



HILLSDALE TERRACES

Continuous Quality Improvement Report

Date: April 1, 2026

Hillsdale Terraces is an accredited Long-Term Care home that provides care and services for 200 residents. It is one of four Long-Term Care homes owned and operated by the Regional Municipality of Durham, Long-Term Care and Services for Seniors. Hillsdale Terraces is committed to the Division's mission of “Strong People, Caring Communities, Our Future “and strives to continuously improve the delivery of care and services for residents while managing risk.

The home is committed to continuous quality improvement and actively refines required programs on a regular basis. This entails developing, implementing, and evaluating new processes to provide high quality care and service to residents in an environment that promotes choice, dignity, and respect. The interprofessional team at Hillsdale Terraces rely on several resources to identify trends/patterns, learn from incidents, improve processes and systems, implement controls, and develop prevention strategies.

Determination of Priorities

Determining the homes priorities each year is an interprofessional process that involves many stakeholders, including staff, residents, families, volunteers, and community partners. The first step is to identify potential gaps in care and service and define opportunities for improvement.

Every year the home conducts a resident/family satisfaction survey. This survey identifies areas of satisfaction and areas they would like to see improved. The resident voice is identified as the most important feedback that the home can obtain. This combined with Residents’ Council and Family Council feedback can help the home to determine the voice of our customers.

In addition to the resident/family satisfaction survey, the home reviews various other sources to determine opportunities. These other sources include:

- Internal Key Performance Indicators
- Internal audit results
- External assessments/audit results such as Medication Safety Self Assessment and Accreditation Canada Survey and Inspections.
- Review of new legislation

- Performance data from Canadian Institute for Health Information (CIHI); with a focus on areas indicating a performance decline and/or where benchmarking against the provincial average suggests improvement is necessary.
- Emergent issues identified internally (trends in Critical Incidents, Risk Related issues)
- Feedback from stakeholders including Residents' Council, Family Council, Divisional Advisory Council, external stakeholders including the Ministry of Long-term care (MLTC)
- Municipal Benchmarking Network Canada (MBNC)
- New best practices identified in the industry.

The Hillsdale Terraces home leadership team also works together with the other three Region of Durham Long-Term Care Homes, and the divisional office to develop a divisional strategic plan. The plan determines the strategic direction for the division over the next few years and incorporates initiatives and projects that are in alignment with the Regional Municipality of Durham Strategic Plan. The Long-Term Care Division also seeks input and suggestions from a Divisional Advisory Council which consists of staff, residents, and family members from each home.

Hillsdale Terraces then develops a home level action plan which supports the divisional strategic plan. The home has an Interprofessional Quality and Resident Safety Committee (IQRS). The IQRS committee serves as a forum to monitor progress of Quality Improvement (QI) activities, review performance data, analyze program goals and performance measures and to coordinate communication for education for building awareness for staff, volunteers, residents, clients, and families. This team together with the home's leadership team determines the key priority areas for improvement based on their identified gaps, opportunities, and strategic direction for the year.

Monitoring, Evaluation, and Adjustment

A key component to quality improvement is the setting of clear goals. Goals are set that are Specific, Measurable, Attainable, Relevant and Time-Bound (SMART). Once the goals are established, key performance measures are developed and monitored to ensure the outcomes of the initiatives are trending in the positive direction. If not achieving desired outcomes, the team may consider alternative change ideas, provide coaching to staff to enhance compliance, engage with staff to better understand gaps in compliance, etc. The homes IQRS (Interprofessional Quality and Resident Safety Committee) along with the home leadership team not only sets the direction of the quality improvement work but also monitors data to determine if the home is seeing results to their quality improvement work.

Communicating our progress and outcomes on these initiatives is an important step. We communicate to our residents, family members and staff using a variety of communication strategies. These include, but are not limited to:

- Presentations at staff meetings, townhalls, Residents' Council, Family Council, Divisional Advisory Council
- Posting on unit quality boards, in common areas and in staff lounges
- Publishing stories and results on the website, on social media or via the newsletter
- Direct email to staff and families and other stakeholders
- Huddles at shift change
- Use of clinical leads/champions to communicate directly with peers.

Interprofessional Quality and Resident Safety Committee

The IQRS committee of the home has at least a representative from all departments, along with a physician, resident(s), and family member(s). There are several committee meetings all throughout the year, and for every meeting the representatives present quality improvement initiatives or provide update on them. This venue is also used to seek feedback from members.

