	\$2,447.00	-	N	I	January 1, 2022	By-law 46-2021
	254 mm (10inches)	\$3,876.00	-	N	I	January 1, 2022	By-law 46-2021
Sewer Minimum Charge (\$/Month):	All customers with meters 25 mm or larger (no minimum charge for standard meter customers)	-	\$51.00	N	I	January 1, 2022	By-law 47-2021

## Monthly Water and Sewer Usage Rate Schedule (continued)

### Basic Service Charges (continued)

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Unmetered Fire Line Service Charge:	25 mm (1 inch)	\$14.89	N	I	January 1, 2022	By-law 46-2021
	38 mm (1 1/2 inches)	\$20.02	N	I	January 1, 2022	By-law 46-2021
	51 mm (2 inches)	\$38.74	N	I	January 1, 2022	By-law 46-2021
	64 mm (2 1/2 inches)	\$51.34	N	I	January 1, 2022	By-law 46-2021
	76 mm (3 inches)	\$68.07	N	I	January 1, 2022	By-law 46-2021
	102 mm (4 inches)	\$136.15	N	I	January 1, 2022	By-law 46-2021
	127 mm (5 inches)	\$182.80	N	I	January 1, 2022	By-law 46-2021
	152 mm (6 inches)	\$251.40	N	I	January 1, 2022	By-law 46-2021
	203 mm (8 inches)	\$418.89	N	I	January 1, 2022	By-law 46-2021
	254 mm (10 inches)	\$668.44	N	I	January 1, 2022	By-law 46-2021
	305 mm (12 inches)	\$942.46	N	I	January 1, 2022	By-law 46-2021

## Monthly Water and Sewer Usage Rate Schedule (continued)

### Flat Rate

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Flat Rate	/year/unit	\$544.56	\$615.60	N	I	January 1, 2022	By-law 46-2021/By-law 47-2021
	/quarter/unit	\$136.14	\$153.90	N	I	January 1, 2022	By-law 46-2021/By-law 47-2021
	/month/unit	\$45.38	\$51.30	N	I	January 1, 2022	By-law 46-2021/By-law 47-2021

### Raw Water

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Raw Water	/1,000 gallons	\$1.556	N	I	January 1, 2022	By-law 46-2021
	/cubic metre	\$0.342	N	I	January 1, 2022	By-law 46-2021

## Service Connection Related Charges

### Water Service Connection Charges

Water Service Connection Charges, for single family and semi-detached residential lots including those for pre-install stubs.

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Base Rate - Apr 1 - Nov 30	19 mm (3/4") diameter	\$3,700.00	N	D	January 1, 2020	By-law 69-2019
Winter Rate - Dec 1 - Mar 31		\$4,810.00	N	D	January 1, 2020	By-law 69-2019
Base Rate - Apr 1 - Nov 30	25 mm (1") diameter	\$4,600.00	N	D	January 1, 2020	By-law 69-2019
Winter Rate - Dec 1 – Mar 31		\$5,980.00	N	D	January 1, 2020	By-law 69-2019

Water Service Connections, not covered above, including apartment buildings (from duplexes to multi floor buildings), townhouses and condominiums on blocks of land or recreational, institutional, commercial and industrial buildings.

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Service Connection		Actual cost	N	D	January 1, 2020	By-law 69-2019
	19 mm (3/4") diameter minimum charge	\$3,700.00	N	D	January 1, 2020	By-law 69-2019
	25 mm (1") diameter minimum charge	\$4,600.00	N	D	January 1, 2020	By-law 69-2019

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Inspection of an installation of a separate fine line on private property	\$125.00	N	D	January 1, 2020	By-law 69-2019

## Service Connection Related Charges (continued)

### Sanitary Sewer Service Connection Charges

Sanitary Sewer Service Connection Charges for single family and semi-detached residential lots including those created by severance and pre-install stubs.

Description	Unit	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Base Rate - Apr 1 - Nov 30	100 or 125 mm (4 or 5") diameter	\$3,843.00	N	D	January 1, 2020	By-law 68-2019
Winter Rate - Dec 1 - Mar 31		\$5,005.00	N	D	January 1, 2020	By-law 68-2019

Sanitary Sewer Service Connections, not covered above, including apartment buildings (from duplexes to multi floor buildings), townhouses and condominiums on blocks of land or recreational, institutional, commercial and industrial buildings.

Description	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Sanitary Sewer Service Connection	Actual cost	N	D	January 1, 2020	By-law 68-2019
Minimum Charge	\$3,843.00	N	D	January 1, 2020	By-law 68-2019

### Storm Sewer Service Connection Charges

Description	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Storm Sewer Service Connection	Actual Cost	N	D	January 1, 2020	By-law 68-2019
Minimum Charge	\$3,843.00	N	D	January 1, 2020	By-law 68-2019

## Service Connection Related Charges (continued)

### Reuse of Water/Sewer Service Connection where building has been or will be demolished or removed

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Inspection Fee		\$125.00	\$125.00	N	D	January 1, 2020	By-law 69-2019 / By-law 68-2019
Where a disused Water/Sewer Service Connection is to be replaced by the Region	See Service Connection Charges on previous pages						

### Disconnection, rendering inoperable, reconnecting or restoring Water/Sewer service connections

Description	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Disconnection, rendering inoperable, reconnecting or restoring Water/Sewer service connections	Actual Costs	Actual Costs	N	D	January 1, 2020	By-law 69-2019 / By-law 68-2019

## Frontage Charges

**Watermain** – see Sanitary Sewer on following page

Description (Watermain Diameter)	Payment	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standard 150 mm (6") <sup>(1)</sup>	i) Cash cost (standard)	/metre	\$460.00	N	D	January 1, 2020	By-law 69-2019
		/foot	\$140.21	N	D	January 1, 2020	By-law 69-2019
	ii) Per annum		Various	N	D	January 1, 2020	By-law 69-2019
Standard 200 mm (8")	i) Cash cost (standard)	/metre	\$528.00	N	D	January 1, 2020	By-law 69-2019
		/foot	\$160.93	N	D	January 1, 2020	By-law 69-2019
	ii) Per annum		Various	N	D	January 1, 2020	By-law 69-2019
Standard 300 mm (12")	i) Cash cost (standard)	/metre	\$570.00	N	D	January 1, 2020	By-law 69-2019
		/foot	\$173.74	N	D	January 1, 2020	By-law 69-2019
	ii) Per annum		Various	N	D	January 1, 2020	By-law 69-2019

Customers requiring non-standard main sizes charged actual cost.

Any frontage charges for non-standard main sizes, or any extraordinary circumstances, be assessed by the Commissioners of Finance and Works on a case by case basis to maximize full recovery.

Rate may vary if estimated construction costs vary significantly from the rates noted above.

Frontage charges for petition projects shall be based on actual costs.

### Notes

<sup>(1)</sup> Residential frontage charges to be assessed on the basis of a standard 150 mm (6") diameter watermain.

## Frontage Charges (continued)

### Sanitary Sewer – see Watermain on previous page

Description (Sanitary Sewer Diameter)	Payment	Unit	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standard 200 mm (8") <sup>(1)</sup>	i) Cash cost (standard)	/metre	\$507.00	N	D	January 1, 2020	By-law 68-2019
		/foot	\$154.53	N	D	January 1, 2020	By-law 68-2019
	ii) Per annum		Various	N	D	January 1, 2020	By-law 68-2019
Standard 250 mm (10")	i) Cash cost (standard)	/metre	\$575.00	N	D	January 1, 2020	By-law 68-2019
		/foot	\$175.26	N	D	January 1, 2020	By-law 68-2019
	ii) Per annum		Various	N	D	January 1, 2020	By-law 68-2019
Standard 300 mm (12")	i) Cash cost (standard)	/metre	\$637.00	N	D	January 1, 2020	By-law 68-2019
		/foot	\$194.16	N	D	January 1, 2020	By-law 68-2019
	ii) Per annum		Various	N	D	January 1, 2020	By-law 68-2019

Customers requiring non-standard main sizes charged actual cost.

Any frontage charges for non-standard main sizes, or any extraordinary circumstances, be assessed by the Commissioners of Finance and Works on a case by case basis to maximize full recovery.

Rate may vary if estimated construction costs vary significantly from the rates noted above.

Frontage charges for petition projects shall be based on actual costs.

#### Notes

<sup>(1)</sup> Residential frontage charges to be assessed on the basis of a standard 200 mm (8") diameter sanitary sewer.



## Miscellaneous Charges

### Water Shut Off/Turn On: Initiated by Customer

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
During Normal Regional Working Hours	Shut Water Off	\$80.00	N	I	January 1, 2020	By-law 69-2019
	Turn Water On	\$80.00	N	I	January 1, 2020	By-law 69-2019
	Shut Off and Turn on During Same Call	\$80.00	N	I	January 1, 2020	By-law 69-2019
After Normal Regional Working Hours	Shut Water Off	\$120.00	N	I	January 1, 2020	By-law 69-2019
	Turn Water On	\$120.00	N	I	January 1, 2020	By-law 69-2019
	Shut Off and Turn on During Same Call	\$120.00	N	I	January 1, 2020	By-law 69-2019

### Water Shut Off/Turn On: Initiated by Region

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
For failure by the Customer to arrange with the Region for meter installation, replacement, repair or inspection or meter reading	Off or On, each	\$80.00	-	N	I	January 1, 2020	By-law 69-2019
For Water Shut Off Notification prior to shut off action being taken		\$25.00	\$25.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
For Water Shut Off due to collection action for non-payment of Water/Sewer bill, or any Regional invoice, or for violation of any provision of the Water System/Sewer System By-laws (water not necessarily shut off)		\$94.00	\$94.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Turn Water On		\$80.00	\$80.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019

## Miscellaneous Charges (continued)

### Standby Charge While Water Service is Shut Off

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standby charge while water service is shut off but not disconnected	Standard Service Charge	N	I	January 1, 2020	By-law 69-2019

### Testing of Water Meter: Initiated by Customer

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Deposit		\$210.00	N	I	January 1, 2020	By-law 69-2019
Fee where the meter is found to measure the flow of water within or below AWWA Specifications	Up to a maximum size of 25 mm	\$210.00	N	I	January 1, 2020	By-law 69-2019
	Over 25 mm	Actual Cost	N	I	January 1, 2020	By-law 69-2019
Fee if meter is found to measure the flow of water above AWWA specifications		No charge			January 1, 2020	By-law 69-2019

## Miscellaneous Charges (continued)

### Unmetered water used for construction (building purposes)

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Unmetered water used for construction (building purposes)	/service	\$231.00	N	I	January 1, 2022	By-law 46-2021

### Drawing Regional water from hydrants for purposes other than fire protection

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Area Municipalities	/cubic metre	\$3.88	N	I/D	January 1, 2020	By-law 69-2019
	/1000 gallons	\$17.64	N	I/D	January 1, 2020	By-law 69-2019
Others	/cubic metre	\$3.88	N	I/D	January 1, 2020	By-law 69-2019
	/1000 gallons	\$17.64	N	I/D	January 1, 2020	By-law 69-2019
Deposit		\$1,800.00	N	I/D	January 1, 2020	By-law 69-2019
Administration Fee		\$134.77	N	I/D	January 1, 2020	By-law 69-2019
Minimum Charge	/month	\$1,800.00	N	I/D	January 1, 2020	By-law 69-2019
Valve Installation/removal		\$109.25	N	I/D	January 1, 2020	By-law 69-2019

## Miscellaneous Charges (continued)

### Repair or replacement of frozen, damaged or missing water meters

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Up to a maximum size of 19 mm (3/4")	\$210.00	N	I	January 1, 2020	By-law 69-2019
Over 19 mm (3/4")	Actual Cost	N	I	January 1, 2020	By-law 69-2019

### Water from Water Supply Plants, Water Pollution Control Plants, Works Depots and Bulk Filling Stations

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water	/cubic metre	\$3.23	N	I/D	January 1, 2021	2020-F-25
	/1000 gallons	\$14.69	N	I/D	January 1, 2021	2020-F-25
Service Charge	per month	\$21.00			January 1, 2020	By-law 69-2019
Occasional Users - Flat Rate		N/A	N	I/D	January 1, 2020	By-law 69-2019
New Account Fee <sup>(1)</sup>		\$42.00	N	I/D	January 1, 2020	By-law 69-2019
Key deposit		\$218.80	N	I/D	January 1, 2020	By-law 69-2019
Refundable on return of key		\$181.64	N	I/D	January 1, 2020	By-law 69-2019
Swipe card		\$36.45	N	I/D	January 1, 2020	By-law 69-2019

Note

<sup>(1)</sup> The new account fee does not apply to new accounts set up by customers for the use of the Bulk Water Filling Station at the Oshawa/Whitby Depot

## Miscellaneous Charges (continued)

### Fire Flow Tests

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Full test (May 1 - Oct. 31)	\$467.20	N	D	January 1, 2020	By-law 69-2019
Full test (Nov. 1- Apr. 30)	\$812.90	N	D	January 1, 2020	By-law 69-2019
Opening hydrant (May 1 - Oct. 31)	\$320.30	N	D	January 1, 2020	By-law 69-2019
Opening hydrant (Nov. 1 - Apr. 30)	\$652.80	N	D	January 1, 2020	By-law 69-2019

### Disposal of Septic Tank and Holding Tank Waste and the Disposal of Water Pollution Control Plant Sludges

Description	Unit	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
(a) Hauled Domestic Waste	/cubic metre	\$19.56	N	D	January 1, 2020	By-law 68-2019
	/1000 gallons	\$88.93	N	D	January 1, 2020	By-law 68-2019
(b) Water Pollution Control Plant Sludges Discharged into the York/Durham System	/cubic metre	\$16.19	N	I/D	January 1, 2020	By-law 68-2019
	/1000 gallons	\$73.59	N	I/D	January 1, 2020	By-law 68-2019
(c) Annual charge for registration of Haulers (up to 10 vehicles)		\$175.00	N	I/D	January 1, 2020	By-law 68-2019
Additional stickers, if more than 10 vehicles, or replacement stickers	/sticker	\$10.20	N	I/D	January 1, 2020	By-law 68-2019
(d) ICI Sector areas (discharge up to 50,000 gallons)		\$522.75	N	I/D	January 1, 2020	By-law 68-2019
(e) ICI Sector areas (discharges of 50,001 to 100,000 gallons)		\$1,024.59	N	I/D	January 1, 2020	By-law 68-2019

## Miscellaneous Charges (continued)

### Other Miscellaneous Charges

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Thawing of service pipes		No charge	-			January 1, 2020	By-law 69-2019
Thawing of private hydrants or unmetered fire lines		Actual Cost	-	N	I	January 1, 2020	By-law 69-2019
Cleaning sanitary sewer services		-	No charge			January 1, 2020	By-law 68-2019
Repair to or renewal of sanitary building sewers		-	No charge			January 1, 2020	By-law 68-2019
Supplying Statement of Account	/statement	\$35.00	\$35.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Charge for Regional Solicitor providing information		\$94.00	\$94.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Processing of dishonoured payments	/payment	\$48.00	\$48.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Account Payment Transfer Fee	/transfer	\$11.00	\$11.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Change of Occupancy Charge	/customer	\$42.00	\$42.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Charge for late payment of Water/Sewer Surcharge Rates		2%	2%			January 1, 2020	By-law 69-2019 / By-law 68-2019
For Final Collection Notification prior to tax roll transfer action (lien) being taken.		\$25.00	\$25.00	N	I	January 1, 2022	By-law 46-2021 / By-law 47-2021
Lien Administration Fee		\$50.00	\$50.00	N	I	January 1, 2020	By-law 69-2019 / By-law 68-2019
Installation and removal of anti-tampering devices on fire hydrants & curb stops		\$138.00	-	N	I	January 1, 2020	By-law 69-2019
Cross Connection Control Program Test Report	/report	\$25.00	-	N	I	January 1, 2020	By-law 69-2019
Sewage surcharge and Compliance Agreements			\$1,885.00	N	I	January 1, 2020	By-law 68-2019

## Miscellaneous Charges (continued)

### Other Miscellaneous Charges (continued)

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Copies of By-laws Water System, Sewer System and Sewer use (+ Applicable taxes)	/copy	\$20.50	\$20.50	Y	D	January 1, 2020	By-law 69-2019 / By-law 68-2019
Fee for transferring outstanding balances to a third party collection agency		Actual Cost	Actual Cost	N	I/D	January 1, 2020	By-law 69-2019 / By-law 68-2019
Sewer TV inspection Reports and Videos (+ Applicable taxes)	/report or video	-	\$21.51	Y	D	January 1, 2020	By-law 68-2019
Sewer Use By-law Agreement extra strength waste cost	/kg	-	\$0.53	N	I	January 1, 2020	By-law 68-2019
Sewer Appeal Application	/request	-	\$1,200.00	N	I	January 1, 2022	By-law 47-2021

## Region of Durham Paramedic Services (RDPS)

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Special Events Coverage (3 hour minimum)	/hour	\$195.00	Y	I/D	April 1, 2020	Agreement signed for each event
Release of Ambulance Call Report to Lawyers and Insurance firms	/report	\$100.00	Y	D	January 1, 2013	Flat rate per request



## Sexual Health Clinics: Sale of Contraceptives

Grouping	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)
Oral Contraceptives	Alesse (28)	/package	\$0.00	N	D
	Marvelon (28)	/package	\$10.00	N	D
	Micronor (28)	/package	\$10.00	N	D
	Min-Ovral (28)	/package	\$0.00	N	D
	Select 1/35 (28)	/package	\$0.00	N	D
	Tri-Cyclen Lo (28)	/package	\$7.00	N	D
Intra Uterine Devices	Flexi T 300	/package	\$52.00	N	D
	Flexi T 380	/package	\$0.00	N	D
Contraceptive Devices	Evra	/package	\$10.00	N	D
	Plan B	/package	\$12.00	N	D
	Nuvaring	/package	\$10.00	N	D
Medication	Fluconazole	/package	\$6.00	N	D
	Gardasil HPV Vaccine	/dose	\$167.00	N	D

## Health Protection: Ontario Building Code (OBC) Activities

Grouping	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Building Permit for a Private Sewerage System	Single Family Dwelling		\$1,003.00	N	D	April 1, 2022	2019-MOH-1
	Non-Residential/Institutional	<4,500 L/day	\$1,003.00	N	D	April 1, 2022	2019-MOH-1
	Large Commercial/Industrial	>4,500 - 10,000 L/day	\$2,133.00	N	D	April 1, 2022	2019-MOH-1
Building Permit for Class 2 and 3 septic systems and treatment unit/septic Tank Replacement Only			\$502.00	N	D	April 1, 2022	2019-MOH-1
Building Additions			\$243.00	N	D	April 1, 2022	2019-MOH-1
Building Permit for sewage system extensions (1year)		Per application	\$188.00	N	D	April 1, 2022	2019-MOH-1