Resident Satisfaction Results

Resident satisfaction surveys were conducted on September 25th & 26th 2025 at Hillside Terraces. In total 46 residents completed the annual survey. The overall satisfaction by residents was 81.4%. These results were communicated to Residents Council and Family Council on January 10th, 2026. The main areas of satisfaction were Respect, Privacy and Safety and Security, and the opportunities for improvement were Personal Relationships, Food/Meals, Activities and Staff Resident Bonding. The home shared these results with both resident council, family council president and staff and then developed an action plan for improvement. These initiatives are included in the annual operational plan.

Homes Operational Plan 2026

Each year as per of Ministry of Long-Term Care and Ontario Health requirements, Long Term Care homes are required to submit a quality improvement plan (QIP). This plan incorporates priority areas which the home has identified. In addition to the QIP submission, the home has identified many other QI projects. The details of the QIP and additional quality initiatives for 2026 are listed below.

Implement Caring Connections Durham – A person centred emotional model of care

- All About Me – getting to know residents
- Staff Posters- fun facts
- Transition 3rd floor library into a fun games/sports/lounge space for residents and families
- Topic of Week for dining room engagement
- Introduce new residents at mealtime
- Refresh dining rooms (centerpieces, painting)

Continue the ongoing work of deprescribing antipsychotic medication where appropriate

- Implement TaperMD to Assist Physicians with Deprescribing
- Offer Gentle Persuasive Approach (GPA) training for LTC staff
- Conduct Comprehensive Reviews of Existing Residents Prescribed Antipsychotics

Falls Reduction

- Screen all new residents for falls risk
- Implement standard Universal Falls Precautions
- Establish set criteria for falls related equipment
- Have Falls Clinical Leads sign up for the Loop Community of Practice

Reduction of potentially avoidable ER transfers

- Continue using the Community Paramedicine Program to support timely on-site assessments and diagnostics.
- Strengthen the palliative approach to care to better support residents remaining comfortably in the home.
- Enhance the falls prevention program by applying clear criteria for using safety equipment like alarms, mats, and hip protectors.
- Improve early identification and communication with physicians through stronger assessment skills and timely escalation by staff.

Accreditation Readiness

- Preparing for Accreditation Canada onsite survey in 2027

Advancing Technology and Operational Efficiency

- Implement Lab integration into the resident's electronic medical record
- Build standardized audits in software system
- Investigate various family and resident communication platforms

Strengthening Workforce Capability, Safety, and Culture

- Continued work on the workplace violence prevention program
- Diversity, Equity and Inclusion initiatives will advance through Anti-Black Racism training
- Home will strengthen MLTC inspection preparedness by establishing consistent routines, standardized documentation practices, and improved staff confidence during inspections.

Quality Improvement Work Completed in 2025

The Hillsdale Terraces team achieved the following continuous quality improvement initiatives in 2025. Hillsdale Terraces achieved significant milestones in 2025 that strengthened resident care, enhanced the work environment, and advanced operational excellence. The following highlights represent key accomplishments across the home:

- New Staffing Model for PSWs, new staffing model went live on January 12, 2025, improving continuity of care and enhancing team stability.
- CADD pumps supported 59 residents at end of life, ensuring a compassionate, comfort-focused palliative care experience.
- Hillsdale Terraces was recognized in the top 10% of facilities and hospitals for maintaining three consecutive years of low antipsychotic use, demonstrating leadership in non-pharmacological, person-centred care.
- Successful conversion to an InterRAI LTCF Facility, enabling more standardized and data-driven assessment and care planning.
- Launched the Dining Experience Project, focused on improving mealtime quality, engagement, and the overall dining environment.
- Implemented “Dignity in the Details” training for staff, reinforcing person-centred practices in daily interactions and elevating resident experiences.
- Developed and supported care champions in palliative and continence care, building stronger clinical capacity and leadership at the bedside.
- Pharmacist led reconciliation program was introduced and improved safety and reduced workload across all homes.
- Workplace violence prevention work continued with survey analysis, data collection, and exploration of external supports.
- MLTC inspection preparedness progressed through training and guidebook development for 2026 rollout.
- A redesigned, FLTCA-aligned orientation launched in 2025, improving consistency and reducing delays, with all new hires receiving schedules within seven days.
- Care plan libraries were updated with DEI-focused cultural, spiritual, and linguistic content.
- Cultural and therapeutic programming expanded

Overall, it continued to be a successful year for Hillsdale Terraces. It continues to demonstrate the homes commitment to Continuous Quality Improvement.

Designated Leads

Catherine Pazzano, Assistant Administrator; Kareen Traill Manager Nursing Practice