## Health Protection: Regional Activities

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Lot Consents (Severances)	Per lot	\$564.00	N	D	April 1, 2022	2019-MOH-1
Draft Plans of Subdivision (new)	Per lot creation	\$408.00	N	D	April 1, 2022	2019-MOH-1
Draft Plans of Subdivision that had not received draft approval and application processed prior to 1998 requiring reassessment	Per lot creation	\$408.00	N	D	April 1, 2022	2019-MOH-1
Draft Plans of Subdivision that had received draft plan approval and application processed prior to 1998 requiring reassessment	Per lot creation	\$408.00	N	D	April 1, 2022	2019-MOH-1
Rezoning, Official Plan Amendments, Minor Variances, Site-servicing Plans	Per application	\$281.00	N	D	April 1, 2022	2019-MOH-1
Lawyers' Written Requests	Per application	\$281.00	N	D	April 1, 2022	2019-MOH-1
Peer Review	Per initial report	\$281.00	N	D	April 1, 2022	2019-MOH-1
	Per follow-up report(s)	\$120.00	N	D	April 1, 2022	2019-MOH-1

## Food Handler Training / Certification

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Course and exam only	\$25.00	N	D	April 1, 2020
Course, manual and exam	\$50.00	N	D	April 1, 2020
Manual and exam	\$35.00	N	D	April 1, 2020
Challenge exam	\$15.00	N	D	April 1, 2020
Manual only	\$25.00	N	D	April 1, 2020
Food Handler Training / Certification - Secondary Schools (Course and Exam)	\$20.00	N	D	April 1, 2020
Food Handler Training / Certification – Secondary Schools (Exam only)	\$10.00	N	D	April 1, 2020

## Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)
Lawyers' Written Requests (sale/purchase) for premises routinely inspected by Public Health	per premises	\$110.62	Y	D
Fridge Thermometers		\$30.00	Y	I/D

## Regional Official Plan Amendment (ROPA)

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Minor Regional Official Plan Amendment*	\$7,000.00	N	D	July 1, 2021	By-law 20-2021
Major Regional Official Plan Amendment*	\$20,000.00	N	D	July 1, 2021	By-law 20-2021
Reactivation of a ROPA* (following 3 or more years of inactivity)	\$2,500.00	N	D	July 1, 2021	By-law 20-2021
*Plus applicable publication costs associated with notice requirements	Actual Cost (\$1,000 deposit)	Y	D	July 1, 2021	By-law 20-2021

## Area Municipal Official Plan Amendment (AMOPA)

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Review	\$3,500.00	N	D	July 1, 2021	By-law 20-2021
Approval (non-exempt applications only)	\$5,000.00	N	D	July 1, 2021	By-law 20-2021

## Plan of Subdivision and Condominium

Grouping	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Non-Delegated Municipalities (Brock, Scugog and Uxbridge)	Application	\$6,000.00	N	D	July 1, 2021	By-law 20-2021
	Per unit for units in excess of 50	\$100.00	N	D	July 1, 2021	By-law 20-2021
	Recirculation/Review of Plans/Studies prior to Draft Approval	\$500.00	N	D	July 1, 2021	By-law 20-2021
	Extension of Draft Approval	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Final Approval (per phase)	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Major Revision	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Review Fee - subdivision – additional phased draft approvals	\$3,000.00	N	D	July 1, 2021	By-law 20-2021

## Plan of Subdivision and Condominium (continued)

Grouping	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Delegated Municipalities (Ajax, Clarington, Oshawa, Pickering and Whitby)	Subdivision Review	\$5,000.00	N	D	July 1, 2021	By-law 20-2021
	Subdivision Review – additional phased draft approvals	\$3,000.00	N	D	July 1, 2021	By-law 20-2021
	Standard/Leasehold Condo Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Common Element Condo Review	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
	Phased Condo Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Vacant Land Condo Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Condominium Conversion Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Recirculation/Review of Plans/Studies prior to Draft Approval	\$500.00	N	D	July 1, 2021	By-law 20-2021
	Revision/Redline/Amendment/Change of Conditions Review	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Clearance Letter	\$1,000.00	N	D	July 1, 2021	By-law 20-2021

## Part-Lot Control Exemption By-law Applications

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Review (Ajax, Clarington, Oshawa, Pickering and Whitby)	\$500.00	N	D	July 1, 2021	By-law 20-2021
Approval (Brock, Uxbridge and Scugog)	\$250.00	N	D	July 1, 2021	By-law 20-2021
Per unit for units in excess of 5	\$100.00	N	D	July 1, 2021	By-law 20-2021

## Rezoning Applications/Zoning By-laws (not related to another Planning Division review)

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standard Review	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
Minor Review	\$500.00	N	D	July 1, 2021	By-law 20-2021

## Land Division

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Application	\$1,350.00	N	D	July 1, 2021	By-law 20-2021
Review	\$500.00	N	D	July 1, 2021	By-law 20-2021
Special Meeting	\$500.00	N	D	July 1, 2021	By-law 20-2021
Tabling Fee	\$300.00	N	D	July 1, 2021	By-law 20-2021
Stamping	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Re-stamping	\$250.00	N	D	July 1, 2021	By-law 20-2021



## Woodland By-law Applications

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Good Forestry Practices Permit	\$50.00	N	D	July 29, 2020	By-law 30-2020
Minor Clear Cutting Permit (Between 0.1 Ha and 1 Ha)	\$500.00	N	D	July 29, 2020	By-law 30-2020
Major Clear Cutting Permit (Greater than 1 Ha)*	\$1,000.00	N	D	July 29, 2020	By-law 30-2020
*Plus applicable publication costs associated with notice requirements	Actual Cost	Y	D	July 29, 2020	By-law 30-2020

## Aggregate Site Plans

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Minor Review Fee - Aggregate Resources Act Applications	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Major Review Fee - Aggregate Resources Act Applications	\$5,000.00	N	D	July 1, 2021	By-law 20-2021

## Other Fees

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Preparation of Record to Local Planning Appeal Tribunal (formerly Ontario Municipal Board)	\$500.00	N	D	July 1, 2021	By-law 20-2021
Non-Potable Request	\$500.00	N	D	July 1, 2021	By-law 20-2021
Type 1 Ministry of the Environment and Climate Change Environmental Compliance Approval not associated with ROPA application	\$300.00	N	D	July 1, 2021	By-law 20-2021
Type 2 Ministry of the Environment and Climate Change Environmental Compliance Approval not associated with ROPA application	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Review of Ministry of the Environment and Climate Change Renewable Energy Approval Application	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Minor Review of Ministry of Municipal Affairs and Housing Minister's Zoning Order Amendment Application	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
Major Review of Ministry of Municipal Affairs and Housing Minister's Zoning Order Amendment Application	\$5,000.00	N	D	July 1, 2021	By-law 20-2021
Technical Study Peer Review Administration Fee	\$500.00	N	D	July 1, 2021	By-law 20-2021

## Publications

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Publication costs associated with notice requirements of the Planning Act		Actual Cost	Y	D	July 1, 2021	By-law 20-2021
Official Plan – Office Consolidation – Text and Maps	/set	\$60.00	Y	I/D	September 30, 2020	By-law 39-2020
Official Plan – Office Consolidation – in electronic form	/disk or usb	\$25.00	Y	I/D	September 30, 2020	By-law 39-2020
Official Plan Land Use Schedules		\$5.00	Y	I/D	January 1, 2014	
Roads Maps (28"X38")		\$6.50	Y	I/D	November 1, 2007	
Regional Infrastructure Map		\$6.50	Y	I/D	March 1, 2011	
Regional Woodland By-law		\$5.00	Y	I/D	July 1, 2016	
Copies of Historic Aerial Photographs		\$20.00	Y	I/D	November 1, 2007	
Other Publications not listed here		Printing Cost	Y	I/D	January 1, 2011	

## Transportation Planning Model Projections

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Transportation Planning Model Projections	/horizon year	\$100.00	Y	I	April 3, 2013	Report 2013-P-26

## Custom Cartography Charges

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Standard Orthophotography Map - site specific (includes orthophotography, parcels, roads and labels)	\$35.00	Y	I/D	February 1, 2012
Topographic Map – site specific (includes parcel fabric, roads, drainage, contours and labels)	\$35.00	Y	I/D	February 1, 2012
Custom Mapping - All mapping is provided in digital PDF format. Printed copies are available for an extra charge of \$10.00 + HST	Please contact the Planning Division for a quote			

## Advertising Spaces in Brochures

Grouping	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Co-operative Advertising	Based on specific opportunity (as they arise)		Varies	Y	I	January 2016

## Processing of Applications for Exemption under the Retail Business Holidays Act

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Businesses larger than 223 square metres or applications involving more than one business - Plus advertising costs (\$1,000 deposit)	Per Application	\$1,500.00	N	D	November 2011	Retail Business Holidays Act
Individual businesses under 223 square metres - Plus advertising costs (\$1,000 deposit)	Per Application	\$500.00	N	D	November 2011	Retail Business Holidays Act

## Other Charges

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Photocopies	/page	\$0.20	Y	I/D	September 30, 2020	By-law 39-2020
Administration Charge - includes data, research and information requests for items not listed here.	Please contact Planning Division for a quote					
Shipping Costs - Maps, Publications and Requests that require mailing or couriering		Actual Costs	Y	I	September 30, 2020	By-law 39-2020
Workshop / Seminars / Events (as they arise)		Varies	Y	I	January 2016	

### Per Diem Rate for Regional Directly Operated Child Care Centres (Note 1)

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Infant - Full Day	/child/day	\$52.00	N	I	September 1, 2017	Report 2017-COW-132
Toddlers - Full Day	/child/day	\$46.50	N	I	September 1, 2017	Report 2017-COW-132
Preschool - Full Day	/child/day	\$43.00	N	I	September 1, 2017	Report 2017-COW-132
Preschool - Part Day with Meal (AM or PM)	/child/day	\$33.50	N	I	September 1, 2017	Report 2017-COW-132
Preschool - Part Day (AM or PM)	/child/day	\$30.00	N	I	September 1, 2017	Report 2017-COW-132

Note 1: Includes the following Child Care Centres, Ajax, Edna Thomson, Clara Hughes, Lakewoods, Pickering and Whitby Child Care Centres.

### School Age Per Diem Rate for Regional Directly Operated Child Care Centres (Note 2)

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Full Day (Lakewoods Child Care Centre Only)	/child/day	\$41.50	N	I	September 1, 2017	Report 2017-COW-132
Full Day	/child/day	\$37.00	N	I	September 1, 2017	Report 2017-COW-132
Before and After School	/child/day	\$26.00	N	I	September 1, 2017	Report 2017-COW-132
After School	/child/day	\$20.00	N	I	September 1, 2017	Report 2017-COW-132
Before School	/child/day	\$16.00	N	I	September 1, 2017	Report 2017-COW-132

Note 2: includes the following Child Care Centres, Lakewoods Before and After, Sunderland and Clara Hughes Early Learning and Child Care Centres.

## Nursery School Program

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Sunderland (2 hour session)	/child/session	\$12.00	N	I	September 1, 2017	Report 2017-COW-132

## Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Processing of Dishonoured Payments	/payment	\$48.00	N	I	January 1, 2019	Report 2018-COW-178

## Counselling Fee Schedule

Annual Gross Income from all Sources *	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
\$20,000 and less	/hour	\$10.00	N	D	March 31, 2003	Report 2003-FSD-02
\$20,001 to \$30,000	/hour	\$30.00	N	D	March 31, 2003	Report 2003-FSD-02
\$30,001 to \$40,000	/hour	\$50.00	N	D	March 31, 2003	Report 2003-FSD-02
\$40,001 to \$50,000	/hour	\$70.00	N	D	March 31, 2003	Report 2003-FSD-02
\$50,001 to \$60,000	/hour	\$80.00	N	D	March 31, 2003	Report 2003-FSD-02
\$60,001 and above	/hour	\$90.00	N	D	March 31, 2003	Report 2003-FSD-02

\* Based on Gross Family Income minus \$2,191 for each dependent

### Notes

- Counselling fees will be charged for a 50-minute counselling session and an additional fee will be charged for each 30-minute period thereafter. Pro-rated fees are charged for telephone contact lasting beyond 20 minutes.
- Fees considered too onerous by the client(s), can be appealed through their counsellor to FSD management.
- Clients of Ontario Works are exempt from paying fees to access services.
- Cancellation / Missed Appointment: If appointment is cancelled with counsellor within 24 hours of scheduled appointment, client may be charged/invoiced half of the negotiated fee, except in cases of emergency.

## Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
File Disclosure: For clients requesting their own file	Per vetted file	\$25.00	N	D	April 1, 2019	
File Disclosure: For 3rd parties requesting a client file	Per vetted file	\$100.00	N	D	March 1, 2013	
Brief Therapy Report: For 3 <sup>rd</sup> party requests	Per hour	\$90.00	N	D	December 12, 2007	
Processing of Dishonoured Payments	/payment	\$48.00	N	D	January 1, 2019	Report 2018-COW-178

## Accommodation rates at long-term care facilities

Type	Description	Daily Rate \$ Excluding HST	Monthly Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Basic		\$62.18	\$1,891.31	N	D	July 1, 2019	*
Semi-Private	Residents occupying older beds or admitted to newer beds on/after July 1, 2012	\$70.70	\$2,150.46	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after July 1, 2012 but prior to July 1, 2013	\$71.75	\$2,182.40	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after July 1, 2013 but prior to September 1, 2014	\$72.83	\$2,215.25	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after September 1, 2014 but prior to July 1, 2015	\$73.89	\$2,247.49	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after July 1, 2015	\$74.96	\$2,280.04	N	D	July 1, 2019	*
Private	Residents occupying older beds or admitted to newer beds on/after July 1, 2012	\$81.35	\$2,474.40	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after July 1, 2012 but prior to July 1, 2013	\$83.22	\$2,531.28	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after July 1, 2013 but prior to September 1, 2014	\$85.08	\$2,587.85	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after September 1, 2014 but prior to July 1, 2015	\$86.96	\$2,645.04	N	D	July 1, 2019	*
	Residents admitted to newer beds on/after July 1, 2015	\$88.82	\$2,701.61	N	D	July 1, 2019	*
Short-Stay	Respite Bed	\$40.24	N/A	N	D	July 1, 2019	*

\* Approved by Provincial Regulation

### Notes

- There is no preferred accommodation surcharge for short-stay residents.
- Newer beds are classified as "A" according to ministry design standards and apply to Hillsdale Estates, Hillsdale Terraces, Lakeview Manor and Fairview Lodge.
- Long-stay residents (including exceptional circumstances) in basic accommodations may apply for a rate reduction.
- Residents in preferred accommodations are not eligible for rate reduction.



## Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Meals on Wheels (MOW)	/meal	\$6.15	N	D	April 1, 2021
Cable TV	/month	\$27.02	N	I/D	May 1, 2022
Adult Day Program - Consumer Fee (see notes)	/day	\$21.00	N	I	
Adult Day Program – Consumer Fee for virtual program	/day	\$5.00	N	I	November 29, 2021

### Notes

- Subsidy is available for those who meet the criteria.
- Fee includes hot noon meal and snacks during the day.
- May be additional costs for outings/events.

## Ontario Drinking Water Regulation Packages

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Microbiological	Presence/Absence Test (P/A for TC, EC)	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
	Treated Water (P/A, HPC or BKD)	\$27.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Raw/Reg.319 (TC, EC)	\$28.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Treated/Distribution (TC, EC, HPC)	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
	Single test by membrane filtration (e.g. MFHPC, MFTC)	\$14.00	Y	I	January 1, 2022	Report 2021-F-35
	Test for E. coli by membrane filtration	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
All Parameters required under Schedule 23 plus additional metals	Al, As, B, Ba, Cd, Co, Cr, Cu, Fe, Hg, Mn, Mo, Ni, Pb, Sb, Se, U, Zn	\$83.00	Y	I	January 1, 2022	Report 2021-F-35
Inorganic Ions required under Ontario Regulation 170/03	F, NO2, NO3, Na	\$82.00	Y	I	January 1, 2022	Report 2021-F-35
Inorganic Ions required under Ontario Regulation 170/03 plus additional Ions	Hardness*, Ca, Mg, Na, K, Ammonia, F, Cl, Br, NO2, NO3, PO4, SO4	\$82.00	Y	I	January 1, 2022	Report 2021-F-35
	Nitrite, Nitrate	\$54.00	Y	I	January 1, 2022	Report 2021-F-35
	Sodium	\$36.00	Y	I	January 1, 2022	Report 2021-F-35
	Fluoride	\$36.00	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under Ontario Regulation 170	\$37.00	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under Ontario Regulation 243 - For Standing & Flushed	\$155.00	Y	I	January 1, 2022	Report 2021-F-35

\* Calculation included (no charge)

## Ontario Drinking Water Regulation Packages (continued)

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Organic Chemical THMs (Trihalomethanes)	Bromodichloromethane (bromoform) dibromochloromethane (chloroform) THM (Total)	\$105.00	Y	I	January 1, 2022	Report 2021-F-35
All Parameters required under Schedule 24	Includes all Parameters described under the following test CODES listed in this book - VOC, OC, TRIAZ, OP, PHENAC, CHLORPHEN, CARBUREA, GLYPH, DIPARA, PCB	\$1,552.00	Y	I	January 1, 2022	Report 2021-F-35
Combined Packages - York Region Drinking Water Package A	Includes DW2M (less TURB), Hg, B, Ba, U, VOC, OC, TRIAZ, OP, PHENAC, CHLORPHEN, CARBUREA, GLYPH, DIPARA, PCB	\$1,768.00	Y	I	January 1, 2022	Report 2021-F-35

## Microbiological Tests

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Ontario Regulation 170/03	Presence/Absence Test (P/A for TC, EC)	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
	Treated Water (P/A, HPC or BKD)	\$27.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Raw/Reg.319 (TC, EC)	\$28.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Treated/Distribution (TC, EC, HPC)	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
	Raw Water Intake, Municipal (TC, EC, BKD)	\$34.00	Y	I	January 1, 2022	Report 2021-F-35
	Treated/Distribution Water (TC, EC, BKD, HPC)	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
	Single test by membrane filtration (e.g. MFHPC, MFTC)	\$14.00	Y	I	January 1, 2022	Report 2021-F-35
	Test for E. coli by membrane filtration	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
New Mains	New Water Mains (TC, EC, BKD, HPC)	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Waste Water	E.coli (Final Effluent)	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
	Fecal Streptococci	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
	E.coli (Sludge / Cake)	\$32.00	Y	I	January 1, 2022	Report 2021-F-35
	Final Effluent (TC, EC)	\$32.00	Y	I	January 1, 2022	Report 2021-F-35
	Final Effluent (TC, EC, FS)	\$42.00	Y	I	January 1, 2022	Report 2021-F-35
Recreational Water	E.coli (Lake/Beach/Creek/Pond/River)	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
	Lakes / Bathing beaches (TC, EC, FS)	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
	Any Single Membrane Filtration Test (e.g. FC - MFFC, AE - MFAE, PS, SA etc.)	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
Raw and Treated Water	Algae Enumeration and Identification	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
	Algae, Cells	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
	Algae by Microscopic Particulate Analysis	\$515.00	Y	I	January 1, 2022	Report 2021-F-35
	Microcystin	\$158.00	Y	I	January 1, 2022	Report 2021-F-35
	F Specific Coliphages	\$206.00	Y	I	January 1, 2022	Report 2021-F-35

## Microbiological Tests (continued)

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Protozoa Testing	Cryptosporidium and Giardia (MBCG)	\$840.00	Y	I	January 1, 2022	Report 2021-F-35
	Cryptosporidium, Giardia and Microscopic Particulate Analysis (MBCGMPA)	\$1,133.00	Y	I	January 1, 2022	Report 2021-F-35
	Pigment Bearing Algae and Diatoms (MBPBAD)	\$515.00	Y	I	January 1, 2022	Report 2021-F-35
	Cryptosporidium, Giardia and Pigment Bearing Algae and Diatoms (MBCGPBAD)	\$1,133.00	Y	I	January 1, 2022	Report 2021-F-35
Mycology (Fungi)	Fungal Enumeration	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
	Fungal Identification (Consultation Required)	\$134.00	Y	I	January 1, 2022	Report 2021-F-35
	Air Quality (Microbial - Bacteria, Yeasts & Molds)	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
	Enumeration of Bacteria, Yeast and Molds by RODAC plates (BHI & SAB/MEA)	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
Sterility (Spore) Testing	Bacillus subtilis (DRY)	\$52.00	Y	I	January 1, 2022	Report 2021-F-35
	Bacillus stearothermophilus (STEAM)	\$52.00	Y	I	January 1, 2022	Report 2021-F-35
Other Bacteriological Groups	Private Wells (TC, EC) (Signed Report faxed next day)	\$79.00	Y	I	January 1, 2022	Report 2021-F-35
	Iron Bacteria - Presence/Absence	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
	Sulphur Bacteria - Presence/Absence	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
	Iron & Sulphur Bacteria - Presence/Absence	\$129.00	Y	I	January 1, 2022	Report 2021-F-35
	Microscopic Examination	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
	Crypto/Giardia Additional Filter Processing	\$412.00	Y	I	January 1, 2022	Report 2021-F-35

## General Inorganic Tests

Description	Water Rate \$ Excluding HST	S/S/S * Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
pH, Conductivity, Alkalinity	\$28.00	\$34.00	Y	I	January 1, 2022	Report 2021-F-35
Alkalinity, Total (CaCO3)	\$17.00	\$22.00	Y	I	January 1, 2022	Report 2021-F-35
Alkalinity, Total (CaCO3) (plus hydroxide, carbonate and bicarbonate)	\$21.00	\$27.00	Y	I	January 1, 2022	Report 2021-F-35
Conductivity	\$12.00	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
pH	\$12.00	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
Fluoride by Ion Selective Electrode	\$22.00	\$28.00	Y	I	January 1, 2022	Report 2021-F-35
Total Residual Chlorine	\$12.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Free Residual Chlorine	\$12.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Colour	\$17.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Turbidity	\$17.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Biochemical Oxygen Demand (BOD5)	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Carbonaceous Biochemical Oxygen Demand (cBOD5)	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Chemical Oxygen Demand (COD)	\$33.00	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
Dissolved Organic Carbon (DOC)	\$30.00	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
Total Organic Carbon (TOC)	Sub contractor's rate					
Cyanide (Total)	\$42.00	\$49.00	Y	I	January 1, 2022	Report 2021-F-35
Cyanide (Free)	\$42.00	\$49.00	Y	I	January 1, 2022	Report 2021-F-35
Phenol	\$39.00	\$47.00	Y	I	January 1, 2022	Report 2021-F-35
Sulphide (H2S)	\$39.00	\$47.00	Y	I	January 1, 2022	Report 2021-F-35

\* S/S/S = Sewerage, Sludge and Soil

## General Inorganic Tests (continued)

Description	Water Rate \$ Excluding HST	S/S/S * Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Dissolved Solids, Ashed Dissolved Solids, Volatile Dissolved Solids**	\$27.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
Suspended Solids (SS)	\$16.00	\$18.00	Y	I	January 1, 2022	Report 2021-F-35
Suspended Solids, Ashed Suspended Solids, Volatile Suspended Solids**	\$22.00	\$25.00	Y	I	January 1, 2022	Report 2021-F-35
Total Solids (TS)	\$14.00	\$16.00	Y	I	January 1, 2022	Report 2021-F-35
Total Solids, Ashed Total Solids, Volatile Total Solids**	\$20.00	\$22.00	Y	I	January 1, 2022	Report 2021-F-35
Dissolved Solids, Suspended Solids, Total Solids	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Total Oil & Grease	\$55.00	\$65.00	Y	I	January 1, 2022	Report 2021-F-35
Total / Mineral / Animal & Vegetable** Oil & Grease	\$83.00	\$100.00	Y	I	January 1, 2022	Report 2021-F-35

\* S/S/S = Sewerage, Sludge and Soil

\*\* Calculation included (no charge)

## General Inorganic Tests (continued)

Description	Test For	Water Rate \$ Excluding HST	S/S/S * Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Ion Chromatography	Hardness**, Ca, Mg, Na, K, Ammonia, F, Cl, Br, NO <sub>2</sub> , NO <sub>3</sub> , PO <sub>4</sub> , SO <sub>4</sub>	\$82.00	\$99.00	Y	I	January 1, 2022	Report 2021-F-35
	F, Cl, Br, NO <sub>2</sub> , NO <sub>3</sub> , NO <sub>2</sub> +NO <sub>3</sub> , PO <sub>4</sub> , SO <sub>4</sub>	\$54.00	\$64.00	Y	I	January 1, 2022	Report 2021-F-35
	Hardness**, Ca, Mg, Na, K, Ammonia	\$54.00	\$64.00	Y	I	January 1, 2022	Report 2021-F-35
	Any One of the Above Single Elements by IC	\$36.00	\$42.00	Y	I	January 1, 2022	Report 2021-F-35
Nutrients by Segmented Flow Analyzer	NH <sub>3</sub> +NH <sub>4</sub> , PO <sub>4</sub> , NO <sub>2</sub> , NO <sub>2</sub> +NO <sub>3</sub> , TKN, TP	\$102.00	\$122.00	Y	I	January 1, 2022	Report 2021-F-35
	NH <sub>3</sub> +NH <sub>4</sub> , PO <sub>4</sub> , NO <sub>2</sub> , NO <sub>2</sub> +NO <sub>3</sub>	\$61.00	\$73.00	Y	I	January 1, 2022	Report 2021-F-35
	TKN, TP	\$61.00	\$73.00	Y	I	January 1, 2022	Report 2021-F-35
	Any One of the Above Single Nutrients by SFA	\$40.00	\$48.00	Y	I	January 1, 2022	Report 2021-F-35
	Ultra Low Dissolved PO <sub>4</sub> (clean water only)	\$68.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
Metals	Mercury (Hg) by Cold Vapour AA	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
	Acid Soluble Metals by ICP (Al, Fe, Mn, Pb, Zn)	\$42.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
	Cation Scan by ICP (Ca, Mg, Na, K, Hardness*)	\$54.00	N/A	Y	I	January 1, 2022	Report 2020-F-25
	Heavy Metals Scan by ICP (Water) (Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Se, Sb, Zn)	\$56.00	\$66.00	Y	I	January 1, 2022	Report 2021-F-35
	Heavy Metals Scan by ICP (Sewage / Sludge / Soil) (As, Cd, Co, Cr, Cu, Mo, Ni, Pb, Se, Zn)	N/A	\$66.00	Y	I	January 1, 2022	Report 2021-F-35
	Regulation 170 - Metals (Al, As, B, Ba, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, U, Zn)	\$79.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
	Any One of the Above Single Metals by ICP-OAS or ICP-MS	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under O.Reg. 170	\$37.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under O.Reg. 243	\$77.00	N/A	Y	I	January 1, 2022	Report 2021-F-35

Other elements such as (Ag, Ti, V, Tl, etc.) are available as single element requests.

\* S/S/S = Sewerage, Sludge and Soil

\*\* Calculation included (no charge)



## Inorganic Monitoring Packages

### Drinking Water

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Package #1	pH, conductivity, alkalinity, chloride, fluoride, bromide, nitrite, nitrate, phosphate, sulphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, ionic balance*, total anions*, total cations*, calculated dissolved solids*, calculated conductivity*, langelier index*	\$100.00	Y	I	January 1, 2022	Report 2021-F-35
Package #2	(colour, turbidity, Al, Fe, Mn, Pb, Zn) (pH, conductivity, alkalinity, chloride, fluoride, bromide, nitrite, nitrate, phosphate, sulphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, ionic balance*, total anions*, total cations*, calculated dissolved solids*, calculated conductivity*, langelier index*)	\$154.00	Y	I	January 1, 2022	Report 2021-F-35
Package #2 with expanded metals	(colour, turbidity, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn) (pH, conductivity, alkalinity, chloride, fluoride, bromide, nitrite, nitrate, phosphate, sulphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, ionic balance*, total anions*, total cations*, calculated dissolved solids*, calculated conductivity*, langelier index*)	\$180.00	Y	I	January 1, 2022	Report 2021-F-35
Package #3 with expanded metals	Colour, (Al, Sb, As, Ba, B, Cd, Cr, Co, Cu, Fe, Pb, Mn, Mo, Ni, Se, U, Zn), Hg, pH, Conductivity, Alkalinity, (Ca, Mg, K, Na, NH3, Hardness*)(Br, Cl, R, NO2, NO3, [NO2+NO3]*, SO4, PO4), DOC, TKN	\$270.00	Y	I	January 1, 2022	Report 2021-F-35

\*Calculation included (no charge)

## Inorganic Monitoring Packages (continued)

### Landfill Monitoring

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Surface Water	BOD, COD, colour, phenol, total solids, suspended solids, dissolved solids*, pH, conductivity, alkalinity, fluoride, chloride, bromide, nitrite, nitrate, sulphate, phosphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, total cations*, total anions*, ionic balance*, calculated dissolved solids*, calculated conductivity*, langelier index*, dissolved organic carbon, total kjeldahl nitrogen, total phosphorus, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$407.00	Y	I	January 1, 2022	Report 2021-F-35
Filtration of Raw Landfill samples		\$37.00	Y	I	January 1, 2022	Report 2021-F-35

\*Calculation included (no charge)

## Inorganic Monitoring Packages (continued)

### Sewage and Industrial Waste

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Monitoring Package #1	BOD5, suspended solids	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #2	BOD5, susp. solids, total kjeldahl nitrogen, total phosphorus	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #2 plus Metals	BOD5, susp. solids, total kjeldahl nitrogen, total phosphorus, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$166.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #3	BOD5, susp. solids, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate	\$154.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #3 plus Metals	BOD5, susp. solids, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$217.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #4	BOD5, CBOD5, susp. solids, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. phosphate, pH, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$204.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #4 plus Metals	BOD5, CBOD5, susp. solids, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. phosphate, pH, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$307.00	Y	I	January 1, 2022	Report 2021-F-35

\* Calculation included (no charge)

## Inorganic Monitoring Packages (continued)

### Sludge

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Monitoring Package #1	total solids, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate	\$120.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #1 plus Metals	total solids, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate, Hg, As, Cd, Co, Cr, Cu, Mo, Ni, Pb, Se, Zn	\$183.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #2 (Agrisludge)	total solids, ashed total solids, volatile total solids*, total kjeldahl nitrogen, total phosphorus, ammonia + ammonium nitrite + nitrate, Hg, As, Cd, Co, Cr, Cu, K, Mo, Ni, Pb, Se, Zn	\$210.00	Y	I	January 1, 2022	Report 2021-F-35

\* Calculation included (no charge)

### Sewer Use – By-law

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Complete Inorganic Package	BOD, suspended solids, total kjeldahl nitrogen, total phosphorus, pH, fluoride sulphate, phenol, cyanide, Total/Mineral/Animal & Vegetable Oil & Grease, Hg, Ag, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Sn, Ti, Zn	\$490.00	Y	I	January 1, 2022	Report 2021-F-35

## Organic Monitoring Packages

### Drinking / Surface / Ground Water and Wastewater

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
THMs (Trihalomethanes)	bromodichloromethane (bromoform) dibromochloromethane (chloroform) THM (Total)	\$105.00	Y	I	January 1, 2022	Report 2021-F-35
BTEX by Purge & Trap GC/MS	benzene; m, p-xylene; toluene; Ethylbenzene; O-xylene	\$83.00	Y	I	January 1, 2022	Report 2021-F-35
Taste & Odour	geosmin; 2-isobutyl-3-methoxypyrazine; 2,3,6-trichloroanisole; 2-methylisoborneol (MIB); 2-isopropyl-3-methoxypyrazine; 2,4,6-trichloroanisole	\$258.00	Y	I	January 1, 2022	Report 2021-F-35
Haloacetic Acids (Disinfection By- Products)	bromochloroacetic acid; dichloroacetic acid; monochloroacetic acid; dibromoacetic acid; monobromoacetic acid ;trichloroacetic acid	\$309.00	Y	I	January 1, 2022	Report 2021-F-35
Volatile Organic Compounds	benzene; bromodichloromethane; bromoform; bromomethane; carbon tetrachloride; chlorobenzene; chlorodibromomethane; chloroethane; chloroform; chloromethane; tetrachloroethylene (perchloroethylene); 1,2-dibromoethane (ethylene dibromide); 1,2-dichlorobenzene; 1,3-dichlorobenzene; 1,4-dichlorobenzene; 1,1-dichloroethane; 1,2-dichloroethane; 1,1-dichloroethylene; methyl tert-butyl ether (MTBE); methyl ethyl ketone (MEK); methyl isobutyl ketone (MIBK); 1,1,1,2-tetrachloroethane; cis-1,2-dichloroethylene; trans-1,2-dichloroethylene; dichloromethane; 1,2-dichloropropane; cis-1,3-dichloropropylene; trans-1,3-dichloropropylene; ethylbenzene; Styrene; 1,1,2,2-tetrachloroethane; toluene; 1,1,1-trichloroethane; 1,1,2-trichloroethane; trichloroethylene; trichlorofluoromethane; vinyl chloride; o-xylene; m, p-xylene; THM (Total); xylene (Total); 2-hexanone; acetone; 1,2,4-trichlorobenzene	\$132.00	Y	I	January 1, 2022	Report 2021-F-35
1,4 Dioxane	1,4-Dioxane Purge and Trap	\$83.00	Y	I	January 1, 2022	Report 2021-F-35
BENZO	Benzo (a) pyrene (GCMS)	\$110.00	Y	I	January 1, 2022	Report 2021-F-35

## Organic Monitoring Packages (continued)

### Pesticide / Herbicide Analysis

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Organochlorine Pesticides	aldrin; a-BHC; b-BHC; g-BHC (Lindane); a-chlordane; g-chlordane; p,p' – DDD; p,p' – DDE; p,p' – DDT; o,p' – DDT; dieldrin; endosulphan I; endosulphan II; endosulphan sulphate; endrin; heptachlor; heptachlor epoxide; methoxychlor; mirex; oxychlordane; trifluralin; toxaphene	\$127.00	Y	I	January 1, 2022	Report 2021-F-35
Triazine Herbicides	alachlor (Lasso); ametryn; atraton; atrazine; cyanazine (Bladex); desethyl atrazine; desethyl simazine; metolachlor; metribuzin (Sencor); prometon; prometryn; propazine; simazine	\$110.00	Y	I	January 1, 2022	Report 2021-F-35
Organophosphorus Pesticides	chlorpyrifos (Dursban); chlorpyrifos-methyl (Reldan); diazinon; dichlorvos; dimethoate; ethion; fenchlorphos (Ronnel); guthion (Azinphos-methyl); benzo(a)pyrene; malathion; methyl parathion; mevinphos (Phosdrin); parathion; phorate (Thimet); terbufos	\$110.00	Y	I	January 1, 2022	Report 2021-F-35
Phenoxy Acid Herbicides	2,4-dichlorophenoxyacetic acid (2,4-D); bromoxynil; dicamba; diclofop-methyl; MCPA; picloram	\$166.00	Y	I	January 1, 2022	Report 2021-F-35
Chlorophenols	2,4-dichlorophenol; 2,4,6-trichlorophenol; 2,3,4,6-tetrachlorophenol	\$166.00	Y	I	January 1, 2022	Report 2021-F-35
Carbamate & Phenyl Urea Pesticides/Herbicides	Carbaryl; Diuron; Carbofuran; Triallate	\$247.00	Y	I	January 1, 2022	Report 2021-F-35
Glyphosate		\$205.00	Y	I	January 1, 2022	Report 2021-F-35
Diquat	Paraquat	\$205.00	Y	I	January 1, 2022	Report 2021-F-35
PCB Analysis	Polychlorinated Biphenyls	\$83.00	Y	I	January 1, 2022	Report 2021-F-35

**Organic Monitoring Packages (continued)**

**Pesticide / Herbicide Analysis (continued)**

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
PAHs (Polynuclear Aromatic Hydrocarbons) by GC/MSD	Acenaphthene; Acenaphylene; Anthracene; Benzo(a)anthracene; Benzo(a)pyrene; Benzo(b)fluoranthene; Benzo(g, h, i)perylene; Benzo(k)fluoranthene; 1-Chloronaphthalene; Chrysene; Dibenz(a, h)anthracene; Fluoranthene; Fluorene; Indeno (1,2,3-cd)pyrene; 1-Methylnaphthalene; 2-Methylnaphthalene; Naphthalene; Phenanthrene; Pyrene	Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
Open Characterization (Semi-quantitative)	Volatiles (Scans for Volatile Organic Compounds)	\$258.00	Y	I	January 1, 2022	Report 2021-F-35
	Extractables (Scans for Extractable Organic Compounds)	\$309.00	Y	I	January 1, 2022	Report 2021-F-35

## Organic Monitoring Packages (continued)

### Sewer Use By-laws

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Industrial Sewer Use By-law Acid/Base/Neutral Compounds	di-n-butylphthalate; bis(2-ethylhexyl)phthalate; Polychlorinated Biphenyls	\$221.00	Y	I	January 1, 2022	Report 2021-F-35
		\$83.00	Y	I	January 1, 2022	Report 2021-F-35
Industrial Sewer Use By-law Volatile Organic Compounds	1,1,2,2, -tetrachloroethane; 1,2-dichlorobenzene; 1,4-dichlorobenzene; benzene; chloroform; cis-1,2-dichloroethylene; dichloromethane; ethylbenzene; methyl ethyl ketone (MEK); m/p-xylene; o-xylene; styrene; tetrachloroethylene; toluene; trans-1,3-dichloropropylene; trichloroethylene; xylene (Total)	\$139.00	Y	I	January 1, 2022	Report 2021-F-35
Industrial Sewer Use By-law Nonylphenols & Ethoxylates (Subcontracted)	Nonylphenol; nonylphenol ethoxylates	Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
Durham/York/Peel Sewer Use By-law Organic Package*	1,1,2,2, -tetrachloroethane; 1,2-dichlorobenzene; 1,4-dichlorobenzene; benzene; chloroform; cis-1,2-dichloroethylene; dichloromethane; ethylbenzene; methyl ethyl ketone (MEK); di-n-butyl phthalate; PCB (Total); m/p-xylene; o-xylene; styrene; tetrachloroethylene; toluene; trans-1,3-dichloropropylene; trichloroethylene; xylene (Total); bis (2-ethylhexyl) phthalate	\$436.00	Y	I	January 1, 2022	Report 2021-F-35

\* If nonly phenol/nonly phenol ethoxylates required, please request as add-on to package



## Organic Monitoring Packages (continued)

### Other Packages

Description	Test For	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Total Petroleum Hydrocarbons (TPH) in Water (Subcontracted)	This CCME method includes: a) BTEX-Purgeables by P&T GC/MS or HS GC/FID - gasoline range b) Extractables by GC/FID - diesel range c) Total Oil & Grease by Gravimetric - heavy oil range		Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
PFAS/PFOS (Solid Phase Extraction Method)	Perfluorodecanesulfonic acid (PFDS, Perfluorodecanesulfonate) Perfluorodecanoic acid (PFDA, Perfluorodecanoate) Perfluorododecanoic acid (PFDoA, Perfluorododecanoate) Perfluoroheptanoic acid (PFHpA, Perfluorohepanoate) Perfluorohexanesulfonic acid (PFHxS, Perfluorohexanesulfonate) Perfluorohexanoic acid (PFHxA, Perfluorohexanoate) Perfluorononanoic acid (PFNA, Perfluorononanoate) Perfluorooctanesulfonic acid (PFOS, Perfluorooctanesulfonate) Perfluorooctanesulfonamide (PFOSA) Perfluorooctanoic acid (PFOA, Perfluorooctanoate) Perfluoroundecanoic acid (PFUnA, Perfluoroundecanoate)		\$600.00	Y	I	January 1, 2021	Report 2020-F-25

## Organic Monitoring Packages (continued)

### Other Packages (continued)

Description	Test For	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Legal Sample Fees and Legal storage fees	Sample submitted under legal chain of custody (to maintain an unbroken chain of custody for samples that may be used for litigation)	Per sample	\$281.00	Y	I	January 1, 2022	Report 2021-F-35
	Extended storage for legal samples (longer than 30 days) (samples will be stored free of charge for 30 days from date of final report)	Per container per month	\$5.00	Y	I	January 1, 2022	Report 2021-F-35
	Court testimony by Regional Environmental Laboratory staff	Per hour (including travel and wait time)	To be determined case-by-case	Y	I	January 1, 2020	Report 2019-COW-33
	Mileage for appearance	Per kilometre (actual)	\$0.58	Y	I	January 1, 2022	Report 2021-F-35

## Organic Monitoring Packages (continued)

### Other Packages (continued)

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Miscellaneous	Sub-contractor Fee	Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
	Report re-issue Fee					
	- Current Year	\$10.00	Y	I	January 1, 2020	Report 2019-COW-33
	- Previous 2 years	\$25.00	Y	I	January 1, 2020	Report 2019-COW-33
	- Prior Archives	\$100.00	Y	I	January 1, 2020	Report 2019-COW-33
Sample Treatment	Chlorine quenching	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
	Oil & Grease additional extraction	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
	Shipping (Sample Containers)	Actual cost	Y	I	January 1, 2020	Report 2019-COW-33
	Sample filtration if required	\$26.00	Y	I	January 1, 2022	Report 2021-F-35

## Solid Waste Management Fees and Charges

Type	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge	Effective Date	Notes / Comments
<b>Blue Box Materials</b> For loads of 100% Blue Box materials only	Newspapers, glass bottles and jars, cardboard, metal and aluminum food and beverage containers, all plastic bottles with a twist off top, metal paint cans, metal aerosol cans, milk, juice and drink containers, tubs and lids	/ 1,000kg	\$5.00	N	D	N/A	January 1, 2021	Report 2016-J-7
<b>Household Hazardous Waste (HHW)</b> For loads of 100% Household Hazardous Waste only	Oil and oil filters, paints, propane tanks, batteries, antifreeze, etc.		No Charge					
<b>Waste Electronics and Electrical Waste</b> For loads of 100% Waste Electronics and Electrical only			No Charge					
<b>Used Tires</b> For loads of 100% Tires only	Limit of up to 10 tires per vehicle per day		No Charge					
<b>Bale Wrap</b> For loads of 100% Bale Wrap only	Must be delivered clean and free of debris		No Charge					
<b>Sign Recycling</b> For loads of 100% Signs only	Consisting of plastic film on wire, paperboard on wood, or corrugated plastic		No Charge					
<b>Waste Disposal</b> General residential and commercial garbage waste	For loads up to and including 40.00 kg minimum charge	/ vehicle / load	N/A	N	D	\$5.00		
	For loads over 40.00 kg	/ 1,000kg	\$125.00	N	D	N/A	July 1, 2016	Report 2016-J-7

## Solid Waste Management Fees and Charges (continued)

Type	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge	Effective Date	Notes / Comments
<b>Fill Material</b> For loads of 100% Fill Material only	For loads of soils, concrete and mixed construction materials	/ 1,000kg	\$250.00	N	D	N/A	July 1, 2021	Report 2019-COW-3
<b>Mixed Loads</b>	For loads of Blue Box, HHW Material, Bale Wrap, Tires and/or Electronics and Electrical in the same load as other waste	/ 1,000kg	\$125.00	N	D	N/A	July 1, 2016	Report 2016-J-7
	For Loads containing fill material	/ 1,000kg	\$250.00	N	D	N/A	July 1, 2021	Report 2019-COW-3
<b>When scales are not in service</b> A flat rate charge system will apply and staff will estimate the loads	For loads up to and including 40.00 kg, except for loads of 100% Blue Box, 100% Household Hazardous Waste and/or 100% Fill Material	/ vehicle / load	N/A	N	D	\$5.00		
	For loads estimated over 40.00 kg	/ 100kg	\$12.50	N	D	N/A	July 1, 2016	Report 2016-J-7
<b>Recycling Depot</b>	Blue Box sales	Each	Market Price	N	D	N/A		
	Blue Box Lid sales	Each	Market Price	N	D	N/A	January 1, 2022	Report 2020-WR-8
	Green Bin sales	Each	Market Price	N	D	N/A		
	Backyard Composter sales	Each	Market Price	N	D	N/A		
<b>Integrated System</b>	Solid Waste Bag Tags (where bag limit is exceeded)	/ tag	\$2.50	N	D	N/A	May 1, 2014	

## General Services Fees and Charges

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
1 a) Plans and Drawings	a) Engineering drawings	/drawing	\$10.00	Y	I	April 1, 2013
	b) Valve location drawings	/drawing	\$2.30	Y	I	April 1, 2013
	c) CAD File - Engineering Drawing	/drawing	\$22.00	Y	I	April 1, 2013
	d) Engineering Reports/Drawings, including as constructed and profile - Digital Format on CD/DVD	/drawing	\$54.00	Y	I	April 1, 2013
	e) Site Plans and related information	/drawing	\$54.00	Y	I	April 1, 2013
	f) Site Servicing and Grading Plans - Regional Facilities	/drawing	\$54.00	Y	I	April 1, 2013
	g) Site Servicing and Grading Plans	/drawing	\$54.00	Y	I	April 1, 2013
	h) Subdivision Plans	/drawing	\$54.00	Y	I	April 1, 2013
	1 b) Reports	i) Environmental Study Reports (based on number of pages)		Various	Y	I
2. System Maps – Water, Sanitary and Storm Sewer	a) Digital pdf files of Regional Water System 1:5000 on CD	/file	\$113.00	Y	D	April 1, 2013
	Digital pdf files of Regional Sewer System 1:5000 on CD	/file	\$113.00	Y	D	April 1, 2013
	Digital pdf files of Regional Storm Sewer System 1:5000 on CD	/file	\$113.00	Y	D	April 1, 2013
	b) Water, Sanitary Sewer, Storm System maps 24"x36" Colour	/sheet	\$84.00	Y	D	April 1, 2013
	c) Water, Sanitary Sewer, Storm System maps 24"x36" b/w	/sheet	\$11.00	Y	D	April 1, 2013
3. Design	Design Guidelines (Criteria & Standards)		\$111.00	Y	D	April 1, 2013
	Design Guideline Revisions		\$23.00	Y	D	April 1, 2013

## General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
4. Standard Construction Specifications	a) Individual sheets	/sheet	\$0.50	Y	D	April 1, 2013
	b) Regional Sewer & Watermain Specifications	/set	\$11.00	Y	D	April 1, 2013
5. Contract Tender Documents			Various	Y		April 1, 2013
6. Topographical Maps (Contour)	Oshawa	/sheet	\$56.00	Y	D	April 1, 2013
	Port Perry, Brooklin, Whitby, Bowmanville, Newcastle, Port of Darlington, Uxbridge, Cannington, Beaverton and Sunderland	/sheet	\$17.00	Y	D	April 1, 2013
7. Curb Cutting		/metre	Actual Cost	N	D	April 1, 2013
		/foot	Actual Cost	N	D	April 1, 2013
	Minimum Charge		\$210.00	N	D	April 1, 2013
8. Curb Placement or Replacement			Actual Cost	N	D	April 1, 2013
9. Private Driveway Entrances (Culverts)	450 mm dia/7 m (18" dia/23' long)		\$3,600.00	N	D	April 1, 2016
	600 mm dia/7 m (24" dia/23' long)		\$3,900.00	N	D	April 1, 2016
	Per meter over 7 m (450 mm dia.)	/metre	\$244.00	N	D	April 1, 2013
	18" diameter	/foot	\$68.00	N	D	April 1, 2013
	Per meter over 7 m (600 mm dia.)	/metre	\$265.00	N	D	April 1, 2013
	24" diameter	/foot	\$78.00	N	D	April 1, 2013
	Culvert relocation & culverts over 600 mm in diameter or over 12.2 m long		Actual Cost	N	D	April 1, 2013

## General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
10. Weed inspectors be authorized to pay the following rates:	Weed cutting		Actual Cost	N	I	April 1, 2017
	Person with spraying equipment		Actual Cost	N	I	April 1, 2013
11. Payroll Burden	a) On regular labour		50%	N		April 1, 2013
	b) On overtime		10%	N		April 1, 2013
12. Administration Fee (Overhead)	a) Costs to be recovered by third parties (excluding area municipalities and other government agencies)		8%	N	I	April 1, 2017
	b) Costs related to capital and traffic signal installations/maintenance		Varies	N	I	April 1, 2017
13 a) Encroachments on Regional Roads	i) Stand alone or existing structures	Processing Charge	\$557.00	N	D	January 1, 2021
	plus yearly fee (five year term)	/year	\$100.00	N	D	April 1, 2014
	ii) Signs or canopies attached to buildings	Processing Charge	\$557.00	N	D	January 1, 2021
13 b) Encroachments on Sewer, Water, Road Easements	i) Release of portion of easement due to encroachment of structure plus legal, survey, registration fees plus extra costs to maintain remaining easement, if necessary, plus any increase in value of land, if applicable	Processing Charge	\$434.00	N	D	January 1, 2021
	ii) Release of all/portion of easement due to abandonment, plus legal, survey, registration fees, plus any increase in value of land, if applicable	Processing Charge	\$434.00	N	D	January 1, 2021



## General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
14. Vendor Permits	License required by owner or occupants of property adjoining a highway to use the untraveled portion to sell goods by retail		\$56.00	N	D	April 1, 2013
15 a) Traffic Information	Signal timings (letter)	/intersection	\$85.00	Y	D	April 1, 2013
	Signal maintenance data (e-mail, other)	/search	\$65.00	Y	D	April 1, 2013
	Collision summary annual report (CD)	/ADT	\$80.00	Y	D	April 1, 2013
	3 year collision data	/collision	\$56.00	Y	D	April 1, 2013
	Collision diagram	/location	\$157.00	Y	D	April 1, 2013
	Signal drawings (on paper)	/print	\$58.00	Y	D	April 1, 2013
	Legal enquiries - signal timing	/enquiry	\$190.00	Y	D	April 1, 2013
	Legal enquiries - other	/hour	\$70.00	N	D	April 1, 2013
	Traffic Signal Drawings - Digital Format on CD/DVD	/drawing	\$54.00	Y	I	April 1, 2013
15 b) Reports – Traffic Information	Sewer or water main lateral condition inspections - residential		\$125.00	Y	I	April 1, 2013
	Feasibility or technical studies, field research		Various	Y	I	April 1, 2013
	Operation Study Reports (based on number of pages)		Various	Y	I	April 1, 2013
16. Municipal Consent	Municipal Consent processing fee		\$600.00	Y	I	April 1, 2020

## General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
17. Pavement Degradation Fees	Cost of Utility Trench Impact (m2)	Road Condition Index: 100-90	\$27.00	Y	I	April 1, 2013
		Road Condition Index: 89-80	\$23.00	Y	I	April 1, 2013
		Road Condition Index: 70-60	\$19.00	Y	I	April 1, 2013
		Road Condition Index: 59-50	\$12.00	Y	I	April 1, 2013
		Road Condition Index: <50	\$6.00	Y	I	April 1, 2013
18. Environmental Information		/site	\$128.00	Y	I	April 1, 2013
19. Road Occupancy	Special Events permit (with the exception of Charitable Organizations)		\$95.00	Y	D	April 1, 2013
20. Oversize Overweight Permit	Annual Permit	/year	\$150.00	N	D	April 1, 2013
	Single Trip Permit	/trip	\$100.00	N	D	April 1, 2013
	Project Permit	/project	\$200.00	N	D	April 1, 2013
	Security Deposit as determined by load / damage potential	Minimum	\$1,000.00	N	D	April 1, 2013

## General Services Fees and Charges (continued)

### Engineering Fees (Total Costs of Works)

Item	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
21. Subdivision Agreements	Less than \$100,000	3%	N	D	April 1, 2017
	\$100,001 - \$200,000	\$3,000 on first \$100,000 & 2.50% on next \$100,000	N	D	April 1, 2013
	\$200,001 - \$500,000	\$5,500 on first \$200,000 & 2.25% on next \$300,000	N	D	April 1, 2013
	\$500,001 - \$1,000,000	\$12,250 on first \$500,000 & 2.00% on next \$500,000	N	D	April 1, 2013
	\$1,000,001 - \$2,000,000	\$22,250 on first \$1,000,000 & 1.50% on next \$1,000,000	N	D	April 1, 2013
	\$2,000,001 - \$4,000,000	\$37,250 on first \$2,000,000 & 1.20% on next \$2,000,000	N	D	April 1, 2013
	Minimum Charge	\$255.00	N	D	April 1, 2017
22. Servicing Agreements	Less than \$100,000	3%	N	D	April 1, 2017
	\$100,001 - \$200,000	\$3,000 on first \$100,000 & 2.50% on next \$100,000	N	D	April 1, 2013
	\$200,001 - \$500,000	\$5,500 on first \$200,000 & 2.25% on next \$300,000	N	D	April 1, 2013
	\$500,001 - \$1,000,000	\$12,250 on first \$500,000 & 2.00% on next \$500,000	N	D	April 1, 2013
	\$1,000,001 - \$2,000,000	\$22,250 on first \$1,000,000 & 1.50% on next \$1,000,000	N	D	April 1, 2013
	\$2,000,001 - \$4,000,000	\$37,250 on first \$2,000,000 & 1.20% on next \$2,000,000	N	D	April 1, 2013
	Minimum Charge	\$255.00	N	D	April 1, 2017

## General Services Fees and Charges (continued)

### Telecommunications Equipment – Installation on Regional Sites, Infrastructure and Facilities

Item	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
23 a) Site Licenses - tower constructed on Regional site	i) Application fee	\$2,771.00	N	D	April 1, 2021
	ii) Annual license fee	\$24,917.00	Y	D	April 1, 2021
	iii) Application fee for modifications to existing towers	\$2,771.00	N	D	April 1, 2021
	An increase to the annual license fee of 25% per carrier will apply for each additional carrier utilizing the tower	\$6,229.00	Y	D	April 1, 2021
23 b) Site License - antenna installed on Regional facility/infrastructure	i) Application fee	\$2,771.00	N	D	April 1, 2021
	ii) Annual license fee for site access	\$13,842.00	Y	D	April 1, 2021
	iii) Annual fee per antenna installed	\$900.00	Y	D	April 1, 2021
	iv) Application fee for modifications to existing antenna	\$2,771.00	N	D	April 1, 2021

The fees will increase each year for the term of the agreement by a rate of 3% per annum.

### House Inspections and Election Signs

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
24. House Inspection Fee	Fee applied to specific Real Estate acquisition agreements, as required	/location	\$263.00	N	I	January 1, 2021	
25. Election Signs	Removal of a sign by the Region	/sign	\$60.00	N	I	June 13, 2018	By-law 21-2018
	Storage of a sign by the Region	/day	\$5.00	N	I	June 13, 2018	By-law 21-2018

## General Services Fees and Charges (continued)

### Routine Documents

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
26. Development Agreements	i) Site Plan	Initial copy	\$58.00	N	I		
		additional per copy	\$5.00	N	I		
	ii) Subdivision	Initial copy	\$58.00	N	I		
		additional per copy	\$5.00	N	I		
27. Encroachment		Initial copy	\$58.00	N	I		
		additional per copy	\$5.00	N	I		
28. Telecom Installation Agreements		Initial copy	\$58.00	N	I		
		additional per copy	\$5.00	N	I		
29. Organizational Charts			No Charge				
30. Regional Property Inventory			No Charge				
31. Road Occupancy Permits	i) Standard Permit	/permit	\$125.00	N	I		
	ii) Complex Permit	/permit	\$485.00	N	I		
	iii) Capital Works Related	/permit	No Charge				

## **The Regional Municipality of Durham**

Finance Department  
Business Planning

605 Rossland Road, East  
Whitby, Ontario  
L1N 6A3

(905) 668-7711 or  
Toll Free 1-800-372-1102